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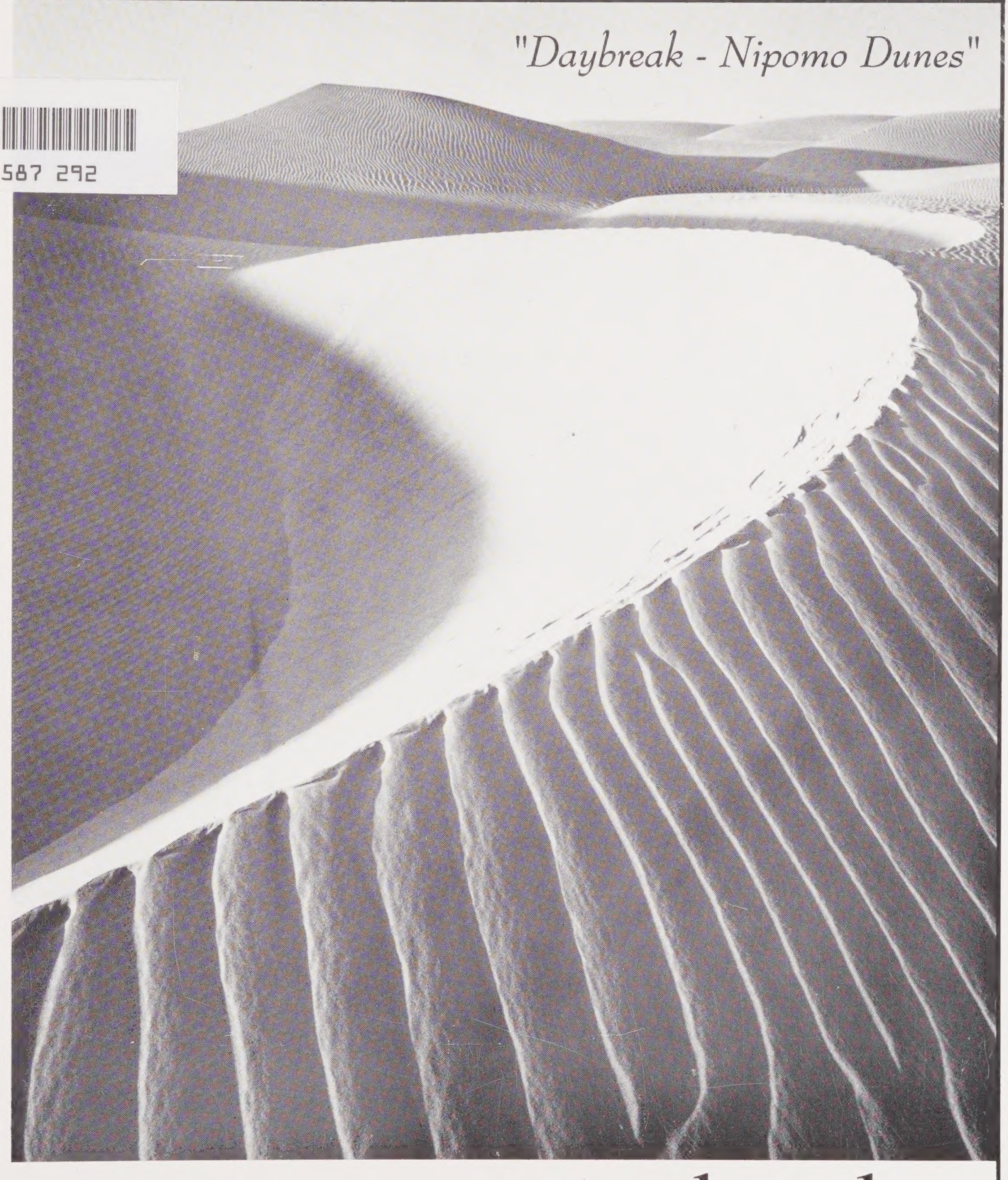

"Daybreak - Nipomo Dunes"

Final Budget
1998-99

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COUNTY OF SAN LUIS OBISPO

FINAL BUDGET

FISCAL YEAR 1998-99

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BOARD OF SUPERVISORS

Honorable Harry Ovitt (Vice-Chair)	**Supervisor, District 1**
Honorable Laurence L. Laurent	**Supervisor, District 2**
Honorable Peg Pinard	**Supervisor, District 3**
Honorable Ruth Brackett	**Supervisor, District 4**
Honorable Michael P. Ryan (Chairperson)	**Supervisor, District 5**

Complied by:

David Edge	**County Administrator**
Gere Sibbach	**Auditor-Controller's Office**

Cover Photo: "Daybreak" taken in the Nipomo Dunes by Photographer David E. Stroup. Dedicated to preserving the beauty of the Central Coast, Mr. Stroup's work is represented in a permanent exhibit at the Nature Conservancy's Nipomo Dunes Preserve.

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Mission Statement of San Luis Obispo County

The County's elected representatives and employees are committed to serve the community with pride to enhance the economic, environmental and social quality of life in San Luis Obispo County.

Guiding Principles

Sense of Pride

Aim for Excellence

Respect for Others

Response to Change

Fiscal Responsibility

Community Service

BUDGET OVERVIEW

1998-99 Final Budget - All Funds

Requirements	**Final 1997-98**	**Final 1998-99**	**$ Difference**	**% Difference**
Appropriations	$227,157,907.00	$226,421,087	($736,820)	-0%
Contingencies	9,856,491	11,368,985	1,512,494	15%
New Reserves	5,222,183	4,895,919	(326,264)	-6%
Total	**$242,236,581**	**$242,685,991**	**$449,410**	**0%**
Means of Financing				
Revenue	$227,576,519.00	$228,850,295	$1,273,776	1%
Fund Balance	13,632,146	11,889,570	(1,742,576)	-13%
Cancelled Reserves	1,027,916	1,946,126	918,210	89%
Total	**$242,236,581**	**$242,685,991**	**$449,410**	**0%**

1998-99 Final Budget - General Fund

Requirements	**Final 1997-98**	**Final 1998-99**	**$ Difference**	**% Difference**
Appropriations	$188,280,237.00	$193,129,428	$4,849,191	3%
Contingencies	9,329,966	11,014,269	1,684,303	18%
New Reserves	2,797,944	1,127,411	(1,670,533)	-60%
Total	**$200,408,147**	**$205,271,108**	**$4,862,961**	**2%**
Means of Financing				
Revenue	$188,427,235.00	$193,843,289	$5,416,054	3%
Fund Balance	11,568,945	10,801,385	(767,560)	-7%
Cancelled Reserves	411,967	626,434	214,467	52%
Total	**$200,408,147**	**$205,271,108**	**$4,862,961**	**2%**

Summary of Final Budget by Account - All Funds

Account	**Final 1997-98**	**Final 1998-99**	**$ Difference**	**% Difference**
Salaries & Benefits	110,224,705	$108,187,512	($2,037,193)	-2%
Services & Supplies	64,722,776	68,466,746	3,743,970	6%
Other Charges	57,555,851	52,072,502	(5,483,349)	-10%
Fixed Assets	1,351,000	2,778,215	1,427,215	106%
Capital Projects	1,384,300	3,778,834	2,394,534	173%
Gross Total	$235,238,632	$235,283,809	$45,177	0%
Less Intrafund Transfers	(8,080,725)	(8,862,722)	(781,997)	10%
Net Total	$227,157,907	$226,421,087	($736,820)	-0%
Contingencies	9,856,491	11,368,985	1,512,494	15%
New Reserves	5,222,183	4,895,919	(326,264)	-6%
GRAND TOTAL	**$242,236,581**	**$242,685,991**	**$449,410**	**0%**

RESOLUTION NO. 98-190 *
RESOLUTION ADOPTING THE COUNTY BUDGET AND BUDGETS FOR BOARD GOVERNED DISTRICTS FOR FISCAL YEAR 1998-99

The following resolution is now offered and read:

WHEREAS, and the Board so finds, a Proposed Budget was compiled, approved, advertised and published, pursuant to the County Budget Act; and

WHEREAS, the Board hereby finds, that it has properly noticed and conducted a public hearing at which it made revisions to, deductions from, and additions to said Proposed Budget as it has deemed advisable; and

WHEREAS, and the Board so finds, the Proposed Budget, the supplemental budget documents and all revisions developed in the hearing on the final budget as reflected in the Clerk's minutes and documents filed with the Clerk during said hearing, properly constitute each of the objects of expenditure to satisfy the budget requirements as determined by the Board, and are hereby found to be in accordance with Government Code Section 29089, and summarized for the entire budget as follows:

1.	Salaries and Employee Benefits	$108,187,512
2.	Services and Supplies	68,466,746
3.	Other charges	52,072,502
4.	Fixed Assets	2,778,215
5.	Capital Projects	3,778,834
6.	Intrafund Transfers	(8,862,722)
7.	Provisions for Contingencies:	
	General Fund	11,014,269
	All Other Funds	354,716
8.	Provisions for New Reserves:	
	General Fund	
	(a) General Reserves/Designations	1,127,411
	Capital Projects	
	(a) General Reserves/Designations	0
	All Other Funds	
	(a) General Reserves/Designations	3,768,508
	TOTAL COUNTY BUDGET	**$242,685,991**

WHEREAS, the balance in the General Reserve of the General Fund is estimated to be $7,600,000; and

WHEREAS, the county's appropriation limit established by Article XIII-B of the State Constitution and amended by Proposition 111 is $172,986,343 and the total annual appropriations subject to limitation is $82,152,186; and

WHEREAS, and the Board so finds, that authorizations shown for employee contracts in said Proposed Budget (as revised) are to be for specified periods of time, not to exceed one year, special projects, or projects for which funding is uncertain.

NOW, THEREFORE BE IT RESOLVED AND ORDERED by the Board of Supervisors that:

1. Adoption by Reference - The Proposed Budget for Fiscal Year 1998-99 on file with the Clerk, as revised and finally determined by the Board, is adopted by reference pursuant to Government Code Section 29091 as the Final Budget.

2. Appropriation of Funds - The various amounts of appropriations for Salaries and Employee Benefits, Services and Supplies, Other Charges, Fixed Assets, and Intrafund Transfers are hereby appropriated to the various departments, offices, boards, commissions, committees, other agencies, and special districts as they are shown in the aforesaid Proposed Budget for Fiscal Year 1998-99, as revised and finally determined by the Board, and hereby adopted by reference as the Final Budget. The amounts appropriated therein are the total amounts of obligations and expenditures authorized for the period July 1, 1998 through June 30, 1999.

3. Allocated Positions - Employees shall be appointed at class levels shown for allocated permanent positions as indicated by said Final Budget.

4. Contingencies - Contingencies for All Funds are appropriated in an amount of $11,368,985. If final adjusted revenue and fund balance estimates prove higher than the current estimated amounts, then the difference shall either be placed in contingencies up to the allowable limit, used for continued financing of the Teeter obligation or placed in new reserves and/or designations. If final revenue and fund balance estimates are lower than current estimated revenue and fund balance amounts, then the Auditor-Controller shall immediately advise the Board of Supervisors and County Administrator of amount of such shortage so that the Board may decrease appropriations or reserves before fixing the tax rate.

5. Adjustments for Capital and Maintenance Projects - The Auditor-Controller shall determine actual fund balances in the capital projects budget unit and the maintenance projects budget

unit as of June 30, 1998. The Auditor-Controller is hereby authorized to make transfers and revisions between projects within the capital projects unit, and between projects within the maintenance projects budget unit, in order to revise each appropriation to account for actual fund balances, so that each project is funded at no more than the amount appropriated by the Board of Supervisors. The Auditor-Controller shall report any excess appropriations for each of the budget units, and make recommendations on or before August 25, 1998 concerning the disposition of said excess(es).

6. Publication of Final Budget - The Auditor-Controller shall cause the publication of the Final Budget after the Board approves any adjustments made pursuant to Government Code Sections 29101 - 29107 and shall file said publication with the Clerk and State Controller on or before November 1, 1998.

Upon motion of Ovitt, seconded by Supervisor Brackett, and on the following roll call vote, to wit:

AYES: Supervisors Ovitt, Brackett, Laurent, Chairperson Ryan

NOES: Supervisor Pinard

ABSENT: None

ABSTAINING: None

The foregoing resolution is hereby adopted:

/s/ Michael P. Ryan
Chairman of the Board of Supervisors

ATTEST:

/s/ Julie L. Rodewald
Clerk of the Board of Supervisors

APPROVED AS TO FORM AND LEGAL EFFECT
JAMES B. LINDHOLM, JR.
COUNTY COUNSEL

By /s/ Jac Crawford
Assistant County Counsel

Date June 11, 1998

* The numbers within this resolution have been adjusted to include the final fund balance amounts.

Budget Message

County of San Luis Obispo

COUNTY GOVERNMENT CENTER, RM. 370 • SAN LUIS OBISPO, CALIFORNIA 93408 • (805) 781-5011

DAVID EDGE
COUNTY ADMINISTRATOR

September 15, 1998

Honorable Board of Supervisors
County Government Center
San Luis Obispo, CA 93401

Subject: **1998-99 Final Budget**

Honorable Board:

On June 15 through June 17,1998 the Board held budget hearing for all of the County's operating programs. On August 25, 1998, as a final step in the annual budget process, the Board set the tax rate and adjusted appropriations, reserves and contingencies based upon final fund balances. The changes made during the budget hearings and again when the final fund balances were set are described below.

SUMMARY OF THE FINAL BUDGET

All funds combined (General Fund and Special Funds) are at $242.7 million, a .25% increase or $500,000 over the current year.

General Fund

The General Fund budget is at $205.3 million, representing an increase of $4.9 million or 2% over 1997-98.

Special Funds

There are sixteen special funds outside of the General Fund, such as Capital Projects, Libraries, Trial Courts, Parks and Roads. These "other funds" combined are $37.4 million, a net decrease of $4.4 million or 4% less than the 1997-98 budget of $41.8 million. This decrease is due to eliminating the Trial Court Special Fund as the State has assumed financial responsibility for the courts. More information concerning these changes can be found in the individual budget unit narratives.

CHANGES MADE TO THE PROPOSED BUDGET DURING BUDGET HEARINGS

Boards, Commission, Community Projects (BU 2080): The Board increased the recommended amounts for the Community Based Organizations by $29,995. This increase will be funded by General Fund Contingencies. Under Other Agencies Request, the Board funded the Zoological Society $20,000, a South County Skateboard Park $30,000, the Clark Center in Arroyo Grande

$25,000, the Wasbe Organization Committee $15,000. In addition, the Board increased the recommended amount to the Economic Vitality Corporation by $75,000 and the San Luis Obispo Visitors & Conference Bureau by $6,270. These expenditures will be funded by General Fund Contingencies.

Capital Projects (BU 2207): The Board increased expenditures by $96,634 to provide for phase-one of a new capital project: Old Courthouse-Install Heating and Air Conditioning. Financing will be provided by canceling an equal amount from General Fund, Equipment Replacement Reserves.

County Fire (BU 2670): The Board added one fire engine at a cost of $260,000 and canceled an equal amount of Fire Equipment Replacement Reserve Designation (Expenditure: $260,000; Reserves $260,000).

General Relief (BU 3290): The Board increased expenditures and revenue by $102,601 to provide funding for the EOC Homeless Programs.

Maintenance Projects (BU 2208): The Board increased expenditures by $20,000 and revenue by $10,200 to provide an upgrade to the intercom system at the Juvenile Hall. The balance- $9,800 will be provided by General Fund, Equipment Replacement Reserves.

Planning (BU 2800): The Board increased expenditures and revenue by $9,984 to add a grant funded Coastal Pitch Canker Zone Program.

Probation (BU 2660): The Board increased expenditures and revenue by $19,245 and amended the Position Allocation List to reflect one additional Deputy Probation Officer III for Community Schools and one additional Deputy Probation Officer II for the Lucia Mar School District. Additional funds of $78,415 required to fund the above two positions are included in the Proposed Budget.

CHANGES MADE AFTER THE BUDGET HEARINGS

On August 25, the Board finalized the means of financing based on final fund balances. The actual fund balances for all funds were $960,440 higher than estimated in the Proposed Budget. The majority of the fund balance increase was attributable to the General Fund in the amount of $801,385. This increase in fund balance was placed into contingencies. Increased fund balances for other funds were placed into designations or contingencies. Three funds, Capital Projects, Library and Emergency Medical Services Funds ended the year with lower fund balances than estimated. To balance the budgets either appropriations or reserves were lowered. Details of the actions concerning each fund can be found in the blue section of this document, under the heading, Details of Provisions for Reserves/Designations.

Additionally, the Auditor-Controller, with approval from the Board, simplified the budget by eliminating three interfund transfers. This was accomplished by budgeting revenues directly into special funds rather than first depositing them into the General Fund and making transfers into the special funds. This change reduces some of the "doubling up" which occurs when interfund transfers are made, causing the budget to appear larger than it is. The Auditor-Controller took the following actions:

$2.3 million in county wide overhead revenue was reduced from the Non-Departmental Revenue budget and budgeted directly into Fund 23, Countywide Automation Replacement ($1,497,000) and Fund 24, General Government Building Replacement ($805,000). The revenue remains discretionary and at any time can be budgeted back into non-department revenue should the need arise.

Additionally, $2,019,723 of state revenue associated with Fund 149, the County Medical Services Program, was also reduced from Non-Departmental revenue and budgeted directly into Fund 149.

Sincerely,

David Edge

DAVID EDGE
County Administrator

Attachment: Proposed Budget Message

May 1, 1998

Honorable Board of Supervisors
County Government Center
San Luis Obispo, CA 93401

Honorable Board:

The Fiscal Year 1998-99 Proposed Budget is submitted for your review and consideration. It includes the recommended budgets for all of the County's operating programs as well as the annual capital improvement plan. Board governed Special Districts' recommended budgets are included in a companion document prepared by the Engineering Department.

In accordance with the leadership and policy direction of the Board of Supervisors, the budget document represents a milestone in terms of format and direction. It marks the first step in an evolutionary process aimed at establishing a performance based budget. Performance based budgeting provides a management tool for improvement and an instrument for management planning and decision making. To be successful, performance based budgeting requires committed leadership and organizational support. In order to be of maximum value, it must become part of the fabric of the organization. To that end, most departments have submitted mission statements, objectives and performance indicators as a beginning to performance budgeting. This year is considered the "base year" or the first year the performance information is gathered. As additional information is collected each year, performance can be measured and will help drive continuous improvement of programs and processes.

KEY FEATURES OF THE 1998-99 PROPOSED BUDGET

Overall, the budgetary outlook for fiscal year 1998-99 is positive, due primarily to an overall healthy growth in revenue and Trial Court expenditure savings. These positive circumstances allow for increasing service to the public in many areas, as well as setting aside funds to address much needed infrastructure needs. Specifically, the budget includes:

- **Restoration of services for the Roads and Library budgets**.
    - *An increase in the Road Fund of $3 million. An increased General Fund contribution of $1.5 million (for a total of $2.5 million) to the Roads fund for road maintenance and capping programs, the cancellation of $1 million in Road reserves and the restoration of approximately $500,000 in road revenue.*
    - *An increased General Fund contribution to the Library Fund to restore seven Library employees increasing Library hours for the public.*

- **Major program changes including performance based budgeting, the transition of court operations to the State and welfare reform.**

  - *An expenditure savings of approximately $2.9 million related to the state's assumption of a greater percentage of Trial Court costs.*

- **Investing in the future by funding technology and facility infrastructure needs.**

  - *Two depreciation funds recommended, the Countywide Automation Fund and the Building Fund will start to address the County's long term infrastructure needs.*

- **Setting aside funds for the mitigation of potential revenue reductions.**

  - *The Tax Reduction Reserve (approved by the Board in April 1998), addresses the potential for significant reductions in discretionary revenue over the next five years.*

- **Continued commitment to public protection.**

  - *The Auditor-Controller has certified that funding for four public safety departments, the Sheriff-Coroner, District Attorney, Probation and County Fire exceeds the State's maintenance of effort requirement (Proposition 172) by more than $5 million.*

- **Continued work regarding the County's health care delivery system. Staff has spent, and will continue to spend, a tremendous amount of time exploring alternative methods of providing health services to the public.**

Other highlights include:

- *A continuation of the $1 million General Fund overmatch to the Mental Health Department for increased service levels.*

- *A reduction in staff positions compared to the 1997-98 Final Budget.*

- *A 5% contingency in the General Fund pursuant to Board budget policies.*

Additionally, the long term fiscal outlook is something which deserves consideration. Although the County's fiscal condition has improved, our financial forecast shows that local discretionary revenue will be under pressure to keep pace with the cost of maintaining current service levels over the next few years. Keeping in mind a potential loss of property tax revenue associated with the utility restructuring, it is clear that we should take action (as recommended in this budget) to mitigate potential losses over the next few years. Streamlining operations whenever possible and setting aside reserves for future costs will be important components of future budgets.

RECOMMENDATION

It is recommended that your Board receive and adopt this document as the 1998-99 Proposed Budget, order publication of the required legal notices and set June 8, 1998, at 10:00 A.M., as the time public hearings on the 1998-99 Final Budget will begin.

BUDGET APPROACH AND TIMETABLE

July 1997	Administrative staff begins work with the County's Management Action Team (MAT) to develop a new budget approach using performance measures as a guide.
August 26, 1997	A model performance based budget is introduced to the Board. Administrative Office is directed to work with departments in implementing a performance based budget for fiscal year 1998-99.
December 3, 1997	Administrative Office sends out performance based guidelines to departments.
December 17,1997	A performance measurement workshop is held for departments. The workshop is presented by the International City\County Management Association's Center for Performance Measurement.
January 6, 1998	The Board adopts the fiscal year 1998-99 budget timetable. Budget hearings are scheduled to start June 8, 1998.
January 9, 1998	Staff holds a budget workshop for all departments to present the budget outlook and budget instructions for 1998-99.
January 13, 1998	Fiscal year 1998-99 budget goals and policies are introduced to the Board.
January 27, 1998	The Board adopts the budget goals and policies, including requiring departments to submit performance based budgets.
February 13, 1998	Departments submit requested budgets to the Administrative Office.
May 19, 1998	The Board adopts the Proposed Budget.
June 8-12, 1998	Budget Hearings.
June 17, 1998	Board considers Medical Services Department budget and design of health care delivery system. Board adopts Final Budget resolutions.
July 1, 1998	New fiscal year begins.

SUMMARY OF RECOMMENDED BUDGET

All funds combined are recommended at $245.4 million, a 1% increase or $3.2 million over the current year. This small percentage increase requires an explanation. As a result of Trial Court Redesign, an operating budget for the Courts is no longer needed in fiscal year 1998-99. Instead of budgeting all court costs, only the County's contribution to the State is budgeted in the General

Fund. The result is the elimination of over $11.7 million of court expense and revenue that was reflected in the budget last year. A detailed explanation of Trial Court funding can be found in Budget Unit 2006, Courts.

General Fund

The General Fund budget is recommended at $208.3 million, representing a 4% increase or $7.9 million over the 1997-98 adopted amount.

This net increase is primarily a result of increases in:

- public safety funding - the majority of increases are offset by Proposition 172 public safety sales tax revenue,
- public assistance - the majority of increases are offset by state and federal revenue,
- contributions to the Road Fund, and
- contributions to new depreciation reserves;

and decreases in:

- Home Health - County provided Home Health services were discontinued and absorbed by private enterprise in the current year. Expenses and revenue of approximately $4 million are no longer a part of the County budget, and
- Medical Services Department - based on information identified by an independent study a variety of costs saving measures can be implemented to reduce expense while maintaining service levels. In addition, the Board directed staff to report back with options to expand health clinic operations. The staff report will be presented as part of the budget hearings.

All Other Funds (Non-General Funds)

There are sixteen special funds outside of the General Fund, such as Court's Operations, Capital Projects, Libraries, Parks, and Roads. These "other funds" combined are recommended at $37.1 million, a net decrease of $4.7 million or 11% less than the 1997-98 budget of $41.8 million. This decrease is due to the elimination of the Court's Operation Fund as described earlier. Three new funds are recommended: the Countywide Automation Replacement Fund, the Tax Reduction Reserve Fund and the Building Replacement Reserve Fund. More information concerning these changes can be found in the individual budget unit narratives.

SUMMARY OF STAFFING

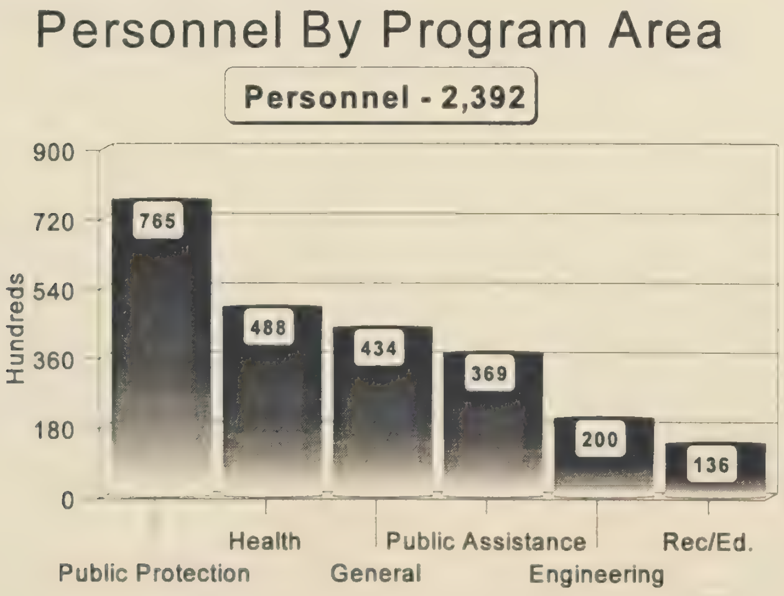
The Proposed Budget recommends 2,392 full time equivalent (FTE) permanent and contract positions. Compared to the 1997-98 Adopted Budget of 2,511 positions, this represents a net reduction of 119 positions. A new "limited term" employee designation has been added for 1998-99. This new designation is for permanent positon allocations that are tied to funding sources which are unstable or have been dedicated for a limited term, such as grant funded positions.

1997-98 Summary	
1997-98 Adopted Budget	2,511
Net Mid-year Adjustments	-30
Current Allocation	2,481

Mid year adjustments include reductions in Home Health -46, Medical Services -11, Engineering -1, Treasurer -1. Increases in Social Services 10, Information Services 7.75, Probation 4, Mental Health 2, District Attorney 1.5, Law Enforcement Medical Care 1.5, Planning 1, Sheriff 1.

1998-99 Summary	
Current Allocation	2,481
1998-99 Recommendations	-89
1998-99 Total Positions	2,392

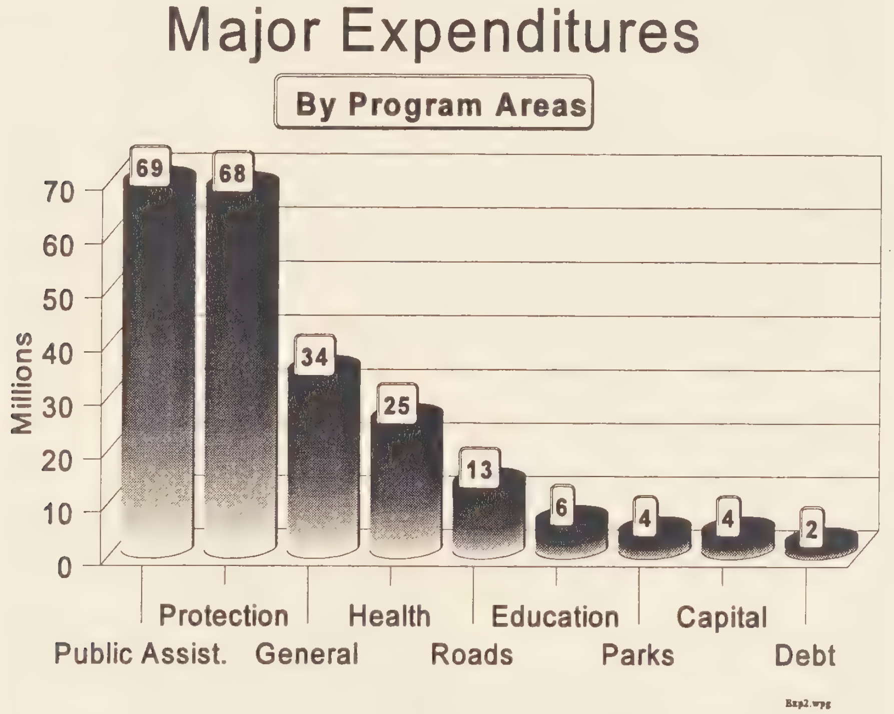
The 1998-99 recommendations include reductions in Courts -134.25, Assessor -3, Health -8.25 and Medical Services -2. Increases are recommended in Social Services 17, Probation 7, Library 7, Planning 5, District Attorney 4, Drinking Driver 3, Sheriff 3, LEMC 2.75, Engineering 2, Drug and Alcohol 2, Animal Services 1.5, Emergency Services 1, Children Services 1, Airports .5, and Information Services .5.



Additional graphs and more detailed charts which summarize the position allocations by departments and functional areas can be found in the General Information section of this budget.

MAJOR CHANGES IN FUNDING BY SERVICE CATEGORY

The County provides a wide variety of services to the community. These services are separated into nine different functional categories. A graph showing a cost distribution of the major functional activities for 1998-99 is shown below.



Public Assistance

The public assistance area includes all of Social Services and medical assistance programs. In addition, this area includes Veterans Services, the Victim-Witness Division of the District Attorney's Office and the Community Projects budgets.

The public assistance area is recommended to increase approximately 5% or $3.3 million over 1997-98. This increase is attributable to the Social Services Department gearing up for the implementation of the CalWORKS Program. The focus of this new program is to assist CalWORKS participants to find and hold jobs.

The recommended Medical Assistance Program budget, which contains the General Fund's contribution to Medical Services (Hospital and outpatient services), is recommended at $6 million. This is $1.5 million lower than the current year. The decrease in funding is due to the anticipation of increasing productivity, resulting in lower costs while maintaining service levels.

Public Protection

The Public Protection category has decreased by 10% or about $8 million. This is the result of shifting the operations of the trial courts from the County to the State. An adjustment for the court's anomaly leaves the Public Protection category increasing by 6% or $3.6 million.

General Government

The General Government service category has increased by 11% or $3.8 over the current year. Much of the increase is attributable to an increase in the capital projects fund and funding equipment in the Countywide Automation Replacement Fund. These aside, the operating increase is 5% or $1.7 million over the current year.

Health and Sanitation

This functional area includes Health, Mental Health, Drug and Alcohol and other health related programs. This recommended budget contains a 5% decrease or a reduction of $3.3 million over 1997-98. The decrease is entirely attributable to the privatization of the Home Health business, which reduces the Health Department budget by $4 million. The recommended budget for Mental Health includes the continuation of a $1 million "overmatch" from the General Fund.

Public Ways and Facilities

The Roads Budget makes up the majority of this functional area. The Roads operational budget is higher than the current year by 4% or $3.6 million as a result of a recommended increase in the General Fund contribution and cancellation of storm damage reserves.

Education

The education functional area includes the Library, Farm Advisor and the Drinking Driver programs. Overall, the area has increased 15% or about $800,000 over 1997-98. The majority of the increase is attributable to the Library as the recommendation includes a General Fund contribution to the Library to restore staff and hours libraries are open.

Recreation and Cultural Services

This category includes only the Parks budget for 1998-99. The Parks budget is recommended to decrease for 1998-99 but service levels will be maintained. The decrease is attributable to a transfer of five Park Rangers to the Department of General Services. The job duties remain the same (grounds keeping) but help reduce overhead costs in the Park's budget. The General Fund contribution to Parks is recommended at $2 million, the same as in 1997-98.

Capital Projects

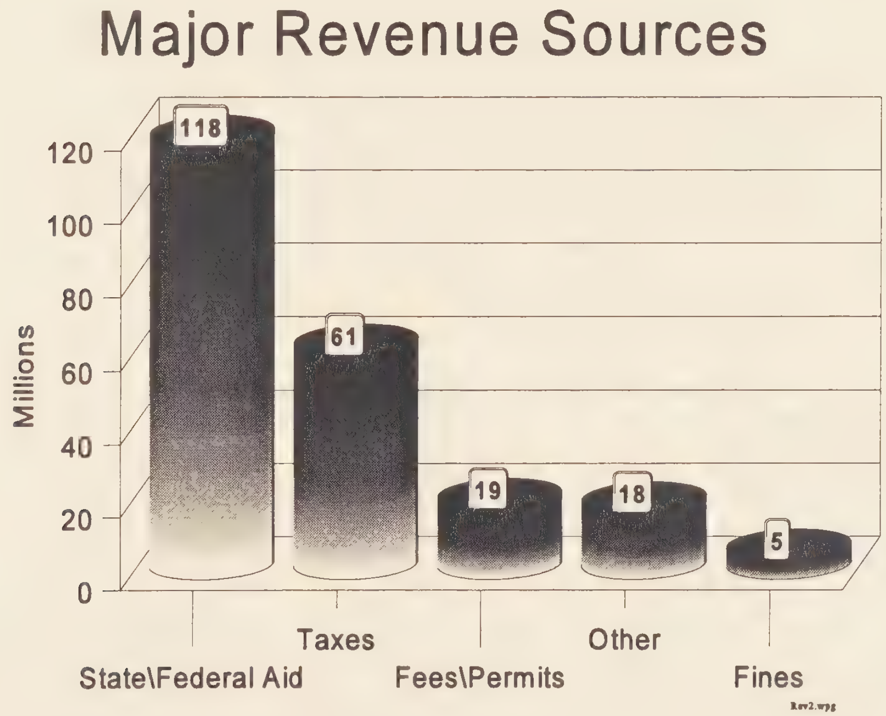
Capital and maintenance projects are represented in this category. Recommended funding for capital improvements and maintenance is higher than the current year. The majority of recommended projects are revenue offset from a variety of sources, such as court construction funds and public facility fees. A full listing and description of the recommended projects can be found in the Capital Projects section of this budget.

Debt Service

The debt service functional area provides budgeting for the payments of interest and principal associated with the County's long term debt. This area remains at virtually the same level as the current year and no increased debt load is anticipated.

FINANCING

Revenues (excluding fund balances and use of reserves) to fund the 1998-99 Budget (All Funds) are estimated to increase by $5.3 million, or 2% over the current year. The following are highlights of 1998-99 financing:



State and Federal Revenue

State and Federal revenue, the largest revenue source available, represents 48% of the County's financing. The majority of these revenues are used to support statutory programs, such as health and welfare services and some criminal justice programs. These funds are not available for discretionary use. State and Federal restricted revenues are recommended at approximately 6% over the current year for an increase of about $7.2 million.

Taxes

Property taxes, sales tax, and other taxes represent about 25% or $61 million of the County's revenue and are the second largest revenue source. Tax revenues are recommended to increase by $2.2 million, or 4%. This is a combination of increases associated with property tax and local sales tax. It is expected that this revenue source will increase at a moderate rate of 3% annually over the next few years. This revenue represents the bulk of discretionary revenue for the support of local services.

Charges for Services/Licenses and Permits and Other Revenues

Charges for services, licenses, permits, fines, forfeitures and other revenue sources make up the remaining 27% of the revenue sources for the County. Charges for services have dropped over $4 million due to the County's decision to get out of the Home Health business. Home Health generated approximately $4 million in revenue annually.

PROVISIONS AND CANCELLATIONS OF NEW RESERVES

The County has two types of reserves: general reserves and designations. The general reserve is not designated for a specific use. It serves to stabilize the County's cash position prior to receipt of property tax revenues. In addition, it provides protection against downturns in the economy and may provide financial protection if a major catastrophic disaster were to occur within the County. Designations are reserves which are set aside for specific purposes. These reserves insure the County's financial capability to provide long range service needs. The majority of existing designations are for long-term capital projects and equipment replacements.

General Reserves

No new general reserves are recommended.

General Fund Designated Reserves

It is recommended that the General Fund designated reserves be increased by $1.1 million, spread among two designations.

The Equipment Replacement Fund is recommended at $762,411, to help fund the replacement of the County's microwave radio system. The system is over 25 years old and needs to be replaced in the near future.

The Fire Equipment Replacement Fund is recommended to increase by $365,000 to offset the purchase of replacement fire trucks and other equipment. In order to replace fire equipment on a regular basis, the depreciation schedule calls for an annual contribution of over $300,000 per year.

Other Funds

Library Designated Reserves: It is recommended that Library reserves be increased by $34,000 for replacement of computer equipment, facility expansion and bookmobile replacement.

Tax Reduction Reserve: It is recommended that $2 million be set aside to offset potential impacts of property tax revenue loss associated with utility restructuring.

Automation Depreciation Fund: Based on the depreciation schedule included in the County's Cost Allocation Plan it is recommended that $652,700 be reserved for future automation replacement needs.

Building Depreciation Fund: Based on the depreciation schedule included in the County's Cost Allocation Plan it is recommended that $805,000 be reserved for building replacement as guided by the County's Facilitates Master Plan (currently being developed).

INFORMATION CONTAINED IN THE PROPOSED BUDGET DOCUMENT

The budget document is divided into several sections, each with emphasis on different areas of the overall budget and color coded for reference. Included in the yellow, or Graphics and General Information section is budget information presented in a graphic format, countywide organizational chart, salary ranges for elected and appointed officials and employees and an explanation of major County-paid benefits. In the blue, or Summary Schedules section, there are state required schedules which show revenue sources, expenditure requirements, means of financing the budget and other summary information by fund, and totals for all funds for the 1998-99 Proposed Budget. The largest section of the budget is the white section which contains the detailed narrative explanation for each budget unit. The narratives appear in functional order starting with General Government. The green section contains the capital and maintenance projects discussion and detail of capital and maintenance projects by funding source. A discussion of the Internal Service Fund/Enterprise Budgets are printed on gold paper. The glossary and index to the budget document is on gray paper.

ACKNOWLEDGMENTS

Preparing the 1998-99 the Proposed Budget at the staff level was a team effort involving the time and talents of many County employees, including staff from the Auditor-Controller, iSd and Reprographics. I specifically want to compliment the Administrative Office staff for their extra effort to prepare this document which was made more complex by the introduction of the performance based budget approach. This Administrative Office is proud to present this financial plan to your Board and public.

Finally, I'd like to recognize and thank all department and division heads and their staff for their contributions in developing this budget document.

Sincerely,

CLARK G. CHANNING
Interim County Administrator

Attachments: 1998-99 Budget Goals and Policies

1998-99 BUDGET GOALS

Note: The current listing of goals does not imply any priority or ranking of program areas.

Mission Statement

County departments shall have a Department Mission Statement and Goals, consistent with the SLO County's overall Mission Statement, which will form the basis for their annual budget submittal.

Budget Process

County departments shall participate and cooperate during the budget development process to facilitate the creation of a budget based upon a collaborative effort between the Board of Supervisors, the Administrative Office and Department Heads.

Public Safety and Protection

Provide and support public safety and protection services in the most cost effective and efficient manner possible.

Health and Human Services

Deliver countywide, comprehensive and coordinated health and human services. Focus should be placed upon prevention, early intervention strategies and preservation of the family. These approaches should eventually be more cost effective than treating advanced social and health problems.

Community Planning and Resource Management

Develop and implement programs for community planning, affordable housing and resource management that create an effective balance between the economic, environmental and social interests of San Luis Obispo County.

Facilities Maintenance

Provide cost effective levels of preventative maintenance to county facilities.

Internal Support

Supply internal support services which promote the efficient measurable operation of direct service delivery programs.

1998-99 BUDGET POLICIES

GENERAL FUND SUPPORTED BUDGETS

1. **Performance Budgeting:** Department budget requests shall be performance based and developed for specific service delivery programs. A zero based approach should be considered as an audit tool when a program's performance measures are being evaluated.

2. **Performance Measurements:** Department budgets shall include service delivery programs with measurable objectives and itemized resources where possible/feasible.

3. **Prioritized Programs:** County departments shall prioritize their service delivery programs where any expenditure of general fund and local discretion exists. Where budget reductions are necessary, such reductions may include program adjustments. When adjustments are necessary, the department manager will further prioritize elements of the service delivery programs.

4. **Reductions**: Make reductions on a case-by-case basis, in a fashion consistent with Board approved policies and goals, to reach the appropriations level required within the available means of financing. When budget reductions are necessary, consider the potential effects on interrelated programs.

5. **Discretionary Programs**: Review all discretionary programs to determine if they are a high priority program with countywide benefits. Do not undertake new discretionary programs unless they are funded outside the general fund, or unless the Board of Supervisors has previously determined that the new program is a high priority program with countywide benefits.

6. **Investing in Automation**: The Board recognizes that cost reduction, cost avoidance and process efficiency can be enhanced by utilizing automation. Investment in automation projects may be considered a priority in the allocation of budget resources beyond the level generally called for pursuant to these policies, if county-wide operations will be improved and/or services to the public increased. County department investments in technology shall be consistent with SLO County's overall strategic direction and shall include measurable life cycle savings.

7. **Maintain or Enhance Revenue Generating Ability**: Appropriate sufficient funds to maintain the capabilities of budgets which generate revenues in excess of their costs. Enhancements to such budgets will be dependent upon resulting revenues being in excess of the associated costs.

8. **Pursuit of New Revenues**: Direct county officials to pursue revenue sources to the fullest extent possible, consistent with policy #2.

9. **Cost Recovery Through Fees**: Utilize fees to recover costs where reasonable and after all cost saving options have been explored. Exceptions will be reviewed on a case-by-case basis. Several methods can be used to establish fees to recover costs for providing services, including actual cost calculation or cost averages. When the above mentioned methods are not practical to determine costs for services, comparable rates charged by other agencies for similar services may be used as cost indicators, without exceeding total costs for operations.

10. **Funding of Contingencies and Reserves**: Place a minimum of 5% of available funds into contingencies. Additionally, place up to 15% of available funds into contingencies and any additional unrestricted funds into reserves, after departments' operational needs are funded.

11. **Matching Funds - County Share**: No increased county share for budgets funded primarily from non-general fund sources if state funding is reduced, unless increased county share is mandated. The Board of Supervisors, at its discretion, may provide county "overmatches" to under-funded programs to ensure or enhance specified levels of service. Proposed "overmatches" shall include the specific, measurable, program objectives expected to be attained at both the "required" and the "overmatch" funding levels.

12. **"In-Kind" Contribution**: Where matching funds are required for grant purposes, provide as much "in-kind" contribution (resources already allocated by the county that will be expended in any case) as allowed, instead of hard dollar matches.

CAPITAL PROJECTS

13. **Priority for Funding Projects**: Review projects based upon their cost, scope and countywide significance in addition to reviewing, based upon the following criteria listed in general order of priority:

    a. Additional funds required to make committed projects operational.

    b. Proposed projects shall include the project's anticipated impact on current and future operating costs.

    c. Required to meet a legal or policy mandate.

    d. Required to improve unacceptable health and safety conditions.

    e. Is at least 80% revenue offset or there is a "payback" in three years or less.

    f. Required to maintain existing assets or facilities.

    g. Required to maintain existing service levels.

    h. Reduces or avoids other county costs.

Projects which are 100% revenue offset or have their own funding source, such as Morro Bay Golf Course and Lopez Lake, are evaluated separately. If sufficient funds are available, all of the projects which meet one or more of the above criteria and would be reasonable in terms of project scope or cost, will be recommended.

14. **Facilities to be Relinquished**: For facilities which the county is seeking to relinquish responsibility, fund capital projects for those facilities only to the extent that such projects are required to maintain their current condition and prevent them from falling into a condition of disrepair.

15. **Library Projects**: Consider funding new library buildings or major improvements to existing libraries only if at least 50% of the cost of the project is provided by the community in which the facility is located. The funding required from the community may be comprised from a variety of sources, including grants, school districts, cities, community group funding or private donations. The county's portion of this funding formula will be financed from the library budget (Fund 26), grants, gifts or fee revenues generated for specific use in libraries.

16. **Parklands and Beach Accessway**: Consider cost of ongoing maintenance, before acquisition of additional parklands or approval of beach accessway projects.

17. **Master Plans**: Consider approving projects included in master plans if they have their own funding sources or if they are requested from other sources which identify an operational need for the facility.

18. **Grant Funded Capital Projects**: For grant funded projects, when a county match is required, budget only the county share if receipt of grant money is not expected in the budget year. If there is a reasonable expectation that the grant revenue can be received during the budget year, budget the entire project amount including revenues.

19. **Encumbrances**: The Auditor-Controller is authorized to encumber capital project money appropriated for a specific capital project at the end of each fiscal year, if work has been undertaken on that project during the fiscal year. Evidence that work has been undertaken would be in the form of an awarded contract or other item upon which the Board of Supervisors has taken formal action.

20. **Grant Funded Road Projects**: For grant funded road projects within incorporated cities, consider funding up to 50% of the local share, if the project can be shown to be of significant benefit to the county.

21. **Phasing of Large Projects**: For capital projects which will be undertaken over several fiscal years, develop full project scope and costs in the initial year.

OTHER

22. **Budget Hearings in June**: Conduct final budget hearings before the end of June; adopt budget by July 1, unless extenuating circumstances arise and the Board adopts a revised budget schedule for that particular year based upon staff recommendations. Adjust final numbers when the tax rate is set - no later than the first business day in September.

23. **Grant Applications**: Board of Supervisors' approval is necessary before county officers and employees pursue or submit grant applications. All grant applications will follow current Board approved Grant Administration Policies. In cases where prior approval of the Board is not possible due to time constraints, Board approval must be obtained as soon after the submission of the grant application as possible.

24. **Lobbying**: Lobbying efforts of county officers and employees supporting or opposing legislation on behalf of the county must conform with the Board of Supervisors' approved annual legislative platform. Board of Supervisors' prior approval is necessary before county officers or employees pursue lobbying efforts, on behalf of the county, in variance of the Board's annual legislative platform.

25. **Consideration of New Positions**: Consider new positions only if the cost of the position is offset by non-general fund sources, generates revenue sufficient to cover its costs, is necessary to carry out Board policy or new Board adopted programs.

26. **Non-Emergency Mid-Year Requests**: Mid-year budget requests of a non-immediate nature requiring a transfer from contingencies are recommended to be referred to the next year's budget deliberations. Mid-year requests with other funding sources or which can be absorbed within a department's budget, are considered as needed.

27. **Appropriations from Unanticipated Revenues**: Appropriations from unanticipated revenues will not be recommended unless the department is reaching and exceeding its total departmental revenue estimates on a monthly or quarterly basis. Non-departmental unanticipated revenues would not be appropriated except for the year-end adjustment in accordance with Proposition 4 guidelines. Grant program revenues and appropriations would be handled separately.

28. **General Fund Support**: General Fund Support is the amount of General Fund money to a given budget after revenues and other funding sources are subtracted from expenditures. These net costs would be used in conjunction with performance based data in developing budget recommendations and when reviewing budgets during the quarterly reporting process. Significant departures from the General Fund Support amounts during the fiscal year may result in a recommendation that appropriations be reduced to allow/ensure that the budgeted net cost would be achieved by the end of the fiscal year.

29. **Cost Allocation**: Allocate costs to all non-general fund supported departments based on the cost allocation plan developed annually by the Auditor-Controller.

30. **Debt Financing**: Recommendations for debt financing of major projects will include cost-benefit analysis of available options and funding alternatives. Every attempt will be made to provide for debt service through dedicated revenues that can be maintained over the life of any debt, before the general fund is accessed for such a purpose.

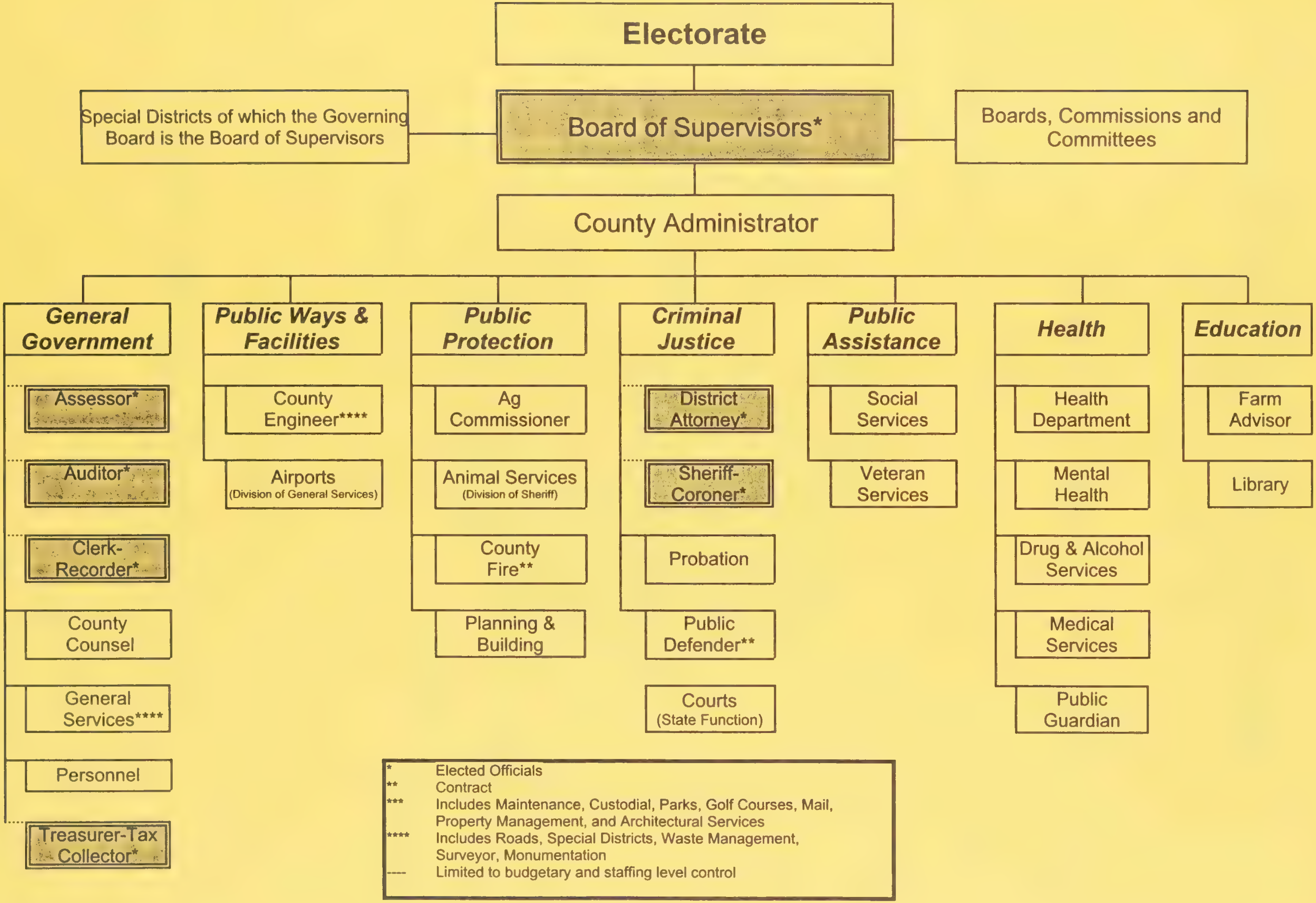
31. **Consolidation of Programs**: Encourage consolidation of programs and organizations which will reduce county costs while maintaining or increasing existing levels of service.

32. **Privatization of Services:** Encourage county department heads to identify and recommend opportunities for cost savings whenever possible, including the privatization of services that are beneficial to the county and legally possible. Analysis will include review of existing services, including the possibility of "contracting in" with existing personnel and the development of a transition process for those services approved for privatization. In implementing significant new services a thorough cost and program analysis should be conducted to ascertain if privatizing will result in reduced costs, increased services and accountability.

Graphs & Personnel Information

County Organizational Chart
Budget Graphs
Personnel Information

County of San Luis Obispo
Organizational Chart

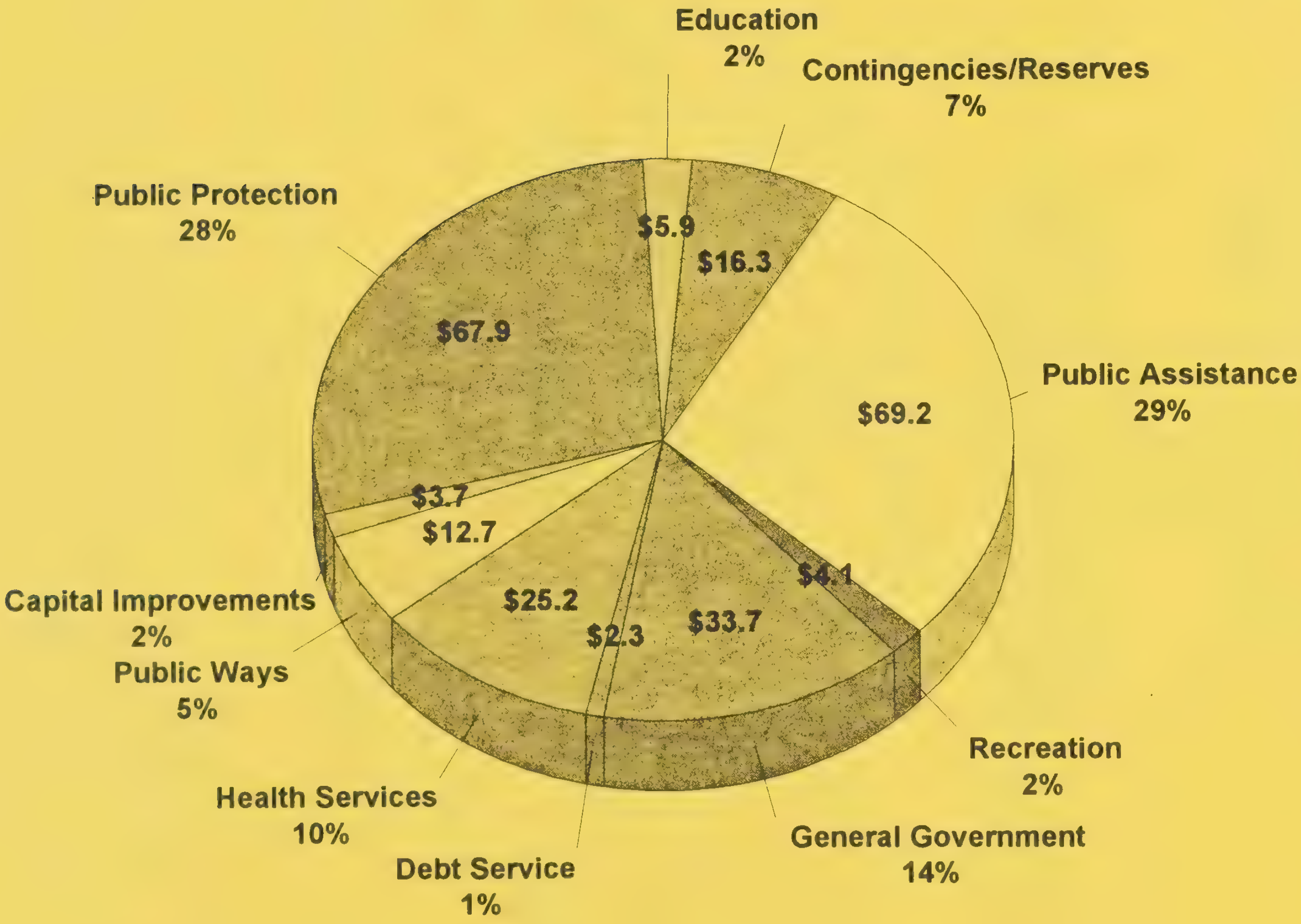


- **Electorate**
  - **Board of Supervisors***
    - Special Districts of which the Governing Board is the Board of Supervisors
    - Boards, Commissions and Committees
    - County Administrator
      - ***General Government***
        - Assessor*
        - Auditor*
        - Clerk-Recorder*
        - County Counsel
        - General Services****
        - Personnel
        - Treasurer-Tax Collector*
      - ***Public Ways & Facilities***
        - County Engineer****
        - Airports (Division of General Services)
      - ***Public Protection***
        - Ag Commissioner
        - Animal Services (Division of Sheriff)
        - County Fire**
        - Planning & Building
      - ***Criminal Justice***
        - District Attorney*
        - Sheriff-Coroner*
        - Probation
        - Public Defender**
        - Courts (State Function)
      - ***Public Assistance***
        - Social Services
        - Veteran Services
      - ***Health***
        - Health Department
        - Mental Health
        - Drug & Alcohol Services
        - Medical Services
        - Public Guardian
      - ***Education***
        - Farm Advisor
        - Library

*	Elected Officials
**	Contract
***	Includes Maintenance, Custodial, Parks, Golf Courses, Mail, Property Management, and Architectural Services
****	Includes Roads, Special Districts, Waste Management, Surveyor, Monumentation
----	Limited to budgetary and staffing level control

Expenditures by Function Final 1998-99

All Funds

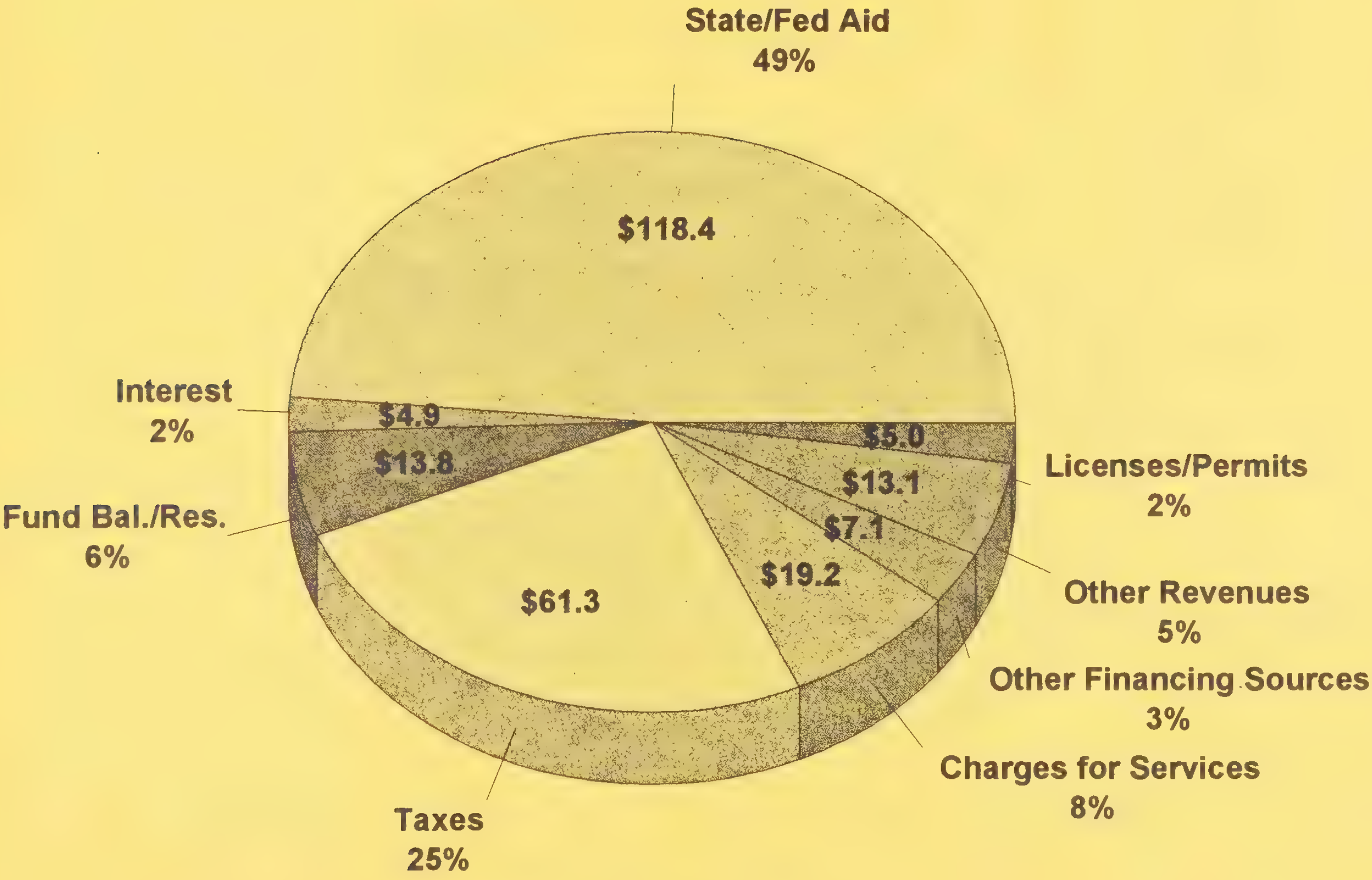


Dollars in Millions

$242,685,991 Total Appropriation

Total Financing By Source
Final 1998-99

All Funds

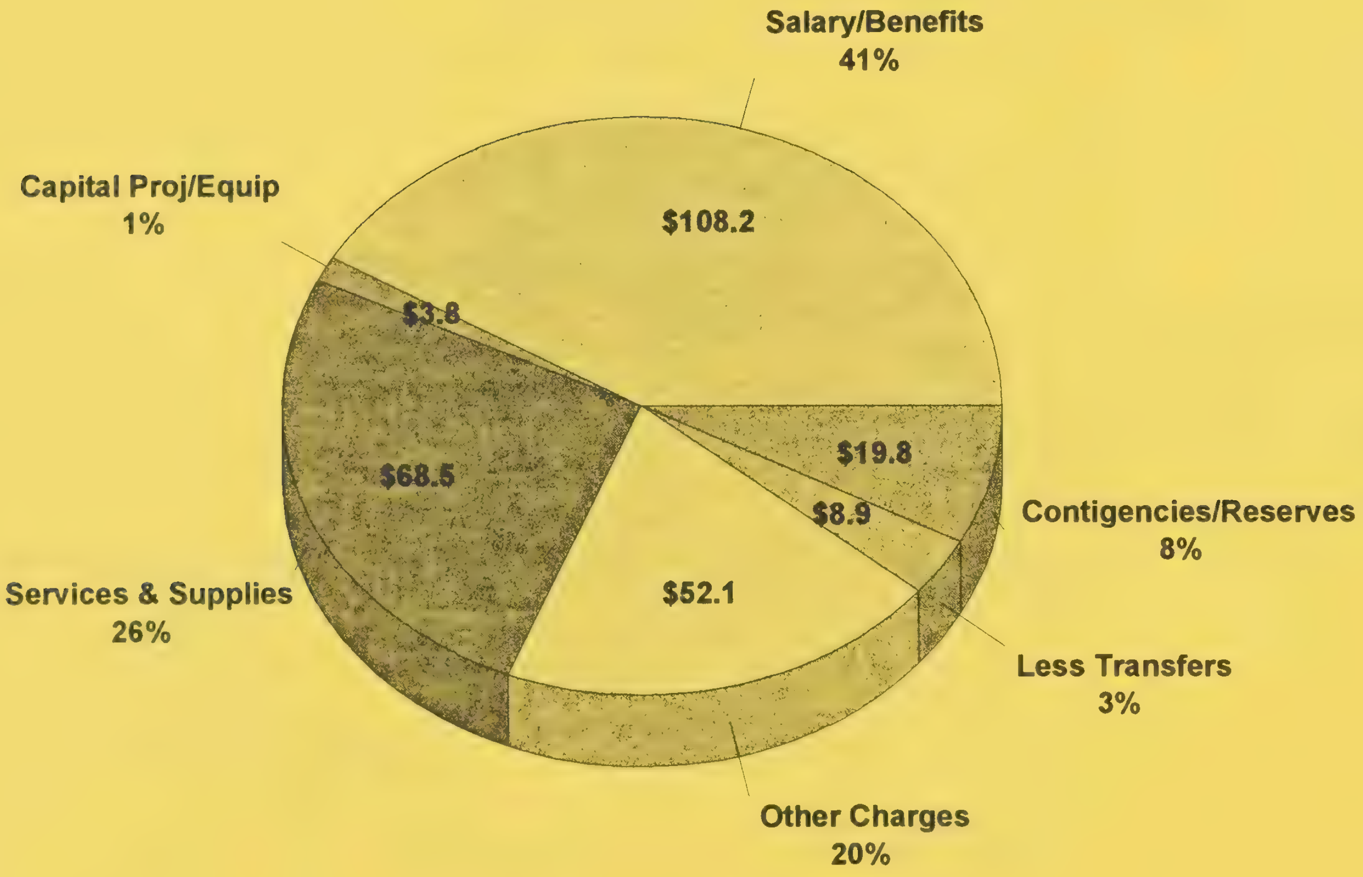


Dollars in Millions

$242,685,991 Total Financing

1998-99 Final Budget
Budget by Category

All Funds

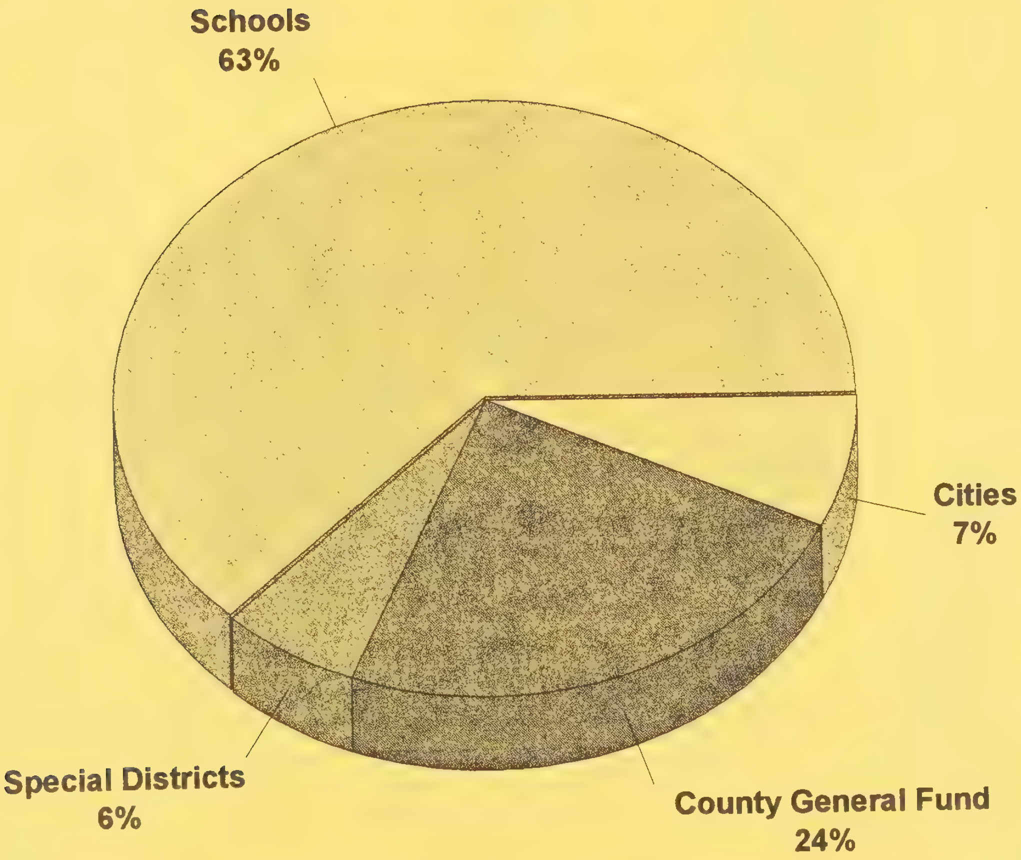


Dollars in Millions

$242,685,991 Total Appropriation

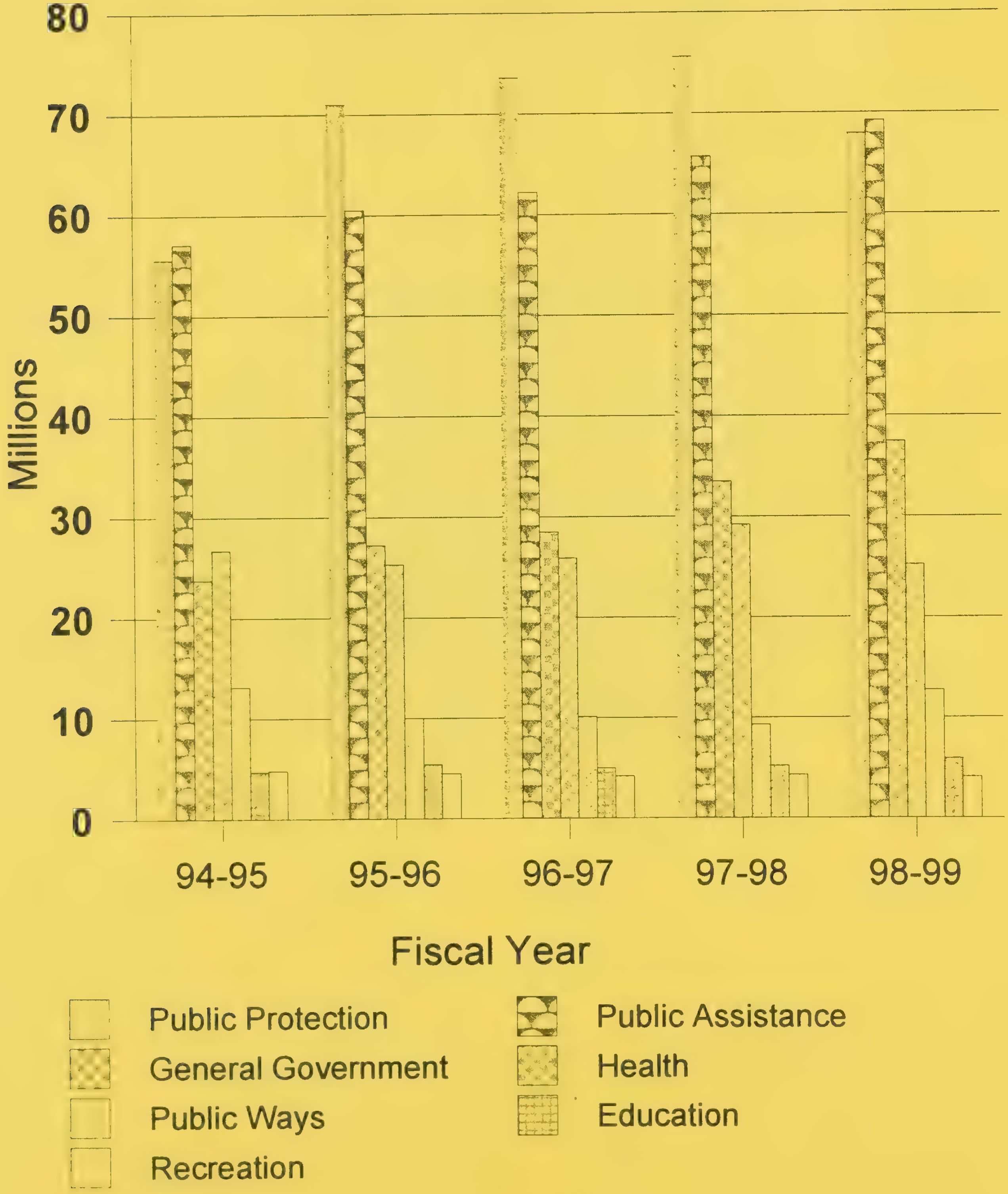
Property Tax Dollar Distribution By Government Agency

Final 1998-99



COUNTY OF SAN LUIS OBISPO

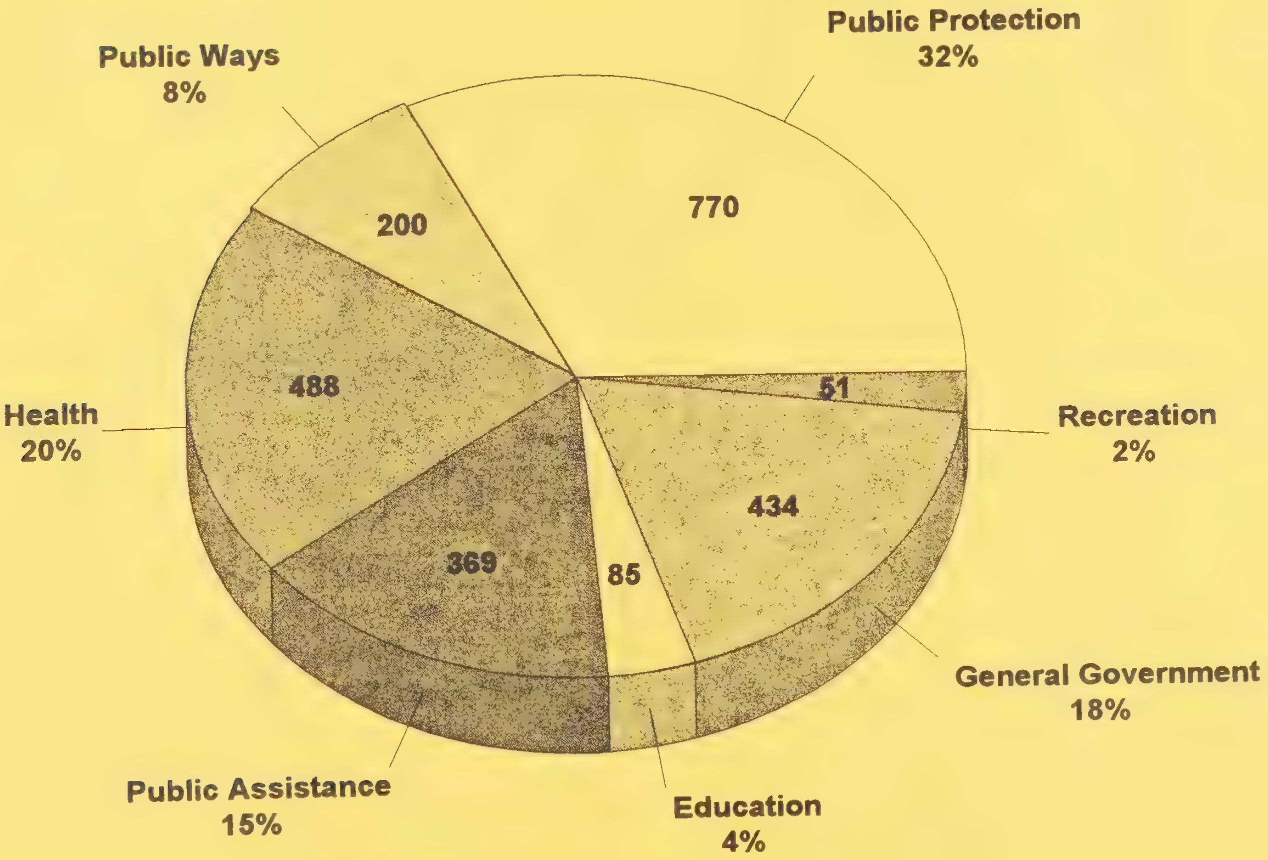
5 Year Budget History By Functional Area



per1000

County of San Luis Obispo Positions (Full Time Equivalent)

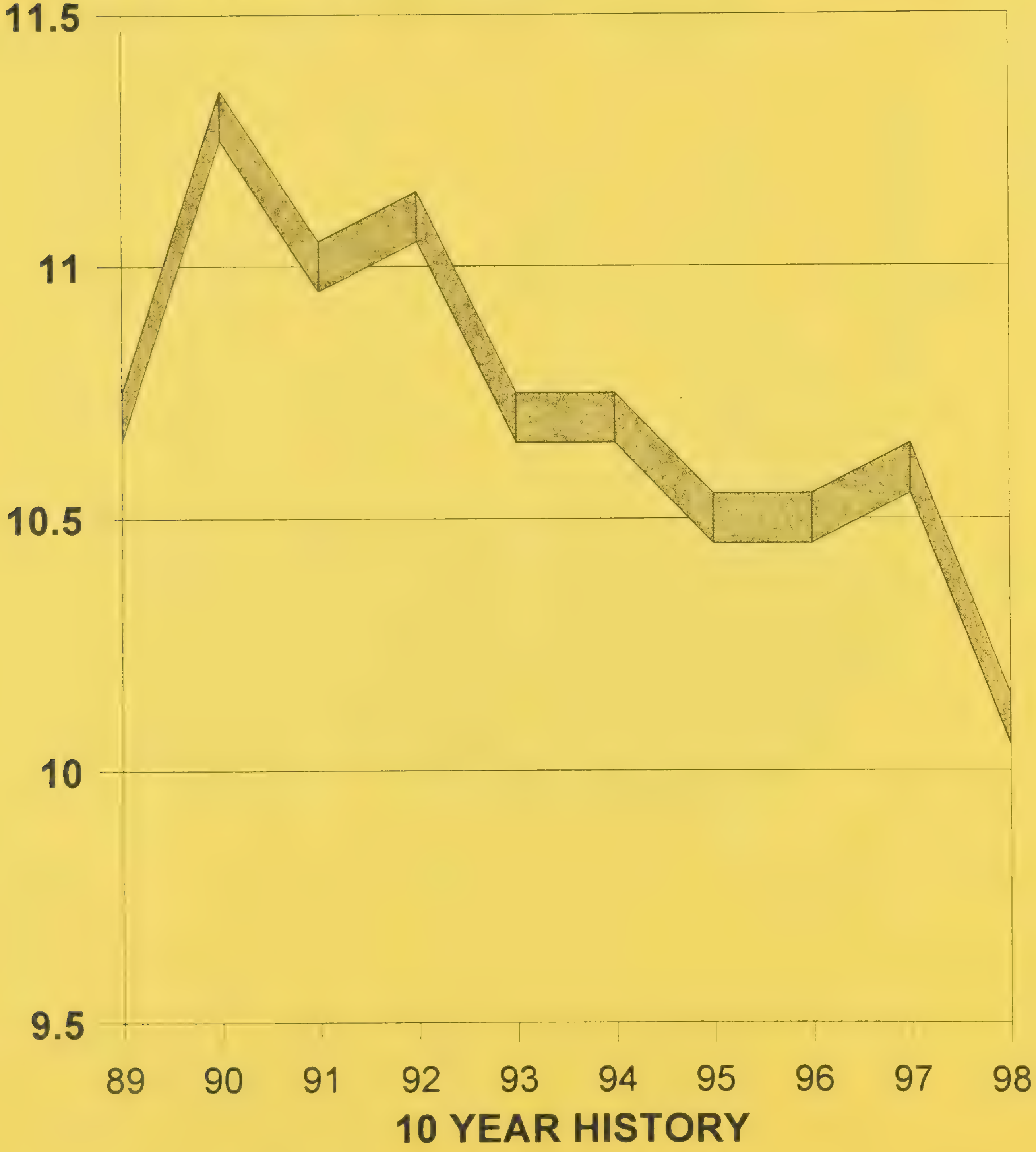
Final 1998-99



Total Positions: 2,397

COUNTY OF SAN LUIS OBISPO

Employees per 1,000 County Residents



Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary Step 1	Monthly Salary Step 5
00110	Treasurer-Tax Collector-Pub. Administrator	3672	10	7,738	7,738
00953	Typist Clerk	0829	13	1,437	1,747
00811	UC/Farm Advisor Assistant	0515	13	893	1,085
00807	Vertebrate & Weed Pest Biologist	1464	01	2,538	3,085
00252	Veterans Service Officer	1961	09	3,399	4,132
09614	Victim/Witness Assistance Coordinator Aide	1164	01	2,018	2,451
09634	Victim/Witness Assistance Coordinator I	1249	01	2,165	2,631
09637	Victim/Witness Assistance Coordinator II	1453	01	2,519	3,061
09636	Victim/Witness Assistance Supervisor	2267	07	3,929	4,775
09672	Voc Rehab	0515	00	893	1,085
09619	Water Quality Manager	2294	05	3,976	4,833
09617	Water Systems Chemist I	1652	01	2,863	3,482
09618	Water Systems Chemist II	1825	01	3,163	3,846
09615	Water Systems Lab Tech I	1058	01	1,834	2,229
09616	Water Systems Lab Tech II	1227	01	2,127	2,584
09623	Water Systems Superintendent	2103	05	3,645	4,430
09628	Water Systems Worker I	1285	02	2,227	2,706
09627	Water Systems Worker II	1399	02	2,425	2,947
09626	Water Systems Worker III	1541	02	2,671	3,247
09625	Water Systems Worker IV	1735	05	3,007	3,656
09629	Water Systems Worker Trainee	1104	02	1,914	2,326
00824	Weights & Measures Inspector I	1326	01	2,298	2,794
00821	Weights & Measures Inspector II	1465	01	2,539	3,087
00825	Weights & Measures Inspector III	1659	01	2,876	3,494
00826	Weights & Measures Inspector Trainee	1217	01	2,109	2,564

SLO County Budget Preparation System

Position Allocation by Functional Area

Functional Area	1997-98 Current Allocation	1998-99 Department Request	1998-99 C.A.O. Recommended	1998-99 Board Adopted
General Government	416.25	441.75	431.75	431.75
	14.00 *	2.00 *	2.00 *	2.00 *
Public Protection	871.75	789.50	757.00	766.00
	9.50 *	9.50 *	7.50 *	3.50 *
Public Ways & Facilities	192.50	195.50	195.50	195.50
	4.50 *	4.00 *	4.00 *	4.00 *
Health & Sanitation	483.00	479.25	485.75	485.75
	11.25 *	2.25 *	2.50 *	2.50 *
Public Assistance	348.75	373.50	369.50	369.50
Education	75.25	76.25	85.25	85.25
Recreation & Cultural Services	56.00	52.00	51.00	51.00
Total Permanent FTE's	2,443.50	2,407.75	2,375.75	2,384.75
Total Contract FTE's	39.25	17.75	16.00	12.00
Total FTE's	2,482.75	2,425.50	2,391.75	2,396.75
Permanent Positions				
Full Time	2,325	2,300	2,260	2,268
3/4 Time	46	40	46	46
1/2 Time	164	151	158	160
1/4 Time	8	9	9	9
Total Permanent	2,543	2,500	2,473	2,483
Contract Positions				
Full Time	35	15	13	9
3/4 Time	2	1	2	2
1/2 Time	5	3	2	2
1/4 Time	1	2	2	2
Total Contract	43	21	19	15

* Indicates contract positions

SLO County Budget Preparation System

Position Allocation Summary

Full Time Equivalents

Dept	Title	1997-98 Current Allocation	1998-99 Department Request	1998-99 C.A.O. Recommended	1998-99 Board Adopted	Increase (Decrease)
ADMINISTRATIVE OFFICE						
2040	ADMINISTRATIVE OFFICE	12.50	13.50	13.50	13.50	1.00
2250	INFORMATION SERVICES	92.50	96.00	94.00	94.00	1.50
		3.00 *	2.00 *	2.00 *	2.00 *	-1.00 *
2340	RISK MANAGEMENT	4.50	6.50	4.50	4.50	0.00
2790	EMERGENCY SERVICES	3.00	4.00	4.00	4.00	1.00
2850	INTERGOVTL SERVCES/LAFCO	2.00	1.00	1.00	1.00	-1.00
	Total	117.50	123.00	119.00	119.00	1.50
AGRICULTURAL COMMISSIONER						
2730	AGRICULTURAL COMMISSIONER	38.00	38.00	40.00	40.00	2.00
		2.00 *	2.00 *	0.00 *	0.00 *	-2.00 *
	Total	40.00	40.00	40.00	40.00	0.00
ASSESSOR						
2070	ASSESSOR	69.50	78.50	77.50	77.50	8.00
		11.00 *	0.00 *	0.00 *	0.00 *	-11.00 *
	Total	80.50	78.50	77.50	77.50	-3.00
AUDITOR-CONTROLLER						
2050	AUDITOR-CONTROLLER	38.00	38.00	38.00	38.00	0.00
BOARD OF SUPERVISORS						
2000	BOARD OF SUPERVISORS	13.00	13.00	13.00	13.00	0.00
CLERK/RECORDER						
2509	CLERK/RECORDER	20.25	20.25	20.25	20.25	0.00
COUNTY COUNSEL						
2100	COUNTY COUNSEL	22.00	22.00	22.00	22.00	0.00
COURTS						
2520	COURTS	137.25	0.00	0.00	0.00	-137.25
DISTRICT ATTORNEY						
2560	DISTRICT ATTORNEY	69.25	73.75	71.25	71.25	2.00
		3.00 *	2.00 *	2.00 *	2.00 *	-1.00 *
2561	FAMILY SUPPORT	42.00	48.50	47.50	47.50	5.50
		3.00 *	0.00 *	0.00 *	0.00 *	-3.00 *
2562	VICTIM/WITNESS ASSISTANCE	11.50	12.00	12.00	12.00	0.50
	Total	128.75	136.25	132.75	132.75	4.00

* Indicates contract positions

SLO County Budget Preparation System

Position Allocation Summary

Full Time Equivalents

Dept	Title	1997-98 Current Allocation	1998-99 Department Request	1998-99 C.A.O. Recommended	1998-99 Board Adopted	Increase (Decrease)
ENGINEERING ISF						
2900	ENGINEERING ISF	185.50	187.50	187.50	187.50	2.00
		4.00 *	4.00 *	4.00 *	4.00 *	0.00 *
	Total	189.50	191.50	191.50	191.50	2.00
FARM ADVISOR						
4030	FARM ADVISOR	3.50	3.50	3.50	3.50	0.00
GENERAL SERVICES						
2180	GENERAL SERVICES	85.00	93.50	90.00	90.00	5.00
2270	REPROGRAPHICS ISF	4.00	4.00	4.00	4.00	0.00
2300	GARAGE ISF	9.00	9.00	9.00	9.00	0.00
2950	AIRPORTS ENTERPRISE	7.00	8.00	8.00	8.00	1.00
		0.50 *	0.00 *	0.00 *	0.00 *	-0.50 *
4125	PARKS	37.00	32.00	32.00	32.00	-5.00
	Total	142.50	146.50	143.00	143.00	0.50
GOLF COURSES						
4161	GOLF COURSES	19.00	20.00	19.00	19.00	0.00
HEALTH DEPARTMENT						
3000	HEALTH DEPARTMENT	127.00	119.50	124.50	124.50	-2.50
		6.50 *	0.50 *	0.75 *	0.75 *	-5.75 *
3052	PUBLIC GUARDIAN	4.00	4.00	4.00	4.00	0.00
3070	MENTAL HEALTH	114.75	113.75	114.75	114.75	0.00
3075	DRUG & ALCOHOL SERVICES	28.25	28.25	33.25	33.25	5.00
		4.75 *	1.75 *	1.75 *	1.75 *	-3.00 *
3285	LAW ENFORCEMENT MED CARE	5.75	9.50	8.50	8.50	2.75
3286	CO MEDICAL SERVICES PROG	12.50	12.50	12.50	12.50	0.00
3320	CALIF CHILDRENS SERVICES	12.75	13.75	13.75	13.75	1.00
4040	DRINKING DRIVER PROGRAMS	17.00	18.00	20.00	20.00	3.00
6000	MEDICAL SERVICES	200.25	204.00	199.50	199.50	-0.75
	Total	533.50	525.50	533.25	533.25	-0.25
LIBRARY						
4000	LIBRARY	54.75	54.75	61.75	61.75	7.00
PERSONNEL						
2110	PERSONNEL	15.00	16.50	15.00	15.00	0.00
PLANNING & BUILDING DEPARTMENT						
2750	ENVIRONMENTAL COORDINATOR	10.00	10.00	10.00	10.00	0.00
		0.50 *	0.50 *	0.50 *	0.50 *	0.00 *

* Indicates contract positions

SLO County Budget Preparation System
Position Allocation Summary
Full Time Equivalents

Dept	Title	1997-98 Current Allocation	1998-99 Department Request	1998-99 C.A.O. Recommended	1998-99 Board Adopted	Increase (Decrease)
2800	PLANNING & BUILDING DEPARTMENT	67.00	70.00	69.00	73.00	6.00
		1.00 *	3.00 *	4.00 *	0.00 *	-1.00 *
	Total	78.50	83.50	83.50	83.50	5.00
PROBATION DEPARTMENT						
2660	PROBATION DEPARTMENT	111.75	143.25	118.75	123.75	12.00
		0.00 *	2.00 *	0.00 *	0.00 *	0.00 *
	Total	111.75	145.25	118.75	123.75	12.00
SHERIFF-CORONER						
2590	SHERIFF-CORONER	357.50	365.50	360.50	360.50	3.00
2840	ANIMAL SERVICES	18.50	19.50	19.00	19.00	0.50
		0.00 *	0.00 *	1.00 *	1.00 *	1.00 *
	Total	376.00	385.00	380.50	380.50	4.50
SOCIAL SERVICES ADMINISTRATION						
3200	SOCIAL SERVICES ADMINISTRATION	326.50	347.50	344.50	344.50	18.00
TREAS-TAX COLL-PUBLIC ADM						
2060	TREAS-TAX COLL-PUBLIC ADM	26.00	26.00	26.00	26.00	0.00
2120	RETIREMENT PLANS	5.00	5.00	5.00	5.00	0.00
	Total	31.00	31.00	31.00	31.00	0.00
VETERANS SERVICES						
3330	VETERANS SERVICES	4.00	4.00	4.00	4.00	0.00
	Total Permanent Employees	2,443.50	2,407.75	2,375.75	2,384.75	-58.75
	Total Contract Employees	39.25	17.75	16.00	12.00	-27.25
	GRAND TOTAL	2,482.75	2,425.50	2,391.75	2,396.75	-86.00

* Indicates contract positions

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
2000	**BOARD OF SUPERVISORS**					
08880	Board of Supervisors Aide		5.00	5.00	5.00	5.00
00956	Board of Supvrs. Admin. Sec'y - Confidential		1.00	1.00	1.00	1.00
00930	Senior Typist Clerk - Confidential		1.00	1.00	1.00	1.00
00925	or Secretary - Confidential		1.00	1.00	1.00	1.00
00103	Supervisor		5.00	5.00	5.00	5.00
	Department Totals		13.00	13.00	13.00	13.00
2040	**ADMINISTRATIVE OFFICE**					
00913	Accounting Technician - Confidential		1.00	1.00	1.00	1.00
08887	Administrative Analyst Aide - Confidential					
08884	or Administrative Analyst I					
08883	or Administrative Analyst II					
08882	or Administrative Analyst III		3.00	4.00	4.00	4.00
00205	County Administrator		1.00	1.00	1.00	1.00
08881	Deputy County Administrator		1.00	1.00	1.00	1.00
08886	Principal Administrative Analyst		2.00	2.00	2.00	2.00
00925	Secretary - Confidential		1.00	1.00	1.00	1.00
00930	Senior Typist Clerk - Confidential		1.00	1.00	1.00	1.00
00930	Senior Typist Clerk - Confidential	1/2	0.50	0.50	0.50	0.50
00939	Supervising Admin. Clerk II - Confidential		1.00	1.00	1.00	1.00
00950	Intermediate Typist Clerk - Confidential		1.00	1.00	1.00	1.00
	Department Totals		12.50	13.50	13.50	13.50
2050	**AUDITOR-CONTROLLER**					
00713	Accountant-Auditor I					
00714	or Accountant-Auditor II					
00715	or Accountant-Auditor III		11.00	11.00	11.00	11.00
00713	Accountant-Auditor I	3/4				
00714	or Accountant-Auditor II	3/4				
00715	or Accountant-Auditor III	3/4				
00916	Accounting Systems Analyst I					
00915	or Accounting Systems Analyst II		2.00	2.00	2.00	2.00
00914	Accounting Technician		1.00	1.00	1.00	1.00
00913	or Accounting Technician - Confidential		2.00	2.00	2.00	2.00
00913	Accounting Technician - Confidential	3/4	0.75	0.75	0.75	0.75
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II					
08893	or Administrative Services Officer III		1.00	1.00	1.00	1.00
00900	Assistant Auditor-Controller		1.00	1.00	1.00	1.00
00102	Auditor-Controller		1.00	1.00	1.00	1.00
00891	Chief Accountant		1.00	1.00	1.00	1.00
00903	Chief Internal Auditor		1.00	1.00	1.00	1.00
00989	Data Entry Operator Trainee - Confidential					
00991	or Data Entry Operator I - Confidential					
00981	or Data Entry Operator II - Confidential					
00982	or Data Entry Operator III - Confidential		2.00	2.00	2.00	2.00
00982	Data Entry Operator III - Confidential	1/2	0.50	0.50	0.50	0.50
00716	Principal Accountant-Auditor		1.00	1.00	1.00	1.00
00902	Principal Accounting Systems Analyst		1.00	1.00	1.00	1.00
00911	Account Clerk					
00909	or Senior Account Clerk		6.00	6.00	6.00	6.00
00929	Senior Account Clerk - Confidential		1.00	1.00	1.00	1.00
00930	Senior Typist Clerk - Confidential		2.00	2.00	2.00	2.00
00951	Senior Typist Clerk/Senior Clerk					
00939	Supervising Admin. Clerk II - Confidential		1.00	1.00	1.00	1.00
00898	Supv Accounting Tech-Conf		1.00	1.00	1.00	1.00
00953	Typist Clerk					
00952	or Intermediate Typist Clerk					
00952	Intermediate Typist Clerk	3/4	0.75	0.75	0.75	0.75
	Department Totals		38.00	38.00	38.00	38.00

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
2060	**TREAS-TAX COLL-PUBLIC ADM**					
00911	Account Clerk		4.00	4.00	4.00	4.00
00905	Accountant I					
00906	or Accountant II		1.00	1.00	1.00	1.00
00907	or Accountant III					
00914	Accounting Technician		1.00	1.00	1.00	1.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II					
08893	or Administrative Services Officer III		2.00	2.00	2.00	2.00
00892	Chief Financial Manager		1.00	1.00	1.00	1.00
00920	Collections Officer		1.00	1.00	1.00	1.00
00855	Deputy Treas-Tax Coll-Public Administrator		1.00	1.00	1.00	1.00
00888	Investment Analyst I					
00889	or Investment Analyst II					
00890	or Investment Analyst III		1.00	1.00	1.00	1.00
00925	Secretary - Confidential					
00909	Senior Account Clerk		8.00	8.00	8.00	8.00
00951	Senior Typist Clerk/Senior Clerk					
00938	Supervising Admin. Clerk I - Confidential		1.00	1.00	1.00	1.00
00927	Supervising Administrative Clerk I		1.00	1.00	1.00	1.00
00928	Supervising Administrative Clerk II		1.00	1.00	1.00	1.00
00893	Supervising Financial Technician		2.00	2.00	2.00	2.00
00110	Treasurer-Tax Collector-Pub. Administrator		1.00	1.00	1.00	1.00
	Department Totals		26.00	26.00	26.00	26.00
2070	**ASSESSOR**					
00911	Account Clerk		1.00	5.00	5.00	1.00
00914	Accounting Technician		0.00	1.00	1.00	0.00
00718	Appraiser Trainee					
00711	or Appraiser I					
00709	or Appraiser II					
00707	or Appraiser III		21.00	25.00	23.00	21.00
08894	Assessment Analyst Trainee					
00941	or Assessment Analyst I					
00942	or Assessment Analyst II					
00943	or Assessment Analyst III		5.00	7.00	5.00	5.00
00894	Assessment Technician I					
00895	or Assessment Technician II					
00896	or Assessment Technician III		11.00	0.00	0.00	11.00
00897	Assessment Technician IV		3.00	0.00	0.00	3.00
00658	Assessment Technician Supervisor		2.00	0.00	0.00	2.00
00101	Assessor		1.00	1.00	1.00	1.00
00723	Auditor-Appraiser Trainee					
00712	or Auditor-Appraiser I					
00710	or Auditor-Appraiser II					
00708	or Auditor-Appraiser III		4.00	6.00	4.00	4.00
00637	Cadastral Technician Trainee		0.00	3.00	0.00	0.00
00638	or Cadastral Technician I		1.00	1.00	1.00	0.00
00639	or Cadastral Technician II		1.00	0.00	0.00	2.00
00704	Chief Appraiser		1.00	1.00	1.00	1.00
00645	Chief Cadastral Technician		1.00	1.00	1.00	1.00
00578	Chief of Assessment Standards		1.00	1.00	1.00	1.00
00586	Property Transfer Tech Trainee					
00587	or Property Transfer Tech I					
00588	or Property Transfer Tech II		8.00	8.00	8.00	8.00
00589	or Property Transfer Tech III		1.00	1.00	1.00	1.00
00586	Property Transfer Tech Trainee	1/2				
00587	or Property Transfer Tech I	1/2				
00588	or Property Transfer Tech II	1/2	0.50	0.00	0.00	0.50
00589	or Property Transfer Tech III	1/2				
00925	Secretary - Confidential		1.00	1.00	1.00	1.00
00909	Senior Account Clerk		1.00	1.00	1.00	1.00
00951	Senior Typist Clerk/Senior Clerk		1.00	1.00	1.00	1.00

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
2070	**ASSESSOR - CONTINUED**					
00724	Supervising Appraiser		3.00	3.00	3.00	3.00
00944	Supervising Assessment Clerk		0.00	2.00	2.00	0.00
00725	Supervising Auditor-Appraiser		1.00	1.00	1.00	1.00
00953	Typist Clerk					
00952	or Intermediate Typist Clerk		0.00	8.00	7.00	0.00
00953	Typist Clerk	1/2				
00952	or Intermediate Typist Clerk	1/2	0.00	0.50	0.50	0.00
	Subtotal		69.50	78.50	68.50	69.50
	Limited Permanent					
00718	Appraiser Trainee					
00711	or Appraiser I					
00709	or Appraiser II					
00707	or Appraiser III		0.00	0.00	2.00	2.00
08894	Assessment Analyst Trainee					
00941	or Assessment Analyst I					
00942	or Assessment Analyst II					
00943	or Assessment Analyst III		0.00	0.00	1.00	1.00
00723	Auditor-Appraiser Trainee					
00712	or Auditor-Appraiser I					
00710	or Auditor-Appraiser II					
00708	or Auditor-Appraiser III		0.00	0.00	2.00	2.00
00637	Cadastral Technician Trainee		0.00	0.00	3.00	0.00
00638	or Cadastral Technician I					
00639	or Cadastral Technician II		0.00	0.00	0.00	2.00
00953	Typist Clerk					
00952	or Intermediate Typist Clerk		0.00	0.00	1.00	1.00
	Subtotal		69.50	78.50	77.50	77.50
	Contract Positions					
	Appraiser Trainee		9.00	0.00	0.00	0.00
	Intermediate Typist Clerk		2.00	0.00	0.00	0.00
	Department Totals		80.50	78.50	77.50	77.50
2100	**COUNTY COUNSEL**					
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		1.00	1.00	1.00	1.00
08893	or Administrative Services Officer III					
00303	Assistant County Counsel		1.00	1.00	1.00	1.00
00310	Chief Deputy County Counsel		1.00	1.00	1.00	1.00
00302	County Counsel		1.00	1.00	1.00	1.00
00313	Deputy County Counsel I					
00317	or Deputy County Counsel II					
00318	or Deputy County Counsel III					
00312	or Deputy County Counsel IV		11.00	11.00	11.00	11.00
09605	Legal Clerk Trainee - Confidential					
09606	or Legal Clerk I - Confidential					
09607	or Legal Clerk II - Confidential		5.00	5.00	5.00	5.00
09608	Legal Clerk III - Confidential		1.00	1.00	1.00	1.00
00950	Intermediate Typist Clerk - Confidential		1.00	1.00	1.00	1.00
	Department Totals		22.00	22.00	22.00	22.00
2110	**PERSONNEL**					
00912	Account Clerk - Confidential	1/2	0.50	0.50	0.50	0.50
00874	Personnel Analyst I					
00873	or Personnel Analyst II					
00864	or Personnel Analyst III		4.00	4.00	4.00	4.00
00874	Personnel Analyst I	1/2				
00873	or Personnel Analyst II	1/2				
00864	or Personnel Analyst III	1/2	0.00	0.50	0.00	0.00
00856	Personnel Director		1.00	1.00	1.00	1.00
00875	Principal Personnel Analyst		2.00	2.00	2.00	2.00
00930	Senior Typist Clerk - Confidential		0.00	1.00	0.00	0.00
00925	or Secretary - Confidential		1.00	1.00	1.00	1.00

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
2110	**PERSONNEL - CONTINUED**					
00857	Personnel Technician - Confidential		2.00	3.00	2.00	2.00
00865	or Senior Personnel Tech. - Confidential		1.00	1.00	1.00	1.00
00857	Personnel Technician - Confidential	1/2	1.00	0.50	1.00	1.00
00865	or Senior Personnel Tech. - Confidential	1/2				
00930	Senior Typist Clerk - Confidential	1/2	0.50	0.00	0.50	0.50
00938	Supervising Admin. Clerk I - Confidential		1.00	1.00	1.00	1.00
00950	Intermediate Typist Clerk - Confidential		1.00	1.00	1.00	1.00
	Department Totals		15.00	16.50	15.00	15.00
2120	**RETIREMENT PLANS**					
00912	Account Clerk - Confidential		1.00	1.00	1.00	1.00
00913	Accounting Technician - Confidential		1.00	1.00	1.00	1.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II					
08893	or Administrative Services Officer III		1.00	1.00	1.00	1.00
00871	Retirement Trust Executive Secretary		1.00	1.00	1.00	1.00
00929	Senior Account Clerk - Confidential		1.00	1.00	1.00	1.00
	Department Totals		5.00	5.00	5.00	5.00
2180	**GENERAL SERVICES**					
00911	Account Clerk		1.00	0.00	1.00	1.00
00911	Account Clerk	1/2				
00905	Accountant I					
00906	or Accountant II					
00907	or Accountant III		1.00	1.00	1.00	1.00
00914	Accounting Technician		1.00	1.00	1.00	1.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II					
08893	or Administrative Services Officer III		1.00	1.00	1.00	1.00
00620	Architectural Supervisor		1.00	1.00	1.00	1.00
00624	Architectural Technician		0.00	1.00	0.00	0.00
00624	Architectural Technician	1/2	0.50	0.00	0.50	0.50
00619	Senior Capital Projects Coordinator		2.00	2.00	2.00	2.00
00613	or Assistant Capital Projects Coordinator		0.00	1.00	0.00	0.00
00615	or Assoc. Capital Projects Coordinator		6.00	6.00	6.00	6.00
00609	Property Management Aide					
00622	or Assistant Real Property Agent		0.00	1.00	0.00	0.00
00623	or Associate Real Property Agent		1.00	1.00	1.00	1.00
01304	Buildings Facilities Manager		1.00	1.00	1.00	1.00
01303	Buildings Maintenance Supervisor		1.00	1.00	1.00	1.00
00922	Buyer		4.00	4.00	4.00	4.00
00635	Capital Projects Inspector		1.00	1.00	1.00	1.00
00240	Central Services Manager		1.00	1.00	1.00	1.00
01330	Custodial Supervisor		1.00	1.00	1.00	1.00
01335	Custodian		21.00	21.00	21.00	21.00
00854	Deputy Director of General Services		1.00	1.00	1.00	1.00
01313	Facilities Maint. Mechanic Leadworker		3.00	3.00	3.00	3.00
01314	Facilities Maintenance Mechanic I					
01316	or Facilities Maintenance Mechanic II					
01315	or Facilities Maintenance Mechanic III		14.00	15.00	14.00	14.00
00247	General Services Administrator		1.00	1.00	1.00	1.00
00248	General Services Director		1.00	1.00	1.00	1.00
01334	Leadworker Custodian		2.00	2.00	2.00	2.00
01317	Locksmith - Maintenance Worker		1.00	1.00	1.00	1.00
00957	Mail Clerk					
01307	Maintenance Painter I					
01308	or Maintenance Painter II		2.00	2.00	2.00	2.00
01306	Maintenance Painter Leadworker					
00968	Park Gate Attendant					
01319	or Groundskeeper					
01223	Park Ranger Aide					
01222	or Park Ranger I					
01221	or Park Ranger II		0.00	3.00	3.00	3.00
01220	or Park Ranger III					
01210	Park Ranger Specialist		0.00	1.00	1.00	1.00
00614	Property Manager		1.00	1.00	1.00	1.00

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
2180	**GENERAL SERVICES - CONTINUED**					
01125	Purchasing Technician	1/2	0.50	0.50	0.50	0.50
00909	Senior Account Clerk		3.00	4.00	3.00	3.00
00951	Senior Typist Clerk/Senior Clerk		2.00	2.00	2.00	2.00
00951	Senior Typist Clerk/Senior Clerk	1/2	0.50	0.50	0.50	0.50
01338	Stock Clerk		1.00	1.00	1.00	1.00
01336	Storekeeper I					
01331	Storekeeper II		1.00	1.00	1.00	1.00
00939	Supervising Admin. Clerk II - Confidential		1.00	1.00	1.00	1.00
01323	Supervising Custodial Leadworker		2.00	2.00	2.00	2.00
01204	Supervising Park Ranger		0.00	1.00	1.00	1.00
00952	Intermediate Typist Clerk		3.00	3.00	3.00	3.00
00952	Intermediate Typist Clerk	1/2	0.50	0.50	0.50	0.50
	Department Totals		85.00	93.50	90.00	90.00
2250	**INFORMATION SERVICES**					
00905	Accountant I					
00906	or Accountant II					
00907	or Accountant III					
00913	Accounting Technician - Confidential		1.00	1.00	1.00	1.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II					
08893	or Administrative Services Officer III		1.00	1.00	1.00	1.00
09679	Communications Aide		1.00	1.00	1.00	1.00
09677	Communications Manager		1.00	1.00	1.00	1.00
00959	Communications Technician I					
00958	or Communications Technician II		3.00	3.00	3.00	3.00
01715	Comp Oper Supervisor - Conf		1.00	1.00	1.00	1.00
00970	Computer Systems Tech. Aide - Confidential					
00987	or Computer Systems Tech. I - Confidential		1.00	0.00	0.00	0.00
00988	or Computer Systems Tech. II - Confidential					
01989	or Computer Systems Tech III - Confidential		7.00	8.00	8.00	8.00
08896	Data Center Manager		1.00	1.00	1.00	1.00
08895	Data Processing Project Supervisor		4.00	4.00	4.00	4.00
08905	Department Automation Program Supervisor		1.00	1.00	1.00	1.00
08901	Departmental Automation Coordinator I					
08902	or Departmental Automation Coordinator II					
08903	or Department Automation Specialist I					
08904	or Departmental Automation Specialist II		14.00	17.00	17.00	17.00
08901	Departmental Automation Coordinator I	3/4				
08902	or Departmental Automation Coordinator II	3/4				
08903	or Department Automation Specialist I	3/4				
08904	or Departmental Automation Specialist II	3/4	1.50	0.75	0.75	0.75
08901	Departmental Automation Coordinator I	1/2				
08902	or Departmental Automation Coordinator II	1/2				
08903	or Department Automation Specialist I	1/2				
08904	or Departmental Automation Specialist II	1/2	2.00	1.00	1.00	1.00
08901	Departmental Automation Coordinator I	1/4				
08902	or Departmental Automation Coordinator II	1/4				
08903	or Department Automation Specialist I	1/4	0.00	0.25	0.25	0.25
08904	or Departmental Automation Specialist II	1/4				
00859	Director of Information Services		1.00	1.00	1.00	1.00
00979	Microcomputer Technician I		0.00	1.00	0.00	0.00
00980	or Microcomputer Technician II		2.00	2.00	2.00	2.00
01711	Network Hardware Specialist I					
01712	or Network Hardware Specialist II		2.00	2.00	2.00	2.00
08900	Office Automation Manager		1.00	1.00	1.00	1.00
00925	Secretary - Confidential		1.00	1.00	1.00	1.00
00929	Senior Account Clerk - Confidential		0.00	1.00	0.00	0.00
00969	Senior Communications Technician		1.00	1.00	1.00	1.00
00972	Senior Microcomputer Technician		1.00	1.00	1.00	1.00
00975	Programmer - Confidential					
00974	or Programmer Analyst I					
00973	or Programmer Analyst II		22.00	22.00	22.00	22.00
00995	or Senior Programmer Analyst		3.00	3.00	3.00	3.00
00975	Programmer - Confidential	1/2				
00974	or Programmer Analyst I	1/2				
00973	or Programmer Analyst II	1/2	0.50	0.50	0.50	0.50
00995	or Senior Programmer Analyst	1/2				

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
2250	**INFORMATION SERVICES - CONTINUED**					
00978	Senior Systems Software Specialist		1.00	1.00	1.00	1.00
01714	Sr Comp Sys Tech - Conf		2.00	2.00	2.00	2.00
00963	Systems Analyst					
00964	or Systems Analyst I					
00965	or Systems Analyst II		6.00	6.00	6.00	6.00
00997	Systems Software Specialist					
00998	or Systems Software Specialist I		0.00	1.00	0.00	0.00
00999	or Systems Software Specialist II		6.00	5.00	6.00	6.00
08897	Systems and Programming Manager		1.00	1.00	1.00	1.00
00961	Telephone Systems Coordinator		2.00	2.00	2.00	2.00
00961	Telephone Systems Coordinator	1/2	0.50	0.50	0.50	0.50
	Subtotal		92.50	96.00	94.00	94.00
	Contract Positions					
	Departmental Automation Specialist II					
	Programmer Analyst II		3.00	2.00	2.00	2.00
	Department Totals		95.50	98.00	96.00	96.00
2270	**REPROGRAPHICS ISF**					
01000	Reprographics Leadworker		1.00	1.00	1.00	1.00
00996	Reprographics Technician I		1.00	1.00	1.00	1.00
00992	or Reprographics Technician II					
00994	or Reprographics Technician III		2.00	2.00	2.00	2.00
	Department Totals		4.00	4.00	4.00	4.00
2300	**GARAGE ISF**					
01326	Automotive Garage Manager		1.00	1.00	1.00	1.00
09653	Automotive Mechanic I					
09654	or Automotive Mechanic II		2.00	2.00	2.00	2.00
01328	Automotive Service Worker		3.00	3.00	3.00	3.00
01302	Senior Automotive Mechanic		1.00	1.00	1.00	1.00
01336	Storekeeper I		1.00	1.00	1.00	1.00
01325	Supervising Automotive Mechanic		1.00	1.00	1.00	1.00
	Department Totals		9.00	9.00	9.00	9.00
2340	**RISK MANAGEMENT**					
09657	Risk Management Analyst I					
09658	or Risk Management Analyst II					
09663	or Risk Management Analyst III		2.00	3.00	2.00	2.00
09657	Risk Management Analyst I	1/2				
09658	or Risk Management Analyst II	1/2				
09663	or Risk Management Analyst III	1/2	0.50	0.50	0.50	0.50
09674	Risk Manager		1.00	1.00	1.00	1.00
00930	Senior Typist Clerk - Confidential		1.00	1.00	1.00	1.00
00950	Intermediate Typist Clerk - Confidential		0.00	1.00	0.00	0.00
	Department Totals		4.50	6.50	4.50	4.50
2509	**CLERK/RECORDER**					
00914	Accounting Technician		1.00	1.00	1.00	1.00
00933	Board of Supervisors Clerk		1.00	1.00	1.00	1.00
00108	County Clerk-Recorder		1.00	1.00	1.00	1.00
00721	Deputy Recorder		1.00	1.00	1.00	1.00
00719	Deputy Registrar of Voters		1.00	1.00	1.00	1.00
09610	Legal Process Clerk Trainee					
09642	or Legal Process Clerk I					
09641	or Legal Process Clerk II		9.00	9.00	9.00	9.00
09610	Legal Process Clerk Trainee	1/4				
09642	or Legal Process Clerk I	1/4				
09641	or Legal Process Clerk II	1/4	0.25	0.25	0.25	0.25
09639	Legal Process Clerk III		3.00	3.00	3.00	3.00
00976	Senior Board Clerk		1.00	1.00	1.00	1.00
09640	Supervising Legal Process Clerk		2.00	2.00	2.00	2.00
	Department Totals		20.25	20.25	20.25	20.25

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
2520	**COURTS**					
00905	Accountant I					
00906	or Accountant II					
00907	or Accountant III		1.00	0.00	0.00	0.00
00914	Accounting Technician					
00913	or Accounting Technician - Confidential		1.00	0.00	0.00	0.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		1.00	0.00	0.00	0.00
08893	or Administrative Services Officer III					
00297	Assistant Court Executive Officer					
00131	Calendar Coordinator		4.00	0.00	0.00	0.00
00131	Calendar Coordinator	1/2				
00306	Court Attorney		2.00	0.00	0.00	0.00
01525	Court Conservatorship Investigator		2.00	0.00	0.00	0.00
01525	Court Conservatorship Investigator	1/2	0.50	0.00	0.00	0.00
00139	Court Data Manager		1.00	0.00	0.00	0.00
00315	Court Executive Officer - Municipal		1.00	0.00	0.00	0.00
00115	Contract Court Reporter					
00129	or Court Reporter		6.00	0.00	0.00	0.00
00115	Contract Court Reporter	1/2				
00129	or Court Reporter	1/2	1.00	0.00	0.00	0.00
08898	Departmental Automation Analyst					
08901	Departmental Automation Coordinator I					
08902	or Departmental Automation Coordinator II					
08903	or Department Automation Specialist I					
08904	or Departmental Automation Specialist II					
00111	Deputy County Clerk					
00300	Family Court Mediator I					
00304	or Family Court Mediator II		4.00	0.00	0.00	0.00
08890	Jury Services Supervisor		1.00	0.00	0.00	0.00
09600	Legal Clerk Trainee					
09601	or Legal Clerk I					
09602	or Legal Clerk II		2.00	0.00	0.00	0.00
09600	Legal Clerk Trainee	1/2				
09601	or Legal Clerk I	1/2				
09602	or Legal Clerk II	1/2	0.50	0.00	0.00	0.00
09610	Legal Process Clerk Trainee					
09642	or Legal Process Clerk I					
09641	or Legal Process Clerk II		14.00	0.00	0.00	0.00
09639	Legal Process Clerk III		3.00	0.00	0.00	0.00
00957	Mail Clerk		1.00	0.00	0.00	0.00
00116	Municipal Court Account Clerk		2.00	0.00	0.00	0.00
00117	Municipal Court Accounting Technician		2.00	0.00	0.00	0.00
00136	Municipal Court Automation Analyst		1.00	0.00	0.00	0.00
00137	Municipal Court Clerk Trainee					
00125	or Municipal Court Clerk I					
00126	or Municipal Court Clerk II		12.00	0.00	0.00	0.00
00298	Municipal Court Commissioner		1.00	0.00	0.00	0.00
00123	Municipal Court Judge		5.00	0.00	0.00	0.00
00138	Municipal Court Legal Process Clerk					
00120	or Municipal Court Legal Process Clerk I					
00121	or Municipal Court Legal Process Clerk II		28.00	0.00	0.00	0.00
00122	or Municipal Court Legal Process Clerk III		3.00	0.00	0.00	0.00
00138	Municipal Court Legal Process Clerk	1/2				
00120	or Municipal Court Legal Process Clerk I	1/2				
00121	or Municipal Court Legal Process Clerk II	1/2				
00122	or Municipal Court Legal Process Clerk III	1/2	1.00	0.00	0.00	0.00
00142	Municipal Court Senior Account Clerk		1.00	0.00	0.00	0.00
91170	Municipal Court Traffic Referee					
00911	Account Clerk					
00909	or Senior Account Clerk					
00911	Account Clerk	3/4				
00909	or Senior Account Clerk	3/4				
00911	Account Clerk	1/2				
00909	or Senior Account Clerk	1/2	0.50	0.00	0.00	0.00
00951	Senior Typist Clerk/Senior Clerk		2.00	0.00	0.00	0.00
00307	Sup Court Comm/Juve Court Ref		1.00	0.00	0.00	0.00
00140	Sup Ct Exec/Jury Comm/Clk of the Ct					
00932	Superior Court Clerk I		1.00	0.00	0.00	0.00
00931	or Superior Court Clerk II		10.00	0.00	0.00	0.00

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
2520	**COURTS - CONTINUED**					
00124	Superior Court Judge		5.00	0.00	0.00	0.00
00934	Superior Court Secretary					
00305	Supervising Family Court Mediator		1.00	0.00	0.00	0.00
09640	Supervising Legal Process Clerk		2.00	0.00	0.00	0.00
00132	Supervising Municipal Court Clerk		4.00	0.00	0.00	0.00
09638	Supervising Superior Court Clerk		2.00	0.00	0.00	0.00
00141	Supv Muni Court Legal Process Clerk		1.00	0.00	0.00	0.00
	Department Totals		131.50	0.00	0.00	0.00
2560	**DISTRICT ATTORNEY**					
00911	Account Clerk		2.00	2.00	2.00	2.00
00911	Account Clerk	1/2				
08891	Administrative Services Officer I	3/4				
08892	or Administrative Services Officer II	3/4				
08893	or Administrative Services Officer III	3/4	0.75	0.75	0.75	0.75
08891	Administrative Services Officer I	1/2				
08892	or Administrative Services Officer II	1/2				
08893	or Administrative Services Officer III	1/2	0.50	0.50	0.50	0.50
93180	Administrative Services Officer IV		0.00	1.00	0.00	0.00
09648	Chief District Attorney Investigator		1.00	1.00	1.00	1.00
00214	Chief Prosecutor		1.00	2.00	1.00	1.00
08901	Departmental Automation Coordinator I	1/2				
08902	or Departmental Automation Coordinator II	1/2				
08903	or Department Automation Specialist I	1/2				
08904	or Departmental Automation Specialist II	1/2				
00308	Deputy District Attorney I					
00309	or Deputy District Attorney II					
00311	or Deputy District Attorney III					
00314	or Deputy District Attorney IV		27.00	26.00	27.00	27.00
00105	District Attorney		1.00	1.00	1.00	1.00
09645	District Attorney Investigator I					
09646	or District Attorney Investigator II					
09647	or District Attorney Investigator III		8.00	9.00	8.00	8.00
00356	Economic Crime Unit Coordinator		1.00	1.00	1.00	1.00
00937	Law Clerk		2.00	2.00	2.00	2.00
00937	Law Clerk	1/2				
00860	Legal Assistant		1.00	2.00	2.00	2.00
09600	Legal Clerk Trainee					
09601	or Legal Clerk I					
09602	or Legal Clerk II		11.00	13.00	11.00	10.00
09600	Legal Clerk Trainee	1/2				
09601	or Legal Clerk I	1/2				
09602	or Legal Clerk II	1/2	0.00	0.00	0.00	1.00
09603	Legal Clerk III		3.00	3.00	3.00	3.00
00299	Principal Deputy District Attorney		1.00	1.00	1.00	1.00
00886	Secretary I - Confidential					
00887	or Secretary II - Confidential		0.00	1.00	0.00	0.00
00909	Senior Account Clerk		2.00	2.00	2.00	2.00
00951	Senior Typist Clerk/Senior Clerk		1.00	0.00	1.00	1.00
01536	Social Worker I					
01532	or Social Worker II					
01524	or Social Worker III					
01519	or Social Worker IV		2.00	2.00	2.00	2.00
01536	Social Worker I	1/2				
01532	or Social Worker II	1/2				
01524	or Social Worker III	1/2				
01519	or Social Worker IV	1/2				
09675	Supervising District Attorney Investigator		2.00	2.00	2.00	2.00
09609	Supervising Legal Clerk - Confidential		1.00	1.00	1.00	1.00
00952	Intermediate Typist Clerk		1.00	0.00	1.00	1.00

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
2560	**DISTRICT ATTORNEY - CONTINUED**					
00953	Typist Clerk	1/2				
00952	or Intermediate Typist Clerk	1/2	0.00	0.50	0.00	0.00
	Subtotal		69.25	73.75	70.25	70.25
	Limited Permanent					
09647	District Attorney Investigator III		0.00	0.00	1.00	1.00
	Subtotal		69.25	73.75	71.25	71.25
	Contract Positions					
	Deputy District Attorney IV		1.00	1.00	1.00	1.00
	District Attorney Investigator III		1.00	0.00	0.00	0.00
	Legal Clerk II		1.00	1.00	1.00	1.00
	Department Totals		72.25	75.75	73.25	73.25
2561	**FAMILY SUPPORT**					
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		1.00	1.00	1.00	1.00
08893	or Administrative Services Officer III					
00314	Deputy District Attorney IV		1.00	1.00	1.00	1.00
00308	Deputy District Attorney I	1/2				
00309	or Deputy District Attorney II	1/2				
00311	or Deputy District Attorney III	1/2				
00314	or Deputy District Attorney IV	1/2	0.00	0.50	0.50	0.50
09645	District Attorney Investigator I					
09646	or District Attorney Investigator II					
09647	or District Attorney Investigator III		2.00	3.00	3.00	3.00
09621	Family Support Officer I					
09622	or Family Support Officer II					
09682	or Family Support Officer III		16.00	16.00	16.00	16.00
09621	Family Support Officer I	1/2				
09622	or Family Support Officer II	1/2				
09682	or Family Support Officer III	1/2	1.00	1.00	1.00	1.00
09600	Legal Clerk Trainee		2.00	0.00	0.00	0.00
09601	or Legal Clerk I					
09602	or Legal Clerk II		13.00	20.00	18.00	18.00
09603	Legal Clerk III		2.00	2.00	2.00	2.00
09683	Supervising Family Support Officer		2.00	2.00	2.00	2.00
09604	Supervising Legal Clerk		1.00	2.00	1.00	1.00
00952	Intermediate Typist Clerk		1.00	0.00	2.00	2.00
	Subtotal		42.00	48.50	47.50	47.50
	Contract Positions					
	Legal Clerk Trainee		3.00	0.00	0.00	0.00
	Department Totals		45.00	48.50	47.50	47.50
2562	**VICTIM/WITNESS ASSISTANCE**					
00951	Senior Typist Clerk/Senior Clerk		1.00	1.00	1.00	1.00
00951	Senior Typist Clerk/Senior Clerk	1/2	0.00	0.50	0.50	0.50
09620	Senior Victim/Witness Coordinator		1.00	1.00	1.00	1.00
09614	Victim/Witness Assistance Coordinator Aide					
09634	or Victim/Witness Assistance Coordinator I		3.00	3.00	3.00	3.00
09637	or Victim/Witness Assistance Coordinator II		4.00	4.00	4.00	4.00
09614	Victim/Witness Assistance Coordinator Aide	3/4				
09634	or Victim/Witness Assistance Coordinator I	3/4				
09637	or Victim/Witness Assistance Coordinator II	3/4				
09614	Victim/Witness Assistance Coordinator Aide	1/2				
09634	or Victim/Witness Assistance Coordinator I	1/2				
09637	or Victim/Witness Assistance Coordinator II	1/2	1.50	1.50	1.50	1.50
09636	Victim/Witness Assistance Supervisor		1.00	1.00	1.00	1.00
	Subtotal		11.50	12.00	12.00	12.00
	Contract Positions					
	Victim/Witness Assistance Coordinator I	1/2				
	Department Totals		11.50	12.00	12.00	12.00

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
2590	**SHERIFF-CORONER**					
00914	Accounting Technician		1.00	1.00	1.00	1.00
08891	Administrative Services Officer I		0.00	1.00	0.00	0.00
08892	or Administrative Services Officer II		1.00	1.00	1.00	1.00
08893	or Administrative Services Officer III		1.00	1.00	1.00	1.00
00341	CAL-ID Program Coordinator		1.00	1.00	1.00	1.00
00332	Captain		2.00	2.00	2.00	2.00
91000	Communications Supervisor					
01341	Cook I					
01340	or Cook II					
01350	or Cook III		6.00	6.00	6.00	6.00
00346	Correctional Technician		30.00	30.00	30.00	30.00
00350	Crime Prevention Specialist		2.00	2.00	2.00	2.00
00339	Sheriff's Cadet					
00338	or Deputy Sheriff		87.00	90.00	87.00	87.00
00342	Dispatcher		10.00	13.00	12.00	12.00
00342	Dispatcher	1/2	1.00	1.00	1.00	1.00
00354	Food Service Supv Corrections		1.00	1.00	1.00	1.00
09600	Legal Clerk Trainee					
09601	or Legal Clerk I					
09602	or Legal Clerk II		24.00	25.00	25.00	25.00
09600	Legal Clerk Trainee	1/2				
09601	or Legal Clerk I	1/2				
09602	or Legal Clerk II	1/2	0.50	0.50	0.50	0.50
09603	Legal Clerk III		1.00	1.00	1.00	1.00
00334	Lieutenant		7.00	7.00	7.00	7.00
00979	Microcomputer Technician I		1.00	1.00	1.00	1.00
00925	Secretary - Confidential		1.00	1.00	1.00	1.00
00909	Senior Account Clerk		2.00	2.00	2.00	2.00
00343	Senior Dispatcher		3.00	3.00	3.00	3.00
00336	Sergeant		15.00	15.00	15.00	15.00
00351	Sheriff's Automation Analyst		1.00	1.00	1.00	1.00
00352	Sheriff's Automation Supervisor		1.00	1.00	1.00	1.00
00331	Sheriff's Chief Deputy		2.00	2.00	2.00	2.00
00347	Sheriff's Correctional Officer		91.00	91.00	91.00	91.00
00349	Sheriff's Correctional Supervisor		15.00	15.00	15.00	15.00
00348	Sheriff's Property Officer		2.00	2.00	2.00	2.00
00345	Sheriff's Senior Correctional Officer		15.00	15.00	15.00	15.00
00340	Sheriff's Senior Deputy		30.00	30.00	30.00	30.00
00107	Sheriff-Coroner		1.00	1.00	1.00	1.00
01331	Storekeeper II		1.00	1.00	1.00	1.00
09604	Supervising Legal Clerk		1.00	1.00	1.00	1.00
	Department Totals		357.50	365.50	360.50	360.50
2660	**PROBATION DEPARTMENT**					
00911	Account Clerk		2.00	4.00	4.00	4.00
00905	Accountant I					
00906	or Accountant II		1.00	1.00	1.00	1.00
00907	or Accountant III					
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II					
08893	or Administrative Services Officer III		1.00	1.00	1.00	1.00
00213	Chief Probation Officer		1.00	1.00	1.00	1.00
00920	Collections Officer		2.00	3.00	3.00	3.00
01341	Cook I	1/2	0.50	0.00	0.50	0.50
01341	Cook I					
01340	or Cook II		2.00	2.00	2.00	2.00
01350	or Cook III					
00346	Correctional Technician		2.00	4.00	2.00	4.00
00346	Correctional Technician	3/4	0.75	0.75	0.75	0.75
00346	Correctional Technician	1/2	0.00	0.50	0.00	0.00
00319	Deputy Chief Probation Officer		1.00	1.00	1.00	1.00
00324	Deputy Probation Officer I		0.00	3.00	0.00	0.00
00323	or Deputy Probation Officer II		42.00	48.00	42.00	43.00
00324	Deputy Probation Officer I	1/2				
00323	or Deputy Probation Officer II	1/2	0.50	0.50	0.50	0.50
00321	Deputy Probation Officer III		10.00	10.00	10.00	11.00
01344	Food Service Worker	1/2	0.00	0.50	0.00	0.00
90012	Health Services Administrator		0.00	1.00	0.00	0.00

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
2660	**PROBATION DEPARTMENT - CONTINUED**					
00370	Juvenile Services Officer I		0.00	2.00	2.00	2.00
00371	or Juvenile Services Officer II		20.00	20.00	20.00	20.00
00372	Juvenile Services Officer III		5.00	5.00	5.00	5.00
09600	Legal Clerk Trainee					
09601	or Legal Clerk I					
09602	or Legal Clerk II		11.00	14.00	11.00	11.00
09600	Legal Clerk Trainee	1/2				
09601	or Legal Clerk I	1/2				
09602	or Legal Clerk II	1/2	1.00	1.00	1.00	1.00
09603	Legal Clerk III		1.00	2.00	1.00	1.00
08529	Mental Health Therapist I					
08528	or Mental Health Therapist II					
08527	or Mental Health Therapist III					
08526	or Mental Health Therapist IV					
08576	Mental Health Worker Aide					
00420	Community Health Nurse					
00417	or Public Health Nurse					
00415	or Sr. Community Health Nurse					
00421	or Sr. Public Health Nurse					
00457	or Nurse Practitioner/Physician's Assistant					
90020	Probation Aides		0.00	4.00	0.00	0.00
00320	Probation Division Manager		4.00	4.00	4.00	5.00
00540	Registered Nurse I					
00909	Senior Account Clerk		1.00	2.00	1.00	1.00
00951	Senior Typist Clerk/Senior Clerk		0.00	1.00	0.00	0.00
00522	Staff Psychiatrist	1/2				
00928	Supervising Administrative Clerk II		1.00	1.00	1.00	1.00
00953	Typist Clerk					
00952	or Intermediate Typist Clerk		2.00	6.00	4.00	4.00
	Subtotal		111.75	143.25	118.75	123.75
	Contract Positions					
	Correctional Nurse I		0.00	2.00	0.00	0.00
	Deputy Probation Officer I	1/2				
	Intermediate Typist Clerk	1/2				
	Department Totals		111.75	145.25	118.75	123.75
2730	**AGRICULTURAL COMMISSIONER**					
00201	Agric. Comm./Sealer Weights & Measures		1.00	1.00	1.00	1.00
00816	Agricultural Inspector/Biologist Trainee					
00817	or Agricultural Inspector/Biologist I					
00818	or Agricultural Inspector/Biologist II		1.00	1.00	1.00	1.00
00819	or Agricultural Inspector/Biologist III		14.00	14.00	14.00	14.00
00816	Agricultural Inspector/Biologist Trainee	1/2				
00817	or Agricultural Inspector/Biologist I	1/2				
00818	or Agricultural Inspector/Biologist II	1/2				
00819	or Agricultural Inspector/Biologist III	1/2	1.00	1.00	1.00	1.00
00803	Agricultural Measurement Standards Technician		6.00	6.00	8.00	8.00
00815	or Agricultural/Measurement Standards Aide					
00801	Assistant Agricultural Commissioner		1.00	1.00	1.00	1.00
00823	Chief Deputy Sealer of Weights & Measures		1.00	1.00	1.00	1.00
00804	Deputy Agricultural Commissioner		4.00	4.00	4.00	4.00
00951	Senior Typist Clerk/Senior Clerk		4.00	4.00	4.00	4.00
00927	Supervising Administrative Clerk I		1.00	1.00	1.00	1.00
00953	Typist Clerk					
00952	or Intermediate Typist Clerk		1.00	1.00	1.00	1.00
00826	Weights & Measures Inspector Trainee					
00824	or Weights & Measures Inspector I					
00821	or Weights & Measures Inspector II					
00825	or Weights & Measures Inspector III		3.00	3.00	3.00	3.00
	Subtotal		38.00	38.00	40.00	40.00
	Contract Positions					
	Agricultural Measurement Standards Technician		2.00	2.00	0.00	0.00
	Department Totals		40.00	40.00	40.00	40.00

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
2750	**ENVIRONMENTAL COORDINATOR**					
00877	Environmental Quality Coord		1.00	1.00	1.00	1.00
00881	Environmental Specialist I		1.00	1.00	1.00	1.00
00882	or Environmental Specialist II		6.00	6.00	6.00	6.00
00885	or Senior Environmental Specialist		1.00	1.00	1.00	1.00
00951	Senior Typist Clerk/Senior Clerk		1.00	1.00	1.00	1.00
	Subtotal		10.00	10.00	10.00	10.00
	Contract Positions					
	Environmental Specialist II	1/2	0.50	0.50	0.50	0.50
	Department Totals		10.50	10.50	10.50	10.50
2790	**EMERGENCY SERVICES**					
00844	Emergency Services Coordinator I					
00845	or Emergency Services Coordinator II		0.00	1.00	1.00	1.00
00846	or Emergency Services Coordinator III		3.00	3.00	3.00	3.00
	Department Totals		3.00	4.00	4.00	4.00
2800	**PLANNING & BUILDING DEPARTMENT**					
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II					
08893	or Administrative Services Officer III		1.00	1.00	1.00	1.00
00654	Assistant Planning Director		1.00	1.00	1.00	1.00
00606	Planning Technician					
00605	or Assistant Planner					
00604	or Associate Planner		15.00	16.00	15.00	15.00
01601	Building Inspector I					
01602	or Building Inspector II		0.00	1.00	1.00	0.00
01603	or Building Inspector III		6.00	6.00	6.00	6.00
01701	Building Plans Examiner I		2.00	2.00	2.00	2.00
01702	or Building Plans Examiner II					
01703	or Building Plans Examiner III		3.00	3.00	3.00	3.00
00629	Chief Building Official		1.00	1.00	1.00	1.00
01704	Construction Permit Technician		1.00	2.00	2.00	2.00
01607	Mapping/Graphics Trainee					
01608	or Mapping/Graphics Technician I					
01609	or Mapping/Graphics Technician II		1.00	1.00	1.00	1.00
00237	Planning Director		1.00	1.00	1.00	1.00
01705	Principal Building Inspector		1.00	1.00	1.00	1.00
01706	Principal Building Plans Examiner		1.00	1.00	1.00	1.00
00602	Principal Planner		3.00	3.00	3.00	3.00
01708	Resource Protection Specialist I					
01709	or Resource Protection Specialist II		2.00	2.00	2.00	2.00
01710	or Resource Protection Specialist III		1.00	1.00	1.00	1.00
00883	Secretary I		1.00	1.00	1.00	1.00
00909	Senior Account Clerk		1.00	1.00	1.00	1.00
00603	Senior Planner		7.00	7.00	7.00	7.00
00951	Senior Typist Clerk/Senior Clerk		8.00	8.00	8.00	8.00
00946	Sr Steno Clerk		2.00	2.00	2.00	2.00
00899	Supervising Accounting Technician		1.00	1.00	1.00	1.00
00939	Supervising Admin. Clerk II - Confidential		0.00	0.00	0.00	1.00
00927	Supervising Administrative Clerk I					
00928	Supervising Administrative Clerk II		1.00	1.00	1.00	0.00
01700	Supervising Bldg Plans Examiner		1.00	1.00	1.00	1.00
01600	Supervising Building Inspector		2.00	2.00	2.00	2.00
01610	Supervising Mapping/Graphics Technician		1.00	1.00	1.00	1.00
01707	Supervising Planner		2.00	2.00	2.00	2.00
	Subtotal		67.00	70.00	69.00	68.00
	Limited Permanent					
00606	Planning Technician					
00605	or Assistant Planner		0.00	0.00	0.00	2.00
00604	or Associate Planner					
01601	Building Inspector I					
01602	or Building Inspector II		0.00	0.00	0.00	1.00
01603	or Building Inspector III					

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
2800	**PLANNING & BUILDING DEPARTMENT - CONTINUED**					
01607	Mapping/Graphics Trainee					
01608	or Mapping/Graphics Technician I		0.00	0.00	0.00	1.00
01609	or Mapping/Graphics Technician II					
01708	Resource Protection Specialist I		0.00	0.00	0.00	1.00
01709	or Resource Protection Specialist II					
01710	or Resource Protection Specialist III					
	Subtotal		67.00	70.00	69.00	73.00
	Contract Positions					
	Assistant Planner		1.00	1.00	2.00	0.00
	Mapping/Graphics Technician I		0.00	1.00	1.00	0.00
	Resource Protection Specialist I		0.00	1.00	1.00	0.00
	Department Totals		68.00	73.00	73.00	73.00
2840	**ANIMAL SERVICES**					
00911	Account Clerk		1.00	1.00	1.00	1.00
08891	Administrative Services Officer I		1.00	1.00	1.00	1.00
01422	Animal Control Lead Officer		2.00	2.00	2.00	2.00
01417	Animal Control Officer		7.00	7.00	7.00	7.00
00986	Data Entry Operator Trainee					
00985	or Data Entry Operator I					
00984	or Data Entry Operator II		1.00	1.00	1.00	1.00
00983	or Data Entry Operator III					
01408	Director of Animal Regulation (Non-Vet)		1.00	1.00	1.00	1.00
01409	or Director of Animal Regulation (Vet)					
90009	Humane Educator	1/2	0.50	0.00	0.00	0.00
01420	Kennelworker		1.00	2.00	1.00	1.00
01420	Kennelworker	1/2	1.00	0.50	1.00	1.00
00953	Typist Clerk					
00952	or Intermediate Typist Clerk		3.00	4.00	4.00	4.00
	Subtotal		18.50	19.50	19.00	19.00
	Contract Positions					
	Humane Educator		0.00	0.00	1.00	1.00
	Department Totals		18.50	19.50	20.00	20.00
2850	**INTERGOVTL SERVCES/LAFCO**					
08887	Administrative Analyst Aide - Confidential					
08884	or Administrative Analyst I					
08883	or Administrative Analyst II					
08882	or Administrative Analyst III		1.00	0.00	0.00	0.00
08886	Principal Administrative Analyst		1.00	1.00	1.00	1.00
	Department Totals		2.00	1.00	1.00	1.00
2900	**ENGINEERING ISF**					
00911	Account Clerk		4.00	4.00	4.00	4.00
00914	Accounting Technician		5.00	5.00	5.00	5.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II					
08893	or Administrative Services Officer III		3.00	3.00	3.00	3.00
00362	Assistant Fire Chief					
09624	Assistant Water Systems Superintendent		1.00	1.00	1.00	1.00
01327	Bus Driver		1.00	1.00	1.00	1.00
01327	Bus Driver	1/2	3.50	3.50	3.50	3.50
00648	Civil Engineer Technician I					
00650	or Civil Engineer Technician II					
00652	or Civil Engineer Technician III		10.00	10.00	10.00	10.00
00243	County Engineer		1.00	1.00	1.00	1.00
00986	Data Entry Operator Trainee					
00985	or Data Entry Operator I					
00984	or Data Entry Operator II					
00983	or Data Entry Operator III					
00649	Deputy County Engineer - Administration		1.00	1.00	1.00	1.00

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
2900	**ENGINEERING ISF**					
00647	Deputy County Engineer - Engineering Services		1.00	1.00	1.00	1.00
00641	Engineer I					
00640	or Engineer II					
00634	or Engineer III		11.00	11.00	11.00	11.00
00633	Engineer IV		6.00	6.00	6.00	6.00
00632	Engineer V		7.00	7.00	7.00	7.00
00651	Engineering Administrator		1.00	1.00	1.00	1.00
01124	Engineering Equipment Manager		1.00	1.00	1.00	1.00
01121	Equipment Mechanic I					
01120	or Equipment Mechanic II		3.00	3.00	3.00	3.00
01123	Equipment Service Worker		2.00	2.00	2.00	2.00
00363	Fire Captain - Shift		3.00	4.00	4.00	4.00
00360	Fire Chief		1.00	1.00	1.00	1.00
00367	Firefighter - Shift					
00365	or Fire Engineer - Shift		3.00	3.00	3.00	3.00
00358	Fire Marshal					
00655	Franchise Administrator I					
00656	or Franchise Administrator II					
00657	or Franchise Administrator III		1.00	1.00	1.00	1.00
09611	Hydraulic Operations Administrator I					
09612	or Hydraulic Operations Administrator II		1.00	1.00	1.00	1.00
01115	Public Works Leadworker		9.00	9.00	9.00	9.00
01112	Public Works Section Supervisor		7.00	7.00	7.00	7.00
01105	Public Works Worker I					
01117	or Public Works Worker II					
01119	or Public Works Worker III		39.00	39.00	39.00	39.00
01103	Public Works Worker IV		15.00	15.00	15.00	15.00
00642	Right-of-Way Agent		1.00	1.00	1.00	1.00
00909	Senior Account Clerk		3.00	3.00	3.00	3.00
00646	Engineering Aide					
00644	or Senior Engineering Aide		4.00	5.00	5.00	5.00
01321	Senior Storekeeper		1.00	1.00	1.00	1.00
00951	Senior Typist Clerk/Senior Clerk		2.00	2.00	2.00	2.00
09613	Senior Water Systems Chemist		1.00	1.00	1.00	1.00
00610	Solid Waste Coordinator I					
00611	or Solid Waste Coordinator II					
00612	or Solid Waste Coordinator III		1.00	1.00	1.00	1.00
01336	Storekeeper I		1.00	1.00	1.00	1.00
00939	Supervising Admin. Clerk II - Confidential		1.00	1.00	1.00	1.00
00927	Supervising Administrative Clerk I		1.00	1.00	1.00	1.00
09678	Transit Systems Supervisor		1.00	1.00	1.00	1.00
00953	Typist Clerk					
00952	or Intermediate Typist Clerk		3.00	3.00	3.00	3.00
09619	Water Quality Manager		1.00	1.00	1.00	1.00
09617	Water Systems Chemist I					
09618	or Water Systems Chemist II		3.00	3.00	3.00	3.00
09615	Water Systems Lab Tech I					
09616	or Water Systems Lab Tech II		3.00	3.00	3.00	3.00
09623	Water Systems Superintendent		2.00	2.00	2.00	2.00
09629	Water Systems Worker Trainee					
09628	or Water Systems Worker I					
09627	or Water Systems Worker II					
09626	or Water Systems Worker III		14.00	14.00	14.00	14.00
09625	Water Systems Worker IV		2.00	2.00	2.00	2.00
	Subtotal		185.50	187.50	187.50	187.50
	Contract Positions					
	Student Firefighter		4.00	4.00	4.00	4.00
	Department Totals		189.50	191.50	191.50	191.50

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
2950	**AIRPORTS ENTERPRISE**					
08891	Administrative Services Officer I		0.00	1.00	0.00	0.00
08892	or Administrative Services Officer II					
08893	or Administrative Services Officer III		1.00	1.00	1.00	1.00
93270	Airport Administrative Technician		0.00	0.00	1.00	1.00
01406	Airport Maintenance Worker		1.00	1.00	1.00	1.00
91680	Airport Operations Officer					
01403	Airport Operations Supervisor		1.00	1.00	1.00	1.00
00852	Airports Manager		1.00	1.00	1.00	1.00
01335	Custodian		1.00	1.00	1.00	1.00
01223	Park Ranger Aide					
01222	or Park Ranger I					
01221	or Park Ranger II		1.00	1.00	1.00	1.00
01220	or Park Ranger III					
00909	Senior Account Clerk		1.00	1.00	1.00	1.00
	Subtotal		7.00	8.00	8.00	8.00
	Contract Positions					
	Airport Intern	1/2	0.50	0.00	0.00	0.00
	Department Totals		7.50	8.00	8.00	8.00
3000	**HEALTH DEPARTMENT**					
00911	Account Clerk					
00911	Account Clerk	1/2	0.50	0.00	0.00	0.00
00914	Accounting Technician		1.00	0.00	0.00	0.00
00913	Accounting Technician - Confidential					
08891	Administrative Services Officer I		2.00	2.00	2.00	2.00
09632	Communicable Disease Investigator		1.00	1.00	1.00	1.00
09632	Communicable Disease Investigator	1/2	1.00	1.00	1.00	1.00
00410	Cross Connection Specialist		1.00	1.00	1.00	1.00
08401	Director of Environmental Health		1.00	1.00	1.00	1.00
00509	Director of Health Promotion Services		1.00	1.00	1.00	1.00
00412	Director of Public Health Nursing		1.00	1.00	1.00	1.00
08406	Environmental Health Aide		1.00	1.00	1.00	1.00
08413	Environmental Health Specialist I					
08414	or Environmental Health Specialist II					
08415	or Environmental Health Specialist III		13.00	13.00	13.00	13.00
08413	Environmental Health Specialist I	1/2				
08414	or Environmental Health Specialist II	1/2	0.50	0.50	0.50	0.50
08415	or Environmental Health Specialist III	1/2				
00536	Head Nurse		2.00	2.00	2.00	2.00
00226	Health Agency Administrator I		1.00	1.00	1.00	1.00
00227	or Health Agency Administrator II		1.00	1.00	1.00	1.00
00228	or Health Agency Administrator III		1.00	1.00	1.00	1.00
00229	or Health Agency Administrator IV					
00217	Health Agency Deputy Director-Administration		1.00	1.00	1.00	1.00
00211	Health Agency Director (Non-Medical)		1.00	1.00	1.00	1.00
00230	Home Health Agency Director					
00428	Home Health Aide					
00428	Home Health Aide	3/4				
00428	Home Health Aide	1/2				
00429	Home Health Registered Nurse I					
00430	or Home Health Registered Nurse II					
00429	Home Health Registered Nurse I	3/4				
00430	or Home Health Registered Nurse II	3/4				
00429	Home Health Registered Nurse I	1/2				
00430	or Home Health Registered Nurse II	1/2	1.50	1.00	1.00	1.00
00431	Home Health Therapy Coordinator					
00456	Homemaker Services Coordinator		1.00	1.00	1.00	1.00
00447	Laboratory Assistant I					
00446	or Laboratory Assistant II		2.00	2.00	2.00	2.00
00543	Licensed Vocational Nurse	3/4				
00543	Licensed Vocational Nurse	1/2				
00949	Medical Transcriber					
00526	Nurse Midwife		1.00	0.00	0.00	0.00
00526	Nurse Midwife	1/2	0.50	0.00	0.50	0.50

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
3000	**HEALTH DEPARTMENT - CONTINUED**					
00420	Community Health Nurse					
00417	or Public Health Nurse					
00415	or Sr. Community Health Nurse					
00421	or Sr. Public Health Nurse					
00457	or Nurse Practitioner/Physician's Assistant		21.00	21.00	21.00	21.00
00420	Community Health Nurse	1/2				
00417	or Public Health Nurse	1/2				
00415	or Sr. Community Health Nurse	1/2				
00421	or Sr. Public Health Nurse	1/2				
00457	or Nurse Practitioner/Physician's Assistant	1/2	1.50	0.50	1.50	1.50
08538	Patient Services Representative		1.00	1.00	1.00	1.00
00571	Physical or Occupational Therapist I					
00572	or Physical or Occupational Therapist II					
00422	Public Health Aide I					
00423	or Public Health Aide II		12.00	10.00	12.00	12.00
00422	Public Health Aide I	1/2				
00423	or Public Health Aide II	1/2	2.50	2.50	2.50	2.50
00424	Public Health Aide III		1.00	1.00	1.00	1.00
00442	Public Health Microbiologist I		1.00	1.00	1.00	1.00
00441	or Public Health Microbiologist II		1.00	1.00	1.00	1.00
00442	Public Health Microbiologist I	3/4	0.75	0.75	0.75	0.75
00441	or Public Health Microbiologist II	3/4	0.75	0.75	0.75	0.75
00443	Public Health Microbiologist III		1.00	1.00	1.00	1.00
01347	Public Health Nutritionist I		4.00	3.00	3.00	3.00
01347	Public Health Nutritionist I	1/2	0.50	0.50	0.50	0.50
01348	Public Health Nutritionist II		1.00	1.00	1.00	1.00
09685	Public Information Officer		1.00	1.00	1.00	1.00
00887	Secretary II - Confidential		1.00	1.00	1.00	1.00
00909	Senior Account Clerk		5.00	4.00	4.00	4.00
00909	Senior Account Clerk	1/2	0.50	0.50	0.00	0.00
00951	Senior Typist Clerk/Senior Clerk		10.00	12.00	12.00	12.00
00951	Senior Typist Clerk/Senior Clerk	1/2	1.00	1.00	1.00	1.00
01536	Social Worker I					
01532	or Social Worker II		1.00	1.00	1.00	1.00
01524	or Social Worker III					
01519	or Social Worker IV		1.00	1.00	1.00	1.00
01536	Social Worker I	1/2				
01532	or Social Worker II	1/2				
01524	or Social Worker III	1/2	0.50	0.50	0.50	0.50
01519	or Social Worker IV	1/2	0.50	0.50	0.50	0.50
00927	Supervising Administrative Clerk I		1.00	1.00	1.00	1.00
00928	Supervising Administrative Clerk II		1.00	1.00	1.00	1.00
08416	Supervising Environmental Health Specialist		2.00	2.00	2.00	2.00
00414	Supervising Public Health Nurse		5.00	4.00	4.00	4.00
00414	Supervising Public Health Nurse	3/4	0.00	1.50	1.50	1.50
00414	Supervising Public Health Nurse	1/2	0.50	0.00	0.00	0.00
00953	Typist Clerk					
00952	or Intermediate Typist Clerk		9.00	7.00	9.00	9.00
00953	Typist Clerk	1/2				
00952	or Intermediate Typist Clerk	1/2	1.00	1.00	1.00	1.00
	Subtotal		127.00	118.50	123.50	123.50
	Limited Permanent					
00221	Health Education Specialist	1/2	0.00	1.00	1.00	1.00
	Subtotal		127.00	119.50	124.50	124.50
	Contract Positions					
	Health Education Assistant - Tobacco	3/4	0.75	0.00	0.00	0.00
	Health Education Specialist - Tobacco	3/4	0.75	0.00	0.00	0.00
	Health Officer	3/4	0.00	0.00	0.75	0.75
	Health Officer	1/2	0.50	0.50	0.00	0.00
	Home Health Registered Nurse II		4.00	0.00	0.00	0.00
	Social Worker III	1/2	0.50	0.00	0.00	0.00
	Department Totals		133.50	120.00	125.25	125.25

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
3052	**PUBLIC GUARDIAN**					
08892	Administrative Services Officer II		1.00	1.00	1.00	1.00
00909	Senior Account Clerk		1.00	1.00	1.00	1.00
00951	Senior Typist Clerk/Senior Clerk		1.00	1.00	1.00	1.00
01536	Social Worker I					
01532	or Social Worker II					
01524	or Social Worker III		1.00	1.00	1.00	1.00
01519	or Social Worker IV					
	Department Totals		4.00	4.00	4.00	4.00
3070	**MENTAL HEALTH**					
00905	Accountant I					
00906	or Accountant II					
00907	or Accountant III		1.00	1.00	1.00	1.00
00914	Accounting Technician		2.00	2.00	2.00	2.00
08534	Assistant Mental Health Administrator		1.00	1.00	1.00	1.00
01335	Custodian	3/4	1.50	1.50	1.50	1.50
00502	Director of Mental Health Services					
00503	or Dir of Mental Health Srvs - Non Medical		1.00	1.00	1.00	1.00
92075	Medical Records Supervisor					
08532	Mental Health Administrator		1.00	1.00	1.00	1.00
08533	Mental Health Clinical Program Manager		2.00	2.00	2.00	2.00
00519	Mental Health Medical Director		1.00	1.00	1.00	1.00
08568	Mental Health Pre-Licensed Nurse					
08570	or Mental Health Nurse Trainee					
08573	or Mental Health Nurse I					
08572	or Mental Health Nurse II		4.00	4.00	4.00	4.00
08571	or Mental Health Nurse III		2.00	2.00	2.00	2.00
08525	Mental Health Program Supervisor		5.00	5.00	5.00	5.00
08569	Mental Health Supervising Nurse		1.00	1.00	1.00	1.00
08529	Mental Health Therapist I					
08528	or Mental Health Therapist II					
08527	or Mental Health Therapist III					
08526	or Mental Health Therapist IV		51.00	51.00	51.00	51.00
08529	Mental Health Therapist I	3/4				
08528	or Mental Health Therapist II	3/4				
08527	or Mental Health Therapist III	3/4				
08526	or Mental Health Therapist IV	3/4	2.25	2.25	2.25	2.25
08529	Mental Health Therapist I	1/2				
08528	or Mental Health Therapist II	1/2				
08527	or Mental Health Therapist III	1/2				
08526	or Mental Health Therapist IV	1/2	4.00	4.00	4.00	4.00
08576	Mental Health Worker Aide		1.00	1.00	1.00	1.00
08575	or Mental Health Worker I					
08574	or Mental Health Worker II		1.00	1.00	1.00	1.00
00525	Psychologist		3.00	3.00	3.00	3.00
00525	Psychologist	3/4	0.75	0.75	0.75	0.75
00525	Psychologist	1/4	0.25	0.25	0.25	0.25
00911	Account Clerk					
00909	or Senior Account Clerk		2.00	2.00	2.00	2.00
00911	Account Clerk	1/2				
00909	or Senior Account Clerk	1/2	1.00	1.00	1.00	1.00
00582	Medical Records Technician		4.00	3.00	4.00	4.00
00593	or Senior Medical Records Technician		2.00	2.00	2.00	2.00
00951	Senior Typist Clerk/Senior Clerk		10.00	10.00	10.00	10.00
00951	Senior Typist Clerk/Senior Clerk	1/2	1.50	1.50	1.50	1.50
00522	Staff Psychiatrist		3.00	4.00	3.00	3.00
00522	Staff Psychiatrist	1/2	1.50	0.50	1.50	1.50
00899	Supervising Accounting Technician		1.00	1.00	1.00	1.00
00927	Supervising Administrative Clerk I		2.00	2.00	2.00	2.00
00952	Intermediate Typist Clerk	1/2	1.00	1.00	1.00	1.00
	Department Totals		114.75	113.75	114.75	114.75

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
3075	**DRUG & ALCOHOL SERVICES**					
00905	Accountant I					
00906	or Accountant II					
00907	or Accountant III		1.00	1.00	1.00	1.00
08596	Director of Drug & Alcohol Services		1.00	1.00	1.00	1.00
08598	Drug & Alcohol Advisor		4.00	4.00	4.00	4.00
08599	Drug & Alcohol Clinical Program Supv.		1.00	1.00	1.00	1.00
08600	Drug & Alcohol Serv. Prev. & Plan. Supv. II		1.00	1.00	1.00	1.00
08605	Drug & Alcohol Services Division Manager		2.00	2.00	2.00	2.00
08601	Drug & Alcohol Therapist I					
08602	or Drug & Alcohol Therapist II					
08603	or Drug & Alcohol Therapist III					
08604	or Drug & Alcohol Therapist IV		11.00	11.00	13.00	13.00
08601	Drug & Alcohol Therapist I	3/4				
08602	or Drug & Alcohol Therapist II	3/4				
08603	or Drug & Alcohol Therapist III	3/4				
08604	or Drug & Alcohol Therapist IV	3/4	0.75	0.75	0.75	0.75
08601	Drug & Alcohol Therapist I	1/2				
08602	or Drug & Alcohol Therapist II	1/2				
08603	or Drug & Alcohol Therapist III	1/2				
08604	or Drug & Alcohol Therapist IV	1/2	0.50	0.50	0.50	0.50
08606	Drug & Alcohol Worker Aide		0.00	0.00	3.00	3.00
00872	Health Care Analyst		1.00	1.00	1.00	1.00
00883	Secretary I		1.00	1.00	1.00	1.00
00911	Account Clerk		1.00	1.00	1.00	1.00
00909	or Senior Account Clerk		1.00	1.00	1.00	1.00
00927	Supervising Administrative Clerk I		1.00	1.00	1.00	1.00
00952	Intermediate Typist Clerk		1.00	1.00	1.00	1.00
	Subtotal		28.25	28.25	33.25	33.25
	Contract Positions					
	Drug & Alcohol Therapist I		1.00	0.00	0.00	0.00
	Drug & Alcohol Therapist I	1/4	0.00	0.50	0.50	0.50
	Drug & Alcohol Therapist III		1.00	0.00	0.00	0.00
	Drug & Alcohol Therapist III	1/4	0.25	0.00	0.00	0.00
	Health Educator		2.00	0.00	0.00	0.00
	Health Educator	3/4	0.00	0.75	0.75	0.75
	Health Educator	1/2	0.00	0.50	0.50	0.50
	Intermediate Typist Clerk	1/2	0.50	0.00	0.00	0.00
	Department Totals		33.00	30.00	35.00	35.00
3200	**SOCIAL SERVICES ADMINISTRATION**					
00911	Account Clerk		3.00	3.00	3.00	3.00
00914	Accounting Technician		2.00	4.00	2.00	2.00
08891	Administrative Services Officer I		1.00	1.00	1.00	1.00
08892	or Administrative Services Officer II		2.00	3.00	3.00	2.00
08893	or Administrative Services Officer III		2.00	2.00	2.00	2.00
00427	Community Service Aide		4.00	10.00	10.00	10.00
01501	County Social Services Director		1.00	1.00	1.00	1.00
09514	Deputy Director of Social Services		1.00	1.00	1.00	1.00
01539	Eligibility Technician I					
01540	or Eligibility Technician II		0.00	86.00	86.00	0.00
01539	Eligibility Technician I	1/2				
01540	or Eligibility Technician II	1/2	0.00	2.50	2.50	0.00
01541	Eligibility Technician III		0.00	21.00	21.00	0.00
01544	Employment/Resource Specialist I					
01545	or Employment/Resource Specialist II					
01546	or Employment/Resource Specialist III		96.00	0.00	0.00	99.00
01544	Employment/Resource Specialist I	1/2				
01545	or Employment/Resource Specialist II	1/2				
01546	or Employment/Resource Specialist III	1/2	2.50	0.00	0.00	2.50
01547	Employment/Resource Specialist IV		9.00	0.00	0.00	9.00
01548	Employment/Services Supervisor I		13.00	0.00	0.00	13.00
01549	or Employment/Services Supervisor II		8.00	0.00	0.00	9.00
09600	Legal Clerk Trainee					
09601	or Legal Clerk I					
09602	or Legal Clerk II		7.00	7.00	7.00	7.00
09603	Legal Clerk III		1.00	1.00	1.00	1.00
00957	Mail Clerk		2.00	2.00	2.00	2.00

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
3200	**SOCIAL SERVICES ADMINISTRATION - CONTINUED**					
00957	Mail Clerk	1/2	0.50	0.50	0.50	0.50
09508	Principal Social Services Division Manager		2.00	2.00	2.00	2.00
00883	Secretary I	1/2	0.50	0.50	0.50	0.50
00909	Senior Account Clerk		10.00	10.00	10.00	10.00
01533	Senior Social Services Investigator		1.00	1.00	1.00	1.00
00930	Senior Typist Clerk - Confidential		1.00	1.00	1.00	1.00
00951	Senior Typist Clerk/Senior Clerk		36.00	41.00	41.00	41.00
00951	Senior Typist Clerk/Senior Clerk	1/2	0.50	0.00	0.00	0.00
09510	Social Services Division Manager		7.00	6.00	6.00	7.00
01531	Social Services Investigator		4.00	4.00	4.00	4.00
09507	Social Services Principal Fiscal Manager		1.00	1.00	1.00	1.00
01529	Social Services Program Review Tech		19.00	19.00	19.00	19.00
01529	Social Services Program Review Tech	1/2				
01522	Social Services Program Specialist I					
01521	or Social Services Program Specialist II		6.00	8.00	7.00	7.00
01536	Social Worker I	1/2				
01536	Social Worker I		4.00	0.00	0.00	0.00
01532	or Social Worker II		11.00	16.00	16.00	15.00
01524	or Social Worker III		3.00	3.00	3.00	3.00
01519	or Social Worker IV		36.00	37.00	37.00	37.00
01536	Social Worker I	3/4				
01532	or Social Worker II	3/4				
01524	or Social Worker III	3/4				
01519	or Social Worker IV	3/4				
01532	Social Worker II	1/2	1.00	1.00	1.00	1.00
01524	or Social Worker III	1/2	1.50	2.50	2.50	2.50
01519	or Social Worker IV	1/2	3.50	3.00	4.00	4.00
01512	Social Worker Supervisor I		3.00	3.00	3.00	3.00
01516	Social Worker Supervisor II		7.00	7.00	7.00	7.00
01516	Social Worker Supervisor II	1/2	0.50	0.50	0.50	0.50
00899	Supervising Accounting Technician		3.00	3.00	3.00	3.00
00927	Supervising Administrative Clerk I		7.00	8.00	7.00	7.00
00928	Supervising Administrative Clerk II		1.00	1.00	1.00	1.00
01542	Supervising Eligibility Tech I		0.00	13.00	13.00	0.00
01543	or Supervising Eligibility Tech II		0.00	9.00	9.00	0.00
01537	Supervising Social Services Investigator		1.00	1.00	1.00	1.00
00953	Typist Clerk					
00952	or Intermediate Typist Clerk		1.00	1.00	1.00	1.00
	Department Totals		326.50	347.50	344.50	344.50
3285	**LAW ENFORCEMENT MED CARE**					
00500	Pre-Licensed Correctional Nurse					
00527	or Correctional Nurse I					
00528	or Correctional Nurse II		0.00	3.00	2.00	2.00
00500	Pre-Licensed Correctional Nurse	3/4				
00527	or Correctional Nurse I	3/4				
00528	or Correctional Nurse II	3/4	1.50	1.50	1.50	1.50
00500	Pre-Licensed Correctional Nurse	1/2				
00527	or Correctional Nurse I	1/2				
00528	or Correctional Nurse II	1/2	1.00	1.00	1.00	1.00
00524	Correctional Nurse Supervisor	3/4	0.75	0.75	0.75	0.75
00543	Licensed Vocational Nurse	3/4	0.00	0.75	0.75	0.75
00543	Licensed Vocational Nurse	1/2	1.00	1.00	1.00	1.00
00420	Community Health Nurse					
00417	or Public Health Nurse					
00415	or Sr. Community Health Nurse					
00421	or Sr. Public Health Nurse					
00457	or Nurse Practitioner/Physician's Assistant		1.00	1.00	1.00	1.00
00953	Typist Clerk	1/2				
00952	or Intermediate Typist Clerk	1/2	0.50	0.50	0.50	0.50
	Department Totals		5.75	9.50	8.50	8.50

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
3286	**CO MEDICAL SERVICES PROG**					
00905	Accountant I					
00906	or Accountant II					
00907	or Accountant III		1.00	1.00	1.00	1.00
00914	Accounting Technician		1.00	1.00	1.00	1.00
00518	Acute Care Supervising Nurse		1.00	1.00	1.00	1.00
01539	Eligibility Technician I					
01540	or Eligibility Technician II		2.00	2.00	2.00	2.00
01541	Eligibility Technician III		1.00	1.00	1.00	1.00
00226	Health Agency Administrator I					
00227	or Health Agency Administrator II					
00228	or Health Agency Administrator III		1.00	1.00	1.00	1.00
00229	or Health Agency Administrator IV					
00540	Registered Nurse I					
00537	or Registered Nurse II		1.00	1.00	1.00	1.00
00909	Senior Account Clerk		4.00	4.00	4.00	4.00
00909	Senior Account Clerk	1/2	0.50	0.50	0.50	0.50
	Department Totals		12.50	12.50	12.50	12.50
3320	**CALIF CHILDRENS SERVICES**					
08891	Administrative Services Officer I		1.00	1.00	1.00	1.00
00429	Home Health Registered Nurse I					
00430	or Home Health Registered Nurse II		1.00	1.00	1.00	1.00
00420	Community Health Nurse	1/2				
00417	or Public Health Nurse	1/2				
00415	or Sr. Community Health Nurse	1/2				
00421	or Sr. Public Health Nurse	1/2				
00457	or Nurse Practitioner/Physician's Assistant	1/2	0.50	0.50	0.50	0.50
08538	Patient Services Representative		1.00	1.00	1.00	1.00
00571	Physical or Occupational Therapist I	3/4				
00572	or Physical or Occupational Therapist II	3/4	2.25	2.25	2.25	2.25
00571	Physical or Occupational Therapist I	1/2				
00572	or Physical or Occupational Therapist II	1/2	2.00	2.00	2.00	2.00
00575	Physical/Occupational Therapist Aide		2.00	2.00	2.00	2.00
00909	Senior Account Clerk		1.00	1.00	1.00	1.00
00951	Senior Typist Clerk/Senior Clerk		1.00	1.00	1.00	1.00
00573	Supervising Physical/Occupational Ther	1/2	1.00	1.00	1.00	1.00
00953	Typist Clerk					
00952	or Intermediate Typist Clerk		0.00	1.00	1.00	1.00
	Department Totals		12.75	13.75	13.75	13.75
3330	VETERANS SERVICES					
00868	Assistant Veterans Service Officer I					
00866	or Assistant Veterans Service Officer II		2.00	2.00	2.00	2.00
00951	Senior Typist Clerk/Senior Clerk		1.00	1.00	1.00	1.00
00252	Veterans Service Officer		1.00	1.00	1.00	1.00
	Subtotal		4.00	4.00	4.00	4.00
	Contract Positions					
	Department Totals		4.00	4.00	4.00	4.00
4000	**LIBRARY**					
00911	Account Clerk	3/4	0.75	0.75	0.75	0.75
00905	Accountant I					
00906	Accountant II		1.00	1.00	1.00	1.00
00907	or Accountant III					
00905	Accountant I	3/4				
00906	or Accountant II	3/4				
00907	or Accountant III	3/4				
01001	Assistant Library Director		1.00	1.00	1.00	1.00
01017	Chief Librarian		1.00	1.00	1.00	1.00
01003	Librarian I					
01004	or Librarian II		8.00	8.00	8.00	8.00
01003	Librarian I	1/2				
01004	or Librarian II	1/2	0.50	0.50	0.50	0.50

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
4000	**LIBRARY - CONTINUED**					
01011	Librarian III		5.00	5.00	5.00	5.00
01013	Library Assistant					
01013	Library Assistant	3/4	1.50	1.50	1.50	1.50
01013	Library Assistant	1/2	1.00	1.00	1.00	1.00
01013	Library Assistant	1/4	0.50	0.50	0.50	0.50
00210	Library Director		1.00	1.00	1.00	1.00
01009	Library Driver Clerk I					
01010	or Library Driver Clerk II		2.00	2.00	2.00	2.00
01014	Library Technician I		0.00	0.00	6.00	6.00
01015	Library Technician II		8.00	8.00	8.00	8.00
01016	or Library Technician III		6.00	6.00	6.00	6.00
01014	Library Technician I	3/4				
01015	or Library Technician II	3/4	2.25	2.25	2.25	2.25
01016	or Library Technician III	3/4	1.50	1.50	1.50	1.50
01014	Library Technician I	1/2	0.00	0.00	1.00	1.00
01015	or Library Technician II	1/2	4.00	4.00	4.00	4.00
01016	or Library Technician III	1/2	0.50	0.50	0.50	0.50
01014	Library Technician I	1/4	0.25	0.25	0.25	0.25
01015	or Library Technician II	1/4				
01016	or Library Technician III	1/4				
00938	Supervising Admin. Clerk I - Confidential		1.00	1.00	1.00	1.00
01002	Supervising Librarian		1.00	1.00	1.00	1.00
01007	Supervising Library Assistant		7.00	7.00	7.00	7.00
	Department Totals		54.75	54.75	61.75	61.75
4030	**FARM ADVISOR**					
00813	4-H Program Assistant		1.00	1.00	1.00	1.00
00951	Senior Typist Clerk/Senior Clerk		1.00	1.00	1.00	1.00
00927	Supervising Administrative Clerk I		1.00	1.00	1.00	1.00
00953	Typist Clerk	1/2				
00952	or Intermediate Typist Clerk	1/2	0.50	0.50	0.50	0.50
	Department Totals		3.50	3.50	3.50	3.50
4040	**DRINKING DRIVER PROGRAMS**					
00911	Account Clerk		2.00	2.00	2.00	2.00
00914	Accounting Technician		0.00	1.00	1.00	1.00
00913	or Accounting Technician - Confidential					
08591	Alc Svcs Drnkg Drvr Cnslr/Ed I		8.00	8.00	10.00	10.00
08592	Alc Svcs Drnkg Drvr Cnslr/Ed II		1.00	1.00	1.00	1.00
08593	Alc Svcs Drnkg Drvr Prog Coord		1.00	1.00	1.00	1.00
00909	Senior Account Clerk		2.00	2.00	2.00	2.00
00951	Senior Typist Clerk/Senior Clerk		1.00	1.00	1.00	1.00
00953	Typist Clerk					
00952	or Intermediate Typist Clerk		2.00	2.00	2.00	2.00
	Department Totals		17.00	18.00	20.00	20.00
4125	**PARKS**					
91801	Park Operations Coordinator					
01200	Park Planner I					
01201	or Park Planner II					
01202	or Park Planner III		1.00	1.00	1.00	1.00
01223	Park Ranger Aide					
01222	or Park Ranger I					
01221	or Park Ranger II		16.00	13.00	13.00	13.00
01220	or Park Ranger III		7.00	7.00	7.00	7.00
01210	Park Ranger Specialist		4.00	3.00	3.00	3.00
01207	Parks Facilities Manager		1.00	1.00	1.00	1.00
01208	Parks Superintendent - Maintenance		1.00	1.00	1.00	1.00
01209	Parks Superintendent - Operations		1.00	1.00	1.00	1.00
09515	Senior Park Gate Attendant		1.00	1.00	1.00	1.00
00951	Senior Typist Clerk/Senior Clerk		1.00	1.00	1.00	1.00
01204	Supervising Park Ranger		4.00	3.00	3.00	3.00
00953	Typist Clerk					
00952	or Intermediate Typist Clerk					
	Department Totals		37.00	32.00	32.00	32.00

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
4161	**GOLF COURSES**					
01121	Equipment Mechanic I		1.00	1.00	1.00	1.00
01120	or Equipment Mechanic II		1.00	1.00	1.00	1.00
01123	Equipment Service Worker		2.00	2.00	2.00	2.00
01212	Golf Course Superintendent		1.00	1.00	1.00	1.00
01217	Golf Course Supervisor		2.00	2.00	2.00	2.00
01234	Greenskeeper		9.00	9.00	9.00	9.00
01233	Lead Greenskeeper		2.00	2.00	2.00	2.00
01210	Park Ranger Specialist		1.00	2.00	1.00	1.00
	Department Totals		19.00	20.00	19.00	19.00
6000	**MEDICAL SERVICES**					
00905	Accountant I					
00906	or Accountant II					
00907	or Accountant III		3.00	3.00	3.00	3.00
00914	Accounting Technician		1.00	1.00	1.00	1.00
00913	Accounting Technician - Confidential		1.00	1.00	1.00	1.00
00517	Acute Care Head Nurse	3/4	0.75	0.00	0.75	0.75
00523	Acute Care Licensed Vocational Nurse		1.00	1.00	1.00	1.00
00523	Acute Care Licensed Vocational Nurse	3/4	0.75	0.00	0.00	0.00
00514	Acute Care Pre-Licensed Nurse					
00515	or Acute Care Nurse I					
00516	or Acute Care Nurse II		32.00	32.00	32.00	32.00
00514	Acute Care Pre-Licensed Nurse	1/2				
00515	or Acute Care Nurse I	1/2				
00516	or Acute Care Nurse II	1/2	0.50	0.50	0.50	0.50
00518	Acute Care Supervising Nurse		6.00	6.00	6.00	6.00
01329	Central Supply Supervisor		1.00	1.00	1.00	1.00
00960	Chief Switchboard Operator					
00576	Clinical Laboratory Assistant I					
00577	or Clinical Laboratory Assistant II		8.00	8.00	8.00	8.00
00550	Clinical Laboratory Manager		1.00	1.00	1.00	1.00
00533	Clinical Nurse Specialist	3/4	0.75	0.75	0.75	0.75
01341	Cook I					
01340	or Cook II		1.00	1.00	1.00	1.00
01350	or Cook III					
01341	Cook I	3/4				
01340	or Cook II	3/4	0.75	0.00	0.75	0.75
01350	or Cook III	3/4				
01341	Cook I	1/2				
01340	or Cook II	1/2	0.50	1.00	0.50	0.50
01350	or Cook III	1/2				
01335	Custodian		9.00	9.00	9.00	9.00
00986	Data Entry Operator Trainee					
00985	or Data Entry Operator I					
00984	or Data Entry Operator II					
00983	or Data Entry Operator III		0.00	1.00	0.00	0.00
00986	Data Entry Operator Trainee	3/4				
00985	or Data Entry Operator I	3/4				
00984	or Data Entry Operator II	3/4				
00983	or Data Entry Operator III	3/4	1.50	1.50	1.50	1.50
00983	Data Entry Operator III	1/2	0.50	0.00	0.50	0.50
00554	Diagnostic Medical Sonographer	1/2	0.50	0.50	0.50	0.50
00591	Dialysis Equipment Technician I					
00592	or Dialysis Equipment Technician II					
01343	Diet Assistant		1.00	1.00	1.00	1.00
01343	Diet Assistant	3/4	0.75	0.75	0.75	0.75
01343	Diet Assistant	1/2	0.50	0.00	0.50	0.50
01349	Dietetics Technician	1/2	0.50	0.50	0.50	0.50
00530	Director of Nursing Services		1.00	1.00	1.00	1.00
00499	Director of Patient Financial Services		1.00	1.00	1.00	1.00
00600	Director of Pharmacy Services		1.00	1.00	1.00	1.00
01314	Facilities Maintenance Mechanic I					
01316	or Facilities Maintenance Mechanic II					
01315	or Facilities Maintenance Mechanic III		4.00	4.00	4.00	4.00
01344	Food Service Worker		3.00	1.00	3.00	3.00
00872	Health Care Analyst		1.00	1.00	1.00	1.00
00234	Hospital Administrator I					
00235	or Hospital Administrator II		1.00	1.00	1.00	1.00
00595	Hospital Attendant		2.00	4.00	2.00	2.00

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
6000	**MEDICAL SERVICES - CONTINUED**					
00595	Hospital Attendant	3/4	2.25	0.00	2.25	2.25
00595	Hospital Attendant	1/4	0.00	0.25	0.00	0.00
00232	Hospital Chief Financial Officer		1.00	1.00	1.00	1.00
00233	Hospital Chief Operations Officer		1.00	1.00	1.00	1.00
01320	Hospital Plant Engineer		1.00	1.00	1.00	1.00
00508	Hospital Unit Clerk		10.00	10.00	10.00	10.00
00508	Hospital Unit Clerk	3/4	0.75	0.75	0.75	0.75
01334	Leadworker Custodian		1.00	1.00	1.00	1.00
00543	Licensed Vocational Nurse		6.00	7.00	6.00	6.00
00543	Licensed Vocational Nurse	3/4	0.75	0.00	0.75	0.75
00543	Licensed Vocational Nurse	1/4	0.25	0.00	0.25	0.25
01324	Linen Services Coordinator		1.00	1.00	1.00	1.00
00594	Medical Assistant		6.00	6.00	6.00	6.00
00580	Medical Records Administrator		1.00	1.00	1.00	1.00
00582	Medical Records Technician		2.00	2.00	2.00	2.00
00582	Medical Records Technician	3/4	0.75	0.75	0.75	0.75
00584	Medical Staff Secretary	1/2	1.00	1.00	1.00	1.00
00526	Nurse Midwife	1/2	0.00	0.50	0.00	0.00
00457	Nurse Practitioner/Physician's Assistant		2.00	3.00	2.00	2.00
08538	Patient Services Representative		10.00	10.00	10.00	10.00
00598	Pharmacist I		2.00	2.00	2.00	2.00
00599	or Pharmacist II					
00598	Pharmacist I	1/4	0.25	0.25	0.25	0.25
00599	or Pharmacist II	1/4				
00569	Pharmacy Technician Trainee		3.00	3.00	3.00	3.00
00568	or Pharmacy Technician					
00569	Pharmacy Technician Trainee	1/2	0.50	0.50	0.50	0.50
00568	or Pharmacy Technician	1/2				
00422	Public Health Aide I		0.00	2.00	0.00	0.00
00423	or Public Health Aide II					
00558	Radiological Technologist II		1.00	1.00	1.00	1.00
00557	or Radiological Technologist III					
00558	Radiological Technologist II	1/2	1.00	1.00	1.00	1.00
00557	or Radiological Technologist III	1/2				
00540	Registered Nurse I		2.00	2.00	2.00	2.00
00537	or Registered Nurse II					
00540	Registered Nurse I	1/2	0.50	0.50	0.50	0.50
00537	or Registered Nurse II	1/2				
00545	Respiratory Care Practitioner		1.00	1.00	1.00	1.00
00545	Respiratory Care Practitioner	3/4	0.75	0.75	0.75	0.75
00884	Secretary II		1.00	1.00	1.00	1.00
00911	Account Clerk		4.00	4.00	4.00	4.00
00909	or Senior Account Clerk		10.00	10.00	10.00	10.00
00911	Account Clerk	1/2	0.50	0.50	0.50	0.50
00909	or Senior Account Clerk	1/2	1.00	1.00	1.00	1.00
00596	Clinical Lab Technician - Temp Licensed		5.00	5.00	5.00	5.00
00552	or Clinical Laboratory Technologist					
00551	or Senior Clinical Laboratory Technologist					
00596	Clinical Lab Technician - Temp Licensed	3/4	0.75	0.75	0.75	0.75
00552	or Clinical Laboratory Technologist	3/4				
00551	or Senior Clinical Laboratory Technologist	3/4				
00949	Medical Transcriber		3.00	3.00	3.00	3.00
00945	or Senior Medical Transcriber					
00555	Senior Pharmacist		1.00	1.00	1.00	1.00
00585	Senior Respiratory Care Practitioner		1.00	1.00	1.00	1.00
00951	Senior Typist Clerk/Senior Clerk		1.00	1.00	1.00	1.00
00951	Senior Typist Clerk/Senior Clerk	1/2	1.00	1.00	1.00	1.00
01536	Social Worker I		1.00	2.00	1.00	1.00
01532	or Social Worker II					
01524	or Social Worker III					
01519	or Social Worker IV					
01536	Social Worker I	1/4	0.25	0.25	0.25	0.25
01532	or Social Worker II	1/4				
01524	or Social Worker III	1/4				
01519	or Social Worker IV	1/4				
01336	Storekeeper I		1.00	1.00	1.00	1.00
01331	or Storekeeper II					
00597	Supervising Clinical Lab Technologist		5.00	5.00	5.00	5.00
00534	Supervising Nurse		1.00	1.00	1.00	1.00
00556	Supervising Radiological Technologist		1.00	1.00	1.00	1.00
00548	Surgery Technician		2.00	2.00	2.00	2.00

Position Allocation by Department

Class	Title	PT	Current	1998-99 Request	1998-99 Recommended	1998-99 Adopted
6000	**MEDICAL SERVICES - CONTINUED**					
00962	Switchboard Operator		2.00	2.00	2.00	2.00
00544	Technical Director Respiratory Care		1.00	1.00	1.00	1.00
00953	Typist Clerk					
00952	or Intermediate Typist Clerk		6.00	8.00	6.00	6.00
00953	Typist Clerk	3/4				
00952	or Intermediate Typist Clerk	3/4	0.75	0.75	0.75	0.75
00953	Typist Clerk	1/2				
00952	or Intermediate Typist Clerk	1/2	3.00	4.00	3.00	3.00
00952	Department Totals		200.25	204.00	199.50	199.50

COUNTY OFFICERS AND DEPARTMENT HEADS
1998 - 99 SALARY SCHEDULE*

Elected Officials	Annual Salary
Supervisor	$ 51,456
Assessor	92,856
Auditor-Controller	92,856
County Clerk-Recorder	80,724
Treasurer-Tax Collector-Pub. Administrator	92,856
District Attorney	119,496
Sheriff-Coroner	108,324

Appointed Department Heads	Annual Salary Minimum - Maximum
Agric. Comm./Sealer Weights & Measures	$ 64,188 - 78,024
Chief Probation Officer	72,192 - 87,756
County Administrator	105,960 - 128,796
County Counsel	98,304 - 119,496
County Engineer	85,284 - 103,644
County Social Services Director	81,144 - 98,628
General Services Director	77,484 - 94,188
Health Agency Director (Non-Medical)	85,152 - 103,524
Library Director	63,024 - 76,608
Personnel Director	71,160 - 86,508
Planning Director	79,248 - 96,348
Veterans Service Officer	40,788 - 49,584

*These salaries, as well as the salary schedule on the pages which follow, reflect the 1998-99 rates known as of the date of preparation of this document, September 1998. For the most current account of salary levels, please refer to the document entitled "Departmental Positions and Salary Schedule" prepared by the Personnel Department.

MAJOR COUNTY PAID EMPLOYEE BENEFITS FOR FISCAL YEAR 1998-99

1. Retirement. The county operates its own independent retirement plan. Participation in the plan is mandatory for all employees except elected officials. In 1998-99, the county will contribute 9.28% of covered salaries for miscellaneous and probation officer members and 14.78% of covered salaries for safety members. Additionally, the county pays a portion of the employee's contribution:

Employee Group	County Pickup of Employee %
Elected officials	7.10
Management, confidential employees	4.80
Attorneys	4.80
Law enforcement, except management	7.00
Non-safety law enforcement	4.20
District Attorney Investigators	7.20
Fire employees	7.11
Public services, clerical and supervisory employees	4.30
Municipal court employees	4.30
Trades, crafts and services	5.93
Dispatchers	4.20

2. Workers' Compensation. The county's Workers' Compensation program is self-insured. Workers' Compensation is charged to departments based upon job classification and departmental experience.

3. Social Security. The county matches the employees' contribution to Social Security. The 1998 calendar year rate is 6.20% on maximum wages of $68,400. The county also matches the employee's contribution to Medicare. The 1998 calendar year rate is 1.45% of total Medicare wages (no maximum).

4. Disability Insurance. The county provides a long-term disability insurance for all attorneys, management, District Attorney Investigators and confidential employees. The premium rates for 1998-99 will be .49% of gross salary to a maximum monthly gross of $9,000.

5. Unemployment. The county's unemployment insurance program is self-insured. Unemployment is charged to departments based upon a Board-adopted rate. The rate for 1998-99 is .2% of gross salary.

6. Life Insurance. The county provides $30,000 term life insurance coverage to all District Attorney (DA) Investigators, attorneys, management and confidential employees at a cost of $9.60 per month. General managers and department heads receive $50,000 coverage at a cost of $16 per month.

7. Health, Vision and Dental Insurance. The county offers health insurance coverage through the Public Employees' Retirement System (PERS). Seven health insurance plans will be available for 1998-99 including two preferred provider plans (PPO) and five health maintenance organization plans (HMO). The PPOs allow a fee-for-service, comprehensive plan, while providing a choice in health care providers. The HMO plans are designed to promote and maintain good health as well as to provide comprehensive hospital and professional services.

   The county offers two dental insurance plans providing coverage for preventive, basic and prosthodontia services. Both cover orthodontics. The vision plan provides coverage for eye exams, lenses and frames.

   County contributions to the health, dental and vision plans for 1998-99 are shown below:

Employee Group	Monthly Contribution per employee
Attorneys, management, confidential	$462.00
CEA, municipal court	395.00
Trades, Crafts, and Services (CEA)	381.76
Fire employees	395.00
DA Investigators	290.00
Deputy Sheriff's Association (DSA)	325.00
Management law enforcement	312.00
Dispatchers	359.50

8. Vacation. Permanent employees who have passed their probationary period accrue vacation as follows:

Years of Service	Vacation Days/Year
Beginning of service to end of fourth year	10
Beginning of fifth year to end of ninth year	15
Over ten years of service	20

   Employees must complete their first probationary period before taking any vacation time off. Vacation payoffs at the time of termination are limited to thirty (30) days.

9. Sick Leave. Permanent employees accrue twelve (12) days sick leave for each year of service. The bargaining units and unrepresented groups can accrue sick leave up to specified maximums. Employees with more than five years of service (10 years for law enforcement) are paid for one half of their accrued sick leave, to a maximum of 90 days, upon termination.

10. Holidays. Legal holidays are designated by the Board of Supervisors with county ordinance and agreements with the unions. The majority of permanent employees are entitled to twelve(12) paid holidays and one (1) paid personal leave day per fiscal year. The remainder of the permanent employees are entitled to thirteen (13) holidays per fiscal year.

11. Compensatory Time Off. Employees may earn one and one-half hours of compensatory time off (CTO) for each hour worked in lieu of being paid overtime according the Fair Labor Standards Act (FLSA). CEA, confidential, Municipal Court, DA investigators and dispatchers may accrue up to 120 hours of CTO. Trades, Crafts and Services, law enforcement and fire employees may accrue up to 90 hours. Employees are paid for their accrued CTO upon termination.

12. Administrative Leave. General management employees are allowed six days of administrative leave each fiscal year. Attorneys, operations and staff management are allowed four days each fiscal year. Confidential employees are allowed three days each fiscal year. There is no carry-over of unused administrative leave into subsequent fiscal years. Employees are not paid for unused administrative leave upon termination.

13. Annual Leave. Employees who work in designated 24-hour facilities may elect to participate in the annual leave program, which allows the employees to accrue holidays and utilize them as paid time off. Annual leave must be used prior to vacation. Employees are paid for their accrued annual leave upon termination to a maximum of twelve (12) days.

14. Voluntary Time Off Program. Employees represented by CEA, Trades, Crafts and Services unit, DSA, management law enforcement, attorney units, management and confidential units may take leave without pay, but will continue to accrue leave, retirement and service credits as if they were in a paid work status. VTO use is limited to 120 hours per fiscal year. Employees in a leave without pay status are not eligible for the VTO program.

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
00813	4-H Program Assistant	1152	13	1,997	2,430
00222	AIDS Program Coordinator	1739	07	3,014	3,664
00911	Account Clerk	0949	13	1,645	1,999
00912	Account Clerk - Confidential	0977	11	1,693	2,059
00905	Accountant I	1520	07	2,635	3,203
00906	Accountant II	1739	07	3,014	3,664
00907	Accountant III	2137	07	3,704	4,503
00713	Accountant-Auditor I	1520	07	2,635	3,203
00714	Accountant-Auditor II	1739	07	3,014	3,664
00715	Accountant-Auditor III	2359	07	4,089	4,971
00916	Accounting Systems Analyst I	2141	07	3,711	4,510
00915	Accounting Systems Analyst II	2378	07	4,122	5,011
00914	Accounting Technician	1212	13	2,101	2,555
00913	Accounting Technician - Confidential	1249	11	2,165	2,631
00517	Acute Care Head Nurse	2010	01	3,484	4,236
00523	Acute Care Licensed Vocational Nurse	1214	01	2,104	2,558
00515	Acute Care Nurse I	1679	01	2,910	3,538
00516	Acute Care Nurse II	1821	01	3,156	3,836
00514	Acute Care Pre-Licensed Nurse	1416	01	2,454	2,983
00518	Acute Care Supervising Nurse	2230	05	3,865	4,699
08885	Admin Analyst Aide	1127	01	1,953	2,373
00143	Admin of Civil Oper/Jury Comm/Clerk of Court	3435	09	5,954	7,237
08887	Administrative Analyst Aide - Confidential	1380	11	2,392	2,907
08884	Administrative Analyst I	1740	07	3,016	3,666
08883	Administrative Analyst II	2017	07	3,496	4,250
08882	Administrative Analyst III	2359	07	4,089	4,971
08891	Administrative Services Officer I	1520	07	2,635	3,203
08892	Administrative Services Officer II	1739	07	3,014	3,664
08893	Administrative Services Officer III	2359	07	4,089	4,971
00201	Agric. Comm./Sealer Weights & Measures	3086	09	5,349	6,502
00817	Agricultural Inspector/Biologist I	1326	01	2,298	2,794
00818	Agricultural Inspector/Biologist II	1465	01	2,539	3,087
00819	Agricultural Inspector/Biologist III	1659	01	2,876	3,494
00816	Agricultural Inspector/Biologist Trainee	1217	01	2,109	2,564
00803	Agricultural Measurement Standards Technician	1217	01	2,109	2,564
00815	Agricultural/Measurement Standards Aide	1165	01	2,019	2,453
00832	Air Pollution Control Engineer I	1936	01	3,356	4,080
00829	Air Pollution Control Engineer II	2169	01	3,760	4,571
00841	Air Pollution Control Engineer III	2363	01	4,096	4,978
00835	Air Quality Specialist I	1543	01	2,675	3,250
00836	Air Quality Specialist II	1741	01	3,018	3,668
00839	Air Quality Specialist III	2010	01	3,484	4,236
00834	Air Quality Specialist Trainee	1411	01	2,446	2,974
00848	Air Quality Sys Analyst I	1675	01	2,903	3,529
00849	Air Quality Sys Analyst II	2008	07	3,481	4,229
00850	Air Quality Sys Analyst III	2231	07	3,867	4,701
01406	Airport Maintenance Worker	1233	02	2,137	2,598
01403	Airport Operations Supervisor	1739	07	3,014	3,664
00852	Airports Manager	2596	07	4,500	5,469
08591	Alc Svcs Drnkg Drvr Cnslr/Ed I	1287	01	2,231	2,713
08592	Alc Svcs Drnkg Drvr Cnslr/Ed II	1566	01	2,714	3,299
08593	Alc Svcs Drnkg Drvr Prog Coord	1708	05	2,961	3,598
01422	Animal Control Lead Officer	1310	05	2,271	2,761
01417	Animal Control Officer	1116	01	1,934	2,354
00711	Appraiser I	1368	01	2,371	2,881
00709	Appraiser II	1584	01	2,746	3,337
00707	Appraiser III	1729	01	2,997	3,642
00718	Appraiser Trainee	1190	01	2,063	2,510
01238	Aquatics Coordinator	1031	02	1,787	2,174
00620	Architectural Supervisor	2264	05	3,924	4,770
00624	Architectural Technician	1245	01	2,158	2,623
00941	Assessment Analyst I	1740	07	3,016	3,666
00942	Assessment Analyst II	2017	07	3,496	4,250
00943	Assessment Analyst III	2359	07	4,089	4,971
08894	Assessment Analyst Trainee	1167	01	2,023	2,458
00894	Assessment Technician I	0949	01	1,645	1,999
00895	Assessment Technician II	1109	01	1,922	2,335
00896	Assessment Technician III	1212	01	2,101	2,555
00897	Assessment Technician IV	1368	01	2,371	2,881
00658	Assessment Technician Supervisor	1584	05	2,746	3,337
00101	Assessor	3672	10	7,738	7,738
00801	Assistant Agricultural Commissioner	2522	07	4,371	5,313

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
00900	Assistant Auditor-Controller	3189	08	5,528	6,718
00613	Assistant Capital Projects Coordinator	1606	01	2,784	3,383
00303	Assistant County Counsel	3935	08	6,821	8,292
00297	Assistant Court Executive Officer	2254	08	3,907	4,748
00295	Assistant Court Executive Officer - Civil	2702	08	4,683	5,692
00362	Assistant Fire Chief	2251	19	3,902	4,742
01001	Assistant Library Director	2299	07	3,985	4,845
08534	Assistant Mental Health Administrator	2346	07	4,066	4,942
00605	Assistant Planner	1488	01	2,579	3,134
00654	Assistant Planning Director	2992	08	5,186	6,304
00622	Assistant Real Property Agent	1668	01	2,891	3,515
00868	Assistant Veterans Service Officer I	1246	01	2,160	2,624
00866	Assistant Veterans Service Officer II	1427	01	2,473	3,007
09624	Assistant Water Systems Superintendent	1912	05	3,314	4,028
00615	Assoc. Capital Projects Coordinator	1900	01	3,293	4,004
00604	Associate Planner	1864	01	3,231	3,928
00623	Associate Real Property Agent	1933	01	3,351	4,075
00701	Asst Assessor	2511	08	4,352	5,290
00361	Asst Fire Chief - Shift	1608	19	3,902	4,742
00712	Auditor-Appraiser I	1490	01	2,583	3,139
00710	Auditor-Appraiser II	1677	01	2,907	3,533
00708	Auditor-Appraiser III	1883	01	3,264	3,968
00723	Auditor-Appraiser Trainee	1190	01	2,063	2,510
00102	Auditor-Controller	3672	10	7,738	7,738
01326	Automotive Garage Manager	2146	07	3,720	4,521
09653	Automotive Mechanic I	1376	02	2,385	2,900
09654	Automotive Mechanic II	1446	02	2,506	3,047
01328	Automotive Service Worker	0999	02	1,732	2,104
00265	Board of Construction Appeals	0515	00	893	1,085
08880	Board of Supervisors Aide	1306	11	2,264	2,264
00933	Board of Supervisors Clerk	1274	13	2,208	2,685
00956	Board of Supvrs. Admin. Sec'y - Confidential	1479	11	2,564	3,118
01601	Building Inspector I	1434	01	2,486	3,021
01602	Building Inspector II	1644	01	2,850	3,463
01603	Building Inspector III	1817	01	3,149	3,827
01701	Building Plans Examiner I	1732	01	3,002	3,650
01702	Building Plans Examiner II	1900	01	3,293	4,004
01703	Building Plans Examiner III	2054	01	3,560	4,328
01304	Buildings Facilities Manager	2632	07	4,562	5,545
01303	Buildings Maintenance Supervisor	2000	07	3,467	4,214
01327	Bus Driver	0993	02	1,721	2,094
00922	Buyer	1526	01	2,645	3,214
00341	CAL-ID Program Coordinator	2341	07	4,058	4,933
00638	Cadastral Technician I	1264	01	2,191	2,662
00639	Cadastral Technician II	1497	01	2,595	3,156
00637	Cadastral Technician Trainee	1051	01	1,822	2,215
00131	Calendar Coordinator	1427	20	2,473	3,007
00635	Capital Projects Inspector	1900	01	3,293	4,004
00332	Captain	3295	15	5,711	6,944
00240	Central Services Manager	2632	07	4,562	5,545
01329	Central Supply Supervisor	1181	05	2,047	2,487
00891	Chief Accountant	2755	07	4,775	5,807
00704	Chief Appraiser	2478	07	4,295	5,221
00629	Chief Building Official	2746	08	4,760	5,784
00645	Chief Cadastral Technician	1714	05	2,971	3,612
00310	Chief Deputy County Counsel	3692	07	6,399	7,781
00823	Chief Deputy Sealer of Weights & Measures	2396	07	4,153	5,049
09648	Chief District Attorney Investigator	3371	07	5,843	7,103
00892	Chief Financial Manager	2578	07	4,469	5,431
00903	Chief Internal Auditor	2578	07	4,469	5,431
01017	Chief Librarian	2170	07	3,761	4,574
00565	Chief Pharmacist	2805	07	4,862	5,909
00213	Chief Probation Officer	3471	09	6,016	7,313
00214	Chief Prosecutor	3935	08	6,821	8,292
00531	Chief Supervising Nurse	2643	07	4,581	5,569
00960	Chief Switchboard Operator	1004	05	1,740	2,115
00578	Chief of Assessment Standards	2478	07	4,295	5,221
01535	Child Care Specialist	1328	01	2,302	2,798
00648	Civil Engineer Technician I	1614	01	2,798	3,401
00650	Civil Engineer Technician II	1848	01	3,203	3,893
00652	Civil Engineer Technician III	2120	01	3,675	4,467
09668	Clerical Trainee	0631	13	1,094	1,331

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary Step 1	Step 5
00596	Clinical Lab Technician - Temp Licensed	1330	01	2,305	2,803
00576	Clinical Laboratory Assistant I	0909	01	1,576	1,915
00577	Clinical Laboratory Assistant II	1037	01	1,797	2,184
00550	Clinical Laboratory Manager	2378	07	4,122	5,011
00552	Clinical Laboratory Technologist	1642	01	2,846	3,460
00533	Clinical Nurse Specialist	2182	01	3,782	4,597
00920	Collections Officer	1187	05	2,057	2,499
00955	Collections Officer - Confidential	1222	11	2,118	2,574
00260	Commissioner, Civil Service	0515	00	893	1,085
09632	Communicable Disease Investigator	1369	01	2,373	2,883
09679	Communications Aide	1131	01	1,960	2,382
09677	Communications Manager	2454	07	4,254	5,171
00959	Communications Technician I	1623	01	2,813	3,418
00958	Communications Technician II	1824	01	3,162	3,845
00420	Community Health Nurse	1807	01	3,132	3,808
00452	Community Homemaker	0703	01	1,219	1,482
00427	Community Service Aide	0832	01	1,442	1,754
01715	Comp Oper Supervisor - Conf	2045	11	3,545	4,307
01989	Computer Systems Tech III - Confidential	1473	11	2,553	3,103
00970	Computer Systems Tech. Aide - Confidential	0962	11	1,667	2,028
00987	Computer Systems Tech. I - Confidential	1151	11	1,995	2,425
00988	Computer Systems Tech. II - Confidential	1281	11	2,220	2,699
09681	Conrt Patient's Rights Advoc	1507	00	2,612	3,174
01704	Construction Permit Technician	1245	01	2,158	2,623
00505	Contract Acute Care Nurse I	1679	01	2,910	3,538
00506	Contract Acute Care Nurse II	1821	01	3,156	3,836
00115	Contract Court Reporter	2041	07	3,538	4,300
09999	Contract Employee	0515	00	893	1,085
00216	Contract Health Educator	1799	01	3,118	3,789
00215	Contract Health Officer	4784	08	8,292	10,079
00510	Contract Nurse Midwife	2122	01	3,678	4,470
01239	Contract Park Planner	0515	00	893	1,085
09998	Contract Programmer/Analyst	1509	00	2,616	3,177
00539	Contract Registered Nurse I	1679	01	2,910	3,538
00538	Contract Registered Nurse II	1821	01	3,156	3,836
01341	Cook I	0975	01	1,690	2,054
01340	Cook II	1140	01	1,976	2,402
01350	Cook III	1225	01	2,123	2,581
00527	Correctional Nurse I	1573	01	2,727	3,316
00528	Correctional Nurse II	1821	01	3,156	3,836
00524	Correctional Nurse Supervisor	2230	05	3,865	4,699
00346	Correctional Technician	1186	13	2,056	2,498
00205	County Administrator	5094	09	8,830	10,733
00108	County Clerk-Recorder	3192	10	6,727	6,727
00302	County Counsel	4726	09	8,192	9,958
00243	County Engineer	4100	09	7,107	8,637
00512	County Physician	2893	00	5,015	6,098
01501	County Social Services Director	3901	09	6,762	8,219
00306	Court Attorney	3403	08	5,899	7,171
00144	Court Automation Analyst I	2231	07	3,867	4,701
00145	Court Automation Specialist	1493	01	2,588	3,144
01525	Court Conservatorship Investigator	1675	01	2,903	3,529
00139	Court Data Manager	2455	07	4,255	5,172
00315	Court Executive Officer - Municipal	3403	08	5,899	7,171
00129	Court Reporter	2041	07	3,538	4,300
00350	Crime Prevention Specialist	1552	21	2,690	3,273
00410	Cross Connection Specialist	1570	01	2,721	3,309
09666	Crossing Guard	0733	01	1,271	1,544
01330	Custodial Supervisor	1350	05	2,340	2,844
01335	Custodian	0985	02	1,707	2,075
08896	Data Center Manager	2810	07	4,871	5,923
00985	Data Entry Operator I	0980	13	1,699	2,064
00991	Data Entry Operator I - Confidential	1012	11	1,754	2,134
00984	Data Entry Operator II	1061	13	1,839	2,236
00981	Data Entry Operator II - Confidential	1093	11	1,895	2,302
00983	Data Entry Operator III	1155	13	2,002	2,435
00982	Data Entry Operator III - Confidential	1190	11	2,063	2,510
00986	Data Entry Operator Trainee	0885	13	1,534	1,863
00989	Data Entry Operator Trainee - Confidential	0912	11	1,581	1,922
08895	Data Processing Project Supervisor	2577	07	4,467	5,429
08905	Department Automation Program Supervisor	2080	05	3,605	4,382
08903	Department Automation Specialist I	1493	01	2,588	3,144

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary Step 1	Step 5
08898	Departmental Automation Analyst	1675	07	2,903	3,529
08899	Departmental Automation Coord	1115	01	1,933	2,352
08901	Departmental Automation Coordinator I	1144	01	1,983	2,409
08902	Departmental Automation Coordinator II	1272	01	2,205	2,681
08904	Departmental Automation Specialist II	1792	01	3,106	3,777
00804	Deputy Agricultural Commissioner	1870	05	3,241	3,940
00901	Deputy Auditor-Controller	3359	08	5,822	7,075
00319	Deputy Chief Probation Officer	2702	08	4,683	5,692
08881	Deputy County Administrator	3959	08	6,862	8,341
00111	Deputy County Clerk	2755	07	4,775	5,807
00313	Deputy County Counsel I	2030	12	3,519	4,280
00317	Deputy County Counsel II	2350	12	4,073	4,952
00318	Deputy County Counsel III	2718	12	4,711	5,727
00312	Deputy County Counsel IV	3403	12	5,899	7,171
00649	Deputy County Engineer - Administration	3458	08	5,994	7,287
00647	Deputy County Engineer - Engineering Services	3458	08	5,994	7,287
00854	Deputy Director of General Services	3070	08	5,321	6,469
09514	Deputy Director of Social Services	3133	08	5,431	6,602
00308	Deputy District Attorney I	2030	04	3,519	4,280
00309	Deputy District Attorney II	2350	04	4,073	4,952
00311	Deputy District Attorney III	2718	04	4,711	5,727
00314	Deputy District Attorney IV	3403	04	5,899	7,171
00324	Deputy Probation Officer I	1344	01	2,330	2,832
00323	Deputy Probation Officer II	1617	01	2,803	3,408
00321	Deputy Probation Officer III	1851	05	3,208	3,900
00721	Deputy Recorder	1983	07	3,437	4,177
00719	Deputy Registrar of Voters	2359	07	4,089	4,971
00822	Deputy Sealer Wts & Meas	1636	05	2,836	3,448
00338	Deputy Sheriff	1766	03	3,061	3,720
00855	Deputy Treas-Tax Coll-Public Administrator	3036	08	5,262	6,396
00554	Diagnostic Medical Sonographer	1688	01	2,926	3,557
00546	Dialysis Care Technician I	1187	01	2,057	2,499
00547	Dialysis Care Technician II	1249	01	2,165	2,631
00591	Dialysis Equipment Technician I	1480	02	2,565	3,120
00592	Dialysis Equipment Technician II	1633	02	2,831	3,442
01343	Diet Assistant	0925	01	1,603	1,950
01349	Dietetics Technician	1216	01	2,108	2,562
00503	Dir of Mental Health Srvs - Non Medical	3663	08	6,349	7,717
00296	Dir. of Criminal Operations	2875	08	4,983	6,058
00507	Director of Admitting Services	1521	07	2,636	3,205
00827	Director of Air Pollution Control	3407	07	5,905	7,178
00236	Director of Ambulatory Care Services	3238	07	5,613	6,822
01408	Director of Animal Regulation (Non-Vet)	2192	08	3,799	4,619
01409	Director of Animal Regulation (Vet)	2634	08	4,566	5,548
08596	Director of Drug & Alcohol Services	3062	07	5,307	6,451
08401	Director of Environmental Health	3062	07	5,307	6,451
00509	Director of Health Promotion Services	2017	07	3,496	4,250
00859	Director of Information Services	3679	08	6,377	7,751
00570	Director of Medical Soc Serv	1537	05	2,664	3,240
00502	Director of Mental Health Services	5018	07	8,698	10,572
00530	Director of Nursing Services	3268	07	5,665	6,885
00499	Director of Patient Financial Services	2017	07	3,496	4,250
00600	Director of Pharmacy Services	3074	07	5,328	6,476
00412	Director of Public Health Nursing	2670	07	4,628	5,626
00342	Dispatcher	1300	22	2,253	2,739
00105	District Attorney	4726	10	9,958	9,958
09645	District Attorney Investigator I	2039	06	3,534	4,295
09646	District Attorney Investigator II	2334	06	4,046	4,919
09647	District Attorney Investigator III	2550	06	4,420	5,375
01214	District Ranger	1636	05	2,836	3,448
08598	Drug & Alcohol Advisor	1566	01	2,714	3,299
08599	Drug & Alcohol Clinical Program Supv.	1997	05	3,461	4,209
08597	Drug & Alcohol Health Educator	1641	01	2,844	3,456
08600	Drug & Alcohol Serv. Prev. & Plan. Supv. II	1997	05	3,461	4,209
08605	Drug & Alcohol Services Division Manager	2244	07	3,890	4,729
08601	Drug & Alcohol Therapist I	1287	01	2,231	2,713
08602	Drug & Alcohol Therapist II	1490	01	2,583	3,139
08603	Drug & Alcohol Therapist III	1641	01	2,844	3,456
08604	Drug & Alcohol Therapist IV	1813	01	3,143	3,820
08606	Drug & Alcohol Worker Aide	0866	01	1,501	1,823
08607	Drug & Alcohol Worker I	1103	01	1,912	2,324
08608	Drug & Alcohol Worker II	1211	01	2,099	2,553

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
00356	Economic Crime Unit Coordinator	1606	05	2,784	3,383
01539	Eligibility Technician I	1078	01	1,869	2,271
01540	Eligibility Technician II	1173	01	2,033	2,473
01541	Eligibility Technician III	1300	01	2,253	2,739
00844	Emergency Services Coordinator I	1740	07	3,016	3,666
00845	Emergency Services Coordinator II	2017	07	3,496	4,250
00846	Emergency Services Coordinator III	2359	07	4,089	4,971
01544	Employment/Resource Specialist I	1078	01	1,869	2,271
01545	Employment/Resource Specialist II	1173	01	2,033	2,473
01546	Employment/Resource Specialist III	1300	01	2,253	2,739
01547	Employment/Resource Specialist IV	1389	01	2,408	2,926
01548	Employment/Services Supervisor I	1488	05	2,579	3,134
01549	Employment/Services Supervisor II	1593	05	2,761	3,357
00641	Engineer I	1693	01	2,935	3,567
00640	Engineer II	1939	01	3,361	4,085
00634	Engineer III	2208	01	3,827	4,652
00633	Engineer IV	2427	05	4,207	5,112
00632	Engineer V	2869	07	4,973	6,044
00651	Engineering Administrator	2755	08	4,775	5,807
00646	Engineering Aide	1087	01	1,884	2,290
01124	Engineering Equipment Manager	1905	07	3,302	4,013
08406	Environmental Health Aide	1200	01	2,080	2,527
08413	Environmental Health Specialist I	1440	01	2,496	3,033
08414	Environmental Health Specialist II	1652	01	2,863	3,482
08415	Environmental Health Specialist III	1822	01	3,158	3,838
00877	Environmental Quality Coord	2755	07	4,775	5,807
00881	Environmental Specialist I	1740	07	3,016	3,666
00882	Environmental Specialist II	2017	07	3,496	4,250
00876	Environmental Technician	1245	01	2,158	2,623
01121	Equipment Mechanic I	1404	02	2,434	2,957
01120	Equipment Mechanic II	1531	02	2,654	3,226
01122	Equipment Mechanic Supervisor	1714	05	2,971	3,612
01123	Equipment Service Worker	1026	02	1,778	2,161
01332	Executive Housekeeper	1319	05	2,286	2,779
01313	Facilities Maint. Mechanic Leadworker	1633	02	2,831	3,442
01314	Facilities Maintenance Mechanic I	1137	02	1,971	2,397
01316	Facilities Maintenance Mechanic II	1233	02	2,137	2,598
01315	Facilities Maintenance Mechanic III	1480	02	2,565	3,120
00300	Family Court Mediator I	1694	01	2,936	3,569
00304	Family Court Mediator II	1849	01	3,205	3,895
00529	Family Nurse Practitioner	2007	01	3,479	4,228
09621	Family Support Officer I	1265	01	2,193	2,664
09622	Family Support Officer II	1393	01	2,415	2,936
09682	Family Support Officer III	1462	01	2,534	3,082
00812	Field and Lab. Asst.	1161	01	2,012	2,446
00364	Fire Captain	2021	19	3,503	4,257
00363	Fire Captain - Shift	1444	19	3,504	4,261
00360	Fire Chief	2918	07	5,058	6,148
00366	Fire Engineer	1768	18	3,065	3,723
00365	Fire Engineer - Shift	1263	18	3,065	3,725
00358	Fire Marshal	2021	19	3,503	4,257
00368	Firefighter	1617	18	2,803	3,408
00367	Firefighter - Shift	1155	18	2,803	3,409
00354	Food Service Supv Corrections	1517	05	2,629	3,198
01344	Food Service Worker	0911	01	1,579	1,921
00655	Franchise Administrator I	1488	01	2,579	3,134
00656	Franchise Administrator II	1864	01	3,231	3,928
00657	Franchise Administrator III	2059	01	3,569	4,339
00247	General Services Administrator	2755	07	4,775	5,807
00248	General Services Director	3725	09	6,457	7,849
01212	Golf Course Superintendent	2137	07	3,704	4,503
01217	Golf Course Supervisor	1797	05	3,115	3,786
01234	Greenskeeper	1254	02	2,174	2,643
01319	Groundskeeper	0936	02	1,622	1,973
00536	Head Nurse	1924	01	3,335	4,053
00226	Health Agency Administrator I	2017	07	3,496	4,250
00227	Health Agency Administrator II	2420	07	4,195	5,098
00228	Health Agency Administrator III	3010	07	5,217	6,342
00229	Health Agency Administrator IV	3359	08	5,822	7,075
00217	Health Agency Deputy Director-Administration	3052	08	5,290	6,431
00211	Health Agency Director (Non-Medical)	4094	09	7,096	8,627
00872	Health Care Analyst	2017	07	3,496	4,250

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
00221	Health Education Specialist	1282	01	2,222	2,701
00212	Hlth Agency Director/Hlth Officer(Medical)	5430	09	9,412	11,440
01346	Home Economist Aide	0738	01	1,279	1,557
00230	Home Health Agency Director	2468	07	4,278	5,200
00428	Home Health Aide	0975	01	1,690	2,054
00429	Home Health Registered Nurse I	1679	01	2,910	3,538
00430	Home Health Registered Nurse II	1766	01	3,061	3,720
00431	Home Health Therapy Coordinator	1809	01	3,136	3,812
01572	Homemaker	0955	01	1,655	2,012
00456	Homemaker Services Coordinator	1361	05	2,359	2,867
00454	Homemaker Services Field Supervisor	1006	05	1,744	2,118
01322	Hospital Administrative Assist	1127	01	1,953	2,373
00234	Hospital Administrator I	2017	07	3,496	4,250
00235	Hospital Administrator II	2420	07	4,195	5,098
00542	Hospital Attendant	0924	01	1,602	1,948
00595	Hospital Attendant	0957	01	1,659	2,016
00231	Hospital Chief Executive Officer	3835	08	6,647	8,079
00232	Hospital Chief Financial Officer	3467	08	6,009	7,304
00233	Hospital Chief Operations Officer	3467	08	6,009	7,304
01320	Hospital Plant Engineer	1751	05	3,035	3,690
08537	Hospital Systems Coordinator	1739	07	3,014	3,664
00508	Hospital Unit Clerk	1084	13	1,879	2,285
01333	Housekeeper	0992	01	1,719	2,090
09611	Hydraulic Operations Administrator I	1656	05	2,870	3,489
09612	Hydraulic Operations Administrator II	1829	05	3,170	3,853
00952	Intermediate Typist Clerk	0904	13	1,567	1,903
00950	Intermediate Typist Clerk - Confidential	0932	11	1,615	1,964
00888	Investment Analyst I	1520	07	2,635	3,203
00889	Investment Analyst II	1739	07	3,014	3,664
00890	Investment Analyst III	2359	07	4,089	4,971
08890	Jury Services Supervisor	1394	05	2,416	2,938
00370	Juvenile Services Officer I	1166	01	2,021	2,454
00371	Juvenile Services Officer II	1284	01	2,226	2,704
00372	Juvenile Services Officer III	1412	01	2,447	2,976
01420	Kennelworker	1011	02	1,752	2,132
00447	Laboratory Assistant I	0909	01	1,576	1,915
00446	Laboratory Assistant II	1037	01	1,797	2,184
00937	Law Clerk	1205	01	2,089	2,538
00936	Law Clerk - Confidential	1266	11	2,194	2,666
00869	Law Librarian - Contract	1333	00	2,311	2,810
01233	Lead Greenskeeper	1424	02	2,468	3,000
01334	Leadworker Custodian	1097	02	1,901	2,314
00860	Legal Assistant	1332	01	2,309	2,806
09601	Legal Clerk I	1084	13	1,879	2,285
09606	Legal Clerk I - Confidential	1117	11	1,936	2,356
09602	Legal Clerk II	1186	13	2,056	2,498
09607	Legal Clerk II - Confidential	1222	11	2,118	2,574
09603	Legal Clerk III	1274	13	2,208	2,685
09608	Legal Clerk III - Confidential	1312	11	2,274	2,765
09600	Legal Clerk Trainee	0904	13	1,567	1,903
09605	Legal Clerk Trainee - Confidential	0932	11	1,615	1,964
09642	Legal Process Clerk I	1084	13	1,879	2,285
09641	Legal Process Clerk II	1186	13	2,056	2,498
09639	Legal Process Clerk III	1255	13	2,175	2,645
09610	Legal Process Clerk Trainee	0904	13	1,567	1,903
01003	Librarian I	1342	01	2,326	2,827
01004	Librarian II	1468	05	2,545	3,092
01011	Librarian III	1617	05	2,803	3,408
01013	Library Assistant	1039	01	1,801	2,189
00210	Library Director	3030	09	5,252	6,384
01009	Library Driver Clerk I	0873	01	1,513	1,841
01010	Library Driver Clerk II	1039	01	1,801	2,189
01014	Library Technician I	0812	13	1,407	1,713
01015	Library Technician II	0888	13	1,539	1,870
01016	Library Technician III	0967	13	1,676	2,037
00543	Licensed Vocational Nurse	1187	01	2,057	2,499
00334	Lieutenant	2968	15	5,145	6,254
01237	Lifeguard I	0848	02	1,470	1,787
01236	Lifeguard II	0982	02	1,702	2,070
01324	Linen Services Coordinator	1097	02	1,901	2,314
01006	Literacy Program Assistant	1101	01	1,908	2,321
01317	Locksmith - Maintenance Worker	1480	02	2,565	3,120

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
00957	Mail Clerk	0904	13	1,567	1,903
09669	Maintenance & Service Trainee	0744	02	1,290	1,567
01307	Maintenance Painter I	1335	02	2,314	2,813
01308	Maintenance Painter II	1480	02	2,565	3,120
01306	Maintenance Painter Leadworker	1630	02	2,825	3,435
01608	Mapping/Graphics Technician I	1264	01	2,191	2,662
01609	Mapping/Graphics Technician II	1497	01	2,595	3,156
01607	Mapping/Graphics Trainee	1051	01	1,822	2,215
00594	Medical Assistant	0957	01	1,659	2,016
00580	Medical Records Administrator	2227	07	3,860	4,692
00582	Medical Records Technician	1174	13	2,035	2,475
00584	Medical Staff Secretary	1183	13	2,051	2,491
00949	Medical Transcriber	1117	13	1,936	2,356
00583	Medical Utiliz Review Spec	1163	13	2,016	2,449
08532	Mental Health Administrator	2530	07	4,385	5,333
08533	Mental Health Clinical Program Manager	2509	07	4,349	5,285
00519	Mental Health Medical Director	5018	07	8,698	10,572
08573	Mental Health Nurse I	1618	01	2,805	3,409
08572	Mental Health Nurse II	1821	01	3,156	3,836
08571	Mental Health Nurse III	1973	01	3,420	4,158
08570	Mental Health Nurse Trainee	1539	01	2,668	3,243
08568	Mental Health Pre-Licensed Nurse	1416	01	2,454	2,983
08525	Mental Health Program Supervisor	1997	05	3,461	4,209
08569	Mental Health Supervising Nurse	2168	05	3,758	4,569
08529	Mental Health Therapist I	1287	01	2,231	2,713
08528	Mental Health Therapist II	1490	01	2,583	3,139
08527	Mental Health Therapist III	1641	01	2,844	3,456
08526	Mental Health Therapist IV	1813	01	3,143	3,820
08576	Mental Health Worker Aide	0866	01	1,501	1,823
08575	Mental Health Worker I	1103	01	1,912	2,324
08574	Mental Health Worker II	1211	01	2,099	2,553
00979	Microcomputer Technician I	1479	01	2,564	3,118
00980	Microcomputer Technician II	1663	01	2,883	3,503
00116	Municipal Court Account Clerk	0949	20	1,645	1,999
00117	Municipal Court Accounting Technician	1212	20	2,101	2,555
00136	Municipal Court Automation Analyst	2455	07	4,255	5,172
00125	Municipal Court Clerk I	1186	20	2,056	2,498
00126	Municipal Court Clerk II	1274	20	2,208	2,685
00137	Municipal Court Clerk Trainee	1084	20	1,879	2,285
00298	Municipal Court Commissioner	3298	08	5,717	6,949
00119	Municipal Court Inter Typ Clk	0904	20	1,567	1,903
00123	Municipal Court Judge	3879	23	8,174	8,174
00138	Municipal Court Legal Process Clerk	0904	20	1,567	1,903
00120	Municipal Court Legal Process Clerk I	1084	20	1,879	2,285
00121	Municipal Court Legal Process Clerk II	1186	20	2,056	2,498
00122	Municipal Court Legal Process Clerk III	1255	20	2,175	2,645
00142	Municipal Court Senior Account Clerk	1109	20	1,922	2,335
00118	Municipal Court Typist Clerk	0829	20	1,437	1,747
01711	Network Hardware Specialist I	1479	01	2,564	3,118
01712	Network Hardware Specialist II	1663	01	2,883	3,503
00526	Nurse Midwife	2122	01	3,678	4,470
00457	Nurse Practitioner/Physician's Assistant	2226	01	3,858	4,690
08900	Office Automation Manager	2641	07	4,578	5,566
00967	Page	0812	13	1,407	1,713
00968	Park Gate Attendant	0791	02	1,371	1,669
01200	Park Planner I	1367	01	2,369	2,879
01201	Park Planner II	1710	01	2,964	3,604
01202	Park Planner III	1890	01	3,276	3,981
01223	Park Ranger Aide	0936	02	1,622	1,973
01222	Park Ranger I	1118	02	1,938	2,357
01221	Park Ranger II	1254	02	2,174	2,643
01220	Park Ranger III	1424	02	2,468	3,000
01210	Park Ranger Specialist	1565	02	2,713	3,297
01207	Parks Facilities Manager	2632	07	4,562	5,545
01208	Parks Superintendent - Maintenance	2137	07	3,704	4,503
01209	Parks Superintendent - Operations	2137	07	3,704	4,503
01219	Parks Supervisor	1801	05	3,122	3,794
08538	Patient Services Representative	1137	01	1,971	2,397
00874	Personnel Analyst I	1740	07	3,016	3,666
00873	Personnel Analyst II	2017	07	3,496	4,250
00864	Personnel Analyst III	2359	07	4,089	4,971
00856	Personnel Director	3421	09	5,930	7,209

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary Step 1	Monthly Salary Step 5
00857	Personnel Technician - Confidential	1503	11	2,605	3,167
00820	Pest Detection Trapper	0940	01	1,629	1,979
00567	Pharmacist	2245	01	3,891	4,730
00598	Pharmacist I	2283	01	3,957	4,810
00599	Pharmacist II	2560	01	4,437	5,392
00568	Pharmacy Technician	1039	01	1,801	2,189
00569	Pharmacy Technician Trainee	0870	01	1,508	1,834
00574	Phys or Occupational Ther Asst	1119	01	1,940	2,359
00571	Physical or Occupational Therapist I	1566	01	2,714	3,299
00572	Physical or Occupational Therapist II	1726	01	2,992	3,637
00575	Physical/Occupational Therapist Aide	1036	01	1,796	2,182
00255	Planning Commissioner	0515	00	893	1,085
00237	Planning Director	3810	09	6,604	8,029
00607	Planning Drafter	1240	01	2,149	2,612
00606	Planning Technician	1245	01	2,158	2,623
00500	Pre-Licensed Correctional Nurse	1416	01	2,454	2,983
00541	Pre-Licensed Nurse	1416	01	2,454	2,983
00716	Principal Accountant-Auditor	2578	07	4,469	5,431
00902	Principal Accounting Systems Analyst	2578	07	4,469	5,431
08886	Principal Administrative Analyst	2755	07	4,775	5,807
00703	Principal Appraiser	2252	07	3,903	4,744
01705	Principal Building Inspector	2264	07	3,924	4,770
01706	Principal Building Plans Examiner	2264	07	3,924	4,770
00299	Principal Deputy District Attorney	3692	07	6,399	7,781
00875	Principal Personnel Analyst	2755	07	4,775	5,807
00602	Principal Planner	2493	07	4,321	5,252
09508	Principal Social Services Division Manager	2664	08	4,618	5,613
00320	Probation Division Manager	2230	07	3,865	4,699
00975	Programmer - Confidential	1675	11	2,903	3,529
00974	Programmer Analyst I	2008	07	3,481	4,229
00973	Programmer Analyst II	2231	07	3,867	4,701
00609	Property Management Aide	1167	01	2,023	2,458
00614	Property Manager	2531	07	4,387	5,335
00587	Property Transfer Tech I	1109	13	1,922	2,335
00588	Property Transfer Tech II	1218	13	2,111	2,567
00589	Property Transfer Tech III	1333	13	2,311	2,810
00586	Property Transfer Tech Trainee	0996	13	1,726	2,099
00525	Psychologist	2177	01	3,773	4,586
00422	Public Health Aide I	0857	01	1,485	1,806
00423	Public Health Aide II	0907	01	1,572	1,912
00424	Public Health Aide III	1031	01	1,787	2,174
00442	Public Health Microbiologist I	1681	01	2,914	3,541
00441	Public Health Microbiologist II	1859	01	3,222	3,919
00443	Public Health Microbiologist III	2033	01	3,524	4,285
00417	Public Health Nurse	1915	01	3,319	4,037
01347	Public Health Nutritionist I	1624	01	2,815	3,422
01348	Public Health Nutritionist II	1790	01	3,103	3,773
09685	Public Information Officer	2017	07	3,496	4,250
01115	Public Works Leadworker	1532	02	2,655	3,227
01112	Public Works Section Supervisor	1764	05	3,058	3,716
01105	Public Works Worker I	1071	02	1,856	2,257
01117	Public Works Worker II	1188	02	2,059	2,501
01119	Public Works Worker III	1251	02	2,168	2,636
01103	Public Works Worker IV	1405	02	2,435	2,959
01125	Purchasing Technician	1102	01	1,910	2,323
00559	Radiological Technologist I	1172	01	2,031	2,472
00558	Radiological Technologist II	1405	01	2,435	2,959
00557	Radiological Technologist III	1478	01	2,562	3,117
00540	Registered Nurse I	1679	01	2,910	3,538
00537	Registered Nurse II	1821	01	3,156	3,836
01000	Reprographics Leadworker	1344	01	2,330	2,832
00990	Reprographics Supervisor	1502	07	2,603	3,165
00996	Reprographics Technician I	0890	01	1,543	1,877
00992	Reprographics Technician II	1114	01	1,931	2,349
00994	Reprographics Technician III	1282	01	2,222	2,701
00337	Reserve Deputy Sheriff	1413	00	2,449	2,978
00359	Reserve Firefighter	0515	00	893	1,085
01708	Resource Protection Specialist I	1488	01	2,579	3,134
01709	Resource Protection Specialist II	1864	01	3,231	3,928
01710	Resource Protection Specialist III	2059	01	3,569	4,339
00545	Respiratory Care Practitioner	1520	01	2,635	3,203
00871	Retirement Trust Executive Secretary	2298	07	3,983	4,843

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
09670	Ridesharing Coordinator	2017	07	3,496	4,250
00642	Right-of-Way Agent	2664	07	4,618	5,613
09657	Risk Management Analyst I	1740	07	3,016	3,666
09658	Risk Management Analyst II	2017	07	3,496	4,250
09663	Risk Management Analyst III	2359	07	4,089	4,971
09674	Risk Manager	2755	07	4,775	5,807
00636	Road Maintenance Superintendent	2527	07	4,380	5,323
00814	Rodent Control Foreman	0941	01	1,631	1,981
00925	Secretary - Confidential	1198	11	2,077	2,524
00883	Secretary I	1152	13	1,997	2,430
00886	Secretary I - Confidential	1198	11	2,077	2,524
00884	Secretary II	1235	13	2,141	2,603
00887	Secretary II - Confidential	1272	11	2,205	2,681
00909	Senior Account Clerk	1109	13	1,922	2,335
00929	Senior Account Clerk - Confidential	1143	11	1,981	2,408
00838	Senior Air Pollution Control Engineer	2384	01	4,132	5,021
00837	Senior Air Quality Specialist	2030	01	3,519	4,280
01302	Senior Automotive Mechanic	1518	02	2,631	3,200
00976	Senior Board Clerk	1394	05	2,416	2,938
00619	Senior Capital Projects Coordinator	2057	05	3,565	4,333
00551	Senior Clinical Laboratory Technologist	1772	01	3,071	3,735
00969	Senior Communications Technician	2006	01	3,477	4,226
00343	Senior Dispatcher	1364	22	2,364	2,874
00644	Senior Engineering Aide	1307	01	2,265	2,754
00885	Senior Environmental Specialist	2359	07	4,089	4,971
00593	Senior Medical Records Technician	1294	13	2,243	2,727
00945	Senior Medical Transcriber	1229	13	2,130	2,590
00972	Senior Microcomputer Technician	1829	01	3,170	3,853
09515	Senior Park Gate Attendant	0872	02	1,511	1,839
00865	Senior Personnel Tech. - Confidential	1653	11	2,865	3,484
00555	Senior Pharmacist	2689	01	4,661	5,665
00603	Senior Planner	2059	05	3,569	4,339
00995	Senior Programmer Analyst	2455	07	4,255	5,172
00585	Senior Respiratory Care Practitioner	1596	01	2,766	3,363
01533	Senior Social Services Investigator	1697	01	2,941	3,576
01321	Senior Storekeeper	1181	02	2,047	2,487
00978	Senior Systems Software Specialist	2512	07	4,354	5,294
00930	Senior Typist Clerk - Confidential	1117	11	1,936	2,356
00951	Senior Typist Clerk/Senior Clerk	1084	13	1,879	2,285
09620	Senior Victim/Witness Coordinator	1606	05	2,784	3,383
09613	Senior Water Systems Chemist	1950	01	3,380	4,110
00336	Sergeant	2145	14	3,718	4,519
00351	Sheriff's Automation Analyst	1675	07	2,903	3,529
00352	Sheriff's Automation Supervisor	2231	07	3,867	4,701
00339	Sheriff's Cadet	1552	21	2,690	3,273
00331	Sheriff's Chief Deputy	3812	16	6,607	8,032
00347	Sheriff's Correctional Officer	1552	03	2,690	3,273
00349	Sheriff's Correctional Supervisor	1943	14	3,368	4,092
00348	Sheriff's Property Officer	1552	21	2,690	3,273
00345	Sheriff's Senior Correctional Officer	1714	03	2,971	3,612
00340	Sheriff's Senior Deputy	1943	03	3,368	4,092
00107	Sheriff-Coroner	4285	10	9,027	9,027
01518	Soc Ser In Home Counselor	1244	01	2,156	2,621
09510	Social Services Division Manager	2439	07	4,228	5,138
01531	Social Services Investigator	1615	01	2,799	3,404
09507	Social Services Principal Fiscal Manager	2755	07	4,775	5,807
01529	Social Services Program Review Tech	1351	01	2,342	2,848
01522	Social Services Program Specialist I	1832	07	3,175	3,860
01521	Social Services Program Specialist II	2017	07	3,496	4,250
01536	Social Worker I	1284	01	2,226	2,704
01532	Social Worker II	1399	01	2,425	2,947
01524	Social Worker III	1544	01	2,676	3,252
01519	Social Worker IV	1783	01	3,091	3,756
01512	Social Worker Supervisor I	1737	05	3,011	3,661
01516	Social Worker Supervisor II	1993	05	3,455	4,200
00610	Solid Waste Coordinator I	1488	01	2,579	3,134
00611	Solid Waste Coordinator II	1864	01	3,231	3,928
00612	Solid Waste Coordinator III	2059	01	3,569	4,339
01714	Sr Comp Sys Tech - Conf	1725	11	2,990	3,635
00946	Sr Steno Clerk	1143	13	1,981	2,408
00947	Sr Steno Clerk - Confidential	1079	11	1,870	2,276
00415	Sr. Community Health Nurse	1827	01	3,167	3,850

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
00421	Sr. Public Health Nurse	2053	01	3,559	4,326
00522	Staff Psychiatrist	4592	07	7,959	9,675
00948	Stenographer Clerk	0936	13	1,622	1,973
01338	Stock Clerk	0912	02	1,581	1,922
01336	Storekeeper I	0974	02	1,688	2,052
01331	Storekeeper II	1072	02	1,858	2,259
00369	Student Firefighter	0515	00	893	1,085
09673	Student Intern Trainee	0515	00	893	1,085
00307	Sup Court Comm/Juve Court Ref	3611	08	6,259	7,609
00140	Sup Ct Exec/Jury Comm/Clk of the Ct	3511	09	6,086	7,398
00932	Superior Court Clerk I	1186	13	2,056	2,498
00931	Superior Court Clerk II	1274	13	2,208	2,685
00124	Superior Court Judge	4248	23	8,949	8,949
00934	Superior Court Secretary	1341	13	2,324	2,825
00899	Supervising Accounting Technician	1357	05	2,352	2,860
00938	Supervising Admin. Clerk I - Confidential	1272	11	2,205	2,681
00939	Supervising Admin. Clerk II - Confidential	1426	11	2,472	3,006
00927	Supervising Administrative Clerk I	1235	05	2,141	2,603
00928	Supervising Administrative Clerk II	1383	05	2,397	2,914
00842	Supervising Air Pollution Control Engineer	2600	05	4,507	5,479
00840	Supervising Air Quality Specialist	2353	05	4,079	4,959
00724	Supervising Appraiser	2042	05	3,539	4,302
00944	Supervising Assessment Clerk	1383	05	2,397	2,914
00725	Supervising Auditor-Appraiser	2124	05	3,682	4,475
01325	Supervising Automotive Mechanic	1654	05	2,867	3,486
01700	Supervising Bldg Plans Examiner	2158	05	3,741	4,547
01600	Supervising Building Inspector	2041	05	3,538	4,300
00597	Supervising Clinical Lab Technologist	1948	05	3,377	4,103
01323	Supervising Custodial Leadworker	1207	02	2,092	2,543
09675	Supervising District Attorney Investigator	2771	06	4,803	5,840
01542	Supervising Eligibility Tech I	1488	05	2,579	3,134
01543	Supervising Eligibility Tech II	1593	05	2,761	3,357
08416	Supervising Environmental Health Specialist	2113	05	3,663	4,453
00305	Supervising Family Court Mediator	1944	05	3,370	4,096
09683	Supervising Family Support Officer	1681	05	2,914	3,541
00893	Supervising Financial Technician	1357	05	2,352	2,860
09604	Supervising Legal Clerk	1394	05	2,416	2,938
09609	Supervising Legal Clerk - Confidential	1438	11	2,493	3,030
09640	Supervising Legal Process Clerk	1394	05	2,416	2,938
01002	Supervising Librarian	1779	05	3,084	3,747
01007	Supervising Library Assistant	1163	05	2,016	2,449
01610	Supervising Mapping/Graphics Technician	1714	05	2,971	3,612
00132	Supervising Municipal Court Clerk	1427	20	2,473	3,007
00534	Supervising Nurse	2122	05	3,678	4,470
01204	Supervising Park Ranger	1801	05	3,122	3,794
00573	Supervising Physical/Occupational Ther	2230	07	3,865	4,699
01707	Supervising Planner	2264	05	3,924	4,770
00579	Supervising Property Transfer Technician	1583	05	2,744	3,335
00414	Supervising Public Health Nurse	2254	05	3,907	4,748
00556	Supervising Radiological Technologist	2214	07	3,838	4,664
01537	Supervising Social Services Investigator	1912	05	3,314	4,028
09638	Supervising Superior Court Clerk	1427	05	2,473	3,007
00103	Supervisor	2035	17	4,288	4,288
00898	Supv Accounting Tech-Conf	1398	11	2,423	2,945
09644	Supv Buyer	1695	05	2,938	3,571
00141	Supv Muni Court Legal Process Clerk	1394	20	2,416	2,938
08539	Supv Patient Service Rep	1297	05	2,248	2,733
00548	Surgery Technician	1096	01	1,900	2,309
00962	Switchboard Operator	0904	13	1,567	1,903
00963	Systems Analyst	1675	11	2,903	3,529
00964	Systems Analyst I	2008	07	3,481	4,229
00965	Systems Analyst II	2231	07	3,867	4,701
00997	Systems Software Specialist	1783	11	3,091	3,756
00998	Systems Software Specialist I	2117	07	3,669	4,462
00999	Systems Software Specialist II	2341	07	4,058	4,933
08897	Systems and Programming Manager	2810	07	4,871	5,923
00544	Technical Director Respiratory Care	1966	07	3,408	4,141
00961	Telephone Systems Coordinator	1203	01	2,085	2,534
00553	Temp-Lic Clinical Lab Technologist	1330	01	2,305	2,803
00726	Temporary Election Assistant	0800	00	1,387	1,685
09676	Transit Systems Coordinator/Supervisor	1668	07	2,891	3,515
09678	Transit Systems Supervisor	1235	13	2,141	2,603

Summary Schedules

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
State of California

COUNTY BUDGET FORM
SCHEDULE 1

SUMMARY OF COUNTY BUDGET

FOR FISCAL YEAR 1998-99

		AVAILABLE FINANCING					FINANCING REQUIREMENTS		
COUNTY FUNDS (1)	Fund	Fund Balance Unreserved/ Undesignated June 30,1998 (2)	Cancelled Prior Years Reserve (3)	Estimated Additional Financing Sources (4)	Residual Equity Transfers (5)	Total Available Financing (6)	Estimated Financing Uses (7)	Provisions for Reserves and/or Designations (8)	Total Financing Requirements (9)
General Fund	0001	10,801,385	626,434	193,843,289	0	205,271,108	204,143,697	1,127,411	205,271,108
Road Fund	0002	0	1,130,000	11,578,011	0	12,708,011	12,708,011	0	12,708,011
Capital Projects	0003	54,181	39,869	2,684,784	0	2,778,834	2,778,834	0	2,778,834
Parks	0005	458,266	0	4,052,874	0	4,511,140	4,281,443	229,697	4,511,140
Wildlife And Grazing	0016	14,000	0	8,120	0	22,120	9,638	12,482	22,120
Drinking Driver Prog	0017	72,556	34,907	1,109,607	0	1,217,070	1,195,176	21,894	1,217,070
Tax Reduction Resrv	0022	0	0	2,000,000	0	2,000,000	0	2,000,000	2,000,000
Co-Wide Automation Replacement	0023	0	0	1,497,000	0	1,497,000	844,300	652,700	1,497,000
Gen. Gov. Building Replacement	0024	0	0	805,000	0	805,000	0	805,000	805,000
Community Devel Pgm	0025	0	0	2,045,850	0	2,045,850	2,045,850	0	2,045,850
Library	0026	454,729	0	4,136,677	0	4,591,406	4,554,806	36,600	4,591,406
Fish And Game	0031	19,668	9,140	12,500	0	41,308	31,640	9,668	41,308
Special Aviation	0032	248	0	10,000	0	10,248	10,248	0	10,248
Emergency Med Svcs	0034	14,070	105,776	386,071	0	505,917	505,917	0	505,917
Cal Hlth Indig Prog	0035	0	0	1,220,053	0	1,220,053	1,220,053	0	1,220,053
County Med Svcs Prog	0149	0	0	2,149,667	0	2,149,667	2,149,667	0	2,149,667
Debt Service - Cert. of Participation	1901	467	0	1,310,792	0	1,311,259	1,310,792	467	1,311,259
TOTAL		11,889,570	1,946,126	228,850,295	0	242,685,991	237,790,072	4,895,919	242,685,991

Appropriation Limit	172,986,343
Appropriation Subject to Limit	82,152,186

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
State of California

COUNTY BUDGET FORM
SCHEDULE 2

ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED

FOR FISCAL YEAR 1998-99

			LESS: FUND BALANCE RESERVED OR DESIGNATED AT JUNE 30			
			RESERVES			
COUNTY FUNDS (1)	Fund	TOTAL FUND BALANCE as of June 30, 1998 Actual (2)	Encumbrances (3)	General & Other Reserves (4)	Designations (5)	FUND BALANCE Unreserved/ Undesignated June 30, 1998 Actual (6)
General Fund	0001	32,986,124	3,091,704	7,600,000	11,493,035	10,801,385
Road Fund	0002	4,622,448	1,597,084	0	3,025,364	0
Capital Projects	0003	13,289,261	2,813,746	61,153	10,360,181	54,181
Parks	0005	650,825	66,564	0	125,995	458,266
Trial Court Ops Fund	0011	16,825	16,825	0	0	0
Wildlife And Grazing	0016	47,123	0	10,357	22,766	14,000
Drinking Driver Prog	0017	226,820	2,657	151,607	0	72,556
Tax Reduction Resrv	0022	2,000,000	0	0	2,000,000	0
Co-Wide Automation Replacement	0023	1,781,015	0	0	1,781,015	0
Library	0026	2,201,113	160,904	977,730	607,750	454,729
Fish And Game	0031	70,730	0	43,830	7,232	19,668
Special Aviation	0032	248	0	0	0	248
Emergency Med Svcs	0034	119,846	0	0	105,776	14,070
Cal Hlth Indig Prog	0035	394,456	394,456	0	0	0
County Med Svcs Prog	0149	453,762	453,762	0	0	0
Debt Service - Cert. of Partic	1901	1,509,692	0	0	1,509,225	467
TOTAL		60,370,288	8,597,702	8,844,677	31,038,339	11,889,570

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
State of California

COUNTY BUDGET FORM
SCHEDULE 3

DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS
(with supplemental data affecting reserve/designations balances)

X Encumbrances excluded

FOR FISCAL YEAR 1998-99

COUNTY FUNDS (1)	RESERVES/ DESIGNATIONS BALANCE as of June 30, 1998 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASE OR NEW RESRVS/DESIG TO BE PROVIDED IN BUDGET YR		TOTAL RESERVES/ DESIGNATIONS for Budget Year (7)	Fund (8)
		PROPOSED (3)	APPROVED/ ADOPTED BY BOARD (4)	PROPOSED (5)	APPROVED/ ADOPTED BY BOARD (6)		
General Fund							0001
General Reserve	7,600,000	0	0	0	0	7,600,000	
Designations							
Century Conversion	150,000	0	0	0	0	150,000	
Co. Fire Equip. Replace	490,459	260,000	520,000	365,000	365,000	335,459	
Contingent Liabilities	2,100,000	0	0	0	0	2,100,000	
Equip Replacement	1,097,944	0	106,434	762,411	762,411	1,753,921	
Family Support Excess Res	886,510	0	0	0	0	886,510	
Fiscal Mgt Incentive Prgm	1,409,518	0	0	0	0	1,409,518	
Impounded Revenues	1,200,000	0	0	0	0	1,200,000	
Internal/Teeter Financing	4,113,415	0	0	0	0	4,113,415	
Productivity Investment	45,189	0	0	0	0	45,189	
TOTAL General Fund	19,093,035	260,000	626,434	1,127,411	1,127,411	19,594,012	
Road Fund							0002
Designations							
Bike Lanes	376,210	0	0	0	0	376,210	
Quarry Reserve	130,000	130,000	130,000	0	0	0	
Specific Road Projects	1,519,154	0	0	0	0	1,519,154	
Storm Damage	1,000,000	1,000,000	1,000,000	0	0	0	
TOTAL Road Fund	3,025,364	1,130,000	1,130,000	0	0	1,895,364	
Capital Projects							0003
General Reserve	61,153	0	39,869	0	0	21,284	
Designations							
ADA Implementation	900,000	0	0	0	0	900,000	
Bldg Safety Enhancements	1,246,785	0	0	0	0	1,246,785	
Facilities Planning	7,613,396	0	0	0	0	7,613,396	
LO Landfill Closure	600,000	0	0	0	0	600,000	
TOTAL Capital Projects	10,421,334	0	39,869	0	0	10,381,465	

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
State of California

COUNTY BUDGET FORM
SCHEDULE 3

DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS
(with supplemental data affecting reserve/designations balances)

X Encumbrances excluded

FOR FISCAL YEAR 1998-99

		AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASE OR NEW RESRVS/DESIG TO BE PROVIDED IN BUDGET YR			
COUNTY FUNDS (1)	RESERVES/ DESIGNATIONS BALANCE as of June 30, 1998 (2)	PROPOSED (3)	APPROVED/ ADOPTED BY BOARD (4)	PROPOSED (5)	APPROVED/ ADOPTED BY BOARD (6)	TOTAL RESERVES/ DESIGNATIONS for Budget Year (7)	Fund (8)
Parks							0005
Designations							
Parks Projects	125,995	0	0	0	229,697	355,692	
TOTAL Parks	125,995	0	0	0	229,697	355,692	
Wildlife And Grazing							0016
General Reserve	10,357	0	0	0	0	10,357	
Designations							
Wildlife Projects	22,766	0	0	2,601	12,482	35,248	
TOTAL Wildlife And Grazing	33,123	0	0	2,601	12,482	45,605	
Drinking Driver Prog							0017
General Reserve	151,607	34,907	34,907	0	21,894	138,594	
TOTAL Drinking Driver Prog	151,607	34,907	34,907	0	21,894	138,594	
Tax Reduction Resrv							0022
Designations							
Tax Reduction Reserves	2,000,000	0	0	2,000,000	2,000,000	4,000,000	
TOTAL Tax Reduction Resrv	2,000,000	0	0	2,000,000	2,000,000	4,000,000	
Co-Wide Automation Replacement							0023
Designations							
Actg. Systems Development	1,781,015	0	0	0	0	1,781,015	
Automation Replacement	0	0	0	652,700	652,700	652,700	
TOTAL Co-Wide Automation Repla	1,781,015	0	0	652,700	652,700	2,433,715	
Gen. Gov. Building Replacement							0024
Designations							
Gen. Gov. Building Rpl	0	0	0	805,000	805,000	805,000	
TOTAL Gen. Gov. Building Repla	0	0	0	805,000	805,000	805,000	

DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS

(with supplemental data affecting reserve/designations balances)

X Encumbrances excluded

FOR FISCAL YEAR 1998-99

COUNTY FUNDS (1)	RESERVES/ DESIGNATIONS BALANCE as of June 30, 1998 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASE OR NEW RESRVS/DESIG TO BE PROVIDED IN BUDGET YR		TOTAL RESERVES/ DESIGNATIONS for Budget Year (7)	Fund (8)
		PROPOSED (3)	APPROVED/ ADOPTED BY BOARD (4)	PROPOSED (5)	APPROVED/ ADOPTED BY BOARD (6)		
Library							0026
General Reserve	977,730	0	0	0	0	977,730	
Designations							
ADA Designation	30,000	0	0	10,000	10,000	40,000	
Atascadero Building Expan	0	0	0	4,290	6,600	6,600	
Book Mobile	85,000	0	0	10,000	10,000	95,000	
Computer Equipment Repl	30,198	0	0	10,000	10,000	40,198	
Facilities Planning	462,552	0	0	0	0	462,552	
TOTAL Library	1,585,480	0	0	34,290	36,600	1,622,080	
Fish And Game							0031
General Reserve	43,830	1,909	1,909	0	0	41,921	
Designations							
Fish and Game Projects	7,232	7,231	7,231	0	9,668	9,669	
TOTAL Fish And Game	51,062	9,140	9,140	0	9,668	51,590	
Emergency Med Svcs							0034
Designations							
Contingent Med Reimburse	105,776	105,776	105,776	0	0	0	
TOTAL Emergency Med Svcs	105,776	105,776	105,776	0	0	0	
Debt Service - Cert. of Partic							1901
Designations							
Earnings	1,149,425	0	0	0	467	1,149,892	
Loan Payment Reserve	359,800	0	0	0	0	359,800	
TOTAL Debt Service - Cert. of	1,509,225	0	0	0	467	1,509,692	
TOTAL	39,883,016	1,539,823	1,946,126	4,622,002	4,895,919	42,832,809	

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
State of California

COUNTY BUDGET FORM
SCHEDULE 4

SUMMARY OF ESTIMATED REVENUE, OTHER FINANCING SOURCES AND TRANSFERS

FOR THE FISCAL YEAR ENDED 1998-99

DESCRIPTION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)
SUMMARIZATION BY SOURCE				
CURRENT SECURED PROPERTY TAX	46,146,827	46,405,521	48,056,334	48,056,334
CURRENT UNSECURED PROPERTY TAX	931,608	1,043,722	970,113	970,113
SUPPLEMENTAL PROPERTY TAX	552,044	724,030	370,530	370,530
OTHER TAX (NON-CURRENT/SUPPL PROP TAX)	9,344,939	12,430,391	11,952,995	11,952,995
Total	56,975,418	60,603,664	61,349,972	61,349,972
LICENSES AND PERMITS	4,844,504	5,331,790	5,037,361	5,037,361
FINES, FORFEITURES AND PENALTIES	2,913,498	4,292,243	4,961,418	4,961,418
REVENUE FROM USE OF MONEY AND PROPERTY	5,517,824	5,609,242	4,885,298	4,885,298
INTERGOVERNMENTAL REVENUES - STATE	81,778,200	86,761,442	85,182,809	85,541,822
- FEDERAL	26,488,215	32,071,987	32,151,696	32,151,696
- OTHER	573,869	717,419	679,955	699,200
CHARGES FOR SERVICES	18,454,082	16,467,639	14,179,275	14,179,275
OTHER REVENUES	14,422,256	14,061,885	13,131,693	12,895,465
OTHER FINANCING SOURCES	18,881,117	11,853,269	11,373,877	7,148,788
TOTAL	230,848,983	237,770,580	232,933,354	228,850,295
SUMMARIZATION BY FUND				
0001 General Fund	184,716,889	190,076,542	198,022,982	193,843,289
0002 Road Fund	10,900,188	12,622,969	11,578,011	11,578,011
0003 Capital Projects	7,691,515	4,816,425	2,588,150	2,684,784
0005 Parks	4,016,326	4,299,370	4,052,874	4,052,874
0011 Trial Court Ops Fund	11,439,291	11,436,080	0	0
0016 Wildlife And Grazing	16,657	8,499	8,120	8,120
0017 Drinking Driver Prog	1,006,819	1,142,142	1,109,607	1,109,607
0022 Tax Reduction Resrv	0	2,000,000	2,000,000	2,000,000
0023 Co-Wide Automation Replacement	0	0	1,497,000	1,497,000
0024 Gen. Gov. Building Replacement	0	0	805,000	805,000
0025 Community Devel Pgm	2,139,290	2,179,811	2,045,850	2,045,850
0026 Library	3,968,697	4,097,790	4,136,677	4,136,677
0031 Fish And Game	16,973	19,728	12,500	12,500
0032 Special Aviation	10,000	10,000	10,000	10,000
0034 Emergency Med Svcs	406,020	365,552	386,071	386,071
0035 Cal Hlth Indig Prog	1,331,840	1,331,226	1,220,053	1,220,053
0149 County Med Svcs Prog	1,838,497	2,038,489	2,149,667	2,149,667
1901 Debt Service - Cert. of Participation	1,349,981	1,325,957	1,310,792	1,310,792
TOTAL	230,848,983	237,770,580	232,933,354	228,850,295

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 1998-99

ACCT	REVENUE CLASSIFICATION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)	FUND (6)
	CURRENT PROPERTY TAXES					
9010	PROP. TAXES CURR. SECURED	42,478,086	41,452,344	44,002,633	44,002,633	
9010	PROP. TAXES CURR. SECURED	626,509	1,837,402	882,261	882,261	Road Fund
9010	PROP. TAXES CURR. SECURED	3,042,232	3,115,775	3,171,440	3,171,440	Library
9011	SUPPLEMENTAL-CURR.SECURED	506,095	655,340	350,000	350,000	
9011	SUPPLEMENTAL-CURR.SECURED	6,193	7,972	0	0	Road Fund
9011	SUPPLEMENTAL-CURR.SECURED	36,395	46,944	20,000	20,000	Library
9012	REDEVELOPMENT AGENCY TAX	(349,845)	(364,035)	(399,968)	(399,968)	
9012	REDEVELOPMENT AGENCY TAX	(9,868)	(9,849)	(10,801)	(10,801)	Library
9020	PROP. TAXES CURR. UNSEC.	1,191,617	1,307,852	1,276,487	1,276,487	
9020	PROP. TAXES CURR. UNSEC.	14,539	16,115	13,000	13,000	Road Fund
9020	PROP. TAXES CURR. UNSEC.	85,165	93,639	91,395	91,395	Library
9021	SUPPLEMENTAL-CURR.UNSEC.	3,083	12,682	0	0	
9021	SUPPLEMENTAL-CURR.UNSEC.	41	159	0	0	Road Fund
9021	SUPPLEMENTAL-CURR.UNSEC.	237	933	530	530	Library
	Total - CURRENT PROPERTY TAXES	47,630,479	48,173,273	49,396,977	49,396,977	
	TAXES OTHER THAN CURRENT PROP					
9110	PROP. TAXES PRIOR SECURED	(77,734)	(166,244)	(100,000)	(100,000)	
9110	PROP. TAXES PRIOR SECURED	(903)	(3,318)	0	0	Road Fund
9110	PROP. TAXES PRIOR SECURED	(5,558)	(14,642)	0	0	Library
9111	SUPPLEMENTL-PRIOR SECURED	(203)	(765)	0	0	
9111	SUPPLEMENTL-PRIOR SECURED	(3)	(9)	0	0	Road Fund
9111	SUPPLEMENTL-PRIOR SECURED	(17)	(55)	0	0	Library
9120	PROP. TAXES PRIOR UNSEC.	27,666	26,075	45,000	45,000	
9120	PROP. TAXES PRIOR UNSEC.	336	316	0	0	Road Fund
9120	PROP. TAXES PRIOR UNSEC.	1,978	1,863	1,600	1,600	Library
9121	SUPPLEMENTAL-PRIOR UNSEC	9,586	14,183	15,000	15,000	
9121	SUPPLEMENTAL-PRIOR UNSEC	115	269	0	0	Road Fund
9121	SUPPLEMENTAL-PRIOR UNSEC	627	969	925	925	Library
9129	REDEMPTION FEES	29,170	35,735	46,000	46,000	
9130	DELINQUENT/COST REIMBRSMT	127,022	136,271	127,000	127,000	
9132	PENALTIES-DELINQUENT TAX	126,509	122,695	100,000	100,000	
9132	PENALTIES-DELINQUENT TAX	148	122	0	0	Road Fund
9132	PENALTIES-DELINQUENT TAX	1,106	711	20	20	Library
9133	PENALTIES-C O F	1,212	523	1,200	1,200	
9134	DMV DELINQUENT FEES	62	0	0	0	
9135	TLRF PROCEEDS	773,862	1,397,387	1,519,000	1,519,000	
9135	TLRF PROCEEDS	592,000	500,000	500,000	500,000	Capital Projects
9135	TLRF PROCEEDS	0	2,000,000	2,000,000	2,000,000	Tax Reductn Res
9136	PENALTY/INT-DEL FRANCHISE	0	25,566	0	0	
9151	SALES AND USE TAXES	3,775,183	3,954,067	3,800,000	3,800,000	
9191	AIRCRAFT TAX	89,197	85,227	85,000	85,000	
9192	PROPERTY TRANSFER TAX	1,064,813	1,195,269	900,000	900,000	

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
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ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 1998-99

ACCT	REVENUE CLASSIFICATION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)	FUND (6)
9194	RACEHORSE TAX	8,557	7,441	10,000	10,000	
9195	TRANSIENT OCCUPANCY TAX	2,792,398	3,085,866	2,900,000	2,900,000	
9196	SALE OF TAX DEEDED PROP.	7,350	24,450	2,250	2,250	
9197	TIMBER TAX RESERVES	460	419	0	0	
	Total - TAXES OTHER THAN CURRENT PROP	9,344,939	12,430,391	11,952,995	11,952,995	
	LICENSES AND PERMITS					
9160	FRANCHISES-CABLE	650,465	288,124	325,000	325,000	
9161	FRANCHISE FEES-PUB UTIL	289,593	738,489	737,150	737,150	
9162	FRANCHISE FEES-GARBAGE	473,748	531,384	475,000	475,000	
9163	FRANCHISE FEES-PIPELINES	0	30	0	0	
9210	ANIMAL LICENSES	333,348	312,102	335,000	335,000	
9220	BUSINESS LICENSES	78,374	61,886	59,322	59,322	
9251	BUILDING PERMITS	843,081	1,068,679	1,033,800	1,033,800	
9252	GRADING PERMITS	30,148	46,489	36,666	36,666	
9253	PLAN CHECK FEES	854,011	923,766	798,492	798,492	
9254	SUB PERMITS-MECH EL PLUMB	214,212	253,733	220,186	220,186	
9281	LAND USE PERMITS	412,409	439,538	377,147	377,147	
9282	PLOT PLANS	245,847	249,814	240,664	240,664	
9283	GENERAL PLAN AMENDMENTS	36,209	37,213	51,984	51,984	
9284	AGRICULTURAL PRESERVE FEE	18,085	14,593	20,240	20,240	
9285	SUBDIVISION PERMITS	165,300	137,185	144,697	144,697	
9286	SPECIFIC PLANS	18,296	54,019	2,653	2,653	
9288	FINGER PRINTING FEES	1,740	2,350	2,000	2,000	
9289	EXPLOSIVE PERMITS	895	810	700	700	
9291	OTHER LICENSES AND PERMIT	77,729	86,480	90,000	90,000	
9291	OTHER LICENSES AND PERMIT	6,150	250	0	0	Parks Spl Rev
9292	GUN PERMITS	9,227	10,476	8,500	8,500	
9293	DOMESTIC VIOLENCE FEES	47,810	40,998	40,000	40,000	
9294	MARRIAGE LICENSES	5,420	5,659	5,600	5,600	
9295	BURIAL PERMITS	11,806	4,273	12,560	12,560	
9297	2840-MISC PERMITS	20,601	23,450	20,000	20,000	
	Total - LICENSES AND PERMITS	4,844,504	5,331,790	5,037,361	5,037,361	
	FINES, FORFEITURES AND PENALTIES					
9304	RED LIGHT - VC21453, 54, 57	0	395	0	0	
9305	NIGHT CRT ASSM, $1, YC4 2006	0	24,115	0	0	Trial Court Ops
9307	CIVIL ASSESS-CO-PC1214.1	237,852	(1)	0	0	
9307	CIVIL ASSESS-CO-PC1214.1	0	295,937	0	0	Trial Court Ops
9308	CIVIL ASSESSMENT-PC1214.1	598,026	365,160	350,000	350,000	
9310	VEHICLE FORFEITURES-VC14607.6	5,010	3,601	0	0	
9312	PROBA DRUG FEE-PC1203.1AB	13,200	7,128	6,800	6,800	
9314	JUVENILE FINES-CNTY CITAT	4,697	1,139	0	0	
9315	CHILD RESTRNT FEE-COUNTY	663	249	500	500	

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ACCT	REVENUE CLASSIFICATION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)	FUND (6)
9316	CHILD RESTRAINT FEE-CITY	902	457	100	100	
9317	DISPUTE RESOL FEE-BP470.3	71,000	0	0	0	
9317	DISPUTE RESOL FEE-BP470.3	0	60,000	0	0	Trial Court Ops
9318	JUVENILE FINES-CITY CITAT	634	159	0	0	
9321	ALL OTHER PARKING	10	0	0	0	
9322	TRAFFIC SCH-VC42007.1($24)	0	155,736	276,000	276,000	
9323	CNTY FIX IT-VC 40611	35,870	41,325	40,000	40,000	
9324	COUNTY PARKING	10,264	12,910	15,000	15,000	
9325	CO-FAILURE TO APPEAR(FTA)	18,315	43,853	60,000	60,000	
9326	CO MOTOR VEH/CRIM FINES	276,121	549,712	800,000	800,000	
9330	DOMESTIC VIOLC-PC1203.097	0	2,557	3,000	3,000	
9333	CITIES FIX IT-VC40611	13,183	19,689	20,000	20,000	
9334	SMALL CLAIMS ADVISORY FEE	20,820	10,199	10,000	10,000	
9334	SMALL CLAIMS ADVISORY FEE	0	10,195	0	0	Trial Court Ops
9336	HEAD TRAUMA-VC27315	0	1,254	1,000	1,000	
9337	PA-EMERGENCY MED SERVICES	392,681	361,304	378,346	378,346	Emergcy Med Svcs
9339	SUPERIOR COURT FINES-BASE	8,930	32,683	52,350	52,350	
9341	FORFEITURES,PENALTIES-GEN	42,996	0	0	0	
9341	FORFEITURES,PENALTIES-GEN	0	39,194	0	0	Trial Court Ops
9345	BLDG CODE INVESTIG FEES	3,822	3,995	5,000	5,000	
9348	TRAFFIC SCHOOL FEES	255,653	761,821	900,000	900,000	
9351	ASSET FORFEITURES	14,810	6,005	0	0	
9353	VITAL STATS FEE-GC 26859	2,312	2,788	2,400	2,400	
9355	REST FINE-FELONY-GC 13967	5,452	0	0	0	
9356	BLOOD ALCOHOL FINES	113,496	158,447	152,372	152,372	
9357	AIDS EDUCATION FINE-PC264	129	198	0	0	
9358	PENALTY AS-FINGERPRINT ID	166,544	123,838	104,681	104,681	
9360	SMALL CLAIMS FEES	24,094	22,624	27,500	27,500	
9365	FISH AND GAME FINES	16,973	17,682	12,500	12,500	Fish & Game
9366	OFF-HIGHWAY MOTOR FINES	5,000	0	5,500	5,500	Parks Spl Rev
9370	DRUG PROG FEE-HS11372.7	10	0	0	0	
9371	AGRICULTURE FINES	8,080	15,294	0	0	
9373	HEALTH/SAFETY FINES/FORFT	6,479	10,733	10,000	10,000	
9379	CITIES- ALL MISDEMEANORS	5,408	30,298	6,000	6,000	
9380	FEES -ALCOHOL ABUSE & EDU	33,958	75,000	120,000	120,000	
9381	CITIES PARKING	1	18	0	0	
9383	CITY MOTOR VEHICLE FINES	28,259	201,379	31,000	31,000	
9385	UNIVERSITY PARKING	5	0	0	0	
9388	FILING FEES-CONVERSION	11,820	2,067	0	0	
9388	FILING FEES-CONVERSION	0	9,753	0	0	Trial Court Ops
9390	ST PENALTY F&GAME-PC1464	0	2,046	0	0	Fish & Game
9394	PENALTY AS-CRIM JUS CONST	26,196	114,207	0	0	
9394	PENALTY AS-CRIM JUS CONST	0	51,946	0	0	Capital Projects
9394	PENALTY AS-CRIM JUS CONST	284,413	285,414	284,769	284,769	Cop Loan DS

STATE CONTROLLER
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ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 1998-99

ACCT	REVENUE CLASSIFICATION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)	FUND (6)
9395	PENALTY AS-CTHS TEMP CONS	38,035	5,867	0	0	
9395	PENALTY AS-CTHS TEMP CONS	111,375	44,381	736,600	736,600	Capital Projects
9399	ST PENALTY ASSMNTS-PC1464	0	307,492	550,000	550,000	
	Total - FINES, FORFEITURES AND PENALTIES	2,913,498	4,292,243	4,961,418	4,961,418	
	USE OF MONEY AND PROPERTY					
9401	TRAN INTEREST REVENUE	1,251,704	848,214	946,000	946,000	
9406	INTEREST DEBT SERV ACCT	692	795	0	0	Cop Loan DS
9407	INTEREST LEASE RESERVE FD	18,083	18,882	49,745	49,745	Cop Loan DS
9409	OTHER INTEREST	0	29,656	0	0	
9409	OTHER INTEREST	7,423	549	0	0	Capital Projects
9409	OTHER INTEREST	63,999	73,344	0	0	Cop Loan DS
9410	INTEREST	3,134,561	3,266,805	3,000,000	3,000,000	
9410	INTEREST	79,530	157,520	20,000	20,000	Road Fund
9410	INTEREST	566,357	707,620	530,450	530,450	Capital Projects
9410	INTEREST	7,802	28,769	14,240	14,240	Parks Spl Rev
9410	INTEREST	0	29,324	0	0	Trial Court Ops
9410	INTEREST	1,762	2,080	1,700	1,700	Wildlife Grazing
9410	INTEREST	2,180	12,790	0	0	Drinking Driver
9410	INTEREST	1,983	1,223	0	0	Comm Dev Pgm
9410	INTEREST	95,985	104,380	80,000	80,000	Library
9410	INTEREST	13,339	8,610	7,725	7,725	Emergcy Med Svcs
9410	INTEREST	14,844	18,507	9,500	9,500	Cal Hlth Ind Pgm
9410	INTEREST	5,177	8,771	5,000	5,000	Co Med Svcs Prog
9410	INTEREST	29	0	0	0	Cop Loan DS
9421	COMMUNICATION LEASE FACIL	6,900	8,375	8,550	8,550	
9431	RENT-LAND/BLDG-SHORT TERM	480	33,369	80,848	80,848	
9431	RENT-LAND/BLDG-SHORT TERM	2,716	2,562	1,800	1,800	Road Fund
9431	RENT-LAND/BLDG-SHORT TERM	7,763	6,605	7,288	7,288	Parks Spl Rev
9431	RENT-LAND/BLDG-SHORT TERM	0	4,840	6,600	6,600	Library
9432	RENT-LAND/BLDG-LONG TERM	50,323	55,378	0	0	
9432	RENT-LAND/BLDG-LONG TERM	37,102	38,076	0	0	Capital Projects
9432	RENT-LAND/BLDG-LONG TERM	4,745	5,910	3,776	3,776	Parks Spl Rev
9432	RENT-LAND/BLDG-LONG TERM	75,921	67,178	51,600	51,600	Cop Loan DS
9434	FARM LAND RENT	1,416	576	676	676	
9434	FARM LAND RENT	1,800	1,800	1,800	1,800	Parks Spl Rev
9438	RENTAL OF VETERANS BLDGS.	62,184	66,668	58,000	58,000	
9449	OTHER - RENTS CONCESSIONS	1,024	0	0	0	
9585	PUB FAC FEE-LIBRARY	0	66	0	0	
	Total - USE OF MONEY AND PROPERTY	5,517,824	5,609,242	4,885,298	4,885,298	

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 1998-99

ACCT	REVENUE CLASSIFICATION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)	FUND (6)
	AID FROM STATE GOVERNMENT					
8302	ST RLGN-SALES TX-SOC SRVC	3,358,855	3,982,101	4,841,928	4,944,529	
8303	ST RLGN-SALES TAX-M H	3,991,237	4,099,011	4,250,000	4,250,000	
8304	ST RLGN-SALES TAX-HEALTH	1,212,627	1,341,675	2,967,503	2,967,503	
8305	ST REALGN- VLF	3,662,681	3,826,804	2,534,894	515,171	
8305	ST REALGN- VLF	0	0	0	2,019,723	Co Med Svcs Prog
8306	ST RLGN-SALES TAX- CCS	0	0	52,817	52,817	
8308	ST REALGN- VLF GROWTH	406,040	150,952	100,000	100,000	
8309	ST RLGN-SALES TX-SS-GRWTH	30,082	10,913	0	0	
8310	ST RLGN-SALES TX-MH-GRWTH	133,268	52,294	150,000	150,000	
8311	ST RLGN-SALES TX-HLTH-GRW	181,519	80,099	97,335	97,335	
8312	ST RLGN-VLF BASE RESTORTN	31,618	322,328	50,000	50,000	
8318	ST AID-HAZARDS MAT (FIRE)	2,256	(4)	0	0	
8324	SB90 STATE MANDATED COSTS	482,404	772,632	555,700	555,700	
8324	SB90 STATE MANDATED COSTS	0	2,928	0	0	Trial Court Ops
8325	ST AID- DRUG/MENTL HEALTH	2,876,797	3,052,883	3,830,262	3,830,262	
8326	STATE AID- EXTRADITION	12,421	8,996	15,000	15,000	
8330	STATE AID FOR AGRICULTURE	460,907	515,496	497,458	497,458	
8332	ST AID-F/S COLLCTN INCENT	1,027,661	572,105	0	0	
8333	STATE AID-NUCLEAR PLANNG	345,375	404,831	631,464	631,464	
8333	STATE AID-NUCLEAR PLANNG	168	0	0	0	Parks Spl Rev
8334	STATE AID FOR DISASTER	2,103	0	0	0	
8335	STATE AID VETERAN AFFAIRS	40,663	54,639	35,000	35,000	
8336	HOMEOWNER PROP TAX RELIEF	693,372	704,774	715,346	715,346	
8336	HOMEOWNER PROP TAX RELIEF	8,466	8,682	8,000	8,000	Road Fund
8336	HOMEOWNER PROP TAX RELIEF	49,596	50,462	51,219	51,219	Library
8337	STATE REIMB-CMC/ASH CASES	676,779	128,703	296,300	296,300	
8337	STATE REIMB-CMC/ASH CASES	0	244,446	0	0	Trial Court Ops
8339	ST AID-DRUG AND ALCOHOL	279,378	265,503	240,575	240,575	
8341	ST AID-INS FRAUD INVESTIG	41,321	36,701	36,000	36,000	
8342	ST AID-DMV-VEH CRIME INV	217,650	215,738	210,000	210,000	
8343	ST AID-PERINATAL T E F	0	272,755	275,628	275,628	
8346	ST AID-MEDICL INS INCENTV	3,600	2,300	5,500	5,500	
8347	STATE AWARDED GRANTS	319,041	888,186	778,688	778,688	
8347	STATE AWARDED GRANTS	343,106	82,104	0	0	Capital Projects
8347	STATE AWARDED GRANTS	0	55,000	0	0	Trial Court Ops
8347	STATE AWARDED GRANTS	52,130	31,648	0	0	Library
8348	ST AID-MANGD CARE-INPATNT	136,095	78,236	338,790	338,790	
8351	ST-STORM DAMAGE REIMB-OES	0	1,611	0	0	
8351	ST-STORM DAMAGE REIMB-OES	68,381	396,101	0	0	Road Fund
8351	ST-STORM DAMAGE REIMB-OES	0	10,900	0	0	Parks Spl Rev
8361	ST REV-LOCAL STAFF REIMB	13,749	1,187	0	0	
8362	ST REV-PAROLE HOLDS	113,698	603,079	550,000	550,000	
8399	STATE AID - OTHER	2,563,680	1,225,348	435,994	435,994	

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ACCT	REVENUE CLASSIFICATION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)	FUND (6)
8399	STATE AID - OTHER	1,167	0	0	0	Road Fund
8399	STATE AID - OTHER	239,377	0	0	0	Capital Projects
8399	STATE AID - OTHER	123,321	123,831	124,000	124,000	Library
8399	STATE AID - OTHER	10,000	10,000	10,000	10,000	Special Aviation
8401	STATE - WELFARE ADMIN.	8,853,153	10,304,923	15,198,993	15,198,993	
8403	STATE AID-GAIN PROGRAM	675,447	373,216	0	0	
8404	STATE AID - AFDC	7,528,375	3,761,580	0	0	
8405	STATE AID - BHI & I	2,652,912	2,991,853	3,189,549	3,189,549	
8406	JTPA-FED 50% / STATE 50%	26,517	34,416	27,000	27,000	
8407	ST AID-TRANS CHILD CARE	36,831	23,434	0	0	
8408	ST AID-CS COLLECTNS-AFDC	1,533,098	262,780	0	0	
8409	ST AID-CS COLL-UNEMPLOYED	83,043	12,485	0	0	
8411	ST AID-CS COLL-FOSTR CARE	123,573	176,380	144,346	144,346	
8412	MEDI-CAL:PATIENTS-ST +FED	96,975	104,658	132,214	132,214	
8414	ST-WELFARE ADMIN-PRIOR YR	502,395	1,677,472	0	0	
8415	ST AID-INCENTV-GAIN CPDP	32,200	32,200	0	0	
8416	ST AID - REIMB	0	811,028	0	0	
8420	STATE AID-CALWORKS	0	1,340,779	8,080,517	8,080,517	
8430	ST AID-CALIF CHILDRN SRVC	566,223	689,848	704,058	704,058	
8432	STATE - HEALTH ADMIN.	1,389,074	1,600,464	1,817,646	1,817,646	
8438	ST AID-GAS TAX-UNCLAIMED	0	0	732,850	732,850	
8440	STATE - HIGHWAY USERS TAX	3,239,706	3,140,494	2,920,000	2,920,000	Road Fund
8442	STATE AID CONSTRUCTION	381,813	80,165	0	0	Road Fund
8443	TRANS DEV ACT SB 325	973,172	1,026,837	920,000	920,000	Road Fund
8444	ST AID-GAS TAX-PROP 111	1,645,499	1,548,272	1,620,000	1,620,000	Road Fund
8445	TRANS DEV ACT SB325-ADMIN	1,372	0	0	0	Road Fund
8446	CLEAN AIR TRANS ACT PR116	87,809	420,322	70,550	70,550	Road Fund
8447	ST AID-ISTEA EXCHANGE	579,390	582,454	578,000	578,000	Road Fund
8448	ST AID-PUBLIC SAFETY SRVC	9,918,397	10,580,109	11,317,121	11,317,121	
8450	ST AID-BICYCLE LANE ACCT	4,236	83,856	0	0	Road Fund
8460	STATE-MOTOR VEH LIC FEE	9,882,731	10,539,477	9,900,000	10,156,412	
8460	STATE-MOTOR VEH LIC FEE	29,324	31,766	25,000	25,000	Road Fund
8460	STATE-MOTOR VEH LIC FEE	128,528	139,219	108,000	108,000	Library
8462	OTHER STATE IN-LIEU TAXES	46	0	500	500	
8463	ST AID-TRIAL CRT BLK GRNT	2,294,764	6,294,414	0	0	Trial Court Ops
8464	ST AID-TRIAL CRT SAL GRNT	22,974	11,929	0	0	Trial Court Ops
8465	OPEN SPACE SUBVENTION	1,038,839	1,020,447	1,020,447	1,020,447	
8467	ST-10% REST FINE REBATE	17,177	4,653	7,500	7,500	
8467	ST-10% REST FINE REBATE	48,789	38,894	0	0	Trial Court Ops
8468	ST AID-TRIAL CRT TRUST FD	791,744	168,721	0	0	Trial Court Ops
8469	ST-10% SBOC VOC REBATE	2,323	1,835	1,642	1,642	
8470	ST AID-TC TRUST-PRIOR YR	268,052	0	0	0	Trial Court Ops
8479	GANG TASK FORCE - SHERIFF	0	162,756	0	0	
8482	FED AID - LIMA REVENUE	4,557	0	0	0	

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
State of California

COUNTY BUDGET FORM
SCHEDULE 5

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 1998-99

ACCT	REVENUE CLASSIFICATION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)	FUND (6)
8483	CHIP HOSPITAL	793,525	724,189	723,000	723,000	Cal Hlth Ind Pgm
8484	CHIP NON-CO HOSPITAL	168,156	228,691	229,880	229,880	Cal Hlth Ind Pgm
8486	CHIP PHYSICIANS - COUNTY	48,943	48,942	48,941	48,941	Cal Hlth Ind Pgm
8487	CHIP PHYSICIANS - EMS	48,943	48,942	48,940	48,940	Cal Hlth Ind Pgm
8489	CHIP UNALLOCATED	257,429	261,955	159,792	159,792	Cal Hlth Ind Pgm
8490	ST AID-JAIL CONST-PROP 52	173,057	141,749	89,738	89,738	
8495	ST-AB818 PROPERTY TAX ADMIN	614,500	544,860	681,184	681,184	
	Total - AID FROM STATE GOVERNMENT	81,778,200	86,761,442	85,182,809	85,541,822	
	AID FROM FEDERAL GOVERNMENT					
8601	FED AID ENTITLEMNT LAND	357,141	315,169	358,000	358,000	
8603	FEDERAL AID-STORM DAMAGE	42,434	5,310	0	0	
8603	FEDERAL AID-STORM DAMAGE	502,040	1,552,161	0	0	Road Fund
8603	FEDERAL AID-STORM DAMAGE	41,519	66,645	0	0	Parks Spl Rev
8604	FEDERAL - HEALTH ADMIN	1,000,703	1,398,380	1,263,874	1,263,874	
8605	FEDERAL AID CONSTRUCTION	690,539	640,366	1,536,800	1,536,800	Road Fund
8605	FEDERAL AID CONSTRUCTION	481,134	1,481,266	0	0	Capital Projects
8606	FEDERAL AID FOR DISASTER	73,087	31,240	0	0	Road Fund
8607	FEDERAL FOREST RESERV REV	5,728	8,792	9,500	9,500	Road Fund
8608	FEDERAL GRAZING FEES	14,895	6,419	6,420	6,420	Wildlife Grazing
8610	OTHER IN-LIEU TAXES	3,966	3,912	4,500	4,500	
8613	FED AID-DRUG FREE SCH/COM	40,696	67,486	81,086	81,086	
8614	FED AID-CS COLLECTNS-AFDC	1,610,139	898,761	0	0	
8615	FED AID-CS COLL-UNEMPLYED	87,175	39,955	0	0	
8616	FED AID-CS COLL-FOSTER CR	67,369	127,729	92,918	92,918	
8618	FEDERAL AID-COPS AHEAD	67,358	48,122	0	0	
8619	FEDERAL AID-COPS MORE	7,500	0	0	0	
8621	FED AID-LLEBG GRANT	0	82,457	0	0	
8622	FED AID - REIMB	0	705,289	0	0	
8655	FED AID-DRUG AND ALCOHOL	0	1,097,387	1,084,824	1,084,824	
8656	FEDERAL-GRANTS	234,419	275,549	90,741	90,741	
8658	FEDERAL AID - ENVIRONMENT	6,625	8,073	0	0	
8659	FEDERAL AID - OTHER	1,019,170	46,312	21,000	21,000	
8660	FEDERAL - WELFARE ADMIN	5,678,738	6,514,062	12,147,914	12,147,914	
8661	FEDERAL AID - AFDC	7,609,640	3,680,233	0	0	
8662	FEDERAL AID - BHI & I	2,669,620	3,362,223	3,232,195	3,232,195	
8663	FEDERAL AID-GAIN PROGRAM	849,738	823,867	0	0	
8664	JTPA-FED 50% / STATE 50%	26,517	34,416	27,000	27,000	
8665	FED AID-TRANS CHILD CARE	46,202	24,097	0	0	
8667	FED AID-NUTRITION PROGRAM	45,190	41,038	41,750	41,750	
8668	FED AID-PERINTL SETASIDE	48,991	56,467	46,466	46,466	
8669	FED-WELFARE ADMN-PRIOR YR	533,397	1,249,738	0	0	
8670	FED AID-CALWORKS	0	3,880,658	8,256,805	8,256,805	
8680	FED AID-CHILD SUP ADMIN	2,094,696	2,217,996	2,294,070	2,294,070	

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 1998-99

ACCT	REVENUE CLASSIFICATION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)	FUND (6)
8680	FED AID-CHILD SUP ADMIN	0	239,001	0	0	Trial Court Ops
8682	FED AID-FS COLLECTION INC	531,849	1,041,411	1,555,833	1,555,833	
	Total - AID FROM FEDERAL GOVERNMENT	26,488,215	32,071,987	32,151,696	32,151,696	
	AID FROM OTHER GOVERNMENT AGENCIES					
8701	OTHER GOVT AGENCY REVENUE	412,923	503,452	489,955	509,200	
8805	OTHER GOV'T: RDA PASS THRU	151,078	204,118	190,000	190,000	
8805	OTHER GOV'T: RDA PASS THRU	9,868	9,849	0	0	Library
	Total - AID FROM OTHER GOVERNMENT AGENCI	573,869	717,419	679,955	699,200	
	TOTAL AID FROM GOVERNMENTAL AGENCIES	108,840,284	119,550,848	118,014,460	118,392,718	
	CHARGES FOR CURRENT SERVICES					
9559	FLOOD HAZARD FEES	0	245	700	700	
9562	TR CT TRUST-GC26823	0	14	0	0	
9564	TR CT TRUST-GC26827.4	0	28	0	0	
9565	TR CT TRUST-GC26830	0	8,470	0	0	
9566	TR CT TRUST-GC26833.1	0	79	0	0	
9578	TR CT TRUST-GC72060	0	36	0	0	
9582	FIRE SUPPRESSION/COST REI	0	4,580	0	0	
9587	AMBULANCE REIMBURSEMENT	43,147	45,992	44,000	44,000	
9588	INMATE ASSISTANCE REIMBRS	787	1,172	1,100	1,100	
9589	BOOKING FEES-INDIVIDUALS	34,496	21,480	25,000	25,000	
9591	PUBLIC EDUCATION GOV'T ACCESS FEE	0	3,468	128,750	128,750	
9592	MONITORING FEE-PC1203.1B	96,420	154,440	300,000	300,000	
9593	FED AID-F/S COLL INCENTIV	7,705	0	0	0	
9594	FED AID-F/S PATERNITY INC	0	6	0	0	
9595	DIVERSN MONITRG-PC1001.53	1,029	0	0	0	
9596	MITIGATION FEE-AIR	303	82	0	0	
9596	MITIGATION FEE-AIR	0	3,349	0	0	Road Fund
9596	MITIGATION FEE-AIR	0	9,236	0	0	Library
9601	CHANGE OF PLEA	890	982	790	790	
9602	PROBA MGMNT FEE-ADULTS	15,168	15,420	16,300	16,300	
9603	PROBA MGMNT FEE-JUVENILE	8,589	225	0	0	
9605	CHIP PHYSICIANS - EMS	25,386	43,992	43,200	43,200	
9606	RESTITN COLL FEE-PC1203.1	61,502	57,662	61,400	61,400	
9607	RECORD SEALING FEE	1,484	1,416	1,000	1,000	
9609	RED INSTALLMENT PLAN FEE	9,224	5,486	6,560	6,560	
9610	ADMINISTRATIVE SERVICES	635,176	917,721	665,344	665,344	
9610	ADMINISTRATIVE SERVICES	0	1,086	0	0	Trial Court Ops
9611	SPECIAL ASSESSMENT FEES	121,437	100,126	99,700	99,700	
9612	ASSESSMNT APPORTNMNT FEES	1,513	1,269	1,600	1,600	
9613	PROP.REDEMPT.SEARCH FEES	16,453	24,036	3,920	3,920	
9614	RETIREMENT SERVICES	277,964	300,605	645,368	645,368	

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 1998-99

ACCT	REVENUE CLASSIFICATION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)	FUND (6)
9615	AUDITING, ACCOUNTING FEES	0	7,148	200	200	
9617	TR CT TRST-FAMILY MEDIATN	11,810	1,730	0	0	
9617	TR CT TRST-FAMILY MEDIATN	0	8,060	0	0	Trial Court Ops
9618	FAMILY/COUNSELLING SRVCS	12,980	0	0	0	
9618	FAMILY/COUNSELLING SRVCS	0	16,651	0	0	Trial Court Ops
9619	PUBLIC DEFENDR SRVS-ADULT	7,675	1,585	8,000	8,000	
9620	PUBLIC DEFENDR SRVS-JUVEN	0	200	0	0	
9624	AIRCRAFT FILING FEE	175	70	0	0	
9625	ELECTION SERVICES	292,442	93,259	140,000	140,000	
9627	DIVERSION FEE	53,552	44,654	60,700	60,700	
9627	DIVERSION FEE	45,475	135,715	136,000	136,000	Drinking Driver
9628	FAMILY COURT REFERRAL FEE	13,920	0	0	0	
9628	FAMILY COURT REFERRAL FEE	0	13,530	0	0	Trial Court Ops
9629	RATE STUDY REIMBURSEMENT	0	0	500	500	
9631	SEGREGATIONS FEE	631	522	504	504	
9632	DMV DELINQUENT VESSEL FEE	349	248	300	300	
9633	UNSEC DELINQUENT COLL FEE	51,648	18,800	35,000	35,000	
9634	OTHER COURT-ORDERED REIMB	1,050	3,170	3,000	3,000	
9635	LEGAL SERVICES	29,806	46,020	35,200	35,200	
9637	INVOLUNTARY LIEN NOTICES	8,400	8,615	8,000	8,000	
9638	INSTALLMENT FEES	72,147	2,991	3,000	3,000	
9639	PROCESSING FEES	15,261	23,759	21,800	21,800	
9640	PERSONNEL SERVICES	55	0	0	0	
9641	ENVIRONMNTL ASSESSMT FEES	387,154	202,538	463,000	463,000	
9643	LAFCO PROCESSING FEES	21,576	21,648	23,000	23,000	
9644	PUBLICATION FEES	48,046	49,494	44,980	44,980	
9645	PLANNING/ENGINEERING SVCS	14,937	5,827	15,000	15,000	
9645	PLANNING/ENGINEERING SVCS	1,490	700	500	500	Road Fund
9646	ROAD PERMIT FEES	8,417	8,454	5,000	5,000	Road Fund
9647	FILING FEES-CORNER RECORD	677	813	714	714	
9648	LOT LINE ADJUSTMENTS	7,990	12,935	10,945	10,945	
9649	PLNG SRVS-RTP,TDA,SVI,ACC	0	40	0	0	Road Fund
9650	PURCHASING SERVICES	3,341	0	0	0	
9652	ROAD IMPACT FEES	79,408	307,606	386,000	386,000	Road Fund
9654	ALLOCATION ADMIN FEE	94,797	84,450	72,000	72,000	
9655	DATA PROCCESSNG/INFO SRVS	38,684	91,677	99,697	99,697	
9656	COMMUNICATION SERVICE REV	124,125	92,135	97,257	97,257	
9658	FIRE PROTECTION SERVICES	31,368	10,791	14,300	14,300	
9659	PUB FACIL FEE-FIRE	18,800	93,065	7,600	7,600	
9659	PUB FACIL FEE-FIRE	0	3,800	0	0	Road Fund
9659	PUB FACIL FEE-FIRE	419,427	141,129	50,000	50,000	Capital Projects
9660	RECORDERS FEE GC27361.4	150,643	188,010	170,000	170,000	
9661	AGRICULTURAL SERVICES	63,920	59,684	52,990	52,990	
9662	RODENT CONTROL	61,133	38,213	58,000	58,000	

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 1998-99

ACCT	REVENUE CLASSIFICATION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)	FUND (6)
9663	HOME DETENTION PROGRAM	72,079	38,285	31,250	31,250	
9664	WEED CONTROL	18,210	12,760	0	0	
9665	STANDARDIZATION INSPECTS	57,419	1,675	6,800	6,800	
9666	ROAD USE HAUL FEE	5,904	8,424	0	0	Road Fund
9668	ALTERNATIVE WORK PROG REV	76,152	71,259	69,250	69,250	
9669	WEEKENDER PROGRAM	33,699	31,216	29,150	29,150	
9670	CIVIL PROCESS SERVICE	114,286	118,783	110,000	110,000	
9675	COURT FEES AND COSTS	174,781	85,845	113,625	113,625	
9675	COURT FEES AND COSTS	0	24,669	0	0	Trial Court Ops
9676	CUSTODY INVESTIGATIONS	1,662	0	0	0	
9676	CUSTODY INVESTIGATIONS	0	11,514	0	0	Trial Court Ops
9677	REIMB JUV COURT PROF FEES	1,499	546	0	0	
9677	REIMB JUV COURT PROF FEES	0	2,111	0	0	Trial Court Ops
9678	OTHER RECORDER'S FEES	73,728	0	0	0	
9679	SPECIAL BUILDING FEES	20,549	0	0	0	Parks Spl Rev
9680	ESTATE FEES	9,418	11,398	10,700	10,700	
9681	GUARDIANSHIP FEES	85,291	53,745	52,000	52,000	
9681	GUARDIANSHIP FEES	0	21,315	0	0	Trial Court Ops
9682	REPRESENTATIVE PAYEE FEES	12,735	12,773	18,600	18,600	
9683	ANIMAL CRUELTY REIMBRSMNT	341	0	0	0	
9685	HUMANE SERVICES	31,818	32,273	40,000	40,000	
9686	IMPOUND FEES	33,322	35,861	40,000	40,000	
9687	BOARDING FEES	17,074	13,438	17,500	17,500	
9688	ANIMAL PLACEMENT	13,222	13,447	15,000	15,000	
9690	LAW ENFORCEMENT SERVICES	5,250	56,379	59,000	59,000	
9691	BOOKING FEES (SB 2557)	188,980	319,219	245,000	245,000	
9692	CHILDREN PROTECTION FEES	25,500	24,500	0	0	
9693	RECORDER'S SPECL PROJECTS	484,236	122,043	113,050	113,050	
9694	RECORDG FEE-MICROGRAPHICS	31,380	42,615	48,090	48,090	
9695	RECORDING FEES	481,392	578,847	536,000	536,000	
9696	RECORDING FEES-VHS	9,199	4,399	16,140	16,140	
9698	CIVIL SPECIAL FEE GC26746	62,584	0	8,135	8,135	
9699	CHANGE OF OWNERSHIP FEE	8,920	11,760	11,000	11,000	
9701	PUB FACIL FEE-PARKS	19,273	0	0	0	
9701	PUB FACIL FEE-PARKS	409,138	198,760	55,000	55,000	Capital Projects
9704	DEVELOPMENT FEE- ADMIN	40,551	50,032	49,700	49,700	
9705	SEPARATE TAX BILL COSTS	26,191	26,071	26,000	26,000	
9706	APPEAL FEE	0	340	0	0	Road Fund
9707	ROAD ABANDNMT REQUEST FEE	100	0	0	0	Road Fund
9709	ENCROACHMENT PERMIT FEES	32,375	29,689	30,000	30,000	Road Fund
9710	ROAD ABANDONMENT FEE	1,560	1,743	1,500	1,500	
9710	ROAD ABANDONMENT FEE	1,676	(1,376)	1,600	1,600	Road Fund
9712	CURB & GUTTER WAIVERS	7,070	8,233	9,000	9,000	Road Fund
9713	VENDING MACHINE REVENUE	104	158	150	150	

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 1998-99

ACCT	REVENUE CLASSIFICATION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)	FUND (6)
9713	VENDING MACHINE REVENUE	2,021	1,141	0	0	Parks Spl Rev
9714	COIN TELEPHONE COMMISSION	2,956	2,589	2,500	2,500	
9714	COIN TELEPHONE COMMISSION	0	147	85	85	Parks Spl Rev
9714	COIN TELEPHONE COMMISSION	208	168	200	200	Library
9718	EXAM FEES-CHILDREN	142,497	132,569	130,000	130,000	
9719	CHILD HLTH CARE EXAM-FEES	1,469	1,945	1,500	1,500	
9720	OBSTETRICAL SERVICES	597,889	686,311	654,702	654,702	
9721	NURSING FEES	235,214	213,392	164,700	164,700	
9722	HOME HEALTH NURSING FEES	4,728,317	2,152,016	0	0	
9723	LABORATORY SERVICES	229,864	264,070	293,000	293,000	
9724	SUPPLEMENTAL ROLL-5% ADMN	183,309	218,866	180,000	180,000	
9725	MENTAL HEALTH SERVICES	461,118	553,795	497,571	497,571	
9725	MENTAL HEALTH SERVICES	3,712	(115)	0	0	Drinking Driver
9726	SECOND CHANCE CHARGES-ALC	5	0	0	0	
9726	SECOND CHANCE CHARGES-ALC	390,723	418,530	430,472	430,472	Drinking Driver
9727	ALCOHOLISM SERVICES	0	15,043	11,075	11,075	
9727	ALCOHOLISM SERVICES	1,245	0	0	0	Drinking Driver
9728	COBRA MED INS ADMIN FEE	314	364	300	300	
9729	PROP TAX ADMIN FEE-SB2557	694,760	731,649	751,500	751,500	
9730	SANITATION SERVICES	1,008,872	1,018,911	978,500	978,500	
9731	ITS ADMINSTRATIVE CHARGES	2,500	3,594	2,000	2,000	
9738	MEDICAL REMB SERV/PAT CAR	148,188	398,035	364,520	364,520	
9739	AERIAL PHOTO SEARCHES	177	155	0	0	
9740	CUTS & COMBINATN REQUESTS	3,105	3,850	4,000	4,000	
9741	ADOPTION FEES	8,600	8,970	0	0	
9745	CALIF CHILDREN SERVICES	7,839	7,351	20,000	20,000	
9747	INST.CARE-JUVENILE HALL	38,778	39,132	39,000	39,000	
9748	PSYCHIATRIC FEES-ADULTS	516,242	592,778	471,986	471,986	
9749	INSTITUTIONAL CARE/SERVCE	670	812	550	550	
9751	LOST-DAMAGED MATERIALS	11,337	10,341	13,000	13,000	Library
9752	LIBRARY SERVICES	158,564	165,075	137,000	137,000	Library
9753	TRAFFIC SAFETY PROGRAM	410,968	438,176	439,000	439,000	Drinking Driver
9754	WASTE TIPPING FEES-AB 939	(248)	0	0	0	
9754	WASTE TIPPING FEES-AB 939	(23,028)	37,554	0	0	Capital Projects
9755	WASTE TIPPING FEES-SITE	0	12,021	0	0	Capital Projects
9757	COPYING FEES	23,937	26,014	21,500	21,500	
9757	COPYING FEES	23,552	23,589	20,000	20,000	Library
9758	LIBRARY REQUEST FEES	17,825	22,838	20,000	20,000	Library
9760	MOTION FEE-GC26830(A)	2,618	1,754	3,500	3,500	
9762	CAMPING FEES	133,481	168,601	271,650	271,650	Parks Spl Rev
9763	DAILY PASSES	88,721	81,781	95,092	95,092	Parks Spl Rev
9764	GROUP ENTRANCE FEES	42,404	56,028	85,340	85,340	Parks Spl Rev
9765	SEASON PASSES	20,879	25,360	25,450	25,450	Parks Spl Rev
9766	SEASON BOAT LICENSES	13,120	15,030	16,450	16,450	Parks Spl Rev

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 1998-99

ACCT	REVENUE CLASSIFICATION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)	FUND (6)
9767	DAILY BOAT PASSES	19,311	17,058	20,400	20,400	Parks Spl Rev
9768	INCOME FROM CONCESSIONS	7,200	8,432	7,200	7,200	
9768	INCOME FROM CONCESSIONS	47,853	52,883	59,250	59,250	Parks Spl Rev
9769	SWIMMING POOL FEES	40,881	62,073	76,425	76,425	Parks Spl Rev
9770	MOTION SUM JDG-GC	3,500	5,228	4,800	4,800	
9771	DOG/DAY USE	5,402	6,634	7,522	7,522	Parks Spl Rev
9772	SHOWERS/LOCKERS	9,414	8,584	12,350	12,350	Parks Spl Rev
9775	MOBL HOME DUP TX CLEARNCE	287	204	105	105	
9776	PARKLAND FEE (QUIMBY FEE)	0	0	268,100	268,100	Capital Projects
9778	OTHER CLERK FEES	60,005	156,009	147,000	147,000	
9779	BOARD CLERK FEES	19,691	15,316	12,000	12,000	
9780	COUNTY CIVIL FEES	25,966	21,921	29,000	29,000	
9780	COUNTY CIVIL FEES	0	3	0	0	Parks Spl Rev
9781	MISCELLANEOUS FEES	5	270	0	0	
9781	MISCELLANEOUS FEES	692	27,570	750	750	Parks Spl Rev
9781	MISCELLANEOUS FEES	9,940	23,630	24,210	24,210	Drinking Driver
9783	HAZARDOUS WASTE REVENUES	18,825	8,613	6,900	6,900	
9785	MONUMENTATION FEES	26,721	39,966	65,908	65,908	
9786	DRAINGE RVW-PLOT/SITE PLN	11,478	19,875	17,610	17,610	
9787	RECREATIONAL PROGRAMS	810	745	860	860	Parks Spl Rev
9787	RECREATIONAL PROGRAMS	40	0	0	0	Library
9789	OTHER RECREATIONAL FEES	6,516	2,599	0	0	Parks Spl Rev
9790	RECORD FEE-VC40508.6	397,351	0	0	0	
9791	DEVELOPMENT PLAN INSPECTN	9,694	8,661	11,276	11,276	
9792	PAR MAP CHECKING THRU T/A	9,430	22,242	12,520	12,520	
9796	ROAD EXCPTN REQ-PARCEL MP	5,640	7,945	6,840	6,840	
9798	RECORDS OF SURVEY FEES	20,755	17,003	16,623	16,623	
9799	OTHER SERVICE CHARGES	64,912	105,258	110,000	110,000	
9799	OTHER SERVICE CHARGES	0	43,540	0	0	Trial Court Ops
9818	PASSENGER FACILITY FEE	33,272	417,343	0	0	Capital Projects
9851	SERVICE CHARGES	144	0	0	0	
9851	SERVICE CHARGES	1,013,246	1,168,274	1,268,040	1,268,040	Parks Spl Rev
9858	WATER SALES-IRRIGATION	0	125	0	0	Library
9862	WATER SALES-OTHER	9,774	12,217	16,284	16,284	
9866	NEW SERVICE - WATER	(45)	0	0	0	
	Total - CHARGES FOR CURRENT SERVICES	18,454,082	16,467,639	14,179,275	14,179,275	
	OTHER REVENUES					
8201	ISD BLLNGS- PHONE	285,557	377,984	403,882	403,882	
8202	ISD BILLINGS-DP SUPPORT	584,785	622,720	161,258	161,258	
8203	ISD BILLINGS-RADIO/COMMNS	20,463	26,549	16,917	16,917	
8204	GEN SRVS BLNG-CUST/MAINT	28,144	53,891	0	0	
8205	GEN SRVS BLNG-POSTAGE	128,143	135,401	128,143	128,143	
8207	HOSP BILLNG-MED/LAB SUPPL	0	252	0	0	

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 1998-99

ACCT	REVENUE CLASSIFICATION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)	FUND (6)
8209	AUD-CONT BLNG-AUDIT/ACCTG	15,000	0	0	0	
8214	DEPT BILLINGS-INSURANCE	179,604	107,730	301,520	301,520	
8215	DEPT BILLINGS-GEN CO OH	3,732,191	3,933,813	4,637,337	2,078,925	
8215	DEPT BILLINGS-GEN CO OH	0	0	0	1,497,000	Automtn Replc
8215	DEPT BILLINGS-GEN CO OH	0	0	0	805,000	Building Replcmt
8218	MAINT PROJECT BILLINGS	7,529	396,318	334,150	334,150	
8219	CIP/FIXED ASSET BILLINGS	284,389	183,984	385,258	385,258	
8219	CIP/FIXED ASSET BILLINGS	12,876	321,935	448,000	448,000	Capital Projects
8221	REIMBURSEMENTS-AIRPORT FA	92,700	92,700	92,000	92,000	
8222	SUPPRT BLNG TO GOVTL AGCY	1,499,330	1,494,843	1,124,159	1,134,143	
8222	SUPPRT BLNG TO GOVTL AGCY	75,100	121,222	22,695	22,695	Parks Spl Rev
8222	SUPPRT BLNG TO GOVTL AGCY	120	235	0	0	Trial Court Ops
8222	SUPPRT BLNG TO GOVTL AGCY	93,197	113,266	79,925	79,925	Drinking Driver
8222	SUPPRT BLNG TO GOVTL AGCY	56	254	0	0	Library
8222	SUPPRT BLNG TO GOVTL AGCY	135,700	135,324	114,944	114,944	Co Med Svcs Prog
8222	SUPPRT BLNG TO GOVTL AGCY	96,200	734,350	752,895	752,895	Cop Loan DS
8223	SUPPRT BLNG TO NON-GOVTL	650,304	741,151	1,101,733	1,101,733	
8223	SUPPRT BLNG TO NON-GOVTL	43,467	50,113	0	0	Parks Spl Rev
8223	SUPPRT BLNG TO NON-GOVTL	0	326	0	0	Co Med Svcs Prog
8224	MAINT PROJ - PARKS	0	1,098	0	0	
8225	PARKS BILLNGS-GRNDS/MAINT	321,965	274,912	8,063	8,063	Parks Spl Rev
8226	MAINT PROJ - LIBRARY	1,288	0	0	0	
8228	SHERIFF'S BLLNG-COURT SEC	763,817	1,098,143	1,219,491	1,219,491	
8229	PROBATION BILLINGS REV	221,393	0	0	0	
8230	CIP BILLINGS DEBT PROCEEDS	2,489,871	422,440	0	0	Capital Projects
8231	BLLNGS REV-SHARED SERVCS	1,200	0	0	0	
8232	BILLNGS-PASS THRU GRANTS	319,168	425,600	7,500	7,500	
8234	INTER-FUND DEPARTMENTAL STAFF	84,606	94,832	139,892	139,892	
8237	BLLNG-DEPT SAVINGS INCNTV	0	50,000	0	0	Capital Projects
8238	COURT BLNGS-COLL ENHANCMT	0	40,000	0	0	Trial Court Ops
9903	SEMINAR/CONF/WORKSHOP FEE	16,235	23,781	47,040	47,040	
9907	HOME HEALTH SALE PROCEEDS	0	300,000	0	0	
9918	RENTAL EQUIP - HOME HEALTH	0	11,472	0	0	
9920	REVENUE FROM DISCONT DIST	1	0	0	0	
9921	ASSESSMENTS (EXCEPT 1915)	962	0	0	0	Road Fund
9927	LIBRARY CARD ACCESS FEES	2,360	3,241	6,990	6,990	
9929	FORFEIT ADOPT/SPAY FEES	0	30,130	0	0	
9930	REV APPLICABLE PRIOR YRS	(4,927)	(55,551)	1,000	1,000	
9930	REV APPLICABLE PRIOR YRS	0	(16,162)	0	0	Road Fund
9930	REV APPLICABLE PRIOR YRS	50	0	0	0	Parks Spl Rev
9930	REV APPLICABLE PRIOR YRS	0	(4,362)	0	0	Emergcy Med Svcs
9930	REV APPLICABLE PRIOR YRS	0	0	10,000	10,000	Co Med Svcs Prog
9931	REF/ADJ-PRIOR YEAR EXPENS	54,758	14,221	0	0	
9931	REF/ADJ-PRIOR YEAR EXPENS	6,076	0	0	0	Road Fund

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
State of California

COUNTY BUDGET FORM
SCHEDULE 5

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 1998-99

ACCT	REVENUE CLASSIFICATION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)	FUND (6)
9931	REF/ADJ-PRIOR YEAR EXPENS	3,250	0	0	0	Capital Projects
9931	REF/ADJ-PRIOR YEAR EXPENS	0	21	0	0	Parks Spl Rev
9931	REF/ADJ-PRIOR YEAR EXPENS	1,332	59	0	0	Trial Court Ops
9931	REF/ADJ-PRIOR YEAR EXPENS	812	0	0	0	Drinking Driver
9931	REF/ADJ-PRIOR YEAR EXPENS	540,000	0	0	0	Comm Dev Pgm
9931	REF/ADJ-PRIOR YEAR EXPENS	0	60	0	0	Library
9932	REIMBURSEMENTS-ASSISTANCE	301,402	380,528	475,014	475,014	
9936	REFUNDS/EXCISE TAX	71	0	0	0	
9936	REFUNDS/EXCISE TAX	630	0	0	0	Capital Projects
9936	REFUNDS/EXCISE TAX	132	572	0	0	Parks Spl Rev
9937	TAX DEPT RETRND CHECK FEE	10,950	9,694	8,160	8,160	
9940	SALE OF FIXED ASSETS	23,695	15,768	16,000	16,000	
9940	SALE OF FIXED ASSETS	5	0	0	0	Parks Spl Rev
9942	SALE OF REAL PROPERTY	7,500	1,300	0	0	
9944	ADV COSTS TX DEEDED PROP	2,583	4,189	555	555	
9946	TRANSFRS IN FOR DEBT SRVC	19,058	4,826	0	0	
9946	TRANSFRS IN FOR DEBT SRVC	0	65,070	0	0	Library
9947	TRAVEL REIMBURSEMENTS	4,102	16,539	0	0	
9948	REIMBURSEMENT-CO DEPT/FND	21,000	0	0	0	
9948	REIMBURSEMENT-CO DEPT/FND	0	7,590	0	0	Parks Spl Rev
9949	OTHER REIMBURSEMENTS	333,349	244,977	159,086	159,086	
9949	OTHER REIMBURSEMENTS	12,071	4,773	0	0	Road Fund
9949	OTHER REIMBURSEMENTS	0	200	0	0	Trial Court Ops
9949	OTHER REIMBURSEMENTS	48,687	150	0	0	Drinking Driver
9949	OTHER REIMBURSEMENTS	26	326	0	0	Library
9950	BOOK,PAMPHLT,BROCHR SALES	19,825	17,507	14,800	14,800	
9950	BOOK,PAMPHLT,BROCHR SALES	3,820	3,150	3,000	3,000	Library
9951	MAP SALES	14,991	17,424	20,871	20,871	
9953	EMPLOYEE REIMBURSEMENTS	2,586	2,684	1,200	1,200	
9954	EMPL MEALS/IN-HOUSE FOOD	2,815	4,617	3,600	3,600	
9955	OTHER SALES	0	250	0	0	
9955	OTHER SALES	4,100	580	0	0	Capital Projects
9955	OTHER SALES	15	240	0	0	Parks Spl Rev
9956	PUB INFO SALE-COMP FILES	45,498	44,341	38,070	38,070	
9957	ST WTR COST REIMBURSEMENT	13,980	9,171	0	0	
9958	NUISANCE ABATEMENT	13,518	19,603	14,307	14,307	
9959	SERVICE CHGE RETRND CHKS	41,099	20,171	21,332	21,332	
9959	SERVICE CHGE RETRND CHKS	15	15	0	0	Road Fund
9959	SERVICE CHGE RETRND CHKS	0	5,876	0	0	Trial Court Ops
9960	OTHER REVENUE	283,988	254,450	395,155	395,155	
9960	OTHER REVENUE	380	4,417	41,000	41,000	Road Fund
9960	OTHER REVENUE	30	3,490	0	0	Capital Projects
9960	OTHER REVENUE	6,530	7,094	3,200	3,200	Parks Spl Rev
9960	OTHER REVENUE	453	5,670	10,251	10,251	Library

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 1998-99

ACCT	REVENUE CLASSIFICATION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)	FUND (6)
9961	1915 BOND ACT ASSESSMENT	33,265	32,796	25,000	25,000	
9963	WATER AVAILABLTY/STAND BY	(39)	0	0	0	Parks Spl Rev
9967	CONTRIBUTIONS - NON GOVTL	14,773	21,497	2,000	12,200	
9967	CONTRIBUTIONS - NON GOVTL	6,508	156	0	0	Parks Spl Rev
9967	CONTRIBUTIONS - NON GOVTL	51,581	0	0	0	Library
9968	GRANTS: NON-GOVERNMENTAL	90,182	60,559	50,000	50,000	
9969	BAD DEBT RECOVERY	226	288	0	0	Parks Spl Rev
9975	PM INSPECT-IMP PLANS P11E	24,675	21,119	20,511	20,511	
9976	TM INSPECT-IMP PLANS P11D	69,822	90,060	81,534	81,534	
9977	MICROFILM	91,729	97,491	89,430	89,430	
9978	ANNEXATION BUY-IN FEE	(120)	0	0	0	Drinking Driver
9979	CONTRIBUTION-CIP SHARE	0	400	0	0	
9980	CASH OVERAGES	8,029	5,392	2,400	2,400	
9980	CASH OVERAGES	596	248	125	125	Parks Spl Rev
9980	CASH OVERAGES	0	4,973	0	0	Trial Court Ops
9980	CASH OVERAGES	270	359	300	300	Library
9986	INTERFUND CONTRIBUTIONS	0	0	90,000	90,000	
9987	SETTLEMNTS,DAMAGES,&REST.	0	64,730	0	0	
9987	SETTLEMNTS,DAMAGES,&REST.	0	5,230	0	0	Capital Projects
9988	SUPPORT BLNG TO GOVTL AGENCY	2,417	0	0	0	
9989	DEPT BILLINGS - CUSTODIAL MAINT	366	0	0	0	
9990	DEPT BILLINGS - POSTAGE	0	(22,600)	0	0	Cop Loan DS
9993	SUPPORT BLNG TO NON-GOVTL	0	143,639	0	0	Comm Dev Pgm
	Total - OTHER REVENUES	14,422,256	14,061,885	13,131,693	12,895,465	
	TOTAL COUNTY REVENUES	211,967,866	225,917,311	221,559,477	221,701,507	
	OTHER FINANCING SOURCES					
8810	TRANSFERS IN FROM GEN FND	1,075,041	690,049	2,500,000	2,500,000	Road Fund
8810	TRANSFERS IN FROM GEN FND	202,828	0	0	96,634	Capital Projects
8810	TRANSFERS IN FROM GEN FND	2,021,524	2,021,524	2,021,523	2,021,523	Parks Spl Rev
8810	TRANSFERS IN FROM GEN FND	8,011,516	3,718,410	0	0	Trial Court Ops
8810	TRANSFERS IN FROM GEN FND	0	0	1,497,000	0	Automtn Replc
8810	TRANSFERS IN FROM GEN FND	0	0	805,000	0	Building Replcmt
8810	TRANSFERS IN FROM GEN FND	89,240	91,012	287,998	287,998	Library
8812	TRANSFER IN-FD 0012/MBGC	245	(1)	0	0	
8812	TRANSFER IN-FD 0012/MBGC	54,768	0	0	0	Capital Projects
8813	TRANSFER IN-FD 0026/LIBRARY	52,224	0	0	0	
8813	TRANSFER IN-FD 0026/LIBRARY	31,546	0	0	0	Capital Projects
8815	TRNASFER IN-FD 0005/PARKS	40,490	1	0	0	
8815	TRNASFER IN-FD 0005/PARKS	153,262	0	0	0	Capital Projects
8816	PROCEEDS OF GF INTERNAL LOAN	367,610	0	0	0	
8816	PROCEEDS OF GF INTERNAL LOAN	610,491	0	0	0	Road Fund
8817	INTERNAL LOAN REPAYMENT-PRIN	497,079	920,572	0	0	

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 1998-99

ACCT	REVENUE CLASSIFICATION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)	FUND (6)
8817	INTERNAL LOAN REPAYMENT-PRIN	175,000	100,000	0	0	Capital Projects
8818	INTERNAL LOAN REPAYMENT-INT	8,249	14,090	0	0	
8826	TRANSFERS IN FOR PRIN/INT	810,644	168,594	171,783	171,783	Cop Loan DS
8828	TRNSFR IN FR F0054/ENGR ISF	46,671	1	0	0	Capital Projects
8834	TRANSFR IN OF GF DESIGNATN	1,300,000	200,000	0	0	Capital Projects
8881	TRANSFER IN-FEDERAL CDBG	397,505	904,376	938,850	938,850	Comm Dev Pgm
8882	TRANSFER IN-FEDERAL HOME	1,126,405	1,059,573	1,007,000	1,007,000	Comm Dev Pgm
8883	TRANSFER IN-FEDERAL ESG	73,397	71,000	100,000	100,000	Comm Dev Pgm
8897	TRF IN FRM MBGC FOR EQUIP	0	0	25,000	25,000	Parks Spl Rev
8899	TRF IN GF-REALIGNMENT-VLF	1,697,620	1,894,068	2,019,723	0	Co Med Svcs Prog
8902	RESIDUAL EQUITY TRNFRS IN	37,762	0	0	0	Road Fund
	Total - OTHER FINANCING SOURCES	18,881,117	11,853,269	11,373,877	7,148,788	
	OVERALL COUNTY TOTALS	230,848,983	237,770,580	232,933,354	228,850,295	

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
State of California

COUNTY BUDGET FORM
SCHEDULE 6

ANALYSIS OF CURRENT PROPERTY TAXES

FOR FISCAL YEAR 1998-99

	CURRENT SECURED PROPERTY TAXES				CURRENT UNSECURED PROPERTY TAXES			
	APPORTION FROM COUNTYWIDE TAX	VOTER APPROVED DEBT		TOTAL SECURED	APPORTION FROM COUNTYWIDE TAX	VOTER APPROVED DEBT		TOTAL UNSECURED
COUNTY FUNDS (1)	(2)	RATE (3)	AMOUNT (4)	(5)	(6)	RATE (7)	AMOUNT (8)	(9)
General Fund 0001	44,002,633	0.0	0	44,002,633	1,276,487	0.0	0	1,276,487
Roads 0002	882,261	0.0	0	882,261	13,000	0.0	0	13,000
Library 0026	3,171,440	0.0	0	3,171,440	91,395	0.0	0	91,395
Total	48,056,334		0	48,056,334	1,380,882		0	1,380,882

COUNTYWIDE TAX BASE

	SECURED ROLL			UNSECURED ROLL (NO AIRCRAFT)	TOTAL SECURED AND UNSECURED
	LOCALLY ASSESSED	STATE ASSESSED	TOTAL SECURED		
(10)	(11)	(12)	(13)	(14)	(15)
LAND	7,200,966,451	94,258,007	7,295,224,458	0	7,295,224,458
IMPROVEMENTS	8,138,014,236	3,258,511,243	11,396,525,479	70,511,931	11,467,037,410
PERSONAL PROPERTY AND FIXTURES	376,527,788	290,511,557	667,039,345	494,586,098	1,161,625,443
TOTAL ASSESSED VALUATION	15,715,508,475	3,643,280,807	19,358,789,282	565,098,029	19,923,887,311
STATE ADUSTMENTS	0	0	0	0	0
ADJUSTED ASSESSED VALUATION	15,715,508,475	3,643,280,807	19,358,789,282	565,098,029	19,923,887,311
LESS EXEMPTIONS					
HOMEOWNERS	305,392,869	0	305,392,869	98,800	305,491,669
OTHER	212,354,074	0	212,354,074	13,270,485	225,624,559
NET ASSESSED VALUATION	15,197,761,532	3,643,280,807	18,841,042,339	551,728,744	19,392,771,083
LESS ALLOWANCE FOR					
Delinquencies for (11) 0.00%	0	0	0	0	0
(12) 0.00%	0	0	0	0	0
(14) 2.08%	0	0	0	(11,475,957)	(11,475,957)
ADJUSTED VALUATION FOR ESTIMATING PROPERTY TAX REVENUES	15,197,761,532	3,643,280,807	18,841,042,339	540,252,787	19,381,295,126

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
State of California

COUNTY BUDGET FORM
SCHEDULE 7

SUMMARY OF COUNTY FINANCING REQUIREMENTS

FOR FISCAL YEAR 1998-99

DESCRIPTION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)
SUMMARIZATION BY FUNCTION				
General Government	38,293,517	36,103,233	37,254,236	37,370,870
Public Protection	73,622,694	76,626,287	67,637,240	67,926,469
Public Ways & Facilities	10,998,512	11,432,900	12,718,201	12,718,201
Health & Sanitation	26,242,553	27,106,170	25,169,401	25,169,401
Public Assistance	62,402,608	60,992,841	68,967,085	69,241,142
Education	5,082,631	5,341,822	5,956,702	5,914,172
Recreation & Cultural Services	3,881,980	4,039,746	4,056,175	4,056,175
Debt Service	2,333,805	2,192,623	2,346,792	2,346,792
Financing Uses	6,544,562	2,487,794	5,902,954	1,677,865
SUB-TOTAL	229,402,862	226,323,416	230,008,786	226,421,087
APPROPRIATION FOR CONTINGENCIES			10,771,519	11,368,985
PROVISION FOR RESERVES AND DESIGNATIONS			4,622,002	4,895,919
TOTAL FINANCING REQUIREMENTS	229,402,862	226,323,416	245,402,307	242,685,991
SUMMARIZATION BY FUND				
0001 General Fund	185,391,624	183,243,710	208,282,982	205,271,108
0002 Road Fund	10,440,223	11,422,209	12,708,011	12,708,011
0003 Capital Projects	5,843,337	3,951,724	2,682,200	2,778,834
0005 Parks	3,881,980	4,039,746	4,281,443	4,511,140
0009 Airports Special Rev Fund	548,537	0	0	0
0011 Trial Court Ops Fund	11,287,796	11,121,958	0	0
0016 Wildlife And Grazing	9,531	87	12,239	22,120
0017 Drinking Driver Prog	960,763	1,092,392	1,195,176	1,217,070
0020 Special Roads	37,762	0	0	0
0022 Tax Reduction Resrv	0	0	2,000,000	2,000,000
0023 Co-Wide Automation Replacement	0	0	1,497,000	1,497,000
0024 Gen. Gov. Building Replacement	0	0	805,000	805,000
0025 Community Devel Pgm	2,137,308	2,179,811	2,045,850	2,045,850
0026 Library	3,878,551	4,022,056	4,633,936	4,591,406
0031 Fish And Game	23,041	24,635	31,640	41,308
0032 Special Aviation	9,752	10,691	10,592	10,248
0034 Emergency Med Svcs	555,860	476,169	535,726	505,917
0035 Cal Hlth Indig Prog	1,035,115	1,570,707	1,220,053	1,220,053
0149 County Med Svcs Prog	2,052,261	1,856,674	2,149,667	2,149,667
1901 Debt Service - Cert. of Participation	1,309,421	1,310,847	1,310,792	1,311,259
TOTAL FINANCING REQUIREMENTS	229,402,862	226,323,416	245,402,307	242,685,991

SUMMARY OF COUNTY FINANCING REQUIREMENTS
(CONTINUED)

DESCRIPTION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 APPROVED/ ADOPTED BY BOARD OF SUPR (5)
TOTAL SPECIFIC FINANCING USES BY BUDGET UNIT (Brought Forward)	229,402,862	226,323,416	230,008,786	226,421,087
APPROPRIATION FOR CONTINGENCIES:				
0001 General Fund (BU 4350)			10,414,149	11,014,269
0005 Parks (BU 4365)			225,268	225,268
0017 Drinking Driver Prog (BU 4369)			21,000	21,000
0026 Library (BU 4370)			110,700	108,390
0032 Special Aviation (BU 4372)			402	58
TOTAL CONTINGENCIES			10,771,519	11,368,985
TOTAL FINANCING USES	229,402,862	226,323,416	240,780,305	237,790,072
PROVISIONS FOR RESERVES / DESIGNATIONS:				
0001 General Fund			1,127,411	1,127,411
0005 Parks			0	229,697
0016 Wildlife And Grazing			2,601	12,482
0017 Drinking Driver Prog			0	21,894
0022 Tax Reduction Resrv			2,000,000	2,000,000
0023 Co-Wide Automation Replacement			652,700	652,700
0024 Gen. Gov. Building Replacement			805,000	805,000
0026 Library			34,290	36,600
0031 Fish And Game			0	9,668
1901 Debt Service - Cert. of Participation			0	467
TOTAL PROVISIONS FOR RESERVES/ DESIGNATIONS			4,622,002	4,895,919
TOTAL FINANCING REQUIREMENTS	229,402,862	226,323,416	245,402,307	242,685,991

SUMMARY OF COUNTY FINANCING REQUIREMENTS

FOR FISCAL YEAR 1998-99

DESCRIPTION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)
General Government				
Legislative & Administrative				
2000 BOARD OF SUPERVISORS	866,142	874,552	866,329	866,329
2040 ADMINISTRATIVE OFFICE	977,707	1,015,293	1,038,823	1,038,823
2085 COMMUNITY DEVELOPMENT PROGRAM	2,137,308	2,179,811	2,045,850	2,045,850
2509 CLERK/RECORDER	2,005,369	1,992,767	1,693,656	1,693,656
TOTAL Legislative & Administrative	5,986,526	6,062,423	5,644,658	5,644,658
Finance				
2050 AUDITOR-CONTROLLER	2,181,160	2,236,687	2,343,200	2,343,200
2060 TREAS-TAX COLL-PUBLIC ADM	1,365,754	1,443,135	1,559,277	1,559,277
2070 ASSESSOR	3,997,754	4,038,937	4,298,109	4,298,109
TOTAL Finance	7,544,668	7,718,759	8,200,586	8,200,586
Counsel				
2100 COUNTY COUNSEL	2,136,064	1,990,398	2,168,084	2,168,084
TOTAL Counsel	2,136,064	1,990,398	2,168,084	2,168,084
Personnel				
2110 PERSONNEL	1,145,160	1,173,492	1,240,232	1,240,232
TOTAL Personnel	1,145,160	1,173,492	1,240,232	1,240,232
Property Management				
2179 OPERATIONS CENTER	596,163	441,581	589,057	589,057
2180 GENERAL SERVICES	5,787,806	6,168,338	6,482,663	6,482,663
2208 MAINTENANCE PROJECTS	799,285	1,097,594	1,010,750	1,030,750
TOTAL Property Management	7,183,254	7,707,513	8,082,470	8,102,470
Plant Acquisition				
2207 CAPITAL PROJECTS FUND	5,843,337	3,951,724	2,682,200	2,778,834
TOTAL Plant Acquisition	5,843,337	3,951,724	2,682,200	2,778,834
Other General				
2083 COUNTYWIDE AUTOMATION REPLACEMENT	0	0	844,300	844,300
2120 RETIREMENT PLANS	305,020	337,249	684,441	684,441
2240 SURVEYOR	447,722	467,833	511,754	511,754

SUMMARY OF COUNTY FINANCING REQUIREMENTS

FOR FISCAL YEAR 1998-99

DESCRIPTION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)
2241 MONUMENTATION	26,720	39,967	65,908	65,908
2250 INFORMATION SERVICES	6,680,944	5,713,451	6,016,395	6,016,395
2290 SERVICES TO SPL DISTRICTS	213,248	301,742	456,678	456,678
2340 RISK MANAGEMENT	780,854	638,682	656,530	656,530
TOTAL Other General	8,454,508	7,498,924	9,236,006	9,236,006
TOTAL General Government	38,293,517	36,100,896	37,254,236	37,370,870
Public Protection				
Judicial				
2006 COURT OPERATIONS	8,011,514	7,904,842	6,819,543	6,819,543
2500 SUPERIOR COURT	6,127,265	0	0	0
2510 MUNICIPAL COURT	5,160,531	0	0	0
2520 COURTS	0	11,121,958	0	0
2550 PUBLIC DEFENDER	2,498,533	2,975,200	3,269,160	3,269,160
2560 DISTRICT ATTORNEY	5,612,750	5,532,817	5,730,847	5,730,847
2561 FAMILY SUPPORT	3,245,158	3,489,020	3,860,403	3,860,403
2570 GRAND JURY	62,674	53,527	72,281	72,281
TOTAL Judicial	30,718,425	31,077,364	19,752,234	19,752,234
Police Protection				
2590 SHERIFF-CORONER	22,553,566	23,364,541	24,067,508	24,067,508
TOTAL Police Protection	22,553,566	23,364,541	24,067,508	24,067,508
Detention & Correction				
2660 PROBATION DEPARTMENT	6,038,774	7,293,948	7,656,543	7,675,788
TOTAL Detention & Correction	6,038,774	7,293,948	7,656,543	7,675,788
Fire Protection				
2670 COUNTY FIRE	4,203,170	4,238,149	4,546,865	4,806,865
TOTAL Fire Protection	4,203,170	4,238,149	4,546,865	4,806,865
Flood Control, Soil & Water Conservation				
2700 WILDLIFE AND GRAZING	9,531	87	9,638	9,638
TOTAL Flood Control, Soil & Water Conservation	9,531	87	9,638	9,638

SUMMARY OF COUNTY FINANCING REQUIREMENTS

FOR FISCAL YEAR 1998-99

DESCRIPTION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)
Protective Inspection				
2730 AGRICULTURAL COMMISSIONER	2,559,547	2,544,900	2,545,025	2,545,025
TOTAL Protective Inspection	2,559,547	2,544,900	2,545,025	2,545,025
Other Protection				
2562 VICTIM/WITNESS ASSISTANCE	619,637	646,371	671,644	671,644
2710 FISH AND GAME	23,041	24,635	31,640	31,640
2750 ENVIRONMENTAL COORDINATOR	718,498	707,217	738,844	738,844
2790 EMERGENCY SERVICES	293,635	367,950	529,848	529,848
2800 PLANNING & BUILDING DEPARTMENT	4,268,603	4,636,505	5,198,202	5,208,186
2840 ANIMAL SERVICES	922,101	1,031,796	1,154,292	1,154,292
2850 INTERGOVTL SERVCES/LAFCO	158,310	204,367	125,276	125,276
2945 WASTE MANAGEMNT	346,875	283,477	396,403	396,403
3052 PUBLIC GUARDIAN	188,981	204,980	213,278	213,278
TOTAL Other Protection	7,539,681	8,107,298	9,059,427	9,069,411
TOTAL Public Protection	73,622,694	76,626,287	67,637,240	67,926,469
Public Ways & Facilities				
Public Ways				
2920 ROADS	10,440,223	11,422,209	12,708,011	12,708,011
TOTAL Public Ways	10,440,223	11,422,209	12,708,011	12,708,011
Airports				
2212 SPECIAL AVIATION	9,752	10,691	10,190	10,190
2941 AIRPORTS	548,537	0	0	0
TOTAL Airports	558,289	10,691	10,190	10,190
TOTAL Public Ways & Facilities	10,998,512	11,432,900	12,718,201	12,718,201
Health & Sanitation				
Health				
3000 HEALTH DEPARTMENT	12,437,879	12,479,808	9,838,334	9,838,334
3070 MENTAL HEALTH	10,243,253	10,728,806	11,611,326	11,611,326
3075 DRUG & ALCOHOL SERVICES	2,612,710	2,804,162	2,528,667	2,528,667
TOTAL Health	25,293,842	26,012,776	23,978,327	23,978,327

SUMMARY OF COUNTY FINANCING REQUIREMENTS

FOR FISCAL YEAR 1998-99

DESCRIPTION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)
Crippled Childrens Services				
3320 CALIF CHILDRENS SERVICES	948,711	1,093,394	1,191,074	1,191,074
TOTAL Crippled Childrens Services	948,711	1,093,394	1,191,074	1,191,074
TOTAL Health & Sanitation	26,242,553	27,106,170	25,169,401	25,169,401
Public Assistance				
Administration				
3200 SOCIAL SERVICES ADMINISTRATION	20,164,599	22,234,664	29,304,408	29,304,408
TOTAL Administration	20,164,599	22,234,664	29,304,408	29,304,408
Aid Programs				
3230 AID TO FAMILIES W/ DEP.C.	16,463,830	7,124,047	0	0
3235 AFDC-UNEMPLOYED	3,122,116	1,072,857	0	0
3240 AID TO CHILDREN-FOSTER CARE	9,601,361	10,675,363	11,220,807	11,220,807
3250 CALWORKS	0	7,080,636	16,851,329	16,851,329
TOTAL Aid Programs	29,187,307	25,952,903	28,072,136	28,072,136
Medical Services				
3280 MEDICAL ASSISTANCE PROG	7,602,342	6,916,415	6,000,000	6,000,000
3286 CO MEDICAL SERVICES PROG	2,052,261	1,856,674	2,149,667	2,149,667
3287 EMERGENCY MEDICAL SRVS FUND	555,860	476,169	535,726	505,917
3288 CAL HEALTHCARE INDIG PROG	1,035,115	1,570,707	1,220,053	1,220,053
TOTAL Medical Services	11,245,578	10,819,965	9,905,446	9,875,637
Gereral Relief				
3290 GENERAL RELIEF	409,997	574,439	312,762	415,363
TOTAL Gereral Relief	409,997	574,439	312,762	415,363
Veterans Services				
3330 VETERANS SERVICES	154,377	180,550	185,807	185,807
TOTAL Veterans Services	154,377	180,550	185,807	185,807
Other Assistance				
2080 BOARDS,COMMISSION,COMM PROJECTS	449,268	549,851	483,624	684,889
3285 LAW ENFORCEMENT MED CARE	791,482	680,469	702,902	702,902
TOTAL Other Assistance	1,240,750	1,230,320	1,186,526	1,387,791
TOTAL Public Assistance	62,402,608	60,992,841	68,967,085	69,241,142

SUMMARY OF COUNTY FINANCING REQUIREMENTS

FOR FISCAL YEAR 1998-99

DESCRIPTION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)
Education				
Library Services				
4000 LIBRARY	3,878,551	4,022,056	4,488,946	4,446,416
TOTAL Library Services	3,878,551	4,022,056	4,488,946	4,446,416
Agricultural Education				
4030 FARM ADVISOR	243,317	227,374	293,580	293,580
TOTAL Agricultural Education	243,317	227,374	293,580	293,580
Other Education				
4040 DRINKING DRIVER PROGRAMS	960,763	1,092,392	1,174,176	1,174,176
TOTAL Other Education	960,763	1,092,392	1,174,176	1,174,176
TOTAL Education	5,082,631	5,341,822	5,956,702	5,914,172
Recreation & Cultural Services				
Recreation Facilities				
4125 PARKS	3,881,980	4,039,746	4,056,175	4,056,175
TOTAL Recreation Facilities	3,881,980	4,039,746	4,056,175	4,056,175
TOTAL Recreation & Cultural Services	3,881,980	4,039,746	4,056,175	4,056,175
Debt Service				
Retirement Of Short-Term Debt				
2005 SHORT-TERM FINANCING	1,024,384	881,776	1,036,000	1,036,000
TOTAL Retirement Of Short-Term Debt	1,024,384	881,776	1,036,000	1,036,000
Retirement Of Long-Term Debt				
4901 DEBT SERVICE	1,309,421	1,310,847	1,310,792	1,310,792
TOTAL Retirement Of Long-Term Debt	1,309,421	1,310,847	1,310,792	1,310,792
TOTAL Debt Service	2,333,805	2,192,623	2,346,792	2,346,792

SUMMARY OF COUNTY FINANCING REQUIREMENTS

FOR FISCAL YEAR 1998-99

DESCRIPTION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 PROPOSED (4)	1998-99 ADOPTED (5)
Financing Uses				
Transfers Out				
2002 NON-DEPTL-OTHR FINCNG USE	6,506,800	2,487,794	5,902,954	1,677,865
2620 SPECIAL ROADS	37,762	0	0	0
TOTAL Transfers Out	6,544,562	2,487,794	5,902,954	1,677,865
TOTAL Financing Uses	6,544,562	2,487,794	5,902,954	1,677,865
TOTAL SPECIFIC FINANCING REQUIREMENTS	229,402,862	226,323,416	230,008,786	226,421,087

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
State of California

COUNTY BUDGET FORM
SCHEDULE 9

TOTAL COUNTY FINANCING USES DETAIL

FINANCING USES CLASSIFICATION (1)	1996-97 ACTUAL (2)	1997-98 ACTUAL (3)	1998-99 REQUESTED (4)	1998-99 PROPOSED (5)	1998-99 ADOPTED (6)
1000 Salaries and Benefits	103,936,213	109,206,709	110,177,923	108,106,667	108,187,512
2000 Services and Supplies	63,341,443	65,729,154	74,138,347	68,369,436	68,466,746
3000 Other Charges	59,343,861	52,969,864	57,664,967	56,194,990	52,072,502
4000 Fixed Assets	3,956,251	2,703,460	3,777,359	2,518,215	2,778,215
4200 Capital Projects	5,387,553	3,680,693	18,305,630	3,682,200	3,778,834
5000 TRANSFERS AND REIMBURSEMENTS	(6,562,459)	(7,966,464)	(9,289,847)	(8,862,722)	(8,862,722)
7000 Contingencies	0	0	10,294,384	10,771,519	11,368,985
TOTAL FINANCING REQUIREMENTS	229,402,862	226,323,416	265,068,763	240,780,305	237,790,072

SLO COUNTY BUDGET PREPARATION SYSTEM
INTRAFUND TRANSFERS BY DEPARTMENT

DEPARTMENT	REVENUE SOURCE	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
2002 NON-DEPTL-OTHR FINCNG USE	2561 FAMILY SUPPORT	242,501	242,501	242,501
	3000 HEALTH DEPARTMENT	840,276	840,276	840,276
	3070 MENTAL HEALTH	437,112	437,112	437,112
	3075 DRUG & ALCOHOL SERVICES	97,152	97,152	97,152
	3200 SOCIAL SERVICES ADMINISTRATION	1,783,032	1,783,032	1,783,032
	TOTAL:	3,400,073	3,400,073	3,400,073
2040 ADMINISTRATIVE OFFICE	2000 BOARD OF SUPERVISORS	15,000	15,000	15,000
	2790 EMERGENCY SERVICES	79,834	79,834	79,834
	2850 INTERGOVTL SERVCES/LAFCO	21,707	21,707	21,707
	TOTAL:	116,541	116,541	116,541
2050 AUDITOR-CONTROLLER	2005 SHORT-TERM FINANCING	60,000	60,000	60,000
	2560 DISTRICT ATTORNEY	6,980	6,980	6,980
	2561 FAMILY SUPPORT	12,000	12,000	12,000
	2562 VICTIM/WITNESS ASSISTANCE	1,500	1,500	1,500
	3200 SOCIAL SERVICES ADMINISTRATION	12,360	12,360	12,360
	TOTAL:	92,840	92,840	92,840
2110 PERSONNEL	2250 INFORMATION SERVICES	1,500	1,500	1,500
2180 GENERAL SERVICES	2000 BOARD OF SUPERVISORS	2,513	2,513	2,513
	2040 ADMINISTRATIVE OFFICE	2,485	2,485	2,485
	2050 AUDITOR-CONTROLLER	25,228	25,228	25,228
	2060 TREAS-TAX COLL-PUBLIC ADM	4	4	4
	2070 ASSESSOR	23,485	23,485	23,485
	2100 COUNTY COUNSEL	823	823	823
	2110 PERSONNEL	6,163	6,163	6,163
	2120 RETIREMENT PLANS	8,895	8,895	8,895
	2208 MAINTENANCE PROJECTS	307,072	307,072	307,072
	2250 INFORMATION SERVICES	626	626	626
	2340 RISK MANAGEMENT	273	273	273
	2509 CLERK/RECORDER	63,484	63,484	63,484
	2560 DISTRICT ATTORNEY	12,366	12,366	12,366
	2561 FAMILY SUPPORT	35,549	35,549	35,549
	2570 GRAND JURY	3	3	3
	2590 SHERIFF-CORONER	12,184	12,184	12,184
	2660 PROBATION DEPARTMENT	20,442	20,442	20,442
	2670 COUNTY FIRE	7,275	7,275	7,275
	2730 AGRICULTURAL COMMISSIONER	8,367	8,367	8,367
	2750 ENVIRONMENTAL COORDINATOR	1,466	1,466	1,466
	2790 EMERGENCY SERVICES	1,671	1,671	1,671
	2800 PLANNING & BUILDING DEPARTMENT	25,526	25,526	25,526
	2840 ANIMAL SERVICES	13,515	13,515	13,515
	2850 INTERGOVTL SERVCES/LAFCO	479	479	479
	3000 HEALTH DEPARTMENT	28,361	28,361	28,361
	3051 HOMEMAKER SERVICES	313	313	313
	3052 PUBLIC GUARDIAN	1,273	1,273	1,273
	3070 MENTAL HEALTH	38,399	38,399	38,399
	3075 DRUG & ALCOHOL SERVICES	11,817	11,817	11,817
	3200 SOCIAL SERVICES ADMINISTRATION	341,408	341,408	341,408
	3320 CALIF CHILDRENS SERVICES	3,952	3,952	3,952
	3330 VETERANS SERVICES	1,233	1,233	1,233

SLO COUNTY BUDGET PREPARATION SYSTEM
INTRAFUND TRANSFERS BY DEPARTMENT

	DEPARTMENT		REVENUE SOURCE	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
2180	(Continued)	4030	FARM ADVISOR	547	547	547
			TOTAL:	1,007,197	1,007,197	1,007,197
2250	INFORMATION SERVICES	2000	BOARD OF SUPERVISORS	12,263	12,263	12,263
		2040	ADMINISTRATIVE OFFICE	5,867	5,867	5,867
		2050	AUDITOR-CONTROLLER	68,402	68,402	68,402
		2060	TREAS-TAX COLL-PUBLIC ADM	21,425	21,425	21,425
		2070	ASSESSOR	131,984	131,984	131,984
		2100	COUNTY COUNSEL	15,792	15,792	15,792
		2110	PERSONNEL	38,265	38,265	38,265
		2120	RETIREMENT PLANS	35,287	35,287	35,287
		2150	WORKERS COMP ISF	542	542	542
		2180	GENERAL SERVICES	72,012	61,746	61,746
		2300	GARAGE ISF	1,250	1,250	1,250
		2340	RISK MANAGEMENT	4,028	4,028	4,028
		2509	CLERK/RECORDER	77,492	77,492	77,492
		2560	DISTRICT ATTORNEY	73,263	73,263	73,263
		2561	FAMILY SUPPORT	260,915	260,915	260,915
		2562	VICTIM/WITNESS ASSISTANCE	12,211	12,211	12,211
		2570	GRAND JURY	754	754	754
		2590	SHERIFF-CORONER	262,872	262,872	262,872
		2660	PROBATION DEPARTMENT	123,837	123,837	123,837
		2670	COUNTY FIRE	2,944	2,944	2,944
		2710	FISH AND GAME	142	142	142
		2730	AGRICULTURAL COMMISSIONER	106,571	106,571	106,571
		2750	ENVIRONMENTAL COORDINATOR	4,342	4,342	4,342
		2790	EMERGENCY SERVICES	5,007	5,007	5,007
		2800	PLANNING & BUILDING DEPARTMENT	92,149	92,149	92,149
		2840	ANIMAL SERVICES	49,637	49,637	49,637
		2850	INTERGOVTL SERVCES/LAFCO	1,180	1,180	1,180
		3000	HEALTH DEPARTMENT	125,807	125,807	125,807
		3052	PUBLIC GUARDIAN	1,706	1,706	1,706
		3070	MENTAL HEALTH	163,801	163,801	163,801
		3075	DRUG & ALCOHOL SERVICES	74,324	74,324	74,324
		3090	AIR POLLUTION CONTROL	1,845	1,845	1,845
		3200	SOCIAL SERVICES ADMINISTRATION	821,850	821,850	821,850
		3320	CALIF CHILDRENS SERVICES	8,832	8,832	8,832
		3330	VETERANS SERVICES	2,129	2,129	2,129
		4030	FARM ADVISOR	12,413	12,413	12,413
			TOTAL:	2,693,140	2,682,874	2,682,874
2340	RISK MANAGEMENT	2561	FAMILY SUPPORT	626	626	626
		2670	COUNTY FIRE	560	560	560
		3000	HEALTH DEPARTMENT	3,650	3,650	3,650
		3070	MENTAL HEALTH	1,271	1,271	1,271
		3075	DRUG & ALCOHOL SERVICES	1,120	1,120	1,120
		3200	SOCIAL SERVICES ADMINISTRATION	7,190	7,190	7,190
		4125	PARKS	19,116	19,116	19,116
			TOTAL:	33,533	33,533	33,533

SLO COUNTY BUDGET PREPARATION SYSTEM
INTRAFUND TRANSFERS BY DEPARTMENT

DEPARTMENT		REVENUE SOURCE		1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
2560	DISTRICT ATTORNEY	2561	FAMILY SUPPORT	516,878	344,842	344,842
		2590	SHERIFF-CORONER	50,000	50,000	50,000
		3200	SOCIAL SERVICES ADMINISTRATION	4,600	4,600	4,600
			TOTAL:	571,478	399,442	399,442
2660	PROBATION DEPARTMENT	2590	SHERIFF-CORONER	54,953	54,953	54,953
		3200	SOCIAL SERVICES ADMINISTRATION	368,470	0	0
		3240	AID TO CHILDREN-FOSTER CARE	0	139,500	139,500
			TOTAL:	423,423	194,453	194,453
3000	HEALTH DEPARTMENT	2040	ADMINISTRATIVE OFFICE	16,802	16,802	16,802
		2730	AGRICULTURAL COMMISSIONER	19,548	19,548	19,548
		3052	PUBLIC GUARDIAN	5,067	5,067	5,067
		3070	MENTAL HEALTH	34,748	34,748	34,748
		3075	DRUG & ALCOHOL SERVICES	33,645	33,645	33,645
		3200	SOCIAL SERVICES ADMINISTRATION	82,700	82,700	82,700
		3285	LAW ENFORCEMENT MED CARE	4,417	4,417	4,417
		3320	CALIF CHILDRENS SERVICES	37,290	37,290	37,290
		4040	DRINKING DRIVER PROGRAMS	5,000	5,000	5,000
			TOTAL:	239,217	239,217	239,217
3070	MENTAL HEALTH	2660	PROBATION DEPARTMENT	8,378	8,378	8,378
		3075	DRUG & ALCOHOL SERVICES	28,500	28,500	28,500
		3200	SOCIAL SERVICES ADMINISTRATION	82,000	82,000	82,000
			TOTAL:	118,878	118,878	118,878
3075	DRUG & ALCOHOL SERVICES	3000	HEALTH DEPARTMENT	68,320	68,320	68,320
		3200	SOCIAL SERVICES ADMINISTRATION	170,000	170,000	170,000
			TOTAL:	238,320	238,320	238,320
3200	SOCIAL SERVICES ADMINISTRATION	2660	PROBATION DEPARTMENT	74,000	74,000	74,000
		3290	GENERAL RELIEF	36,000	36,000	36,000
			TOTAL:	110,000	110,000	110,000
3285	LAW ENFORCEMENT MED CARE	2660	PROBATION DEPARTMENT	243,707	227,854	227,854
			TOTAL INTRAFUND TRANSFERS	9,289,847	8,862,722	8,862,722

SLO COUNTY BUDGET PREPARATION SYSTEM
INTRAFUND TRANSFERS BY SOURCE

REVENUE SOURCE	DEPARTMENT	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
2000 BOARD OF SUPERVISORS	2040 ADMINISTRATIVE OFFICE	15,000	15,000	15,000
	2180 GENERAL SERVICES	2,513	2,513	2,513
	2250 INFORMATION SERVICES	12,263	12,263	12,263
	TOTAL:	29,776	29,776	29,776
2005 SHORT-TERM FINANCING	2050 AUDITOR-CONTROLLER	60,000	60,000	60,000
2040 ADMINISTRATIVE OFFICE	2180 GENERAL SERVICES	2,485	2,485	2,485
	2250 INFORMATION SERVICES	5,867	5,867	5,867
	3000 HEALTH DEPARTMENT	16,802	16,802	16,802
	TOTAL:	25,154	25,154	25,154
2050 AUDITOR-CONTROLLER	2180 GENERAL SERVICES	25,228	25,228	25,228
	2250 INFORMATION SERVICES	68,402	68,402	68,402
	TOTAL:	93,630	93,630	93,630
2060 TREAS-TAX COLL-PUBLIC ADM	2180 GENERAL SERVICES	4	4	4
	2250 INFORMATION SERVICES	21,425	21,425	21,425
	TOTAL:	21,429	21,429	21,429
2070 ASSESSOR	2180 GENERAL SERVICES	23,485	23,485	23,485
	2250 INFORMATION SERVICES	131,984	131,984	131,984
	TOTAL:	155,469	155,469	155,469
2100 COUNTY COUNSEL	2180 GENERAL SERVICES	823	823	823
	2250 INFORMATION SERVICES	15,792	15,792	15,792
	TOTAL:	16,615	16,615	16,615
2110 PERSONNEL	2180 GENERAL SERVICES	6,163	6,163	6,163
	2250 INFORMATION SERVICES	38,265	38,265	38,265
	TOTAL:	44,428	44,428	44,428
2120 RETIREMENT PLANS	2180 GENERAL SERVICES	8,895	8,895	8,895
	2250 INFORMATION SERVICES	35,287	35,287	35,287
	TOTAL:	44,182	44,182	44,182
2150 WORKERS COMP ISF	2250 INFORMATION SERVICES	542	542	542
2180 GENERAL SERVICES	2250 INFORMATION SERVICES	72,012	61,746	61,746
	TOTAL:	72,012	61,746	61,746
2208 MAINTENANCE PROJECTS	2180 GENERAL SERVICES	307,072	307,072	307,072
	TOTAL:	307,072	307,072	307,072
2250 INFORMATION SERVICES	2110 PERSONNEL	1,500	1,500	1,500
	2180 GENERAL SERVICES	626	626	626
	TOTAL:	2,126	2,126	2,126

SLO COUNTY BUDGET PREPARATION SYSTEM

INTRAFUND TRANSFERS BY SOURCE

REVENUE SOURCE	DEPARTMENT	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
2300 GARAGE ISF	2250 INFORMATION SERVICES	1,250	1,250	1,250
2340 RISK MANAGEMENT	2180 GENERAL SERVICES	273	273	273
	2250 INFORMATION SERVICES	4,028	4,028	4,028
	TOTAL:	4,301	4,301	4,301
2509 CLERK/RECORDER	2180 GENERAL SERVICES	63,484	63,484	63,484
	2250 INFORMATION SERVICES	77,492	77,492	77,492
	TOTAL:	140,976	140,976	140,976
2560 DISTRICT ATTORNEY	2050 AUDITOR-CONTROLLER	6,980	6,980	6,980
	2180 GENERAL SERVICES	12,366	12,366	12,366
	2250 INFORMATION SERVICES	73,263	73,263	73,263
	TOTAL:	92,609	92,609	92,609
2561 FAMILY SUPPORT	2002 NON-DEPTL-OTHR FINCNG USE	242,501	242,501	242,501
	2050 AUDITOR-CONTROLLER	12,000	12,000	12,000
	2180 GENERAL SERVICES	35,549	35,549	35,549
	2250 INFORMATION SERVICES	260,915	260,915	260,915
	2340 RISK MANAGEMENT	626	626	626
	2560 DISTRICT ATTORNEY	516,878	344,842	344,842
	TOTAL:	1,068,469	896,433	896,433
2562 VICTIM/WITNESS ASSISTANCE	2050 AUDITOR-CONTROLLER	1,500	1,500	1,500
	2250 INFORMATION SERVICES	12,211	12,211	12,211
	TOTAL:	13,711	13,711	13,711
2570 GRAND JURY	2180 GENERAL SERVICES	3	3	3
	2250 INFORMATION SERVICES	754	754	754
	TOTAL:	757	757	757
2590 SHERIFF-CORONER	2180 GENERAL SERVICES	12,184	12,184	12,184
	2250 INFORMATION SERVICES	262,872	262,872	262,872
	2560 DISTRICT ATTORNEY	50,000	50,000	50,000
	2660 PROBATION DEPARTMENT	54,953	54,953	54,953
	TOTAL:	380,009	380,009	380,009
2660 PROBATION DEPARTMENT	2180 GENERAL SERVICES	20,442	20,442	20,442
	2250 INFORMATION SERVICES	123,837	123,837	123,837
	3070 MENTAL HEALTH	8,378	8,378	8,378
	3200 SOCIAL SERVICES ADMINISTRATION	74,000	74,000	74,000
	3285 LAW ENFORCEMENT MED CARE	243,707	227,854	227,854
	TOTAL:	470,364	454,511	454,511
2670 COUNTY FIRE	2180 GENERAL SERVICES	7,275	7,275	7,275
	2250 INFORMATION SERVICES	2,944	2,944	2,944
	2340 RISK MANAGEMENT	560	560	560
	TOTAL:	10,779	10,779	10,779

SLO COUNTY BUDGET PREPARATION SYSTEM
INTRAFUND TRANSFERS BY SOURCE

REVENUE SOURCE	DEPARTMENT	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
2710 FISH AND GAME	2250 INFORMATION SERVICES	142	142	142
2730 AGRICULTURAL COMMISSIONER	2180 GENERAL SERVICES	8,367	8,367	8,367
	2250 INFORMATION SERVICES	106,571	106,571	106,571
	3000 HEALTH DEPARTMENT	19,548	19,548	19,548
	TOTAL:	134,486	134,486	134,486
2750 ENVIRONMENTAL COORDINATOR	2180 GENERAL SERVICES	1,466	1,466	1,466
	2250 INFORMATION SERVICES	4,342	4,342	4,342
	TOTAL:	5,808	5,808	5,808
2790 EMERGENCY SERVICES	2040 ADMINISTRATIVE OFFICE	79,834	79,834	79,834
	2180 GENERAL SERVICES	1,671	1,671	1,671
	2250 INFORMATION SERVICES	5,007	5,007	5,007
	TOTAL:	86,512	86,512	86,512
2800 PLANNING & BUILDING DEPARTMENT	2180 GENERAL SERVICES	25,526	25,526	25,526
	2250 INFORMATION SERVICES	92,149	92,149	92,149
	TOTAL:	117,675	117,675	117,675
2840 ANIMAL SERVICES	2180 GENERAL SERVICES	13,515	13,515	13,515
	2250 INFORMATION SERVICES	49,637	49,637	49,637
	TOTAL:	63,152	63,152	63,152
2850 INTERGOVTL SERVCES/LAFCO	2040 ADMINISTRATIVE OFFICE	21,707	21,707	21,707
	2180 GENERAL SERVICES	479	479	479
	2250 INFORMATION SERVICES	1,180	1,180	1,180
	TOTAL:	23,366	23,366	23,366
3000 HEALTH DEPARTMENT	2002 NON-DEPTL-OTHR FINCNG USE	840,276	840,276	840,276
	2180 GENERAL SERVICES	28,361	28,361	28,361
	2250 INFORMATION SERVICES	125,807	125,807	125,807
	2340 RISK MANAGEMENT	3,650	3,650	3,650
	3075 DRUG & ALCOHOL SERVICES	68,320	68,320	68,320
	TOTAL:	1,066,414	1,066,414	1,066,414
3051 HOMEMAKER SERVICES	2180 GENERAL SERVICES	313	313	313
3052 PUBLIC GUARDIAN	2180 GENERAL SERVICES	1,273	1,273	1,273
	2250 INFORMATION SERVICES	1,706	1,706	1,706
	3000 HEALTH DEPARTMENT	5,067	5,067	5,067
	TOTAL:	8,046	8,046	8,046
3070 MENTAL HEALTH	2002 NON-DEPTL-OTHR FINCNG USE	437,112	437,112	437,112
	2180 GENERAL SERVICES	38,399	38,399	38,399
	2250 INFORMATION SERVICES	163,801	163,801	163,801
	2340 RISK MANAGEMENT	1,271	1,271	1,271
	3000 HEALTH DEPARTMENT	34,748	34,748	34,748
	TOTAL:	675,331	675,331	675,331

SLO COUNTY BUDGET PREPARATION SYSTEM
INTRAFUND TRANSFERS BY SOURCE

REVENUE SOURCE	DEPARTMENT	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
3075 DRUG & ALCOHOL SERVICES	2002 NON-DEPTL-OTHR FINCNG USE	97,152	97,152	97,152
	2180 GENERAL SERVICES	11,817	11,817	11,817
	2250 INFORMATION SERVICES	74,324	74,324	74,324
	2340 RISK MANAGEMENT	1,120	1,120	1,120
	3000 HEALTH DEPARTMENT	33,645	33,645	33,645
	3070 MENTAL HEALTH	28,500	28,500	28,500
	TOTAL:	246,558	246,558	246,558
3090 AIR POLLUTION CONTROL	2250 INFORMATION SERVICES	1,845	1,845	1,845
3200 SOCIAL SERVICES ADMINISTRATION	2002 NON-DEPTL-OTHR FINCNG USE	1,783,032	1,783,032	1,783,032
	2050 AUDITOR-CONTROLLER	12,360	12,360	12,360
	2180 GENERAL SERVICES	341,408	341,408	341,408
	2250 INFORMATION SERVICES	821,850	821,850	821,850
	2340 RISK MANAGEMENT	7,190	7,190	7,190
	2560 DISTRICT ATTORNEY	4,600	4,600	4,600
	2660 PROBATION DEPARTMENT	368,470	0	0
	3000 HEALTH DEPARTMENT	82,700	82,700	82,700
	3070 MENTAL HEALTH	82,000	82,000	82,000
	3075 DRUG & ALCOHOL SERVICES	170,000	170,000	170,000
	TOTAL:	3,673,610	3,305,140	3,305,140
3240 AID TO CHILDREN-FOSTER CARE	2660 PROBATION DEPARTMENT	0	139,500	139,500
3285 LAW ENFORCEMENT MED CARE	3000 HEALTH DEPARTMENT	4,417	4,417	4,417
3290 GENERAL RELIEF	3200 SOCIAL SERVICES ADMINISTRATION	36,000	36,000	36,000
3320 CALIF CHILDRENS SERVICES	2180 GENERAL SERVICES	3,952	3,952	3,952
	2250 INFORMATION SERVICES	8,832	8,832	8,832
	3000 HEALTH DEPARTMENT	37,290	37,290	37,290
	TOTAL:	50,074	50,074	50,074
3330 VETERANS SERVICES	2180 GENERAL SERVICES	1,233	1,233	1,233
	2250 INFORMATION SERVICES	2,129	2,129	2,129
	TOTAL:	3,362	3,362	3,362
4030 FARM ADVISOR	2180 GENERAL SERVICES	547	547	547
	2250 INFORMATION SERVICES	12,413	12,413	12,413
	TOTAL:	12,960	12,960	12,960
4040 DRINKING DRIVER PROGRAMS	3000 HEALTH DEPARTMENT	5,000	5,000	5,000
4125 PARKS	2340 RISK MANAGEMENT	19,116	19,116	19,116
	TOTAL INTRAFUND TRANSFERS	9,289,847	8,862,722	8,862,722

FUND	DEPARTMENT	REVENUE TYPE	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
0001	2001 NON-DEPARTMENTAL REVENUES	8215 DEPT BILLINGS-GEN CO OH	4,637,337	4,637,337	2,078,925
		8221 REIMBURSEMENTS-AIRPORT FA	92,000	92,000	92,000
		8305 ST REALGN- VLF	2,019,723	2,019,723	0
		8336 HOMEOWNER PROP TAX RELIEF	715,346	715,346	715,346
		8460 STATE-MOTOR VEH LIC FEE	9,900,000	9,900,000	10,156,412
		8462 OTHER STATE IN-LIEU TAXES	500	500	500
		8465 OPEN SPACE SUBVENTION	1,020,447	1,020,447	1,020,447
		8601 FED AID ENTITLEMNT LAND	358,000	358,000	358,000
		8610 OTHER IN-LIEU TAXES	4,500	4,500	4,500
		8805 OTHER GOV'T: RDA PASS THRU	190,000	190,000	190,000
		9010 PROP. TAXES CURR. SECURED	44,002,633	44,002,633	44,002,633
		9011 SUPPLEMENTAL-CURR.SECURED	350,000	350,000	350,000
		9012 REDEVELOPMENT AGENCY TAX	(399,968)	(399,968)	(399,968)
		9020 PROP. TAXES CURR. UNSEC.	1,276,487	1,276,487	1,276,487
		9110 PROP. TAXES PRIOR SECURED	(100,000)	(100,000)	(100,000)
		9120 PROP. TAXES PRIOR UNSEC.	45,000	45,000	45,000
		9121 SUPPLEMENTAL-PRIOR UNSEC	15,000	15,000	15,000
		9129 REDEMPTION FEES	46,000	46,000	46,000
		9132 PENALTIES-DELINQUENT TAX	100,000	100,000	100,000
		9133 PENALTIES-C O F	1,200	1,200	1,200
		9135 TLRF PROCEEDS	1,200,000	1,200,000	1,200,000
		9151 SALES AND USE TAXES	3,800,000	3,800,000	3,800,000
		9160 FRANCHISES-CABLE	325,000	325,000	325,000
		9161 FRANCHISE FEES-PUB UTIL	737,150	737,150	737,150
		9162 FRANCHISE FEES-GARBAGE	475,000	475,000	475,000
		9191 AIRCRAFT TAX	85,000	85,000	85,000
		9192 PROPERTY TRANSFER TAX	900,000	900,000	900,000
		9194 RACEHORSE TAX	10,000	10,000	10,000
		9195 TRANSIENT OCCUPANCY TAX	2,900,000	2,900,000	2,900,000
		9410 INTEREST	3,000,000	3,000,000	3,000,000
		9587 AMBULANCE REIMBURSEMENT	44,000	44,000	44,000
		9705 SEPARATE TAX BILL COSTS	26,000	26,000	26,000
		9724 SUPPLEMENTAL ROLL-5% ADMN	180,000	180,000	180,000
		9729 PROP TAX ADMIN FEE-SB2557	750,000	750,000	750,000
		TOTAL:	78,706,355	78,706,355	74,384,632
0001	2005 SHORT-TERM FINANCING	9135 TLRF PROCEEDS	90,000	90,000	90,000
		9401 TRAN INTEREST REVENUE	946,000	946,000	946,000
		TOTAL:	1,036,000	1,036,000	1,036,000
0001	2006 COURT OPERATIONS	9308 CIVIL ASSESSMENT-PC1214.1	350,000	350,000	350,000
		9315 CHILD RESTRNT FEE-COUNTY	500	500	500
		9316 CHILD RESTRAINT FEE-CITY	100	100	100
		9322 TRAFFIC SCH-VC42007.1($24)	276,000	276,000	276,000
		9323 CNTY FIX IT-VC 40611	40,000	40,000	40,000
		9325 CO-FAILURE TO APPEAR(FTA)	60,000	60,000	60,000
		9326 CO MOTOR VEH/CRIM FINES	800,000	800,000	800,000
		9333 CITIES FIX IT-VC40611	20,000	20,000	20,000
		9336 HEAD TRAUMA-VC27315	1,000	1,000	1,000
		9339 SUPERIOR COURT FINES-BASE	40,000	40,000	40,000

FUND	DEPARTMENT	REVENUE TYPE	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
0001	2006 (Continued)	9348 TRAFFIC SCHOOL FEES	900,000	900,000	900,000
		9353 VITAL STATS FEE-GC 26859	2,400	2,400	2,400
		9360 SMALL CLAIMS FEES	27,500	27,500	27,500
		9373 HEALTH/SAFETY FINES/FORFT	5,000	5,000	5,000
		9379 CITIES- ALL MISDEMEANORS	6,000	6,000	6,000
		9383 CITY MOTOR VEHICLE FINES	31,000	31,000	31,000
		9399 ST PENALTY ASSMNTS-PC1464	550,000	550,000	550,000
		9675 COURT FEES AND COSTS	113,625	113,625	113,625
		9760 MOTION FEE-GC26830(A)	3,500	3,500	3,500
		9770 MOTION SUM JDG-GC	4,800	4,800	4,800
		9778 OTHER CLERK FEES	7,000	7,000	7,000
		9780 COUNTY CIVIL FEES	29,000	29,000	29,000
		TOTAL:	3,267,425	3,267,425	3,267,425
0001	2040 ADMINISTRATIVE OFFICE	8222 SUPPRT BLNG TO GOVTL AGCY	22,000	22,000	22,000
		8232 BILLNGS-PASS THRU GRANTS	2,000	2,000	2,000
		8324 SB90 STATE MANDATED COSTS	55,000	55,000	55,000
		8333 STATE AID-NUCLEAR PLANNG	20,000	20,000	20,000
		9953 EMPLOYEE REIMBURSEMENTS	100	100	100
		9956 PUB INFO SALE-COMP FILES	3,570	3,570	3,570
		TOTAL:	102,670	102,670	102,670
0001	2050 AUDITOR-CONTROLLER	8232 BILLNGS-PASS THRU GRANTS	5,500	5,500	5,500
		8324 SB90 STATE MANDATED COSTS	61,000	61,000	61,000
		9135 TLRF PROCEEDS	229,000	229,000	229,000
		9610 ADMINISTRATIVE SERVICES	57,500	57,500	57,500
		9611 SPECIAL ASSESSMENT FEES	99,700	99,700	99,700
		9615 AUDITING, ACCOUNTING FEES	200	200	200
		9629 RATE STUDY REIMBURSEMENT	500	500	500
		9728 COBRA MED INS ADMIN FEE	300	300	300
		9731 ITS ADMINSTRATIVE CHARGES	2,000	2,000	2,000
		9950 BOOK,PAMPHLT,BROCHR SALES	800	800	800
		9961 1915 BOND ACT ASSESSMENT	25,000	25,000	25,000
		TOTAL:	481,500	481,500	481,500
0001	2060 TREAS-TAX COLL-PUBLIC ADM	9130 DELINQUENT/COST REIMBRSMT	127,000	127,000	127,000
		9196 SALE OF TAX DEEDED PROP.	2,250	2,250	2,250
		9220 BUSINESS LICENSES	59,322	59,322	59,322
		9609 RED INSTALLMENT PLAN FEE	6,560	6,560	6,560
		9610 ADMINISTRATIVE SERVICES	447,544	447,544	447,544
		9613 PROP.REDEMPT.SEARCH FEES	3,920	3,920	3,920
		9631 SEGREGATIONS FEE	504	504	504
		9632 DMV DELINQUENT VESSEL FEE	300	300	300
		9633 UNSEC DELINQUENT COLL FEE	35,000	35,000	35,000
		9680 ESTATE FEES	10,700	10,700	10,700
		9775 MOBL HOME DUP TX CLEARNCE	105	105	105
		9927 LIBRARY CARD ACCESS FEES	6,990	6,990	6,990
		9937 TAX DEPT RETRND CHECK FEE	8,160	8,160	8,160
		9944 ADV COSTS TX DEEDED PROP	555	555	555
		9956 PUB INFO SALE-COMP FILES	7,500	7,500	7,500

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

FUND	DEPARTMENT	REVENUE TYPE		1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
0001 2060	(Continued)	9959	SERVICE CHGE RETRND CHKS	21,332	21,332	21,332
		9960	OTHER REVENUE	600	600	600
		9980	CASH OVERAGES	2,000	2,000	2,000
			TOTAL:	740,342	740,342	740,342
0001 2070	ASSESSOR	8495	ST-AB818 PROPERTY TAX ADMIN	681,184	681,184	681,184
		9740	CUTS & COMBINATN REQUESTS	4,000	4,000	4,000
		9799	OTHER SERVICE CHARGES	110,000	110,000	110,000
		9951	MAP SALES	14,000	14,000	14,000
		9956	PUB INFO SALE-COMP FILES	17,000	17,000	17,000
			TOTAL:	826,184	826,184	826,184
0001 2100	COUNTY COUNSEL	8333	STATE AID-NUCLEAR PLANNG	500	500	500
		9635	LEGAL SERVICES	34,200	34,200	34,200
		9681	GUARDIANSHIP FEES	6,000	6,000	6,000
			TOTAL:	40,700	40,700	40,700
0001 2110	PERSONNEL	8333	STATE AID-NUCLEAR PLANNG	500	500	500
		8701	OTHER GOVT AGENCY REVENUE	500	500	500
		9757	COPYING FEES	500	500	500
		9949	OTHER REIMBURSEMENTS	500	0	0
			TOTAL:	2,000	1,500	1,500
0001 2120	RETIREMENT PLANS	9614	RETIREMENT SERVICES	645,368	645,368	645,368
0001 2179	OPERATIONS CENTER	8222	SUPPRT BLNG TO GOVTL AGCY	18,667	18,667	18,667
		9862	WATER SALES-OTHER	16,284	16,284	16,284
			TOTAL:	34,951	34,951	34,951
0001 2180	GENERAL SERVICES	8205	GEN SRVS BLNG-POSTAGE	128,143	128,143	128,143
		8219	CIP/FIXED ASSET BILLINGS	440,441	385,258	385,258
		8222	SUPPRT BLNG TO GOVTL AGCY	343,546	343,546	343,546
		8223	SUPPRT BLNG TO NON-GOVTL	827,969	827,969	827,969
		8333	STATE AID-NUCLEAR PLANNG	2,570	2,570	2,570
		9421	COMMUNICATION LEASE FACIL	8,550	8,550	8,550
		9431	RENT-LAND/BLDG-SHORT TERM	50,848	50,848	50,848
		9434	FARM LAND RENT	676	676	676
		9438	RENTAL OF VETERANS BLDGS.	58,000	58,000	58,000
		9713	VENDING MACHINE REVENUE	150	150	150
		9768	INCOME FROM CONCESSIONS	7,200	7,200	7,200
		9940	SALE OF FIXED ASSETS	16,000	16,000	16,000
		9960	OTHER REVENUE	4,000	8,000	8,000
			TOTAL:	1,888,093	1,836,910	1,836,910
0001 2208	MAINTENANCE PROJECTS	8218	MAINT PROJECT BILLINGS	0	334,150	334,150
		8813	TRANSFER IN-FD 0026/LIBRARY	89,300	0	0
		8815	TRNASFER IN-FD 0005/PARKS	864,000	0	0
		8827	TRANSFER IN FR F9,AIRPORT	42,500	0	0
		9967	CONTRIBUTIONS - NON GOVTL	0	0	10,200
			TOTAL:	995,800	334,150	344,350

FUND	DEPARTMENT	REVENUE TYPE	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
0001	2240 SURVEYOR	9251 BUILDING PERMITS	18,000	18,000	18,000
		9559 FLOOD HAZARD FEES	700	700	700
		9647 FILING FEES-CORNER RECORD	714	714	714
		9648 LOT LINE ADJUSTMENTS	10,945	10,945	10,945
		9704 DEVELOPMENT FEE- ADMIN	7,200	7,200	7,200
		9786 DRAINGE RVW-PLOT/SITE PLN	17,610	17,610	17,610
		9791 DEVELOPMENT PLAN INSPECTN	11,276	11,276	11,276
		9792 PAR MAP CHECKING THRU T/A	8,520	8,520	8,520
		9796 ROAD EXCPTN REQ-PARCEL MP	6,840	6,840	6,840
		9798 RECORDS OF SURVEY FEES	16,623	16,623	16,623
		9951 MAP SALES	6,871	6,871	6,871
		9960 OTHER REVENUE	386	386	386
		9975 PM INSPECT-IMP PLANS P11E	20,511	20,511	20,511
		9976 TM INSPECT-IMP PLANS P11D	81,534	81,534	81,534
		TOTAL:	207,730	207,730	207,730
0001	2241 MONUMENTATION	9785 MONUMENTATION FEES	65,908	65,908	65,908
0001	2250 INFORMATION SERVICES	8201 ISD BLLNGS- PHONE	377,690	403,882	403,882
		8202 ISD BILLINGS-DP SUPPORT	161,258	161,258	161,258
		8203 ISD BILLINGS-RADIO/COMMNS	16,917	16,917	16,917
		8234 INTER-FUND DEPARTMENTAL STAFF	139,892	139,892	139,892
		8333 STATE AID-NUCLEAR PLANNG	66,050	66,050	66,050
		9655 DATA PROCCESSNG/INFO SRVS	99,697	99,697	99,697
		9656 COMMUNICATION SERVICE REV	97,257	97,257	97,257
		9714 COIN TELEPHONE COMMISSION	2,500	2,500	2,500
		TOTAL:	961,261	987,453	987,453
0001	2290 SERVICES TO SPL DISTRICTS	8333 STATE AID-NUCLEAR PLANNG	14,000	14,000	14,000
		9591 PUBLIC EDUCATION GOV'T ACCESS	128,750	128,750	128,750
		9612 ASSESSMNT APPORTNMNT FEES	1,600	1,600	1,600
		9949 OTHER REIMBURSEMENTS	962	962	962
		TOTAL:	145,312	145,312	145,312
0001	2340 RISK MANAGEMENT	8214 DEPT BILLINGS-INSURANCE	343,222	301,520	301,520
0001	2509 CLERK/RECORDER	8324 SB90 STATE MANDATED COSTS	299,500	299,500	299,500
		8399 STATE AID - OTHER	7,000	7,000	7,000
		9294 MARRIAGE LICENSES	5,600	5,600	5,600
		9625 ELECTION SERVICES	140,000	140,000	140,000
		9637 INVOLUNTARY LIEN NOTICES	8,000	8,000	8,000
		9660 RECORDERS FEE GC27361.4	170,000	170,000	170,000
		9693 RECORDER'S SPECL PROJECTS	106,406	113,050	113,050
		9694 RECORDG FEE-MICROGRAPHICS	46,915	48,090	48,090
		9695 RECORDING FEES	480,000	480,000	480,000
		9696 RECORDING FEES-VHS	16,140	16,140	16,140
		9699 CHANGE OF OWNERSHIP FEE	11,000	11,000	11,000
		9729 PROP TAX ADMIN FEE-SB2557	1,500	1,500	1,500
		9757 COPYING FEES	21,000	21,000	21,000
		9778 OTHER CLERK FEES	140,000	140,000	140,000

FUND	DEPARTMENT	REVENUE TYPE	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
0001	2509 (Continued)	9779 BOARD CLERK FEES	12,000	12,000	12,000
		9792 PAR MAP CHECKING THRU T/A	4,000	4,000	4,000
		9949 OTHER REIMBURSEMENTS	1,000	1,000	1,000
		9956 PUB INFO SALE-COMP FILES	10,000	10,000	10,000
		TOTAL:	1,480,061	1,487,880	1,487,880
0001	2550 PUBLIC DEFENDER	8337 STATE REIMB-CMC/ASH CASES	20,000	20,000	20,000
		9619 PUBLIC DEFENDR SRVS-ADULT	8,000	8,000	8,000
		TOTAL:	28,000	28,000	28,000
0001	2560 DISTRICT ATTORNEY	8222 SUPPRT BLNG TO GOVTL AGCY	32,444	32,444	32,444
		8324 SB90 STATE MANDATED COSTS	25,000	25,000	25,000
		8326 STATE AID- EXTRADITION	15,000	15,000	15,000
		8337 STATE REIMB-CMC/ASH CASES	200,000	220,000	220,000
		8341 ST AID-INS FRAUD INVESTIG	36,000	36,000	36,000
		8342 ST AID-DMV-VEH CRIME INV	110,000	110,000	110,000
		8347 STATE AWARDED GRANTS	267,188	267,150	267,150
		8399 STATE AID - OTHER	8,000	8,000	8,000
		8448 ST AID-PUBLIC SAFETY SRVC	1,509,704	1,509,704	1,509,704
		8490 ST AID-JAIL CONST-PROP 52	89,738	89,738	89,738
		9334 SMALL CLAIMS ADVISORY FEE	10,000	10,000	10,000
		9356 BLOOD ALCOHOL FINES	5,000	6,000	6,000
		9373 HEALTH/SAFETY FINES/FORFT	5,000	5,000	5,000
		9610 ADMINISTRATIVE SERVICES	104,000	150,000	150,000
		9627 DIVERSION FEE	48,000	50,000	50,000
		9960 OTHER REVENUE	17,000	4,000	4,000
		9980 CASH OVERAGES	275	400	400
		TOTAL:	2,482,349	2,538,436	2,538,436
0001	2561 FAMILY SUPPORT	8346 ST AID-MEDICL INS INCENTV	5,500	5,500	5,500
		8680 FED AID-CHILD SUP ADMIN	2,595,090	2,294,070	2,294,070
		8682 FED AID-FS COLLECTION INC	1,685,883	1,555,833	1,555,833
		9635 LEGAL SERVICES	1,000	1,000	1,000
		9723 LABORATORY SERVICES	3,000	3,000	3,000
		9960 OTHER REVENUE	1,000	1,000	1,000
		TOTAL:	4,291,473	3,860,403	3,860,403
0001	2562 VICTIM/WITNESS ASSISTANCE	8324 SB90 STATE MANDATED COSTS	200	200	200
		8337 STATE REIMB-CMC/ASH CASES	10,000	15,000	15,000
		8347 STATE AWARDED GRANTS	305,948	320,948	320,948
		9293 DOMESTIC VIOLENCE FEES	40,000	40,000	40,000
		9967 CONTRIBUTIONS - NON GOVTL	2,000	2,000	2,000
		TOTAL:	358,148	378,148	378,148
0001	2590 SHERIFF-CORONER	8222 SUPPRT BLNG TO GOVTL AGCY	21,500	21,500	21,500
		8223 SUPPRT BLNG TO NON-GOVTL	49,965	49,965	49,965
		8228 SHERIFF'S BLLNG-COURT SEC	1,290,774	1,219,491	1,219,491
		8324 SB90 STATE MANDATED COSTS	40,000	40,000	40,000
		8333 STATE AID-NUCLEAR PLANNG	5,000	5,000	5,000
		8337 STATE REIMB-CMC/ASH CASES	40,000	40,000	40,000

FUND	DEPARTMENT	REVENUE TYPE	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
0001	2590 (Continued)	8342 ST AID-DMV-VEH CRIME INV	100,000	100,000	100,000
		8347 STATE AWARDED GRANTS	0	169,110	169,110
		8362 ST REV-PAROLE HOLDS	0	550,000	550,000
		8399 STATE AID - OTHER	717,962	167,962	167,962
		8448 ST AID-PUBLIC SAFETY SRVC	6,806,116	6,806,116	6,806,116
		8490 ST AID-JAIL CONST-PROP 52	276,321	0	0
		8621 FED AID-LLEBG GRANT	110,408	0	0
		9288 FINGER PRINTING FEES	2,000	2,000	2,000
		9289 EXPLOSIVE PERMITS	700	700	700
		9292 GUN PERMITS	8,500	8,500	8,500
		9324 COUNTY PARKING	15,000	15,000	15,000
		9358 PENALTY AS-FINGERPRINT ID	104,681	104,681	104,681
		9588 INMATE ASSISTANCE REIMBRS	1,100	1,100	1,100
		9589 BOOKING FEES-INDIVIDUALS	25,000	25,000	25,000
		9663 HOME DETENTION PROGRAM	55,000	31,250	31,250
		9668 ALTERNATIVE WORK PROG REV	40,000	33,150	33,150
		9669 WEEKENDER PROGRAM	32,000	29,150	29,150
		9670 CIVIL PROCESS SERVICE	110,000	110,000	110,000
		9690 LAW ENFORCEMENT SERVICES	59,000	59,000	59,000
		9691 BOOKING FEES (SB 2557)	245,000	245,000	245,000
		9698 CIVIL SPECIAL FEE GC26746	8,135	8,135	8,135
		9949 OTHER REIMBURSEMENTS	10,000	9,000	9,000
		9953 EMPLOYEE REIMBURSEMENTS	500	500	500
		9954 EMPL MEALS/IN-HOUSE FOOD	3,600	3,600	3,600
		9960 OTHER REVENUE	17,500	12,000	12,000
		TOTAL:	10,195,762	9,866,910	9,866,910
0001	2660 PROBATION DEPARTMENT	8302 ST RLGN-SALES TX-SOC SRVC	205,000	205,000	205,000
		8337 STATE REIMB-CMC/ASH CASES	1,300	1,300	1,300
		8399 STATE AID - OTHER	30,000	30,000	30,000
		8448 ST AID-PUBLIC SAFETY SRVC	1,773,393	1,773,393	1,773,393
		8467 ST-10% REST FINE REBATE	17,500	7,500	7,500
		8469 ST-10% SBOC VOC REBATE	1,642	1,642	1,642
		8660 FEDERAL - WELFARE ADMIN	1,475,268	1,475,268	1,475,268
		8667 FED AID-NUTRITION PROGRAM	41,750	41,750	41,750
		8701 OTHER GOVT AGENCY REVENUE	78,415	78,415	97,660
		9312 PROBA DRUG FEE-PC1203.1AB	16,088	6,800	6,800
		9330 DOMESTIC VIOLC-PC1203.097	2,500	3,000	3,000
		9339 SUPERIOR COURT FINES-BASE	21,527	12,350	12,350
		9592 MONITORING FEE-PC1203.1B	487,500	300,000	300,000
		9601 CHANGE OF PLEA	900	790	790
		9602 PROBA MGMNT FEE-ADULTS	45,000	16,300	16,300
		9605 CHIP PHYSICIANS - EMS	41,500	43,200	43,200
		9606 RESTITN COLL FEE-PC1203.1	80,000	61,400	61,400
		9607 RECORD SEALING FEE	1,740	1,000	1,000
		9610 ADMINISTRATIVE SERVICES	263	300	300
		9627 DIVERSION FEE	10,335	10,700	10,700
		9634 OTHER COURT-ORDERED REIMB	2,680	3,000	3,000
		9638 INSTALLMENT FEES	0	3,000	3,000
		9639 PROCESSING FEES	22,377	21,800	21,800

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

FUND	DEPARTMENT	REVENUE TYPE	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
0001	2660 (Continued)	9668 ALTERNATIVE WORK PROG REV	34,944	36,100	36,100
		9747 INST.CARE-JUVENILE HALL	109,500	39,000	39,000
		9749 INSTITUTIONAL CARE/SERVCE	486	550	550
		9960 OTHER REVENUE	1,000	1,100	1,100
		TOTAL:	4,502,608	4,174,658	4,193,903
0001	2670 COUNTY FIRE	8333 STATE AID-NUCLEAR PLANNG	8,000	8,000	8,000
		8448 ST AID-PUBLIC SAFETY SRVC	1,227,908	1,227,908	1,227,908
		9253 PLAN CHECK FEES	70,000	70,000	70,000
		9431 RENT-LAND/BLDG-SHORT TERM	30,000	30,000	30,000
		9658 FIRE PROTECTION SERVICES	14,300	14,300	14,300
		9659 PUB FACIL FEE-FIRE	0	7,600	7,600
		9903 SEMINAR/CONF/WORKSHOP FEE	37,000	37,000	37,000
		9949 OTHER REIMBURSEMENTS	30,000	30,000	30,000
		9986 INTERFUND CONTRIBUTIONS	90,000	90,000	90,000
		TOTAL:	1,507,208	1,514,808	1,514,808
0001	2730 AGRICULTURAL COMMISSIONER	8222 SUPPRT BLNG TO GOVTL AGCY	19,374	19,374	19,374
		8330 STATE AID FOR AGRICULTURE	497,458	497,458	497,458
		8333 STATE AID-NUCLEAR PLANNG	38,000	38,000	38,000
		8438 ST AID-GAS TAX-UNCLAIMED	732,850	732,850	732,850
		9291 OTHER LICENSES AND PERMIT	86,000	90,000	90,000
		9661 AGRICULTURAL SERVICES	52,990	52,990	52,990
		9662 RODENT CONTROL	58,000	58,000	58,000
		9665 STANDARDIZATION INSPECTS	6,800	6,800	6,800
		9783 HAZARDOUS WASTE REVENUES	6,900	6,900	6,900
		9960 OTHER REVENUE	2,000	2,000	2,000
		TOTAL:	1,500,372	1,504,372	1,504,372
0001	2750 ENVIRONMENTAL COORDINATOR	8222 SUPPRT BLNG TO GOVTL AGCY	30,000	30,000	30,000
		9641 ENVIRONMNTL ASSESSMT FEES	460,000	460,000	460,000
		TOTAL:	490,000	490,000	490,000
0001	2790 EMERGENCY SERVICES	8333 STATE AID-NUCLEAR PLANNG	407,844	426,844	426,844
		8659 FEDERAL AID - OTHER	21,000	21,000	21,000
		9953 EMPLOYEE REIMBURSEMENTS	100	100	100
		TOTAL:	428,944	447,944	447,944
0001	2800 PLANNING & BUILDING DEPARTMENT	8222 SUPPRT BLNG TO GOVTL AGCY	290,000	290,000	299,984
		8223 SUPPRT BLNG TO NON-GOVTL	223,799	223,799	223,799
		9251 BUILDING PERMITS	1,015,800	1,015,800	1,015,800
		9252 GRADING PERMITS	36,666	36,666	36,666
		9253 PLAN CHECK FEES	728,492	728,492	728,492
		9254 SUB PERMITS-MECH EL PLUMB	220,186	220,186	220,186
		9281 LAND USE PERMITS	377,147	377,147	377,147
		9282 PLOT PLANS	240,664	240,664	240,664
		9283 GENERAL PLAN AMENDMENTS	51,984	51,984	51,984
		9284 AGRICULTURAL PRESERVE FEE	20,240	20,240	20,240
		9285 SUBDIVISION PERMITS	144,697	144,697	144,697
		9286 SPECIFIC PLANS	2,653	2,653	2,653

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

FUND	DEPARTMENT	REVENUE TYPE		1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
0001	2800 (Continued)	9345	BLDG CODE INVESTIG FEES	5,000	5,000	5,000
		9644	PUBLICATION FEES	44,980	44,980	44,980
		9645	PLANNING/ENGINEERING SVCS	15,000	15,000	15,000
		9654	ALLOCATION ADMIN FEE	72,000	72,000	72,000
		9704	DEVELOPMENT FEE- ADMIN	42,500	42,500	42,500
		9710	ROAD ABANDONMENT FEE	1,500	1,500	1,500
		9930	REV APPLICABLE PRIOR YRS	1,000	1,000	1,000
		9950	BOOK,PAMPHLT,BROCHR SALES	14,000	14,000	14,000
		9958	NUISANCE ABATEMENT	14,307	14,307	14,307
		9960	OTHER REVENUE	50,187	50,187	50,187
		9977	MICROFILM	89,430	89,430	89,430
			TOTAL:	3,702,232	3,702,232	3,712,216
0001	2840 ANIMAL SERVICES	8701	OTHER GOVT AGENCY REVENUE	223,700	230,700	230,700
		9210	ANIMAL LICENSES	325,000	335,000	335,000
		9297	2840-MISC PERMITS	20,000	20,000	20,000
		9610	ADMINISTRATIVE SERVICES	10,000	10,000	10,000
		9685	HUMANE SERVICES	40,000	40,000	40,000
		9686	IMPOUND FEES	40,000	40,000	40,000
		9687	BOARDING FEES	17,500	17,500	17,500
		9688	ANIMAL PLACEMENT	16,800	15,000	15,000
		9929	FORFEIT ADOPT/SPAY FEES	60,000	0	0
		9960	OTHER REVENUE	2,000	1,000	1,000
			TOTAL:	755,000	709,200	709,200
0001	2850 INTERGOVTL SERVCES/LAFCO	9641	ENVIRONMNTL ASSESSMT FEES	3,000	3,000	3,000
		9643	LAFCO PROCESSING FEES	23,000	23,000	23,000
			TOTAL:	26,000	26,000	26,000
0001	3000 HEALTH DEPARTMENT	8222	SUPPRT BLNG TO GOVTL AGCY	258,358	258,358	258,358
		8304	ST RLGN-SALES TAX-HEALTH	2,400,257	2,811,397	2,811,397
		8311	ST RLGN-SALES TX-HLTH-GRW	97,335	97,335	97,335
		8333	STATE AID-NUCLEAR PLANNG	50,000	50,000	50,000
		8399	STATE AID - OTHER	164,034	164,034	164,034
		8432	STATE - HEALTH ADMIN.	1,792,646	1,817,646	1,817,646
		8604	FEDERAL - HEALTH ADMIN	1,209,804	1,242,804	1,242,804
		8701	OTHER GOVT AGENCY REVENUE	121,082	130,582	130,582
		9295	BURIAL PERMITS	4,000	4,000	4,000
		9695	RECORDING FEES	56,000	56,000	56,000
		9718	EXAM FEES-CHILDREN	130,000	130,000	130,000
		9719	CHILD HLTH CARE EXAM-FEES	1,500	1,500	1,500
		9720	OBSTETRICAL SERVICES	400,000	654,702	654,702
		9721	NURSING FEES	150,600	162,400	162,400
		9723	LABORATORY SERVICES	240,000	290,000	290,000
		9730	SANITATION SERVICES	978,500	978,500	978,500
		9738	MEDICAL REMB SERV/PAT CAR	180,000	299,520	299,520
		9953	EMPLOYEE REIMBURSEMENTS	500	500	500
		9960	OTHER REVENUE	30,000	30,000	30,000
			TOTAL:	8,264,616	9,179,278	9,179,278

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

FUND	DEPARTMENT	REVENUE TYPE	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
0001	3052 PUBLIC GUARDIAN	9681 GUARDIANSHIP FEES	46,000	46,000	46,000
		9682 REPRESENTATIVE PAYEE FEES	18,600	18,600	18,600
		TOTAL:	64,600	64,600	64,600
0001	3070 MENTAL HEALTH	8302 ST RLGN-SALES TX-SOC SRVC	50,500	110,000	110,000
		8303 ST RLGN-SALES TAX-M H	4,250,000	4,250,000	4,250,000
		8305 ST REALGN- VLF	100,000	100,000	100,000
		8308 ST REALGN- VLF GROWTH	100,000	100,000	100,000
		8310 ST RLGN-SALES TX-MH-GRWTH	150,000	150,000	150,000
		8312 ST RLGN-VLF BASE RESTORTN	50,002	50,000	50,000
		8324 SB90 STATE MANDATED COSTS	75,000	75,000	75,000
		8325 ST AID- DRUG/MENTL HEALTH	3,830,262	3,830,262	3,830,262
		8348 ST AID-MANGD CARE-INPATNT	338,790	338,790	338,790
		8399 STATE AID - OTHER	8,350	8,350	8,350
		8701 OTHER GOVT AGENCY REVENUE	49,758	49,758	49,758
		9725 MENTAL HEALTH SERVICES	497,571	497,571	497,571
		9748 PSYCHIATRIC FEES-ADULTS	471,986	471,986	471,986
		9903 SEMINAR/CONF/WORKSHOP FEE	10,040	10,040	10,040
		9960 OTHER REVENUE	64,652	64,652	64,652
		TOTAL:	10,046,911	10,106,409	10,106,409
0001	3075 DRUG & ALCOHOL SERVICES	8222 SUPPRT BLNG TO GOVTL AGCY	72,270	72,270	72,270
		8339 ST AID-DRUG AND ALCOHOL	240,575	240,575	240,575
		8343 ST AID-PERINATAL T E F	275,628	275,628	275,628
		8347 STATE AWARDED GRANTS	21,480	21,480	21,480
		8399 STATE AID - OTHER	48,148	48,148	48,148
		8412 MEDI-CAL:PATIENTS-ST +FED	132,214	132,214	132,214
		8613 FED AID-DRUG FREE SCH/COM	81,086	81,086	81,086
		8655 FED AID-DRUG AND ALCOHOL	1,084,824	1,084,824	1,084,824
		8656 FEDERAL-GRANTS	40,503	40,503	40,503
		8668 FED AID-PERINTL SETASIDE	46,466	46,466	46,466
		9356 BLOOD ALCOHOL FINES	146,372	146,372	146,372
		9380 FEES -ALCOHOL ABUSE & EDU	120,000	120,000	120,000
		9727 ALCOHOLISM SERVICES	11,075	11,075	11,075
		9738 MEDICAL REMB SERV/PAT CAR	12,000	12,000	12,000
		9949 OTHER REIMBURSEMENTS	118,124	118,124	118,124
		9968 GRANTS: NON-GOVERNMENTAL	50,000	50,000	50,000
		TOTAL:	2,500,765	2,500,765	2,500,765
0001	3200 SOCIAL SERVICES ADMINISTRATION	8302 ST RLGN-SALES TX-SOC SRVC	817,245	811,173	811,173
		8401 STATE - WELFARE ADMIN.	15,615,602	15,198,993	15,198,993
		8406 JTPA-FED 50% / STATE 50%	27,000	27,000	27,000
		8660 FEDERAL - WELFARE ADMIN	10,965,000	10,672,646	10,672,646
		8664 JTPA-FED 50% / STATE 50%	27,000	27,000	27,000
		9960 OTHER REVENUE	220,000	220,000	220,000
		TOTAL:	27,671,847	26,956,812	26,956,812
0001	3240 AID TO CHILDREN-FOSTER CARE	8302 ST RLGN-SALES TX-SOC SRVC	3,582,175	3,504,173	3,504,173
		8405 STATE AID - BHI & I	3,189,549	3,189,549	3,189,549
		8411 ST AID-CS COLL-FOSTR CARE	144,346	144,346	144,346

FUND	DEPARTMENT	REVENUE TYPE	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
0001	3240 (Continued)	8616 FED AID-CS COLL-FOSTER CR	92,918	92,918	92,918
		8662 FEDERAL AID - BHI & I	3,232,195	3,232,195	3,232,195
		9932 REIMBURSEMENTS-ASSISTANCE	273,412	351,414	351,414
		TOTAL:	10,514,595	10,514,595	10,514,595
0001	3250 CALWORKS	8302 ST RLGN-SALES TX-SOC SRVC	40,458	9,582	9,582
		8420 STATE AID-CALWORKS	8,080,517	8,080,517	8,080,517
		8670 FED AID-CALWORKS	8,256,805	8,256,805	8,256,805
		9932 REIMBURSEMENTS-ASSISTANCE	92,724	123,600	123,600
		TOTAL:	16,470,504	16,470,504	16,470,504
0001	3285 LAW ENFORCEMENT MED CARE	8222 SUPPRT BLNG TO GOVTL AGCY	16,000	16,000	16,000
		8304 ST RLGN-SALES TAX-HEALTH	156,106	156,106	156,106
		8305 ST REALGN- VLF	312,212	312,212	312,212
		8604 FEDERAL - HEALTH ADMIN	21,070	21,070	21,070
		9721 NURSING FEES	2,300	2,300	2,300
		9960 OTHER REVENUE	230	230	230
		TOTAL:	507,918	507,918	507,918
0001	3290 GENERAL RELIEF	8302 ST RLGN-SALES TX-SOC SRVC	0	0	102,601
		9295 BURIAL PERMITS	8,560	8,560	8,560
		TOTAL:	8,560	8,560	111,161
0001	3320 CALIF CHILDRENS SERVICES	8302 ST RLGN-SALES TX-SOC SRVC	198,993	202,000	202,000
		8305 ST REALGN- VLF	102,959	102,959	102,959
		8306 ST RLGN-SALES TAX- CCS	52,817	52,817	52,817
		8430 ST AID-CALIF CHILDRN SRVC	704,058	704,058	704,058
		9738 MEDICAL REMB SERV/PAT CAR	53,000	53,000	53,000
		9745 CALIF CHILDREN SERVICES	20,000	20,000	20,000
		TOTAL:	1,131,827	1,134,834	1,134,834
0001	3330 VETERANS SERVICES	8335 STATE AID VETERAN AFFAIRS	35,000	35,000	35,000
0001	4030 FARM ADVISOR	8399 STATE AID - OTHER	2,500	2,500	2,500
		8656 FEDERAL-GRANTS	50,238	50,238	50,238
		TOTAL:	52,738	52,738	52,738
0002	2920 ROADS	8336 HOMEOWNER PROP TAX RELIEF	8,000	8,000	8,000
		8440 STATE - HIGHWAY USERS TAX	2,920,000	2,920,000	2,920,000
		8443 TRANS DEV ACT SB 325	920,000	920,000	920,000
		8444 ST AID-GAS TAX-PROP 111	1,620,000	1,620,000	1,620,000
		8446 CLEAN AIR TRANS ACT PR116	70,550	70,550	70,550
		8447 ST AID-ISTEA EXCHANGE	0	578,000	578,000
		8460 STATE-MOTOR VEH LIC FEE	25,000	25,000	25,000
		8605 FEDERAL AID CONSTRUCTION	1,536,800	1,536,800	1,536,800
		8607 FEDERAL FOREST RESERV REV	9,500	9,500	9,500
		8810 TRANSFERS IN FROM GEN FND	4,600,028	2,500,000	2,500,000
		9010 PROP. TAXES CURR. SECURED	882,261	882,261	882,261
		9020 PROP. TAXES CURR. UNSEC.	13,000	13,000	13,000
		9410 INTEREST	20,000	20,000	20,000

FUND	DEPARTMENT	REVENUE TYPE	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
0002	2920 (Continued)	9431 RENT-LAND/BLDG-SHORT TERM	1,800	1,800	1,800
		9645 PLANNING/ENGINEERING SVCS	500	500	500
		9646 ROAD PERMIT FEES	5,000	5,000	5,000
		9652 ROAD IMPACT FEES	386,000	386,000	386,000
		9709 ENCROACHMENT PERMIT FEES	30,000	30,000	30,000
		9710 ROAD ABANDONMENT FEE	1,600	1,600	1,600
		9712 CURB & GUTTER WAIVERS	9,000	9,000	9,000
		9960 OTHER REVENUE	41,000	41,000	41,000
		TOTAL:	13,100,039	11,578,011	11,578,011
0003	2207 CAPITAL PROJECTS FUND	8219 CIP/FIXED ASSET BILLINGS	860,000	448,000	448,000
		8810 TRANSFERS IN FROM GEN FND	0	0	96,634
		8827 TRANSFER IN FR F9,AIRPORT	8,106,000	0	0
		9135 TLRF PROCEEDS	500,000	500,000	500,000
		9395 PENALTY AS-CTHS TEMP CONS	739,000	736,600	736,600
		9410 INTEREST	500,000	530,450	530,450
		9659 PUB FACIL FEE-FIRE	583,700	50,000	50,000
		9701 PUB FACIL FEE-PARKS	3,600,000	55,000	55,000
		9776 PARKLAND FEE (QUIMBY FEE)	0	268,100	268,100
		TOTAL:	14,888,700	2,588,150	2,684,784
0005	4125 PARKS	8222 SUPPRT BLNG TO GOVTL AGCY	22,695	22,695	22,695
		8225 PARKS BILLNGS-GRNDS/MAINT	8,063	8,063	8,063
		8810 TRANSFERS IN FROM GEN FND	2,021,523	2,021,523	2,021,523
		8897 TRF IN FRM MBGC FOR EQUIP	25,000	25,000	25,000
		9366 OFF-HIGHWAY MOTOR FINES	5,500	5,500	5,500
		9410 INTEREST	14,240	14,240	14,240
		9431 RENT-LAND/BLDG-SHORT TERM	7,288	7,288	7,288
		9432 RENT-LAND/BLDG-LONG TERM	3,776	3,776	3,776
		9434 FARM LAND RENT	1,800	1,800	1,800
		9714 COIN TELEPHONE COMMISSION	85	85	85
		9762 CAMPING FEES	271,650	271,650	271,650
		9763 DAILY PASSES	95,092	95,092	95,092
		9764 GROUP ENTRANCE FEES	85,340	85,340	85,340
		9765 SEASON PASSES	25,450	25,450	25,450
		9766 SEASON BOAT LICENSES	16,450	16,450	16,450
		9767 DAILY BOAT PASSES	20,400	20,400	20,400
		9768 INCOME FROM CONCESSIONS	59,250	59,250	59,250
		9769 SWIMMING POOL FEES	76,425	76,425	76,425
		9771 DOG/DAY USE	7,522	7,522	7,522
		9772 SHOWERS/LOCKERS	12,350	12,350	12,350
		9781 MISCELLANEOUS FEES	750	750	750
		9787 RECREATIONAL PROGRAMS	860	860	860
		9851 SERVICE CHARGES	1,226,270	1,268,040	1,268,040
		9960 OTHER REVENUE	3,200	3,200	3,200
		9980 CASH OVERAGES	125	125	125
		TOTAL:	4,011,104	4,052,874	4,052,874

FUND	DEPARTMENT	REVENUE TYPE	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
0016	2700 WILDLIFE AND GRAZING	8608 FEDERAL GRAZING FEES	6,420	6,420	6,420
		9410 INTEREST	1,700	1,700	1,700
		TOTAL:	8,120	8,120	8,120
0017	4040 DRINKING DRIVER PROGRAMS	8222 SUPPRT BLNG TO GOVTL AGCY	79,925	79,925	79,925
		9627 DIVERSION FEE	133,500	136,000	136,000
		9726 SECOND CHANCE CHARGES-ALC	418,000	430,472	430,472
		9753 TRAFFIC SAFETY PROGRAM	433,500	439,000	439,000
		9781 MISCELLANEOUS FEES	24,210	24,210	24,210
		TOTAL:	1,089,135	1,109,607	1,109,607
0022	2082 TAX REDUCTION RESERVE	9135 TLRF PROCEEDS	2,000,000	2,000,000	2,000,000
0023	2083 COUNTYWIDE AUTOMATION REPLACEM	8215 DEPT BILLINGS-GEN CO OH	0	0	1,497,000
		8810 TRANSFERS IN FROM GEN FND	1,497,000	1,497,000	0
		TOTAL:	1,497,000	1,497,000	1,497,000
0024	2084 GEN GOVT BUILDING REPLACEMENT	8215 DEPT BILLINGS-GEN CO OH	0	0	805,000
		8810 TRANSFERS IN FROM GEN FND	805,000	805,000	0
		TOTAL:	805,000	805,000	805,000
0025	2085 COMMUNITY DEVELOPMENT PROGRAM	8881 TRANSFER IN-FEDERAL CDBG	938,850	938,850	938,850
		8882 TRANSFER IN-FEDERAL HOME	1,000,000	1,007,000	1,007,000
		8883 TRANSFER IN-FEDERAL ESG	100,000	100,000	100,000
		TOTAL:	2,038,850	2,045,850	2,045,850
0026	4000 LIBRARY	8336 HOMEOWNER PROP TAX RELIEF	51,219	51,219	51,219
		8399 STATE AID - OTHER	120,000	124,000	124,000
		8460 STATE-MOTOR VEH LIC FEE	95,000	108,000	108,000
		8810 TRANSFERS IN FROM GEN FND	96,598	287,998	287,998
		9010 PROP. TAXES CURR. SECURED	3,171,440	3,171,440	3,171,440
		9011 SUPPLEMENTAL-CURR.SECURED	20,000	20,000	20,000
		9012 REDEVELOPMENT AGENCY TAX	(10,801)	(10,801)	(10,801)
		9020 PROP. TAXES CURR. UNSEC.	91,395	91,395	91,395
		9021 SUPPLEMENTAL-CURR.UNSEC.	500	530	530
		9120 PROP. TAXES PRIOR UNSEC.	1,000	1,600	1,600
		9121 SUPPLEMENTAL-PRIOR UNSEC	500	925	925
		9132 PENALTIES-DELINQUENT TAX	20	20	20
		9410 INTEREST	80,000	80,000	80,000
		9431 RENT-LAND/BLDG-SHORT TERM	6,600	6,600	6,600
		9714 COIN TELEPHONE COMMISSION	100	200	200
		9751 LOST-DAMAGED MATERIALS	10,000	13,000	13,000
		9752 LIBRARY SERVICES	110,000	137,000	137,000
		9757 COPYING FEES	20,000	20,000	20,000
		9758 LIBRARY REQUEST FEES	20,000	20,000	20,000
		9950 BOOK,PAMPHLT,BROCHR SALES	3,000	3,000	3,000
		9960 OTHER REVENUE	0	10,251	10,251
		9980 CASH OVERAGES	300	300	300
		TOTAL:	3,886,871	4,136,677	4,136,677

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

FUND	DEPARTMENT		REVENUE TYPE	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
0031 2710	FISH AND GAME	9365	FISH AND GAME FINES	12,500	12,500	12,500
0032 2212	SPECIAL AVIATION	8399	STATE AID - OTHER	10,000	10,000	10,000
0034 3287	EMERGENCY MEDICAL SRVS FUND	9337	PA-EMERGENCY MED SERVICES	378,346	378,346	378,346
		9410	INTEREST	7,725	7,725	7,725
			TOTAL:	386,071	386,071	386,071
0035 3288	CAL HEALTHCARE INDIG PROG	8483	CHIP HOSPITAL	723,000	723,000	723,000
		8484	CHIP NON-CO HOSPITAL	229,880	229,880	229,880
		8486	CHIP PHYSICIANS - COUNTY	48,941	48,941	48,941
		8487	CHIP PHYSICIANS - EMS	48,940	48,940	48,940
		8489	CHIP UNALLOCATED	159,792	159,792	159,792
		9410	INTEREST	9,500	9,500	9,500
			TOTAL:	1,220,053	1,220,053	1,220,053
0149 3286	CO MEDICAL SERVICES PROG	8222	SUPPRT BLNG TO GOVTL AGCY	114,944	114,944	114,944
		8305	ST REALGN- VLF	0	0	2,019,723
		8810	TRANSFERS IN FROM GEN FND	1,282,957	0	0
		8899	TRF IN GF-REALIGNMENT-VLF	2,019,723	2,019,723	0
		9410	INTEREST	5,000	5,000	5,000
		9930	REV APPLICABLE PRIOR YRS	10,000	10,000	10,000
			TOTAL:	3,432,624	2,149,667	2,149,667
1901 4901	DEBT SERVICE	8222	SUPPRT BLNG TO GOVTL AGCY	752,895	752,895	752,895
		8826	TRANSFERS IN FOR PRIN/INT	171,783	171,783	171,783
		9394	PENALTY AS-CRIM JUS CONST	284,769	284,769	284,769
		9407	INTEREST LEASE RESERVE FD	49,745	49,745	49,745
		9432	RENT-LAND/BLDG-LONG TERM	51,600	51,600	51,600
			TOTAL:	1,310,792	1,310,792	1,310,792
			TOTAL COUNTY REVENUE	249,205,718	232,933,354	228,850,295

REVENUE TYPE	DEPARTMENT	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
8201 ISD BLLNGS- PHONE	2250 INFORMATION SERVICES	377,690	403,882	403,882
8202 ISD BILLINGS-DP SUPPORT	2250 INFORMATION SERVICES	161,258	161,258	161,258
8203 ISD BILLINGS-RADIO/COMMNS	2250 INFORMATION SERVICES	16,917	16,917	16,917
8205 GEN SRVS BLNG-POSTAGE	2180 GENERAL SERVICES	128,143	128,143	128,143
8214 DEPT BILLINGS-INSURANCE	2340 RISK MANAGEMENT	343,222	301,520	301,520
8215 DEPT BILLINGS-GEN CO OH	2001 NON-DEPARTMENTAL REVENUES	4,637,337	4,637,337	2,078,925
	2083 COUNTYWIDE AUTOMATION REPLACEM	0	0	1,497,000
	2084 GEN GOVT BUILDING REPLACEMENT	0	0	805,000
	TOTAL:	4,637,337	4,637,337	4,380,925
8218 MAINT PROJECT BILLINGS	2208 MAINTENANCE PROJECTS	0	334,150	334,150
8219 CIP/FIXED ASSET BILLINGS	2180 GENERAL SERVICES	440,441	385,258	385,258
	2207 CAPITAL PROJECTS FUND	860,000	448,000	448,000
	TOTAL:	1,300,441	833,258	833,258
8221 REIMBURSEMENTS-AIRPORT FA	2001 NON-DEPARTMENTAL REVENUES	92,000	92,000	92,000
8222 SUPPRT BLNG TO GOVTL AGCY	2040 ADMINISTRATIVE OFFICE	22,000	22,000	22,000
	2179 OPERATIONS CENTER	18,667	18,667	18,667
	2180 GENERAL SERVICES	343,546	343,546	343,546
	2560 DISTRICT ATTORNEY	32,444	32,444	32,444
	2590 SHERIFF-CORONER	21,500	21,500	21,500
	2730 AGRICULTURAL COMMISSIONER	19,374	19,374	19,374
	2750 ENVIRONMENTAL COORDINATOR	30,000	30,000	30,000
	2800 PLANNING & BUILDING DEPARTMENT	290,000	290,000	299,984
	3000 HEALTH DEPARTMENT	258,358	258,358	258,358
	3075 DRUG & ALCOHOL SERVICES	72,270	72,270	72,270
	3285 LAW ENFORCEMENT MED CARE	16,000	16,000	16,000
	3286 CO MEDICAL SERVICES PROG	114,944	114,944	114,944
	4040 DRINKING DRIVER PROGRAMS	79,925	79,925	79,925
	4125 PARKS	22,695	22,695	22,695
	4901 DEBT SERVICE	752,895	752,895	752,895
	TOTAL:	2,094,618	2,094,618	2,104,602
8223 SUPPRT BLNG TO NON-GOVTL	2180 GENERAL SERVICES	827,969	827,969	827,969
	2590 SHERIFF-CORONER	49,965	49,965	49,965
	2800 PLANNING & BUILDING DEPARTMENT	223,799	223,799	223,799
	TOTAL:	1,101,733	1,101,733	1,101,733
8225 PARKS BILLNGS-GRNDS/MAINT	4125 PARKS	8,063	8,063	8,063
8228 SHERIFF'S BLLNG-COURT SEC	2590 SHERIFF-CORONER	1,290,774	1,219,491	1,219,491

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
8232 BILLNGS-PASS THRU GRANTS	2040 ADMINISTRATIVE OFFICE	2,000	2,000	2,000
	2050 AUDITOR-CONTROLLER	5,500	5,500	5,500
	TOTAL:	7,500	7,500	7,500
8234 INTER-FUND DEPARTMENTAL STAFF	2250 INFORMATION SERVICES	139,892	139,892	139,892
8302 ST RLGN-SALES TX-SOC SRVC	2660 PROBATION DEPARTMENT	205,000	205,000	205,000
	3070 MENTAL HEALTH	50,500	110,000	110,000
	3200 SOCIAL SERVICES ADMINISTRATION	817,245	811,173	811,173
	3240 AID TO CHILDREN-FOSTER CARE	3,582,175	3,504,173	3,504,173
	3250 CALWORKS	40,458	9,582	9,582
	3290 GENERAL RELIEF	0	0	102,601
	3320 CALIF CHILDRENS SERVICES	198,993	202,000	202,000
	TOTAL:	4,894,371	4,841,928	4,944,529
8303 ST RLGN-SALES TAX-M H	3070 MENTAL HEALTH	4,250,000	4,250,000	4,250,000
8304 ST RLGN-SALES TAX-HEALTH	3000 HEALTH DEPARTMENT	2,400,257	2,811,397	2,811,397
	3285 LAW ENFORCEMENT MED CARE	156,106	156,106	156,106
	TOTAL:	2,556,363	2,967,503	2,967,503
8305 ST REALGN- VLF	2001 NON-DEPARTMENTAL REVENUES	2,019,723	2,019,723	0
	3070 MENTAL HEALTH	100,000	100,000	100,000
	3285 LAW ENFORCEMENT MED CARE	312,212	312,212	312,212
	3286 CO MEDICAL SERVICES PROG	0	0	2,019,723
	3320 CALIF CHILDRENS SERVICES	102,959	102,959	102,959
	TOTAL:	2,534,894	2,534,894	2,534,894
8306 ST RLGN-SALES TAX- CCS	3320 CALIF CHILDRENS SERVICES	52,817	52,817	52,817
8308 ST REALGN- VLF GROWTH	3070 MENTAL HEALTH	100,000	100,000	100,000
8310 ST RLGN-SALES TX-MH-GRWTH	3070 MENTAL HEALTH	150,000	150,000	150,000
8311 ST RLGN-SALES TX-HLTH-GRW	3000 HEALTH DEPARTMENT	97,335	97,335	97,335
8312 ST RLGN-VLF BASE RESTORTN	3070 MENTAL HEALTH	50,002	50,000	50,000
8324 SB90 STATE MANDATED COSTS	2040 ADMINISTRATIVE OFFICE	55,000	55,000	55,000
	2050 AUDITOR-CONTROLLER	61,000	61,000	61,000
	2509 CLERK/RECORDER	299,500	299,500	299,500
	2560 DISTRICT ATTORNEY	25,000	25,000	25,000
	2562 VICTIM/WITNESS ASSISTANCE	200	200	200
	2590 SHERIFF-CORONER	40,000	40,000	40,000
	3070 MENTAL HEALTH	75,000	75,000	75,000
	TOTAL:	555,700	555,700	555,700
8325 ST AID- DRUG/MENTL HEALTH	3070 MENTAL HEALTH	3,830,262	3,830,262	3,830,262

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
8326 STATE AID- EXTRADITION	2560 DISTRICT ATTORNEY	15,000	15,000	15,000
8330 STATE AID FOR AGRICULTURE	2730 AGRICULTURAL COMMISSIONER	497,458	497,458	497,458
8333 STATE AID-NUCLEAR PLANNG	2040 ADMINISTRATIVE OFFICE	20,000	20,000	20,000
	2100 COUNTY COUNSEL	500	500	500
	2110 PERSONNEL	500	500	500
	2180 GENERAL SERVICES	2,570	2,570	2,570
	2250 INFORMATION SERVICES	66,050	66,050	66,050
	2290 SERVICES TO SPL DISTRICTS	14,000	14,000	14,000
	2590 SHERIFF-CORONER	5,000	5,000	5,000
	2670 COUNTY FIRE	8,000	8,000	8,000
	2730 AGRICULTURAL COMMISSIONER	38,000	38,000	38,000
	2790 EMERGENCY SERVICES	407,844	426,844	426,844
	3000 HEALTH DEPARTMENT	50,000	50,000	50,000
	TOTAL:	612,464	631,464	631,464
8335 STATE AID VETERAN AFFAIRS	3330 VETERANS SERVICES	35,000	35,000	35,000
8336 HOMEOWNER PROP TAX RELIEF	2001 NON-DEPARTMENTAL REVENUES	715,346	715,346	715,346
	2920 ROADS	8,000	8,000	8,000
	4000 LIBRARY	51,219	51,219	51,219
	TOTAL:	774,565	774,565	774,565
8337 STATE REIMB-CMC/ASH CASES	2550 PUBLIC DEFENDER	20,000	20,000	20,000
	2560 DISTRICT ATTORNEY	200,000	220,000	220,000
	2562 VICTIM/WITNESS ASSISTANCE	10,000	15,000	15,000
	2590 SHERIFF-CORONER	40,000	40,000	40,000
	2660 PROBATION DEPARTMENT	1,300	1,300	1,300
	TOTAL:	271,300	296,300	296,300
8339 ST AID-DRUG AND ALCOHOL	3075 DRUG & ALCOHOL SERVICES	240,575	240,575	240,575
8341 ST AID-INS FRAUD INVESTIG	2560 DISTRICT ATTORNEY	36,000	36,000	36,000
8342 ST AID-DMV-VEH CRIME INV	2560 DISTRICT ATTORNEY	110,000	110,000	110,000
	2590 SHERIFF-CORONER	100,000	100,000	100,000
	TOTAL:	210,000	210,000	210,000
8343 ST AID-PERINATAL T E F	3075 DRUG & ALCOHOL SERVICES	275,628	275,628	275,628
8346 ST AID-MEDICL INS INCENTV	2561 FAMILY SUPPORT	5,500	5,500	5,500
8347 STATE AWARDED GRANTS	2560 DISTRICT ATTORNEY	267,188	267,150	267,150
	2562 VICTIM/WITNESS ASSISTANCE	305,948	320,948	320,948
	2590 SHERIFF-CORONER	0	169,110	169,110
	3075 DRUG & ALCOHOL SERVICES	21,480	21,480	21,480
	TOTAL:	594,616	778,688	778,688

REVENUE TYPE	DEPARTMENT	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
8348 ST AID-MANGD CARE-INPATNT	3070 MENTAL HEALTH	338,790	338,790	338,790
8362 ST REV-PAROLE HOLDS	2590 SHERIFF-CORONER	0	550,000	550,000
8399 STATE AID - OTHER	2212 SPECIAL AVIATION	10,000	10,000	10,000
	2509 CLERK/RECORDER	7,000	7,000	7,000
	2560 DISTRICT ATTORNEY	8,000	8,000	8,000
	2590 SHERIFF-CORONER	717,962	167,962	167,962
	2660 PROBATION DEPARTMENT	30,000	30,000	30,000
	3000 HEALTH DEPARTMENT	164,034	164,034	164,034
	3070 MENTAL HEALTH	8,350	8,350	8,350
	3075 DRUG & ALCOHOL SERVICES	48,148	48,148	48,148
	4000 LIBRARY	120,000	124,000	124,000
	4030 FARM ADVISOR	2,500	2,500	2,500
	TOTAL:	1,115,994	569,994	569,994
8401 STATE - WELFARE ADMIN.	3200 SOCIAL SERVICES ADMINISTRATION	15,615,602	15,198,993	15,198,993
8405 STATE AID - BHI & I	3240 AID TO CHILDREN-FOSTER CARE	3,189,549	3,189,549	3,189,549
8406 JTPA-FED 50% / STATE 50%	3200 SOCIAL SERVICES ADMINISTRATION	27,000	27,000	27,000
8411 ST AID-CS COLL-FOSTR CARE	3240 AID TO CHILDREN-FOSTER CARE	144,346	144,346	144,346
8412 MEDI-CAL:PATIENTS-ST +FED	3075 DRUG & ALCOHOL SERVICES	132,214	132,214	132,214
8420 STATE AID-CALWORKS	3250 CALWORKS	8,080,517	8,080,517	8,080,517
8430 ST AID-CALIF CHILDRN SRVC	3320 CALIF CHILDRENS SERVICES	704,058	704,058	704,058
8432 STATE - HEALTH ADMIN.	3000 HEALTH DEPARTMENT	1,792,646	1,817,646	1,817,646
8438 ST AID-GAS TAX-UNCLAIMED	2730 AGRICULTURAL COMMISSIONER	732,850	732,850	732,850
8440 STATE - HIGHWAY USERS TAX	2920 ROADS	2,920,000	2,920,000	2,920,000
8443 TRANS DEV ACT SB 325	2920 ROADS	920,000	920,000	920,000
8444 ST AID-GAS TAX-PROP 111	2920 ROADS	1,620,000	1,620,000	1,620,000
8446 CLEAN AIR TRANS ACT PR116	2920 ROADS	70,550	70,550	70,550
8447 ST AID-ISTEA EXCHANGE	2920 ROADS	0	578,000	578,000
8448 ST AID-PUBLIC SAFETY SRVC	2560 DISTRICT ATTORNEY	1,509,704	1,509,704	1,509,704
	2590 SHERIFF-CORONER	6,806,116	6,806,116	6,806,116
	2660 PROBATION DEPARTMENT	1,773,393	1,773,393	1,773,393
	2670 COUNTY FIRE	1,227,908	1,227,908	1,227,908
	TOTAL:	11,317,121	11,317,121	11,317,121

REVENUE TYPE	DEPARTMENT	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
8460 STATE-MOTOR VEH LIC FEE	2001 NON-DEPARTMENTAL REVENUES	9,900,000	9,900,000	10,156,412
	2920 ROADS	25,000	25,000	25,000
	4000 LIBRARY	95,000	108,000	108,000
	TOTAL:	10,020,000	10,033,000	10,289,412
8462 OTHER STATE IN-LIEU TAXES	2001 NON-DEPARTMENTAL REVENUES	500	500	500
8465 OPEN SPACE SUBVENTION	2001 NON-DEPARTMENTAL REVENUES	1,020,447	1,020,447	1,020,447
8467 ST-10% REST FINE REBATE	2660 PROBATION DEPARTMENT	17,500	7,500	7,500
8469 ST-10% SBOC VOC REBATE	2660 PROBATION DEPARTMENT	1,642	1,642	1,642
8483 CHIP HOSPITAL	3288 CAL HEALTHCARE INDIG PROG	723,000	723,000	723,000
8484 CHIP NON-CO HOSPITAL	3288 CAL HEALTHCARE INDIG PROG	229,880	229,880	229,880
8486 CHIP PHYSICIANS - COUNTY	3288 CAL HEALTHCARE INDIG PROG	48,941	48,941	48,941
8487 CHIP PHYSICIANS - EMS	3288 CAL HEALTHCARE INDIG PROG	48,940	48,940	48,940
8489 CHIP UNALLOCATED	3288 CAL HEALTHCARE INDIG PROG	159,792	159,792	159,792
8490 ST AID-JAIL CONST-PROP 52	2560 DISTRICT ATTORNEY	89,738	89,738	89,738
	2590 SHERIFF-CORONER	276,321	0	0
	TOTAL:	366,059	89,738	89,738
8495 ST-AB818 PROPERTY TAX ADMIN	2070 ASSESSOR	681,184	681,184	681,184
8601 FED AID ENTITLEMNT LAND	2001 NON-DEPARTMENTAL REVENUES	358,000	358,000	358,000
8604 FEDERAL - HEALTH ADMIN	3000 HEALTH DEPARTMENT	1,209,804	1,242,804	1,242,804
	3285 LAW ENFORCEMENT MED CARE	21,070	21,070	21,070
	TOTAL:	1,230,874	1,263,874	1,263,874
8605 FEDERAL AID CONSTRUCTION	2920 ROADS	1,536,800	1,536,800	1,536,800
8607 FEDERAL FOREST RESERV REV	2920 ROADS	9,500	9,500	9,500
8608 FEDERAL GRAZING FEES	2700 WILDLIFE AND GRAZING	6,420	6,420	6,420
8610 OTHER IN-LIEU TAXES	2001 NON-DEPARTMENTAL REVENUES	4,500	4,500	4,500
8613 FED AID-DRUG FREE SCH/COM	3075 DRUG & ALCOHOL SERVICES	81,086	81,086	81,086
8616 FED AID-CS COLL-FOSTER CR	3240 AID TO CHILDREN-FOSTER CARE	92,918	92,918	92,918
8621 FED AID-LLEBG GRANT	2590 SHERIFF-CORONER	110,408	0	0

REVENUE TYPE	DEPARTMENT	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
8655 FED AID-DRUG AND ALCOHOL	3075 DRUG & ALCOHOL SERVICES	1,084,824	1,084,824	1,084,824
8656 FEDERAL-GRANTS	3075 DRUG & ALCOHOL SERVICES	40,503	40,503	40,503
	4030 FARM ADVISOR	50,238	50,238	50,238
	TOTAL:	90,741	90,741	90,741
8659 FEDERAL AID - OTHER	2790 EMERGENCY SERVICES	21,000	21,000	21,000
8660 FEDERAL - WELFARE ADMIN	2660 PROBATION DEPARTMENT	1,475,268	1,475,268	1,475,268
	3200 SOCIAL SERVICES ADMINISTRATION	10,965,000	10,672,646	10,672,646
	TOTAL:	12,440,268	12,147,914	12,147,914
8662 FEDERAL AID - BHI & I	3240 AID TO CHILDREN-FOSTER CARE	3,232,195	3,232,195	3,232,195
8664 JTPA-FED 50% / STATE 50%	3200 SOCIAL SERVICES ADMINISTRATION	27,000	27,000	27,000
8667 FED AID-NUTRITION PROGRAM	2660 PROBATION DEPARTMENT	41,750	41,750	41,750
8668 FED AID-PERINTL SETASIDE	3075 DRUG & ALCOHOL SERVICES	46,466	46,466	46,466
8670 FED AID-CALWORKS	3250 CALWORKS	8,256,805	8,256,805	8,256,805
8680 FED AID-CHILD SUP ADMIN	2561 FAMILY SUPPORT	2,595,090	2,294,070	2,294,070
8682 FED AID-FS COLLECTION INC	2561 FAMILY SUPPORT	1,685,883	1,555,833	1,555,833
8701 OTHER GOVT AGENCY REVENUE	2110 PERSONNEL	500	500	500
	2660 PROBATION DEPARTMENT	78,415	78,415	97,660
	2840 ANIMAL SERVICES	223,700	230,700	230,700
	3000 HEALTH DEPARTMENT	121,082	130,582	130,582
	3070 MENTAL HEALTH	49,758	49,758	49,758
	TOTAL:	473,455	489,955	509,200
8805 OTHER GOV'T: RDA PASS THRU	2001 NON-DEPARTMENTAL REVENUES	190,000	190,000	190,000
8810 TRANSFERS IN FROM GEN FND	2083 COUNTYWIDE AUTOMATION REPLACEM	1,497,000	1,497,000	0
	2084 GEN GOVT BUILDING REPLACEMENT	805,000	805,000	0
	2207 CAPITAL PROJECTS FUND	0	0	96,634
	2920 ROADS	4,600,028	2,500,000	2,500,000
	3286 CO MEDICAL SERVICES PROG	1,282,957	0	0
	4000 LIBRARY	96,598	287,998	287,998
	4125 PARKS	2,021,523	2,021,523	2,021,523
	TOTAL:	10,303,106	7,111,521	4,906,155
8813 TRANSFER IN-FD 0026/LIBRARY	2208 MAINTENANCE PROJECTS	89,300	0	0
8815 TRNASFER IN-FD 0005/PARKS	2208 MAINTENANCE PROJECTS	864,000	0	0

REVENUE TYPE		DEPARTMENT		1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
8826	TRANSFERS IN FOR PRIN/INT	4901	DEBT SERVICE	171,783	171,783	171,783
8827	TRANSFER IN FR F9,AIRPORT	2207	CAPITAL PROJECTS FUND	8,106,000	0	0
		2208	MAINTENANCE PROJECTS	42,500	0	0
			TOTAL:	8,148,500	0	0
8881	TRANSFER IN-FEDERAL CDBG	2085	COMMUNITY DEVELOPMENT PROGRAM	938,850	938,850	938,850
8882	TRANSFER IN-FEDERAL HOME	2085	COMMUNITY DEVELOPMENT PROGRAM	1,000,000	1,007,000	1,007,000
8883	TRANSFER IN-FEDERAL ESG	2085	COMMUNITY DEVELOPMENT PROGRAM	100,000	100,000	100,000
8897	TRF IN FRM MBGC FOR EQUIP	4125	PARKS	25,000	25,000	25,000
8899	TRF IN GF-REALIGNMENT-VLF	3286	CO MEDICAL SERVICES PROG	2,019,723	2,019,723	0
9010	PROP. TAXES CURR. SECURED	2001	NON-DEPARTMENTAL REVENUES	44,002,633	44,002,633	44,002,633
		2920	ROADS	882,261	882,261	882,261
		4000	LIBRARY	3,171,440	3,171,440	3,171,440
			TOTAL:	48,056,334	48,056,334	48,056,334
9011	SUPPLEMENTAL-CURR.SECURED	2001	NON-DEPARTMENTAL REVENUES	350,000	350,000	350,000
		4000	LIBRARY	20,000	20,000	20,000
			TOTAL:	370,000	370,000	370,000
9012	REDEVELOPMENT AGENCY TAX	2001	NON-DEPARTMENTAL REVENUES	(399,968)	(399,968)	(399,968)
		4000	LIBRARY	(10,801)	(10,801)	(10,801)
			TOTAL:	(410,769)	(410,769)	(410,769)
9020	PROP. TAXES CURR. UNSEC.	2001	NON-DEPARTMENTAL REVENUES	1,276,487	1,276,487	1,276,487
		2920	ROADS	13,000	13,000	13,000
		4000	LIBRARY	91,395	91,395	91,395
			TOTAL:	1,380,882	1,380,882	1,380,882
9021	SUPPLEMENTAL-CURR.UNSEC.	4000	LIBRARY	500	530	530
9110	PROP. TAXES PRIOR SECURED	2001	NON-DEPARTMENTAL REVENUES	(100,000)	(100,000)	(100,000)
9120	PROP. TAXES PRIOR UNSEC.	2001	NON-DEPARTMENTAL REVENUES	45,000	45,000	45,000
		4000	LIBRARY	1,000	1,600	1,600
			TOTAL:	46,000	46,600	46,600
9121	SUPPLEMENTAL-PRIOR UNSEC	2001	NON-DEPARTMENTAL REVENUES	15,000	15,000	15,000
		4000	LIBRARY	500	925	925
			TOTAL:	15,500	15,925	15,925
9129	REDEMPTION FEES	2001	NON-DEPARTMENTAL REVENUES	46,000	46,000	46,000

SLO COUNTY BUDGET PREPARATION SYSTEM
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REVENUE TYPE	DEPARTMENT	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
9130 DELINQUENT/COST REIMBRSMT	2060 TREAS-TAX COLL-PUBLIC ADM	127,000	127,000	127,000
9132 PENALTIES-DELINQUENT TAX	2001 NON-DEPARTMENTAL REVENUES	100,000	100,000	100,000
	4000 LIBRARY	20	20	20
	TOTAL:	100,020	100,020	100,020
9133 PENALTIES-C O F	2001 NON-DEPARTMENTAL REVENUES	1,200	1,200	1,200
9135 TLRF PROCEEDS	2001 NON-DEPARTMENTAL REVENUES	1,200,000	1,200,000	1,200,000
	2005 SHORT-TERM FINANCING	90,000	90,000	90,000
	2050 AUDITOR-CONTROLLER	229,000	229,000	229,000
	2082 TAX REDUCTION RESERVE	2,000,000	2,000,000	2,000,000
	2207 CAPITAL PROJECTS FUND	500,000	500,000	500,000
	TOTAL:	4,019,000	4,019,000	4,019,000
9151 SALES AND USE TAXES	2001 NON-DEPARTMENTAL REVENUES	3,800,000	3,800,000	3,800,000
9160 FRANCHISES-CABLE	2001 NON-DEPARTMENTAL REVENUES	325,000	325,000	325,000
9161 FRANCHISE FEES-PUB UTIL	2001 NON-DEPARTMENTAL REVENUES	737,150	737,150	737,150
9162 FRANCHISE FEES-GARBAGE	2001 NON-DEPARTMENTAL REVENUES	475,000	475,000	475,000
9191 AIRCRAFT TAX	2001 NON-DEPARTMENTAL REVENUES	85,000	85,000	85,000
9192 PROPERTY TRANSFER TAX	2001 NON-DEPARTMENTAL REVENUES	900,000	900,000	900,000
9194 RACEHORSE TAX	2001 NON-DEPARTMENTAL REVENUES	10,000	10,000	10,000
9195 TRANSIENT OCCUPANCY TAX	2001 NON-DEPARTMENTAL REVENUES	2,900,000	2,900,000	2,900,000
9196 SALE OF TAX DEEDED PROP.	2060 TREAS-TAX COLL-PUBLIC ADM	2,250	2,250	2,250
9210 ANIMAL LICENSES	2840 ANIMAL SERVICES	325,000	335,000	335,000
9220 BUSINESS LICENSES	2060 TREAS-TAX COLL-PUBLIC ADM	59,322	59,322	59,322
9251 BUILDING PERMITS	2240 SURVEYOR	18,000	18,000	18,000
	2800 PLANNING & BUILDING DEPARTMENT	1,015,800	1,015,800	1,015,800
	TOTAL:	1,033,800	1,033,800	1,033,800
9252 GRADING PERMITS	2800 PLANNING & BUILDING DEPARTMENT	36,666	36,666	36,666
9253 PLAN CHECK FEES	2670 COUNTY FIRE	70,000	70,000	70,000
	2800 PLANNING & BUILDING DEPARTMENT	728,492	728,492	728,492
	TOTAL:	798,492	798,492	798,492
9254 SUB PERMITS-MECH EL PLUMB	2800 PLANNING & BUILDING DEPARTMENT	220,186	220,186	220,186

REVENUE TYPE		DEPARTMENT		1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
9281	LAND USE PERMITS	2800	PLANNING & BUILDING DEPARTMENT	377,147	377,147	377,147
9282	PLOT PLANS	2800	PLANNING & BUILDING DEPARTMENT	240,664	240,664	240,664
9283	GENERAL PLAN AMENDMENTS	2800	PLANNING & BUILDING DEPARTMENT	51,984	51,984	51,984
9284	AGRICULTURAL PRESERVE FEE	2800	PLANNING & BUILDING DEPARTMENT	20,240	20,240	20,240
9285	SUBDIVISION PERMITS	2800	PLANNING & BUILDING DEPARTMENT	144,697	144,697	144,697
9286	SPECIFIC PLANS	2800	PLANNING & BUILDING DEPARTMENT	2,653	2,653	2,653
9288	FINGER PRINTING FEES	2590	SHERIFF-CORONER	2,000	2,000	2,000
9289	EXPLOSIVE PERMITS	2590	SHERIFF-CORONER	700	700	700
9291	OTHER LICENSES AND PERMIT	2730	AGRICULTURAL COMMISSIONER	86,000	90,000	90,000
9292	GUN PERMITS	2590	SHERIFF-CORONER	8,500	8,500	8,500
9293	DOMESTIC VIOLENCE FEES	2562	VICTIM/WITNESS ASSISTANCE	40,000	40,000	40,000
9294	MARRIAGE LICENSES	2509	CLERK/RECORDER	5,600	5,600	5,600
9295	BURIAL PERMITS	3000	HEALTH DEPARTMENT	4,000	4,000	4,000
		3290	GENERAL RELIEF	8,560	8,560	8,560
			TOTAL:	12,560	12,560	12,560
9297	2840-MISC PERMITS	2840	ANIMAL SERVICES	20,000	20,000	20,000
9308	CIVIL ASSESSMENT-PC1214.1	2006	COURT OPERATIONS	350,000	350,000	350,000
9312	PROBA DRUG FEE-PC1203.1AB	2660	PROBATION DEPARTMENT	16,088	6,800	6,800
9315	CHILD RESTRNT FEE-COUNTY	2006	COURT OPERATIONS	500	500	500
9316	CHILD RESTRAINT FEE-CITY	2006	COURT OPERATIONS	100	100	100
9322	TRAFFIC SCH-VC42007.1($24)	2006	COURT OPERATIONS	276,000	276,000	276,000
9323	CNTY FIX IT-VC 40611	2006	COURT OPERATIONS	40,000	40,000	40,000
9324	COUNTY PARKING	2590	SHERIFF-CORONER	15,000	15,000	15,000
9325	CO-FAILURE TO APPEAR(FTA)	2006	COURT OPERATIONS	60,000	60,000	60,000
9326	CO MOTOR VEH/CRIM FINES	2006	COURT OPERATIONS	800,000	800,000	800,000

REVENUE TYPE		DEPARTMENT		1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
9330	DOMESTIC VIOLC-PC1203.097	2660	PROBATION DEPARTMENT	2,500	3,000	3,000
9333	CITIES FIX IT-VC40611	2006	COURT OPERATIONS	20,000	20,000	20,000
9334	SMALL CLAIMS ADVISORY FEE	2560	DISTRICT ATTORNEY	10,000	10,000	10,000
9336	HEAD TRAUMA-VC27315	2006	COURT OPERATIONS	1,000	1,000	1,000
9337	PA-EMERGENCY MED SERVICES	3287	EMERGENCY MEDICAL SRVS FUND	378,346	378,346	378,346
9339	SUPERIOR COURT FINES-BASE	2006	COURT OPERATIONS	40,000	40,000	40,000
		2660	PROBATION DEPARTMENT	21,527	12,350	12,350
			TOTAL:	61,527	52,350	52,350
9345	BLDG CODE INVESTIG FEES	2800	PLANNING & BUILDING DEPARTMENT	5,000	5,000	5,000
9348	TRAFFIC SCHOOL FEES	2006	COURT OPERATIONS	900,000	900,000	900,000
9353	VITAL STATS FEE-GC 26859	2006	COURT OPERATIONS	2,400	2,400	2,400
9356	BLOOD ALCOHOL FINES	2560	DISTRICT ATTORNEY	5,000	6,000	6,000
		3075	DRUG & ALCOHOL SERVICES	146,372	146,372	146,372
			TOTAL:	151,372	152,372	152,372
9358	PENALTY AS-FINGERPRINT ID	2590	SHERIFF-CORONER	104,681	104,681	104,681
9360	SMALL CLAIMS FEES	2006	COURT OPERATIONS	27,500	27,500	27,500
9365	FISH AND GAME FINES	2710	FISH AND GAME	12,500	12,500	12,500
9366	OFF-HIGHWAY MOTOR FINES	4125	PARKS	5,500	5,500	5,500
9373	HEALTH/SAFETY FINES/FORFT	2006	COURT OPERATIONS	5,000	5,000	5,000
		2560	DISTRICT ATTORNEY	5,000	5,000	5,000
			TOTAL:	10,000	10,000	10,000
9379	CITIES- ALL MISDEMEANORS	2006	COURT OPERATIONS	6,000	6,000	6,000
9380	FEES -ALCOHOL ABUSE & EDU	3075	DRUG & ALCOHOL SERVICES	120,000	120,000	120,000
9383	CITY MOTOR VEHICLE FINES	2006	COURT OPERATIONS	31,000	31,000	31,000
9394	PENALTY AS-CRIM JUS CONST	4901	DEBT SERVICE	284,769	284,769	284,769
9395	PENALTY AS-CTHS TEMP CONS	2207	CAPITAL PROJECTS FUND	739,000	736,600	736,600
9399	ST PENALTY ASSMNTS-PC1464	2006	COURT OPERATIONS	550,000	550,000	550,000

REVENUE TYPE	DEPARTMENT	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
9401 TRAN INTEREST REVENUE	2005 SHORT-TERM FINANCING	946,000	946,000	946,000
9407 INTEREST LEASE RESERVE FD	4901 DEBT SERVICE	49,745	49,745	49,745
9410 INTEREST	2001 NON-DEPARTMENTAL REVENUES	3,000,000	3,000,000	3,000,000
	2207 CAPITAL PROJECTS FUND	500,000	530,450	530,450
	2700 WILDLIFE AND GRAZING	1,700	1,700	1,700
	2920 ROADS	20,000	20,000	20,000
	3286 CO MEDICAL SERVICES PROG	5,000	5,000	5,000
	3287 EMERGENCY MEDICAL SRVS FUND	7,725	7,725	7,725
	3288 CAL HEALTHCARE INDIG PROG	9,500	9,500	9,500
	4000 LIBRARY	80,000	80,000	80,000
	4125 PARKS	14,240	14,240	14,240
	TOTAL:	3,638,165	3,668,615	3,668,615
9421 COMMUNICATION LEASE FACIL	2180 GENERAL SERVICES	8,550	8,550	8,550
9431 RENT-LAND/BLDG-SHORT TERM	2180 GENERAL SERVICES	50,848	50,848	50,848
	2670 COUNTY FIRE	30,000	30,000	30,000
	2920 ROADS	1,800	1,800	1,800
	4000 LIBRARY	6,600	6,600	6,600
	4125 PARKS	7,288	7,288	7,288
	TOTAL:	96,536	96,536	96,536
9432 RENT-LAND/BLDG-LONG TERM	4125 PARKS	3,776	3,776	3,776
	4901 DEBT SERVICE	51,600	51,600	51,600
	TOTAL:	55,376	55,376	55,376
9434 FARM LAND RENT	2180 GENERAL SERVICES	676	676	676
	4125 PARKS	1,800	1,800	1,800
	TOTAL:	2,476	2,476	2,476
9438 RENTAL OF VETERANS BLDGS.	2180 GENERAL SERVICES	58,000	58,000	58,000
9559 FLOOD HAZARD FEES	2240 SURVEYOR	700	700	700
9587 AMBULANCE REIMBURSEMENT	2001 NON-DEPARTMENTAL REVENUES	44,000	44,000	44,000
9588 INMATE ASSISTANCE REIMBRS	2590 SHERIFF-CORONER	1,100	1,100	1,100
9589 BOOKING FEES-INDIVIDUALS	2590 SHERIFF-CORONER	25,000	25,000	25,000
9591 PUBLIC EDUCATION GOV'T ACCESS	2290 SERVICES TO SPL DISTRICTS	128,750	128,750	128,750
9592 MONITORING FEE-PC1203.1B	2660 PROBATION DEPARTMENT	487,500	300,000	300,000
9601 CHANGE OF PLEA	2660 PROBATION DEPARTMENT	900	790	790

SLO COUNTY BUDGET PREPARATION SYSTEM
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REVENUE TYPE	DEPARTMENT	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
9602 PROBA MGMNT FEE-ADULTS	2660 PROBATION DEPARTMENT	45,000	16,300	16,300
9605 CHIP PHYSICIANS - EMS	2660 PROBATION DEPARTMENT	41,500	43,200	43,200
9606 RESTITN COLL FEE-PC1203.1	2660 PROBATION DEPARTMENT	80,000	61,400	61,400
9607 RECORD SEALING FEE	2660 PROBATION DEPARTMENT	1,740	1,000	1,000
9609 RED INSTALLMENT PLAN FEE	2060 TREAS-TAX COLL-PUBLIC ADM	6,560	6,560	6,560
9610 ADMINISTRATIVE SERVICES	2050 AUDITOR-CONTROLLER	57,500	57,500	57,500
	2060 TREAS-TAX COLL-PUBLIC ADM	447,544	447,544	447,544
	2560 DISTRICT ATTORNEY	104,000	150,000	150,000
	2660 PROBATION DEPARTMENT	263	300	300
	2840 ANIMAL SERVICES	10,000	10,000	10,000
	TOTAL:	619,307	665,344	665,344
9611 SPECIAL ASSESSMENT FEES	2050 AUDITOR-CONTROLLER	99,700	99,700	99,700
9612 ASSESSMNT APPORTNMNT FEES	2290 SERVICES TO SPL DISTRICTS	1,600	1,600	1,600
9613 PROP.REDEMPT.SEARCH FEES	2060 TREAS-TAX COLL-PUBLIC ADM	3,920	3,920	3,920
9614 RETIREMENT SERVICES	2120 RETIREMENT PLANS	645,368	645,368	645,368
9615 AUDITING, ACCOUNTING FEES	2050 AUDITOR-CONTROLLER	200	200	200
9619 PUBLIC DEFENDR SRVS-ADULT	2550 PUBLIC DEFENDER	8,000	8,000	8,000
9625 ELECTION SERVICES	2509 CLERK/RECORDER	140,000	140,000	140,000
9627 DIVERSION FEE	2560 DISTRICT ATTORNEY	48,000	50,000	50,000
	2660 PROBATION DEPARTMENT	10,335	10,700	10,700
	4040 DRINKING DRIVER PROGRAMS	133,500	136,000	136,000
	TOTAL:	191,835	196,700	196,700
9629 RATE STUDY REIMBURSEMENT	2050 AUDITOR-CONTROLLER	500	500	500
9631 SEGREGATIONS FEE	2060 TREAS-TAX COLL-PUBLIC ADM	504	504	504
9632 DMV DELINQUENT VESSEL FEE	2060 TREAS-TAX COLL-PUBLIC ADM	300	300	300
9633 UNSEC DELINQUENT COLL FEE	2060 TREAS-TAX COLL-PUBLIC ADM	35,000	35,000	35,000
9634 OTHER COURT-ORDERED REIMB	2660 PROBATION DEPARTMENT	2,680	3,000	3,000
9635 LEGAL SERVICES	2100 COUNTY COUNSEL	34,200	34,200	34,200
	2561 FAMILY SUPPORT	1,000	1,000	1,000
	TOTAL:	35,200	35,200	35,200

REVENUE TYPE		DEPARTMENT		1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
9637	INVOLUNTARY LIEN NOTICES	2509	CLERK/RECORDER	8,000	8,000	8,000
9638	INSTALLMENT FEES	2660	PROBATION DEPARTMENT	0	3,000	3,000
9639	PROCESSING FEES	2660	PROBATION DEPARTMENT	22,377	21,800	21,800
9641	ENVIRONMNTL ASSESSMT FEES	2750	ENVIRONMENTAL COORDINATOR	460,000	460,000	460,000
		2850	INTERGOVTL SERVCES/LAFCO	3,000	3,000	3,000
			TOTAL:	463,000	463,000	463,000
9643	LAFCO PROCESSING FEES	2850	INTERGOVTL SERVCES/LAFCO	23,000	23,000	23,000
9644	PUBLICATION FEES	2800	PLANNING & BUILDING DEPARTMENT	44,980	44,980	44,980
9645	PLANNING/ENGINEERING SVCS	2800	PLANNING & BUILDING DEPARTMENT	15,000	15,000	15,000
		2920	ROADS	500	500	500
			TOTAL:	15,500	15,500	15,500
9646	ROAD PERMIT FEES	2920	ROADS	5,000	5,000	5,000
9647	FILING FEES-CORNER RECORD	2240	SURVEYOR	714	714	714
9648	LOT LINE ADJUSTMENTS	2240	SURVEYOR	10,945	10,945	10,945
9652	ROAD IMPACT FEES	2920	ROADS	386,000	386,000	386,000
9654	ALLOCATION ADMIN FEE	2800	PLANNING & BUILDING DEPARTMENT	72,000	72,000	72,000
9655	DATA PROCCESSNG/INFO SRVS	2250	INFORMATION SERVICES	99,697	99,697	99,697
9656	COMMUNICATION SERVICE REV	2250	INFORMATION SERVICES	97,257	97,257	97,257
9658	FIRE PROTECTION SERVICES	2670	COUNTY FIRE	14,300	14,300	14,300
9659	PUB FACIL FEE-FIRE	2207	CAPITAL PROJECTS FUND	583,700	50,000	50,000
		2670	COUNTY FIRE	0	7,600	7,600
			TOTAL:	583,700	57,600	57,600
9660	RECORDERS FEE GC27361.4	2509	CLERK/RECORDER	170,000	170,000	170,000
9661	AGRICULTURAL SERVICES	2730	AGRICULTURAL COMMISSIONER	52,990	52,990	52,990
9662	RODENT CONTROL	2730	AGRICULTURAL COMMISSIONER	58,000	58,000	58,000
9663	HOME DETENTION PROGRAM	2590	SHERIFF-CORONER	55,000	31,250	31,250
9665	STANDARDIZATION INSPECTS	2730	AGRICULTURAL COMMISSIONER	6,800	6,800	6,800

REVENUE TYPE		DEPARTMENT		1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
9668	ALTERNATIVE WORK PROG REV	2590	SHERIFF-CORONER	40,000	33,150	33,150
		2660	PROBATION DEPARTMENT	34,944	36,100	36,100
			TOTAL:	74,944	69,250	69,250
9669	WEEKENDER PROGRAM	2590	SHERIFF-CORONER	32,000	29,150	29,150
9670	CIVIL PROCESS SERVICE	2590	SHERIFF-CORONER	110,000	110,000	110,000
9675	COURT FEES AND COSTS	2006	COURT OPERATIONS	113,625	113,625	113,625
9680	ESTATE FEES	2060	TREAS-TAX COLL-PUBLIC ADM	10,700	10,700	10,700
9681	GUARDIANSHIP FEES	2100	COUNTY COUNSEL	6,000	6,000	6,000
		3052	PUBLIC GUARDIAN	46,000	46,000	46,000
			TOTAL:	52,000	52,000	52,000
9682	REPRESENTATIVE PAYEE FEES	3052	PUBLIC GUARDIAN	18,600	18,600	18,600
9685	HUMANE SERVICES	2840	ANIMAL SERVICES	40,000	40,000	40,000
9686	IMPOUND FEES	2840	ANIMAL SERVICES	40,000	40,000	40,000
9687	BOARDING FEES	2840	ANIMAL SERVICES	17,500	17,500	17,500
9688	ANIMAL PLACEMENT	2840	ANIMAL SERVICES	16,800	15,000	15,000
9690	LAW ENFORCEMENT SERVICES	2590	SHERIFF-CORONER	59,000	59,000	59,000
9691	BOOKING FEES (SB 2557)	2590	SHERIFF-CORONER	245,000	245,000	245,000
9693	RECORDER'S SPECL PROJECTS	2509	CLERK/RECORDER	106,406	113,050	113,050
9694	RECORDG FEE-MICROGRAPHICS	2509	CLERK/RECORDER	46,915	48,090	48,090
9695	RECORDING FEES	2509	CLERK/RECORDER	480,000	480,000	480,000
		3000	HEALTH DEPARTMENT	56,000	56,000	56,000
			TOTAL:	536,000	536,000	536,000
9696	RECORDING FEES-VHS	2509	CLERK/RECORDER	16,140	16,140	16,140
9698	CIVIL SPECIAL FEE GC26746	2590	SHERIFF-CORONER	8,135	8,135	8,135
9699	CHANGE OF OWNERSHIP FEE	2509	CLERK/RECORDER	11,000	11,000	11,000
9701	PUB FACIL FEE-PARKS	2207	CAPITAL PROJECTS FUND	3,600,000	55,000	55,000
9704	DEVELOPMENT FEE- ADMIN	2240	SURVEYOR	7,200	7,200	7,200
		2800	PLANNING & BUILDING DEPARTMENT	42,500	42,500	42,500
			TOTAL:	49,700	49,700	49,700

REVENUE TYPE	DEPARTMENT	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
9705 SEPARATE TAX BILL COSTS	2001 NON-DEPARTMENTAL REVENUES	26,000	26,000	26,000
9709 ENCROACHMENT PERMIT FEES	2920 ROADS	30,000	30,000	30,000
9710 ROAD ABANDONMENT FEE	2800 PLANNING & BUILDING DEPARTMENT	1,500	1,500	1,500
	2920 ROADS	1,600	1,600	1,600
	TOTAL:	3,100	3,100	3,100
9712 CURB & GUTTER WAIVERS	2920 ROADS	9,000	9,000	9,000
9713 VENDING MACHINE REVENUE	2180 GENERAL SERVICES	150	150	150
9714 COIN TELEPHONE COMMISSION	2250 INFORMATION SERVICES	2,500	2,500	2,500
	4000 LIBRARY	100	200	200
	4125 PARKS	85	85	85
	TOTAL:	2,685	2,785	2,785
9718 EXAM FEES-CHILDREN	3000 HEALTH DEPARTMENT	130,000	130,000	130,000
9719 CHILD HLTH CARE EXAM-FEES	3000 HEALTH DEPARTMENT	1,500	1,500	1,500
9720 OBSTETRICAL SERVICES	3000 HEALTH DEPARTMENT	400,000	654,702	654,702
9721 NURSING FEES	3000 HEALTH DEPARTMENT	150,600	162,400	162,400
	3285 LAW ENFORCEMENT MED CARE	2,300	2,300	2,300
	TOTAL:	152,900	164,700	164,700
9723 LABORATORY SERVICES	2561 FAMILY SUPPORT	3,000	3,000	3,000
	3000 HEALTH DEPARTMENT	240,000	290,000	290,000
	TOTAL:	243,000	293,000	293,000
9724 SUPPLEMENTAL ROLL-5% ADMN	2001 NON-DEPARTMENTAL REVENUES	180,000	180,000	180,000
9725 MENTAL HEALTH SERVICES	3070 MENTAL HEALTH	497,571	497,571	497,571
9726 SECOND CHANCE CHARGES-ALC	4040 DRINKING DRIVER PROGRAMS	418,000	430,472	430,472
9727 ALCOHOLISM SERVICES	3075 DRUG & ALCOHOL SERVICES	11,075	11,075	11,075
9728 COBRA MED INS ADMIN FEE	2050 AUDITOR-CONTROLLER	300	300	300
9729 PROP TAX ADMIN FEE-SB2557	2001 NON-DEPARTMENTAL REVENUES	750,000	750,000	750,000
	2509 CLERK/RECORDER	1,500	1,500	1,500
	TOTAL:	751,500	751,500	751,500
9730 SANITATION SERVICES	3000 HEALTH DEPARTMENT	978,500	978,500	978,500
9731 ITS ADMINSTRATIVE CHARGES	2050 AUDITOR-CONTROLLER	2,000	2,000	2,000

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE		DEPARTMENT		1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
9738	MEDICAL REMB SERV/PAT CAR	3000	HEALTH DEPARTMENT	180,000	299,520	299,520
		3075	DRUG & ALCOHOL SERVICES	12,000	12,000	12,000
		3320	CALIF CHILDRENS SERVICES	53,000	53,000	53,000
			TOTAL:	245,000	364,520	364,520
9740	CUTS & COMBINATN REQUESTS	2070	ASSESSOR	4,000	4,000	4,000
9745	CALIF CHILDREN SERVICES	3320	CALIF CHILDRENS SERVICES	20,000	20,000	20,000
9747	INST.CARE-JUVENILE HALL	2660	PROBATION DEPARTMENT	109,500	39,000	39,000
9748	PSYCHIATRIC FEES-ADULTS	3070	MENTAL HEALTH	471,986	471,986	471,986
9749	INSTITUTIONAL CARE/SERVCE	2660	PROBATION DEPARTMENT	486	550	550
9751	LOST-DAMAGED MATERIALS	4000	LIBRARY	10,000	13,000	13,000
9752	LIBRARY SERVICES	4000	LIBRARY	110,000	137,000	137,000
9753	TRAFFIC SAFETY PROGRAM	4040	DRINKING DRIVER PROGRAMS	433,500	439,000	439,000
9757	COPYING FEES	2110	PERSONNEL	500	500	500
		2509	CLERK/RECORDER	21,000	21,000	21,000
		4000	LIBRARY	20,000	20,000	20,000
			TOTAL:	41,500	41,500	41,500
9758	LIBRARY REQUEST FEES	4000	LIBRARY	20,000	20,000	20,000
9760	MOTION FEE-GC26830(A)	2006	COURT OPERATIONS	3,500	3,500	3,500
9762	CAMPING FEES	4125	PARKS	271,650	271,650	271,650
9763	DAILY PASSES	4125	PARKS	95,092	95,092	95,092
9764	GROUP ENTRANCE FEES	4125	PARKS	85,340	85,340	85,340
9765	SEASON PASSES	4125	PARKS	25,450	25,450	25,450
9766	SEASON BOAT LICENSES	4125	PARKS	16,450	16,450	16,450
9767	DAILY BOAT PASSES	4125	PARKS	20,400	20,400	20,400
9768	INCOME FROM CONCESSIONS	2180	GENERAL SERVICES	7,200	7,200	7,200
		4125	PARKS	59,250	59,250	59,250
			TOTAL:	66,450	66,450	66,450
9769	SWIMMING POOL FEES	4125	PARKS	76,425	76,425	76,425

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
9770 MOTION SUM JDG-GC	2006 COURT OPERATIONS	4,800	4,800	4,800
9771 DOG/DAY USE	4125 PARKS	7,522	7,522	7,522
9772 SHOWERS/LOCKERS	4125 PARKS	12,350	12,350	12,350
9775 MOBL HOME DUP TX CLEARNCE	2060 TREAS-TAX COLL-PUBLIC ADM	105	105	105
9776 PARKLAND FEE (QUIMBY FEE)	2207 CAPITAL PROJECTS FUND	0	268,100	268,100
9778 OTHER CLERK FEES	2006 COURT OPERATIONS	7,000	7,000	7,000
	2509 CLERK/RECORDER	140,000	140,000	140,000
	TOTAL:	147,000	147,000	147,000
9779 BOARD CLERK FEES	2509 CLERK/RECORDER	12,000	12,000	12,000
9780 COUNTY CIVIL FEES	2006 COURT OPERATIONS	29,000	29,000	29,000
9781 MISCELLANEOUS FEES	4040 DRINKING DRIVER PROGRAMS	24,210	24,210	24,210
	4125 PARKS	750	750	750
	TOTAL:	24,960	24,960	24,960
9783 HAZARDOUS WASTE REVENUES	2730 AGRICULTURAL COMMISSIONER	6,900	6,900	6,900
9785 MONUMENTATION FEES	2241 MONUMENTATION	65,908	65,908	65,908
9786 DRAINGE RVW-PLOT/SITE PLN	2240 SURVEYOR	17,610	17,610	17,610
9787 RECREATIONAL PROGRAMS	4125 PARKS	860	860	860
9791 DEVELOPMENT PLAN INSPECTN	2240 SURVEYOR	11,276	11,276	11,276
9792 PAR MAP CHECKING THRU T/A	2240 SURVEYOR	8,520	8,520	8,520
	2509 CLERK/RECORDER	4,000	4,000	4,000
	TOTAL:	12,520	12,520	12,520
9796 ROAD EXCPTN REQ-PARCEL MP	2240 SURVEYOR	6,840	6,840	6,840
9798 RECORDS OF SURVEY FEES	2240 SURVEYOR	16,623	16,623	16,623
9799 OTHER SERVICE CHARGES	2070 ASSESSOR	110,000	110,000	110,000
9851 SERVICE CHARGES	4125 PARKS	1,226,270	1,268,040	1,268,040
9862 WATER SALES-OTHER	2179 OPERATIONS CENTER	16,284	16,284	16,284
9903 SEMINAR/CONF/WORKSHOP FEE	2670 COUNTY FIRE	37,000	37,000	37,000
	3070 MENTAL HEALTH	10,040	10,040	10,040
	TOTAL:	47,040	47,040	47,040

REVENUE TYPE	DEPARTMENT	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
9927 LIBRARY CARD ACCESS FEES	2060 TREAS-TAX COLL-PUBLIC ADM	6,990	6,990	6,990
9929 FORFEIT ADOPT/SPAY FEES	2840 ANIMAL SERVICES	60,000	0	0
9930 REV APPLICABLE PRIOR YRS	2800 PLANNING & BUILDING DEPARTMENT	1,000	1,000	1,000
	3286 CO MEDICAL SERVICES PROG	10,000	10,000	10,000
	TOTAL:	11,000	11,000	11,000
9932 REIMBURSEMENTS-ASSISTANCE	3240 AID TO CHILDREN-FOSTER CARE	273,412	351,414	351,414
	3250 CALWORKS	92,724	123,600	123,600
	TOTAL:	366,136	475,014	475,014
9937 TAX DEPT RETRND CHECK FEE	2060 TREAS-TAX COLL-PUBLIC ADM	8,160	8,160	8,160
9940 SALE OF FIXED ASSETS	2180 GENERAL SERVICES	16,000	16,000	16,000
9944 ADV COSTS TX DEEDED PROP	2060 TREAS-TAX COLL-PUBLIC ADM	555	555	555
9949 OTHER REIMBURSEMENTS	2110 PERSONNEL	500	0	0
	2290 SERVICES TO SPL DISTRICTS	962	962	962
	2509 CLERK/RECORDER	1,000	1,000	1,000
	2590 SHERIFF-CORONER	10,000	9,000	9,000
	2670 COUNTY FIRE	30,000	30,000	30,000
	3075 DRUG & ALCOHOL SERVICES	118,124	118,124	118,124
	TOTAL:	160,586	159,086	159,086
9950 BOOK,PAMPHLT,BROCHR SALES	2050 AUDITOR-CONTROLLER	800	800	800
	2800 PLANNING & BUILDING DEPARTMENT	14,000	14,000	14,000
	4000 LIBRARY	3,000	3,000	3,000
	TOTAL:	17,800	17,800	17,800
9951 MAP SALES	2070 ASSESSOR	14,000	14,000	14,000
	2240 SURVEYOR	6,871	6,871	6,871
	TOTAL:	20,871	20,871	20,871
9953 EMPLOYEE REIMBURSEMENTS	2040 ADMINISTRATIVE OFFICE	100	100	100
	2590 SHERIFF-CORONER	500	500	500
	2790 EMERGENCY SERVICES	100	100	100
	3000 HEALTH DEPARTMENT	500	500	500
	TOTAL:	1,200	1,200	1,200
9954 EMPL MEALS/IN-HOUSE FOOD	2590 SHERIFF-CORONER	3,600	3,600	3,600
9956 PUB INFO SALE-COMP FILES	2040 ADMINISTRATIVE OFFICE	3,570	3,570	3,570
	2060 TREAS-TAX COLL-PUBLIC ADM	7,500	7,500	7,500
	2070 ASSESSOR	17,000	17,000	17,000
	2509 CLERK/RECORDER	10,000	10,000	10,000
	TOTAL:	38,070	38,070	38,070

REVENUE TYPE	DEPARTMENT	1998-99 REQUESTED	1998-99 RECOMMENDED	1998-99 ADOPTED
9958 NUISANCE ABATEMENT	2800 PLANNING & BUILDING DEPARTMENT	14,307	14,307	14,307
9959 SERVICE CHGE RETRND CHKS	2060 TREAS-TAX COLL-PUBLIC ADM	21,332	21,332	21,332
9960 OTHER REVENUE	2060 TREAS-TAX COLL-PUBLIC ADM	600	600	600
	2180 GENERAL SERVICES	4,000	8,000	8,000
	2240 SURVEYOR	386	386	386
	2560 DISTRICT ATTORNEY	17,000	4,000	4,000
	2561 FAMILY SUPPORT	1,000	1,000	1,000
	2590 SHERIFF-CORONER	17,500	12,000	12,000
	2660 PROBATION DEPARTMENT	1,000	1,100	1,100
	2730 AGRICULTURAL COMMISSIONER	2,000	2,000	2,000
	2800 PLANNING & BUILDING DEPARTMENT	50,187	50,187	50,187
	2840 ANIMAL SERVICES	2,000	1,000	1,000
	2920 ROADS	41,000	41,000	41,000
	3000 HEALTH DEPARTMENT	30,000	30,000	30,000
	3070 MENTAL HEALTH	64,652	64,652	64,652
	3200 SOCIAL SERVICES ADMINISTRATION	220,000	220,000	220,000
	3285 LAW ENFORCEMENT MED CARE	230	230	230
	4000 LIBRARY	0	10,251	10,251
	4125 PARKS	3,200	3,200	3,200
	TOTAL:	454,755	449,606	449,606
9961 1915 BOND ACT ASSESSMENT	2050 AUDITOR-CONTROLLER	25,000	25,000	25,000
9967 CONTRIBUTIONS - NON GOVTL	2208 MAINTENANCE PROJECTS	0	0	10,200
	2562 VICTIM/WITNESS ASSISTANCE	2,000	2,000	2,000
	TOTAL:	2,000	2,000	12,200
9968 GRANTS: NON-GOVERNMENTAL	3075 DRUG & ALCOHOL SERVICES	50,000	50,000	50,000
9975 PM INSPECT-IMP PLANS P11E	2240 SURVEYOR	20,511	20,511	20,511
9976 TM INSPECT-IMP PLANS P11D	2240 SURVEYOR	81,534	81,534	81,534
9977 MICROFILM	2800 PLANNING & BUILDING DEPARTMENT	89,430	89,430	89,430
9980 CASH OVERAGES	2060 TREAS-TAX COLL-PUBLIC ADM	2,000	2,000	2,000
	2560 DISTRICT ATTORNEY	275	400	400
	4000 LIBRARY	300	300	300
	4125 PARKS	125	125	125
	TOTAL:	2,700	2,825	2,825
9986 INTERFUND CONTRIBUTIONS	2670 COUNTY FIRE	90,000	90,000	90,000
	TOTAL COUNTY REVENUE	249,205,718	232,933,354	228,850,295

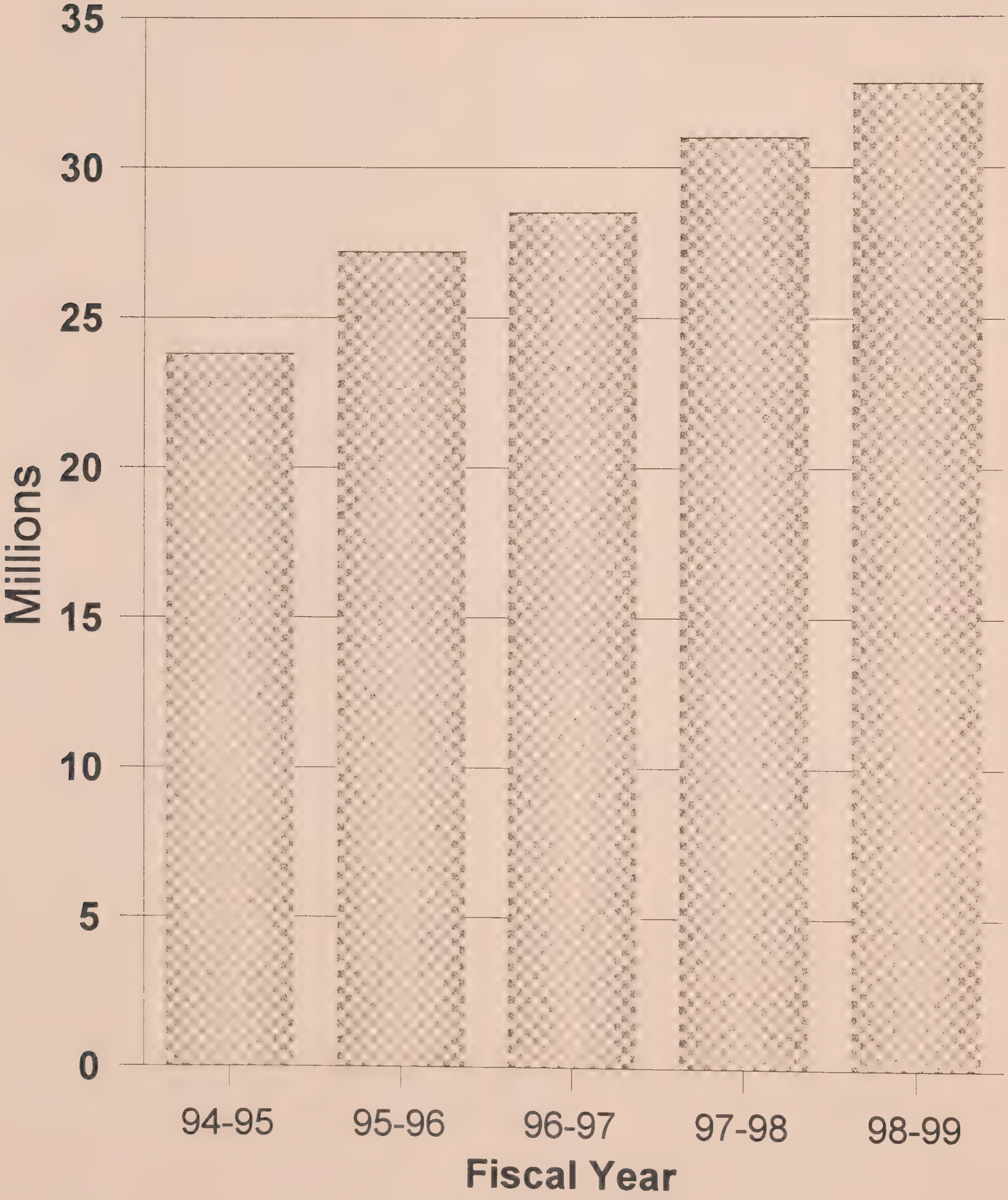
Departmental Budgets

General Government

Board of Supervisors
Administrative Office
Auditor-Controller
Treasurer-Tax Collector
Assessor
Community Development
County Counsel
Personnel
Retirement Plans
Operations Center
General Services
Surveyor
Monumentation
Information Services Division
Services to Special District
Risk Management
Clerk-Recorder

General Government

5 Year Budget History



per1000

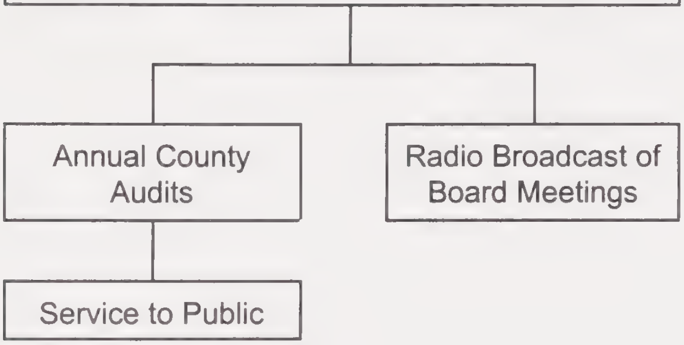
Fund: General Fund

BOARD OF SUPERVISORS

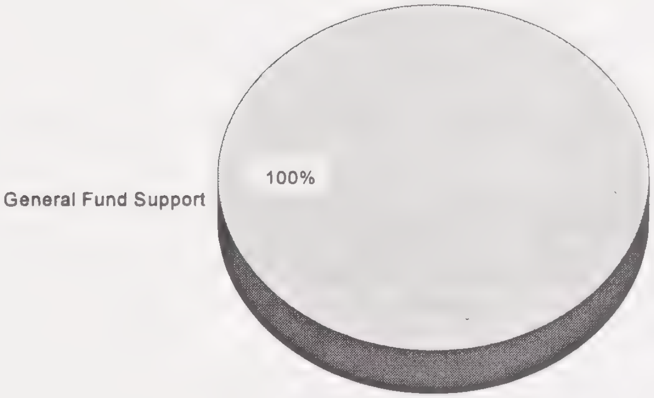
Budget Unit: 2000

Activity: Legislative & Administrative

ADOPTED BUDGET FY 1998-99	
Operating Cost	$866,329
General Fund Support	$866,329

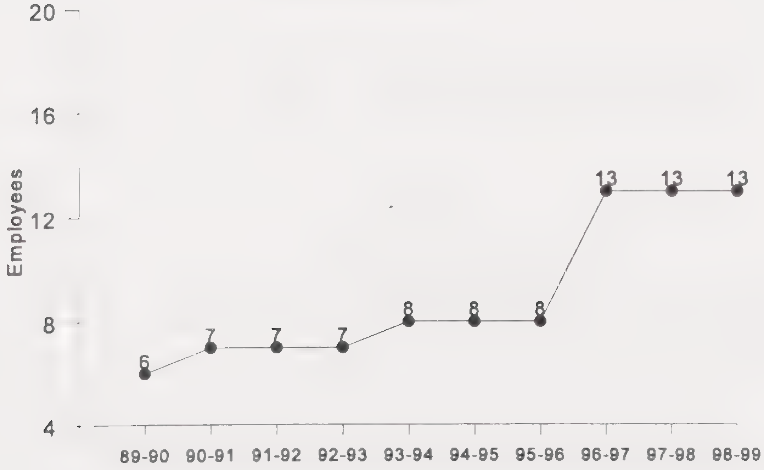

Annual County Audits
Radio Broadcast of Board Meetings
Service to Public

Source of Funds

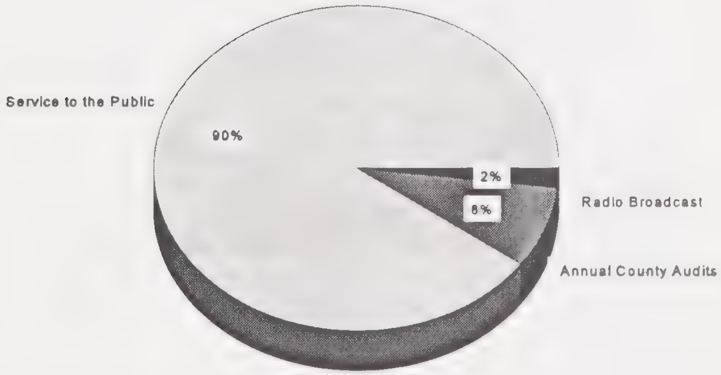


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 623,824	$ 677,159	$ 667,038	$ 667,038	$ 667,038
Services and Supplies	199,520	199,828	199,291	199,291	199,291
Other Charges	0	0	0	0	0
Fixed Assets	46,998	0	0	0	0
**Gross Expenditures	$ 870,342	$ 876,987	$ 866,329	$ 866,329	$ 866,329
Less Intrafund Transfers	4,200	2,435	0	0	0
Revenues	25	10,847	0	0	0
General Fund Support (G.F.S.)	$ 866,117	$ 863,705	$ 866,329	$ 866,329	$ 866,329

MISSION STATEMENT

The San Luis Obispo Board of Supervisors is the legislative arm of the County government, and is committed to the implementation of such policies and the provision of such services that will enhance the economic, environmental and social quality of life in San Luis Obispo County.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Annual County Audits: This program complies with Government Code Section 25250, which states that it is the Board of Supervisors duty to examine and audit the financial records of the County. In addition, this program satisfies the Federal Single Audit Act (Public law 98-502) relative to the auditing of federal monies received by the County. (Mandated)

2. Radio broadcast of Board Meetings: Through this program the Board seeks to reach and inform as many citizens as possible regarding the issues taken up at the weekly public business meeting of the Board of Supervisors. (Discretionary)

3. Service to Public: The majority of the Board's activities center around services to the public which are provided in its capacity as the legislative body of the County. Members of the Board of Supervisors represent the people residing within their supervisorial district, while also working for the general welfare of the entire County. (Mandated/Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Annual County Audits	$ 71,000	$ 68,000	$ 0	$ 68,000	$ (3,000)
Radio Broadcast	15,000	16,500	0	16,500	1,500
Service to the Public	786,256	781,829	0	781,829	(4,427)
Department Totals	$ 872,256	$ 866,329	$ 0	$ 866,329	$ (5,927)

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Annual County Audits	0.00	0.00	0.00
Radio Broadcast	0.00	0.00	0.00
Service to the Public	13.00	13.00	0.00
Department Totals	13.00	13.00	0.00

KEY PROGRAM OBJECTIVES

- To adopt and pursue a legislative program for the County in furtherance of the ideals of the County Mission Statement.
- To establish policies for the service delivery programs of San Luis Obispo County government which provide measurable results.
- To review and adopt policies which provide sound fiscal management of the County through the annual budget.
- To review the Quarterly Financial Status Reports and provide direction as appropriate.
- To assure public participation within the legislative responsibilities of the Board of Supervisors.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended funding level for the Board of Supervisors for the 1998-99 fiscal year provides for expenditure appropriations of $866,329. This will provide continued support of the Board's operations at the current levels. No revenues are anticipated to flow into the Board's budget during the coming year. Accordingly, the noted expenditure appropriations are also the General Fund support costs.

Amounts recommended in the Salary and Benefits category will provide continued support for all current permanent positions. Also, in recognition of occasional peaks in the workload of the Board's clerical staff, included for the upcoming fiscal year is an amount to cover anticipated overtime costs. It is expected that the $5,000 amount recommended for this item will be sufficient to cover those costs.

Staff costs aside, the main operational support costs of a given budget are those contained within the Services and Supplies category. In this regard, the recommended budget for this category for the 1998-99 fiscal year, $199,291, reflects strictly a maintenance of the current level of operations. In fact, with the normal increases and decreases seen between the various line items, the total amount for this category is reduced from the current year appropriation by $238. While not a large reduction, it is reflective of the effort to "hold the line" on costs where possible. While holding the line on costs, the level recommendation in this category, versus the current year, will still provide the Board with sufficient resources to conduct its operations throughout the new fiscal year.

No Fixed Asset items were requested nor are recommended for the upcoming year.

No revenue amounts are anticipated nor are recommended for the upcoming year.

BOARD ADOPTED CHANGES

None.

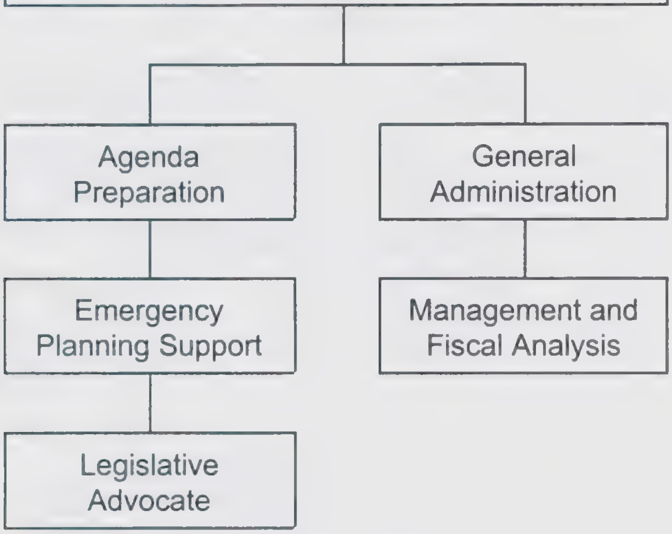
Fund: General Fund

ADMINISTRATIVE OFFICE

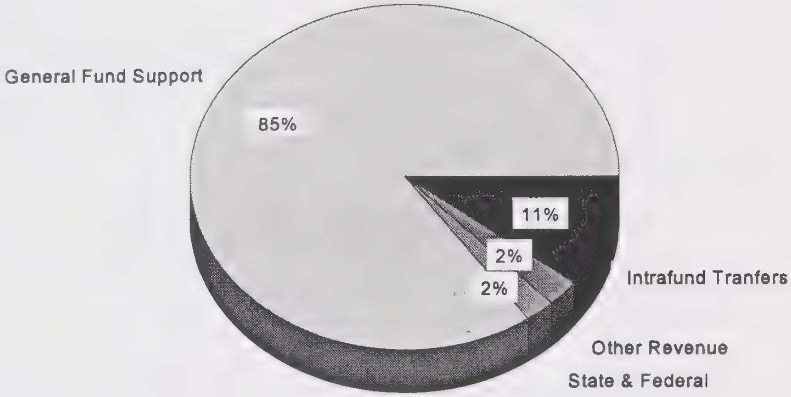
Budget Unit: 2040

Activity: Legislative & Administrative

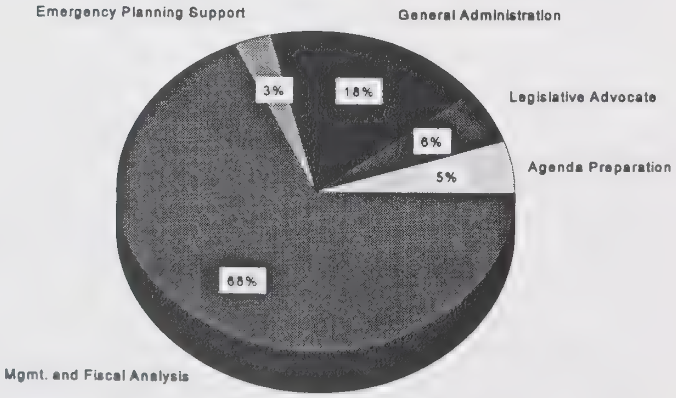
ADOPTED BUDGET FY 1998-99	
Operating Cost	$1,155,364
Revenue/Intrafund Transfers	$219,211
General Fund Support	$936,153


Agenda Preparation
General Administration
Emergency Planning Support
Management and Fiscal Analysis
Legislative Advocate

Source of Funds

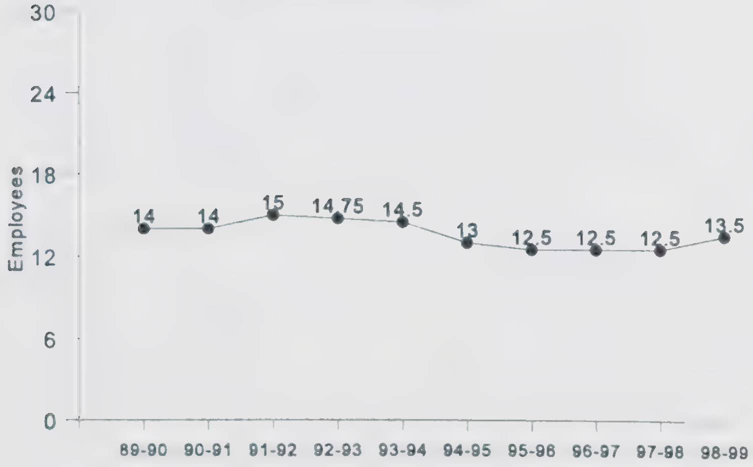


Use of Funds



Number of Employees

(Full Time Equivalent)



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 836,495	$ 899,296	$ 987,339	$ 987,339	$ 987,339
Services and Supplies	209,764	173,074	168,025	168,025	168,025
Other Charges	0	0	0	0	0
Fixed Assets	0	22,064	0	0	0
**Gross Expenditures	$ 1,046,259	$ 1,094,434	$ 1,155,364	$ 1,155,364	$ 1,155,364
Less Intrafund Transfers	68,552	79,141	116,541	116,541	116,541
Revenues	265,318	114,766	102,670	102,670	102,670
General Fund Support (G.F.S.)	$ 712,389	$ 900,527	$ 936,153	$ 936,153	$ 936,153

MISSION STATEMENT

The County Administrative Office is committed to provide responsible and responsive management of policies and programs established by the Board of Supervisors that promote the efficient and effective use of public resources and provide service to the public and other County departments.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Agenda Preparation: Includes coordination, preparation and scheduling of the Board of Supervisors' agenda. (Mandated/Discretionary)

2. Emergency Planning Support: Includes management direction of and clerical support for the County's Office of Emergency Services, which is a division of the Administrative Office. (Discretionary)

3. General Administration: Includes advising on and administering Board policy; implementation of new programs; coordination between county, state and federal agencies; conceptual design, modification or development of countywide policies, programs and procedures; providing information to the public on county government organization, services and procedures; administration of county policy on various federally funded programs; and complying with state and federal regulations governing federal funds, including analysis of requests, assistance to applicants, and federal reports. In addition to the core Administrative Office, this activity includes clerical support of Intergovernmental Services, Local Agency Formation Commission, the Emergency Services Office, and oversight and assistance in meeting the clerical needs of the Risk Management division. Also included is the provision of receptionist support for the Board of Supervisors. (Discretionary)

4. Legislative Advocacy: This is a contract program by which the County retains a legislative advocate in Sacramento to directly represent the County's interests. (Discretionary)

5. Management and Fiscal Analysis: Includes preparation of the proposed budget and administration of the final budget; management review and analysis of operational and organizational matters; provides assistance to other departments including administration of the budget and the coordination of activities related to changes in appropriation levels, personnel requirements, program revisions and quarterly reporting. (Mandated/Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted G.F. Support	1998-99 Board Adopted Appropriation	1998-99 Board Adopted Revenue/Intrafund	1998-99 Board Adopted G.F. Support	Changes in G.F. Support
Agenda Preparation	$ 0	$ 55,000	$ 55,000	$ 0	$ 0
Alternate Dispute Resolution	0	0	0	0	0
Emergency Planning Support	13,282	33,587	20,000	13,587	305
General Administration	151,341	182,248	27,670	154,578	3,237
Legislative Advocacy	60,000	60,000	0	60,000	0
Mgmt. and Fiscal Analysis	594,425	707,988	0	707,988	113,563
Operational Audits	66,352	0	0	0	(66,352)
Department Totals	$ 885,400	$ 1,038,823	$ 102,670	$ 936,153	$ 50,753

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Agenda Preparation	1.25	1.25	0.00
Alternate Dispute Resolution	0.25	0.00	-0.25
Emergency Planning Support	1.00	1.00	0.00
General Administration	3.00	3.00	0.00
Legislative Advocacy	0.00	0.00	0.00
Mgmt. and Fiscal Analysis	6.00	8.25	2.25
Operational Audits	1.00	0.00	-1.00
Department Totals	12.50	13.50	1.00

KEY PROGRAM OBJECTIVES

- Prepare and submit annually a performance based budget for consideration by the Board of Supervisors.
- Develop an annual Legislative Platform for consideration by the Board of Supervisors, and coordinate its implementation with the California State Association of Counties (CSAC) through our legislative advocate.
- Improve the agenda process through producing a new guide to preparing agenda reports and providing training to all County departments, with advanced distribution of the agendas to the public.
- Prepare, in conjunction with the Management Action Team, the Annual County Achievement Report.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Receipt of Distinguished Budget Award from Government Finance Officers Association for the 1998-99 Fiscal Year Budget	1
Submittal of annual Legislative Platform for consideration by the Board in November of each year. Approval by the Legislature of one or more County supported bills.	1
Reduction of departmental corrigenda ite ms to no more than three per week.	3
Submittal of the County Achievement Report to the Board in October of each year, highlighting completion of budget objectives of recently completed fiscal year.	1

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The funding level recommended for the Administrative Office for the 1998-99 fiscal year, at $1,038,823, represents an almost negligible increase in total expenditure appropriations, $413. After taking into account two changes in budgeting procedures for the new fiscal year, which shifts certain expenditure and revenue amounts between the budgets of the Administrative Office, LAFCO and the Courts, net general fund support totals $936,153, which is increased over the current year by $50,753. While this total represents a combination of various increases and decreases throughout the budget, the vast majority is attributable to the transfer of a position from the LAFCO budget, which will be addressed below.

The Salary and Benefits category provides for the maintenance of the current level of staffing and the transfer to this budget unit of one Administrative Analyst position. While this represents a “paper” increase of one position, there is a corresponding decrease, in position totals and associated costs in the LAFCO budget (Budget Unit - 2850). This change in budgeting procedure is being made to reflect the current activities of the analyst position.

For the third year in a row, recommended appropriations for Services and Supplies support costs show an overall decrease. At an expenditure total of $168,025, that decrease is $67,636 from the current year amount. While several of the line items of this category show the normal ebb and flow of increases and decreases, the main element of this net decrease is the change in budgeting procedure which transfers the Alternative Dispute Resolution program to the Courts. The Administrative Office has served as the oversight department for this program since its inception. However, with the consolidation and reorganization of the trial courts, it was believed more appropriate to have this program operate under the auspices of the Courts.

There are no Fixed Assets requested nor recommended for this budget.

This budget’s total revenue in 1998-99 will amount to $102,670, which represents a decrease of $50,340 from the current year. The decrease attributable to the transfer of revenue associated with the Alternative Dispute Resolution program, as noted above, to the Courts. This represents a shift of $71,200 from this budget. However, increases in other revenues, such as those which are received as reimbursement for costs of a state mandate regarding the "Open Meetings Act," which concerns preparation of the Board of Supervisors agenda, and additional revenue for our Nuclear Response Planning activities, due to our biannual graded exercise, will help mitigate this shift.

BOARD ADOPTED CHANGES

None.

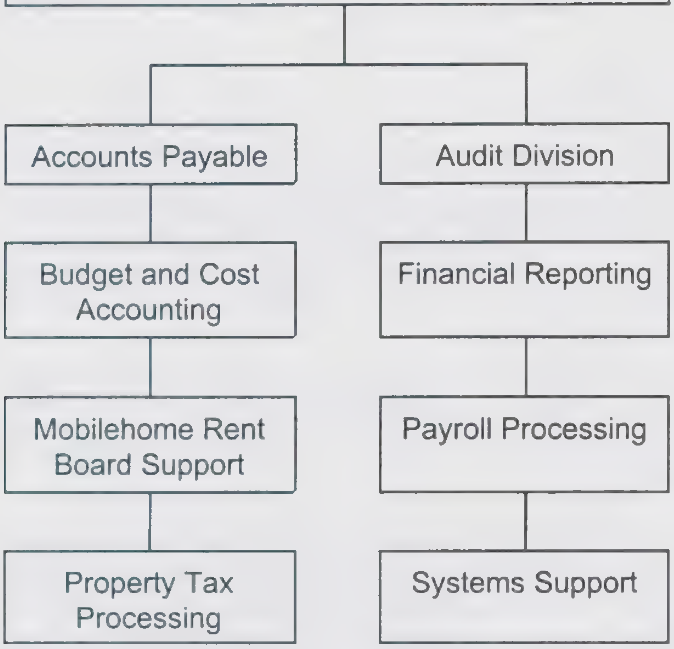
Fund: General Fund

Activity: Finance

AUDITOR-CONTROLLER

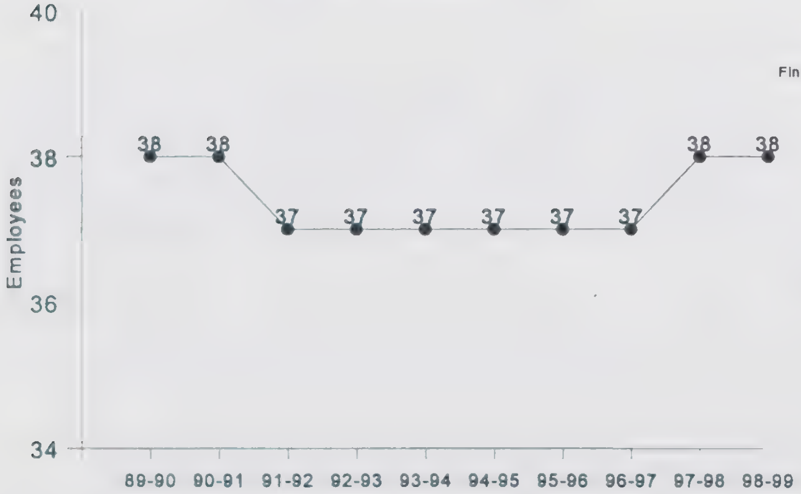
Budget Unit: 2050

ADOPTED BUDGET FY 1998-99	
Operating Cost	$2,436,040
Revenue/Intrafund Transfers	$574,340
General Fund Support	$1,861,700

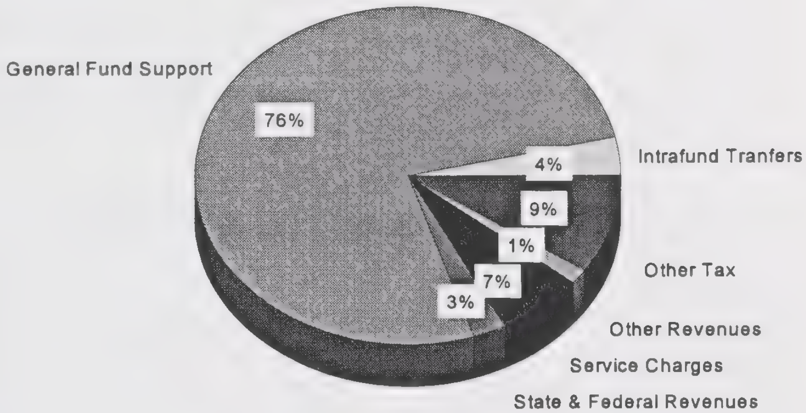

Accounts Payable
Budget and Cost Accounting
Mobilehome Rent Board Support
Property Tax Processing
Audit Division
Financial Reporting
Payroll Processing
Systems Support

Number of Employees

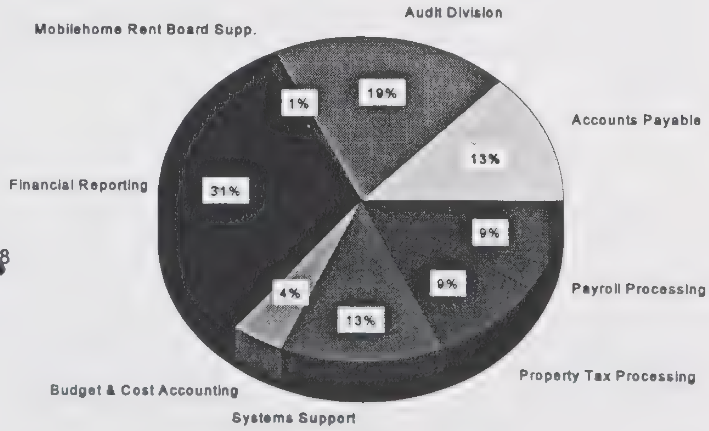
(Full Time Equivalent)



Source of Funds



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 1,988,348	$ 2,021,285	$ 2,165,483	$ 2,165,483	$ 2,165,483
Services and Supplies	262,764	284,885	254,557	254,557	254,557
Other Charges	0	0	0	0	0
Fixed Assets	13,530	23,113	16,000	16,000	16,000
**Gross Expenditures	$ 2,264,642	$ 2,329,283	$ 2,436,040	$ 2,436,040	$ 2,436,040
Less Intrafund Transfers	83,482	92,596	92,840	92,840	92,840
Revenues	468,161	593,581	481,500	481,500	481,500
General Fund Support (G.F.S.)	$ 1,712,999	$ 1,643,106	$ 1,861,700	$ 1,861,700	$ 1,861,700

MISSION STATEMENT

The Office of the Auditor-Controller is committed to serve the community with pride in a manner consistent with the overall Mission and Goals of the San Luis Obispo County Government. As an agent of the people, and the principal financial and accounting officer of the County, the Auditor-Controller must act as a trustworthy guardian of funds administered for the County Government, as well as the cities, schools, and special districts. The Office will further enhance the public's trust by providing an independent source of fiscal and financial information and analysis to the public, the media, the Board of Supervisors, and other government officials

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Accounts Payable: Provides the preaudit of all county claims; coordinates all payment activity with departments and county vendors; provides supervision and training of deputized accounts payable staff in other departments; process special districts payment documents; prepares annual 1099 reporting. (Mandated)

2. Audit Division: Audits the operations of public and private agencies doing business with the County; provides accounting services to non-county agencies; performs management and compliance audits and reviews of departments as required; performs mandated audits required by the state and federal government; assists with the preparation of financial statements; insures adequacy of internal controls over cash and other county assets. (Mandated/Discretionary)

3. Budget and Cost Accounting: Assist the County Administrator and Board in the compilation of the County budget; provides revenue analysis and projections for budget preparation; reviews all county fees; conducts rate reviews for garbage, ambulance, landfills and internal service fund operations; prepares countywide cost allocation plan; prepares SB90 State Mandated Programs claims; does indirect cost rate proposal and special reports upon request. (Discretionary)

4. Financial Reporting: Maintains accounting records for the County and those districts whose funds are kept in the County treasury; maintains budget and funds controls and records of fixed assets; prepares annual financial reports and reports for federal and state reimbursements; acts as Auditor and/or Financial Officer for special districts, boards, authorities, etc., as designated and provides for accounting for countywide debt financing. (Mandated/Discretionary)

5. Mobilehome Rent Board Support: Provides administration of the Mobilehome Park Rent Stabilization Ordinance; provides staff support to public, department and Rent Stabilization Board on mobilehome related matters. (Mandated)

6. Payroll Processing: Prepares and processes biweekly payroll for county; prepares biweekly, monthly, quarterly and annual reports for state, federal and local agencies; provides payroll support for county related health and insurance benefits; coordinates payroll activity with departments and employees. (Mandated)

7. Property Tax Processing: Calculates tax rates and extends taxes; processes changes to the tax roll; prepares related tax reports; enacts new legislation affecting the tax system; works with cities, schools, and special districts on all tax related matters; apportions and distributes taxes and special assessments to all agencies. (Mandated)

8. Systems Support: Evaluates existing manual accounting systems and makes recommendations for improved efficiencies through automation; responsible for the maintenance of the countywide computerized financial system, fixed asset system, accounts payable, tax and payroll systems; assist departments in updating computerized systems; provides training and prepares manuals related to accounting systems operations; maintains operation of Auditor's LAN and PC operations. (Mandated/Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Accounts Payable	$ 260,099	$ 322,604	$ 12,000	$ 310,604	$ 50,505
Audit Division	425,228	458,415	18,680	439,735	14,507
Budget and Cost Accounting	91,819	100,714	63,000	37,714	(54,105)
Financial Reporting	622,123	765,811	92,360	673,451	51,328
Mobilehome Rent Board Supp.	24,969	25,816	0	25,816	847
Payroll Processing	177,653	217,927	28,100	189,827	12,174
Property Tax Processing	(116,324)	224,084	356,200	(132,116)	(15,792)
Systems Support	298,940	320,669	4,000	316,669	17,729
Department Totals	$ 1,784,507	$ 2,436,040	$ 574,340	$ 1,861,700	$ 77,193

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Accounts Payable	6.00	6.00	0.00
Audit Division	6.00	6.00	0.00
Budget and Cost Accounting	1.75	1.75	0.00
Financial Reporting	14.50	14.50	0.00
Mobilehome Rent Board Supp.	0.25	0.25	0.00
Payroll Processing	3.00	3.00	0.00
Property Tax Processing	3.50	3.50	0.00
Systems Support	3.00	3.00	0.00
Department Totals	38.00	38.00	0.00

KEY PROGRAM OBJECTIVES

- Fiscal Leadership
  Provide leadership to develop, interpret, implement, and administer laws, regulations, policies, and procedures that will maintain and improve the County's financial health.

- Mandated Functions
  Meet all legal requirements for accounting, auditing, and reporting of public funds as economically as possible in accordance with applicable laws and regulations.

- Ministerial Duties
  Effectively carry out tax administration, treasury oversight, budget control, cost allocation, debt management, and other fiduciary responsibilities in a prudent, equitable, and efficient manner.

- Internal Support
  Supply internal support services that assist and promote the efficient, economical, and effective delivery of direct service programs offered by each County Department.

- Information Delivery
  Provide financial information vital to the operation of all County Departments and other governmental agencies to the extent available from the accounting books and records. Be sensitive and responsive to the public's right and need to access public information. Enhance the public's knowledge and participation in the County's affairs by periodic distribution of financial reports and data of general interest.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Accounts Payable: Percentage of claims allowed or rejected, per Government Code Section 29740, within 7 days of receipt of claim.	100%
Audit Division: Number of mandated cash counts, special district audits, trust fund reviews, and grant compliance audits performed within established deadlines.	36
Number of non-mandated concessionaire, bed tax, or service provider audits completed as requested.	18
Budget and Cost Accounting: Number of final county budgets completed and filed, per Government Code Section 29093, not later than November 1.	1
Amount of SB 90 claims for mandated costs submitted pursuant to state parameters.	$400,000
Amount of reimbursable costs allocated through the Countywide Cost Allocation Plan, preparerd in accordance with OMB Circular A-87.	$23,000,000
Number of rate reviews as requested by garbage haulers and sanitary landfills, per SLO County Code Section 8.12.810.	8
Financial Reporting: Number of months the central books of account are adjusted and closed, with complete sets of revenue, expense, and general ledger reports produced and to depts within 3 work days of month end.	12

Measurement	1998-99 Goal
Mobilehome Rent Board Support: Number of public information inquiries responded to within 5 working days.	60
Payroll Processing: Number of payrolls processed on time, and in compliance with the SLO County Ordinances and the Fair Labor Standards Act.	26
Property Tax Administration: Amount of taxes distributed, per Revenue and Taxation code, to county taxing entities including cities, redevelopment agencies, schools, special districts, and joint powers authorities.	$95,000,000
Systems Support: Number of departments supported with online financial management data, budget preparation capability, and human resources/payroll information for their areas of responsibility.	36
Number of offices, departments, institutions, and districts for which the Auditor, per Government Code Section 26881, prescribes and exercises general supervision over the accounting forms and method of keeping the accounts.	76

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
R	Copier	1	$ 11,000	$ 11,000
R	Notebook PC	1	5,000	5,000
	Department Totals			$ 16,000

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the Auditor-Controller maintains current service levels. The salaries and benefits accounts include funding for the continuation of all current positions. Services and supplies have increased primarily due to the inclusion of recommended replacement computers and office supplies associated with a new laser check writing system.

Recommended fixed assets include the addition of one notebook PC and a replacement copier.

Intrafund transfers are recommended at a slightly higher level than 1997-98. The Auditor-Controller's Office performs a number of audits related to state grant programs and staff support is provided to oversee Budget Unit 2005, Short Term Financing. The cost of these services is charged to the individual budget units and is shown as an intrafund transfer.

Revenues are recommended at a higher level than the current year as State SB 90 reimbursement revenue (revenue paid to the county for providing state mandated services) is higher.

BOARD ADOPTED CHANGES

None.

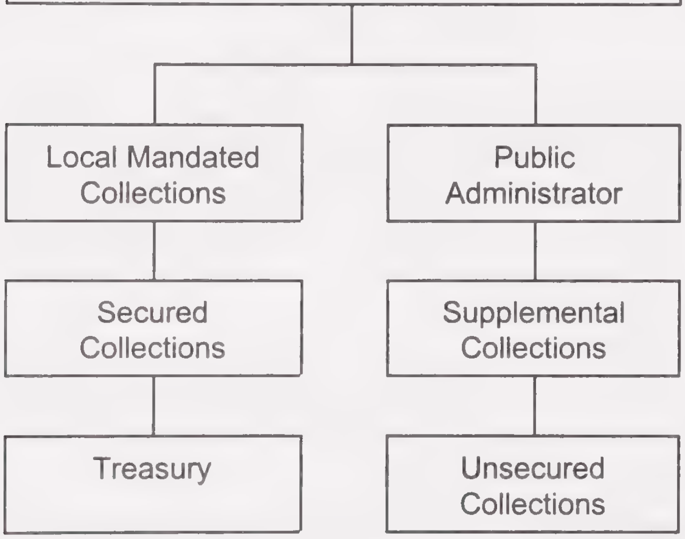
Fund: General Fund

Activity: Finance

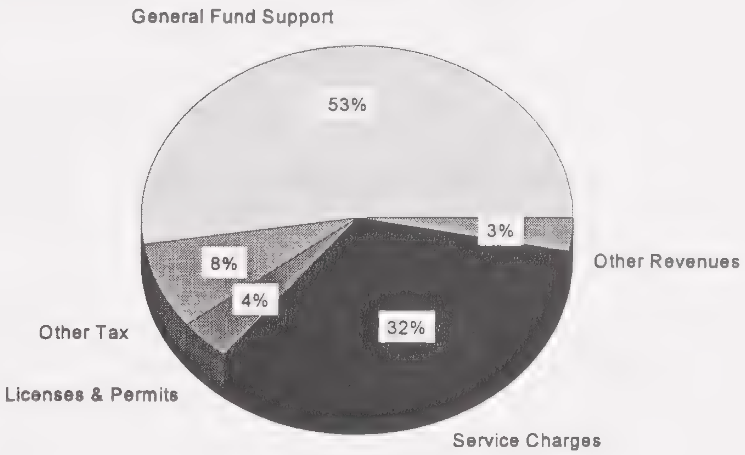
TREASURER-TAX COLLECTOR PUBLIC ADMINISTRATOR

Budget Unit: 2060

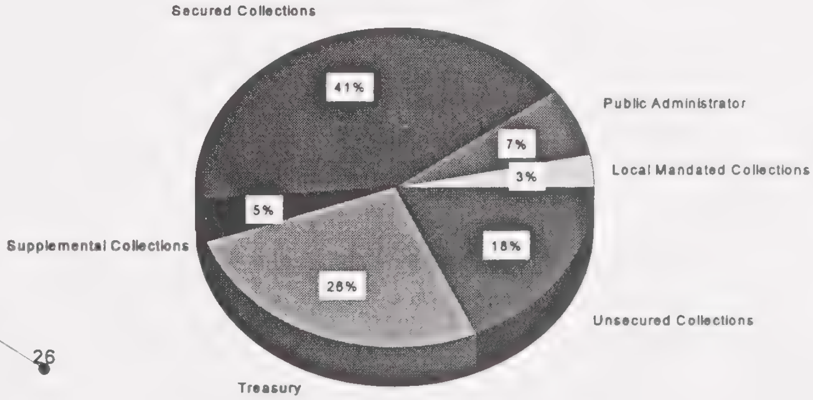
ADOPTED BUDGET FY 1998-99	
Operating Cost	$1,559,277
Revenue/Intrafund Transfers	$740,342
General Fund Support	$818,935


Local Mandated Collections
Secured Collections
Treasury
Public Administrator
Supplemental Collections
Unsecured Collections

Source of Funds

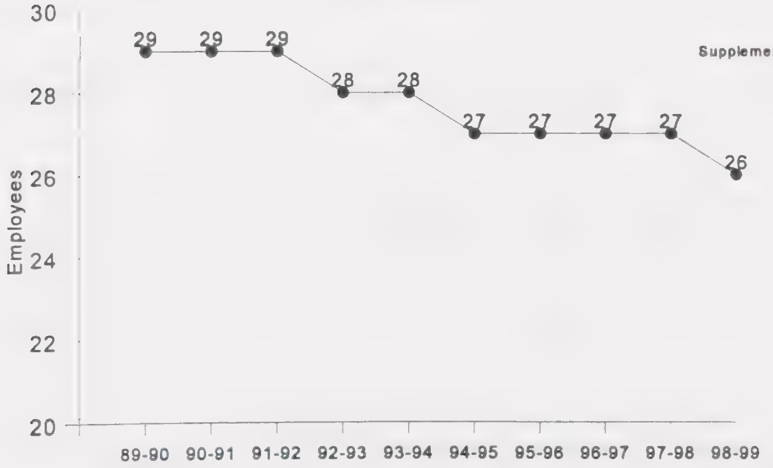


Use of Funds



Number of Employees

(Full Time Equivalent)



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 1,149,880	$ 1,222,521	$ 1,323,847	$ 1,323,847	$ 1,323,847
Services and Supplies	213,409	193,165	227,230	222,230	222,230
Other Charges	0	0	0	0	0
Fixed Assets	2,465	27,753	13,200	13,200	13,200
**Gross Expenditures	$ 1,365,754	$ 1,443,439	$ 1,564,277	$ 1,559,277	$ 1,559,277
Less Intrafund Transfers	0	304	0	0	0
Revenues	792,764	782,590	740,342	740,342	740,342
General Fund Support (G.F.S.)	$ 572,990	$ 660,545	$ 823,935	$ 818,935	$ 818,935

MISSION STATEMENT

The mission of the Treasurer, Tax Collector, Public Administrator's staff is to ***Provide Quality Service*** in performing the duties of this office which include: to receive and safeguard the moneys belonging to the County and other agencies in the Treasury; to collect all secured, unsecured, and supplemental taxes; and to administer the estates of decedents when necessary.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Local Mandated Collections: Administer the issuance of business licences for all unincorporated areas of the County, as well as collect and account for business license regulatory fees. Act as tax administrator for Transient Occupancy Tax collections. (Mandated)

2. Public Administrator: Administers a decedent's estate when there is no one willing or qualified to act as executor or administrator. (Mandated)

3. Secured Collections: Provide for the billing, collection, and accounting of secured taxes and delinquent secured taxes on real property for all taxing agencies in the County. This includes the sale of tax defaulted property through sealed bid sales, Chapter 8 sale, and public auction. (Mandated)

4. Supplemental Collections: Provide for the billing, collection, and accounting of Supplemental Property Taxes. Supplemental Tax bills are generated whenever there is a change in ownership or the completion of construction on real property. Supplemental taxes can be either secured or unsecured. (Mandated)

5. Treasury: Provide banking services which include receiving, verifying, investing, and safekeeping all moneys belonging to the County, school districts, and special districts for which the County Treasurer is ex-officio treasurer. Assist with school, special district, and County issuance of debt. (Mandated)

6. Unsecured Collections: Provide for the billing, collection, and accounting of unsecured taxes on business fixtures and equipment, racehorses, airplanes, and boats. Provide a collection program for delinquent unsecured property taxes. (Mandated)

COSTS BY PROGRAM

	1997-98 Adopted G.F. Support	1998-99 Board Adopted Appropriation	1998-99 Board Adopted Revenue/Intrafund	1998-99 Board Adopted G.F. Support	Changes in G.F. Support
Banking and Investments	$ 18,032	$ 0	$ 0	$ 0	$ (18,032)
Local Mandated Collections - (Formerly Reg. Bus. License & Transient Occupancy Tax)	0	53,425	59,322	(5,897)	(5,897)
Public Administrator	30,826	110,100	10,700	99,400	68,574
Regulatory Business License	(20,829)	0	0	0	20,829
Secured Collections	437,905	634,378	166,039	468,339	30,434
Supplemental Collections	84,081	71,980	0	71,980	(12,101)
Transient Occupancy Tax	12,506	0	0	0	(12,506)
Treasury - (Formerly Treasury Collections & Banking and Investments)	0	407,459	468,876	(61,417)	(61,417)
Treasury Collections	(87,883)	0	0	0	87,883
Unsecured Collections	228,695	281,935	35,405	246,530	17,835
Department Totals	$ 703,333	$ 1,559,277	$ 740,342	$ 818,935	$ 115,602

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Banking and Investments	4.20	0.00	-4.20
Local Mandated Collections - (Formerly Reg. Bus. License & Transient Occupancy Tax)	0.00	1.15	1.15
Public Administrator	0.74	1.91	1.17
Regulatory Business License	1.11	0.00	-1.11
Secured Collections	11.20	10.19	-1.01
Supplemental Collections	1.55	1.25	-0.30
Transient Occupancy Tax	0.30	0.00	-0.30
Treasury - (Formerly Treasury Collections & Banking and Investments)	0.00	6.22	6.22

Treasury Collections	2.35	0.00	-2.35
Unsecured Collections	5.55	5.28	-0.27
Department Totals	27.00	26.00	-1.00

KEY PROGRAM OBJECTIVES

- Treasury
  Convert on-line investment custody system to a network version to enhance internal controls by facilitating management access for account review.

- Secured, Unsecured, and Supplemental Collections
  Utilize Lotus Notes to develop a more efficient method to interface with mainframe tax systems.
  Complete the design specifications for a collections interface system, working with iSd to bar code the bill number on all tax bills.

- Public Administrator
  Automate court accounting disbursement system.

- All Service Programs
  Develop a web site to provide general office information to the public.
  Complete the conversion to a Windows 32 bit operating system on all department PC's.
  Form employee committee to design and implement an employee recognition program for excellence in service.
  Form employee committee to design and implement an employee training program to enhance employee skills and provide greater public service.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
TREASURY - Process deposits received as of 12 noon for same day banking credit.	100%
TREASURY - Invest 99% of funds available for investment.	99%
TREASURY - Maintain proper cash flow analysis to forcast funding needs 6 months into the future.	100%
SECURED COLLECTIONS - Annually mail fiscal year tax bills by October 31.	100%
SECURED COLLECTIONS - Deposit of tax payments the same day they are received.	95%
SECURED COLLECTIONS - Mail reminder notices to all delinquent assessments by May 31.	100%
UNSECURED COLLECTIONS - Mail annual fiscal year unsecured bills within 2 weeks of roll turnover.	100%
UNSECURED COLLECTIONS - Mail Courtesy Notices to all delinquent unsecured accounts, prior to filing liens.	100%
SUPPLEMENTAL COLLECTIONS - Monthly mail the supplemental bills generated, by the bill date.	100%

Measurement	1998-99 Goal
PUBLIC ADMINISTRATOR - Reconcile fiduciary, trust, and revolving checking accounts within five days of receipt of statements.	100%
PUBLIC ADMINISTRATOR - Within 15 days of a referral to the public administrator complete an initial investigation report, burial arrangements, and any required initial legal filing.	95%
LOCAL MANDATED COLLECTIONS - Issue business licenses on the same day the license application is approved.	100%
LOCAL MANDATED COLLECTIONS - Deposit transient occupancy tax revenue the same accounting day it is received.	100%
LOCAL MANDATED COLLECTIONS - Mail transient occupancy tax delinquent reminder letters within 15 days after the delinquent date.	100%

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
R	Copier	1	$ 6,900	$ 6,900
R	Microfilmer	1	6,300	6,300
	Department Totals			$ 13,200

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Treasurer-Tax Collector's budget is being recommended at a higher General Fund supported cost compared to the 1997-98 adopted budget. The budget request provides for a continuation of existing, mandated service programs, a copy machine and a microfilmer, but no staffing increases. A 1997-98 mid-year staffing reorganization resulted in the reduction of one full-time position to better utilize existing resources. Cost increases relate to normal merit increases, postage increases, and the purchase of the fixed assets noted above. Accounting changes resulted in a reduction of service programs due to the consolidation of Regulatory Business License and Transient Occupancy Tax with Local Mandated Collections; Treasury Collections and Banking and Investments were consolidated with Treasury.

Revenues for this budget are conservatively estimated at a level slightly lower than the prior year due to reductions in certain fees.

BOARD ADOPTED CHANGES

None.

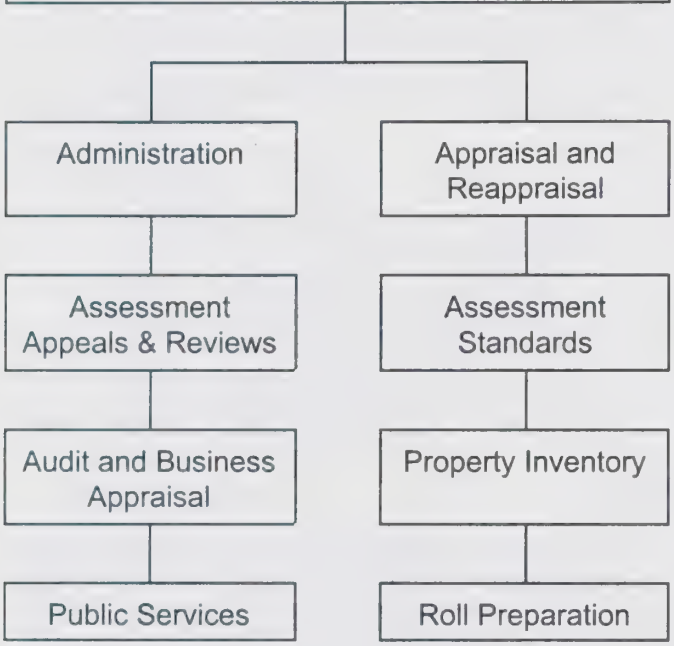
Fund: General Fund

ASSESSOR

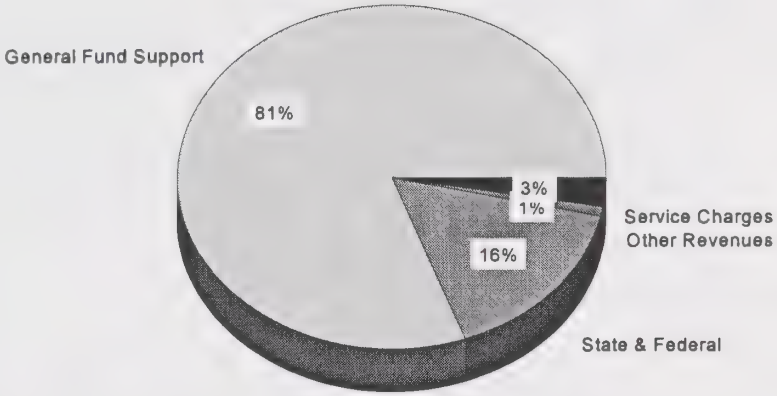
Budget Unit: 2070

Activity: Finance

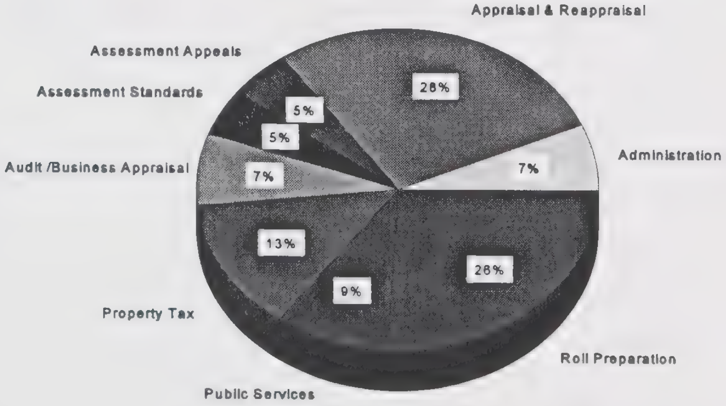
ADOPTED BUDGET FY 1998-99	
Operating Cost	$4,298,109
Revenue/Intrafund Transfers	$826,184
General Fund Support	$3,471,925


Administration
Appraisal and Reappraisal
Assessment Appeals & Reviews
Assessment Standards
Audit and Business Appraisal
Property Inventory
Public Services
Roll Preparation

Source of Funds

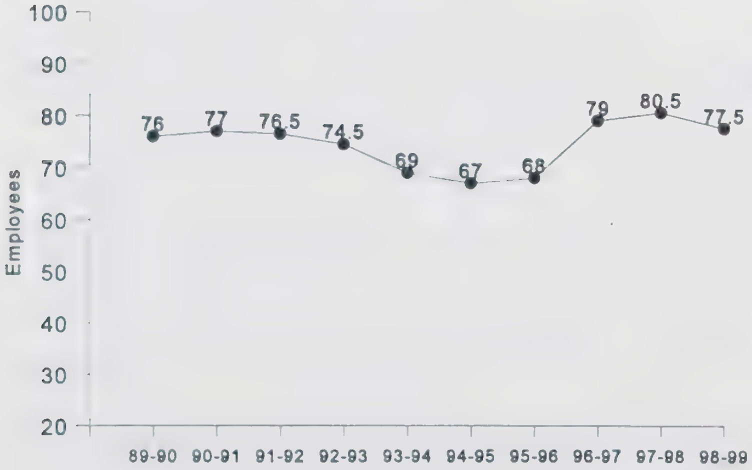


Use of Funds



Number of Employees

(Full Time Equivalent)



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 3,351,400	$ 3,458,895	$ 3,672,664	$ 3,616,262	$ 3,616,262
Services and Supplies	462,773	476,728	553,162	609,564	609,564
Other Charges	0	0	0	0	0
Fixed Assets	184,220	103,314	72,283	72,283	72,283
**Gross Expenditures	$ 3,998,393	$ 4,038,937	$ 4,298,109	$ 4,298,109	$ 4,298,109
Less Intrafund Transfers	639	0	0	0	0
Revenues	704,634	685,247	826,184	826,184	826,184
General Fund Support (G.F.S.)	$ 3,293,120	$ 3,353,690	$ 3,471,925	$ 3,471,925	$ 3,471,925

MISSION STATEMENT

The employees of the Assessor's Office are dedicated to administrating the property assessment system in a manner that is equitable, fair and uniform to all taxpayers while meeting all constitutional and statutory requirements.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Administration: This section is responsible for the development and monitoring of the department budget, personnel management, accounts payable, and payroll. It is also responsible for supervising the preparation of the annual roll and the supplemental roll. (Mandatory)

2. Appraisal and Reappraisal: Real property is reviewed and valued for changes in ownership, new construction, decline in value, disaster relief, and other reappraisable events. All appraisal events are tracked and posted. (Mandated)

3. Assessment Reviews and Appeals: Assessments appealed by the property owners must be processed, scheduled and tracked. The assessments are reviewed and staff prepares presentations to be given to the Assessment Appeals Board. Property owners may also request Assessor staff to review an assessment. Other properties which are reviewed include properties which qualify for disaster relief or Prop 8 relief. (Mandated)

4. Assessment Standards: Legislation pertaining to property taxes is analyzed and tracked. Development, implementation or revision of procedures occurs upon passage of new legislation. Internal and State mandated reports are compiled and delivered to appropriate agencies. Training is scheduled and implemented for all staff. It must be tracked for all SBE certified staff. (Mandated)

5. Audit and Business Appraisal: Unsecured business property is audited and valued for property tax purposes. All boats and aircraft located in the county are valued annually. Business property files and accounts are maintained. (Mandated)

6. Property Tax Administration Program: The purpose of this State funded program is to ensure efficient property tax administration and reduce backlogs of new assessments, changes of ownership, assessment appeals, and other work. This program provides a portion of the funding to meet the mandated programs. (Mandated)

7. Public Service: Information regarding property assessments and property tax laws are provided to the public. Service to the public is primarily provided in the office, over the telephone, and by written communication. Information is also provided by pamphlets, public service announcements, the Internet, and annual notifications. (Mandated)

8. Roll Preparation: The updating and maintenance of the assessment roll includes creating and maintaining parcel maps; verifying and updating ownership data when property ownership is altered, parcels are split or combined; providing, verifying and maintaining exemptions to the roll; maintaining valuation data; maintaining property attributes; processing roll revisions; maintaining the supplemental tax roll, and other functions. (Mandated)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Administration	$ 225,353	$ 297,023	$ 0	$ 297,023	$ 71,670
Appraisal and Reappraisal	750,846	1,199,289	0	1,199,289	448,443
Assessment Appeals and Reviews	364,366	221,374	0	221,374	(142,992)
Assessment Standards	198,902	197,824	0	197,824	(1,078)
Audit and Business Appraisal	96,475	309,924	0	309,924	213,449
Property Tax Administration	49,676	575,156	681,184	(106,028)	(155,704)
Public Services	447,368	390,649	35,000	355,649	(91,719)
Roll Preparation	1,234,395	1,106,870	110,000	996,870	(237,525)
Department Totals	$ 3,367,381	$ 4,298,109	$ 826,184	$ 3,471,925	$ 104,544

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Administration	5.00	5.00	0.00
Appraisal and Reappraisal	16.50	23.00	6.50
Assessment Appeals and Reviews	8.50	3.00	-5.50
Assessment Standards	2.50	4.50	2.00
Audit and Business Appraisal	5.50	5.50	0.00
Property Tax Administration	6.50	5.00	-1.50
Public Services	8.00	5.50	-2.50
Roll Preparation	28.00	26.00	-2.00
Department Totals	80.50	77.50	-3.00

KEY PROGRAM OBJECTIVES

- To preserve the integrity and high quality of the assessment roll by expeditiously updating roll data.
- To levy fair and equitable assessments by using accepted appraisal principles and prevailing assessment practices.
- To promote training by encouraging staff to continuously develop a variety of skills and to be knowledgeable of current property tax legislation.
- Develop office procedures, automated programs, and standards to promote staff efficiency, roll quality and consistent assessment practices.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Examine recorded documents relevant to ownership.	95,000
Process and maintain exemptions.	45,500
Process change of ownerships.	31,000
Post valuation updates.	75,000
Address supplemental assessments for new construction and change of ownerships.	18,000
Conduct public workshops on business property assessments	3
Address scheduled assessment appeals.	180
Address assessments identified for review	19,000
Prepare the business property assessments for the 1999/2000 assessment roll	40,000
Maintain and update the information for the Property Statement mailing list. Most information is verified by field canvassing business properties	15,000
Value special properties that require annual reassessment. These are: Williamson Act; possessory interest; Section 11; and historical properties.	18,000
Value all reappraisable transfers and new construction which do not require further clarification from assessees, SBE, or other involved parties	30,000
Meet the performance standards stated in the AB818 contract for 1998.	95%
Maintain and update secured assessments.	128,000
Maintain and update unsecured assessments.	28,500

APPROVED FIXED ASSETS

Code	Description	1998-99 Board Approved Qty	Per Unit	Cost
A	Advanced PC	8	$ 3,123	$ 24,984
R	Copier	1	15,000	15,000
R	Copier #2	1	10,000	10,000
A	Network Server	1	22,299	22,299
	Department Totals			$ 72,283

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the Assessor's Office is comparable to the 1997-98 budget. The Assessor's budget benefits significantly by an augmentation of $681,184 in 1998-99 as a result of Assembly Bill 818 which was designed to ensure verification and timely completion of assessments.

The increase in recommended salaries and benefits is due primarily to merit increases. No new positions are recommended. In fact, three contract positions are eliminated and eight other contract positions associated with the AB 818 program are converted to limited term permanent classifications: 2 Appraisers, 1 Assessment Analyst, 2 Auditor-Appraisers, 2 Cadastral Technicians and 1 Intermediate Typist Clerk. The conversion of these contract positions is related to the passage of Assembly Bills 818 and 719. This legislation provides supplemental funding of County Assessor's Offices in an effort to bring the assessment rolls current. Since this funding appears to be stable for the next 4 years or more, the County's employment policies dictate that permanent staff should perform this work.

The supplies and services accounts are largely unchanged from the 1997-98 fiscal year. The AB 818 Property Tax Administration Program provides for a significant increase in spending as compared to the pre-AB 818 era (see 1995-96 budget).

Recommended fixed assets include two copiers, a network file server and an advanced personal computer for a total expenditure of $72,283. All of these fixed assets are purchased with the AB 818 monies.

AB 818 is responsible for all of the increase in revenue estimates over pre-AB 818 fiscal years. However, the amount of AB 818 revenues budgeted for receipt in the 1998-99 fiscal year is approximately $100,000 lower than the prior year. This is due to the manner in which the funds received during the calendar years 1998 and 1999 are allocated to the 1998-99 fiscal year. The Assessor has met his stated goals for the use of the AB 818 funds and is in full compliance with the program. Other revenue estimates are recommended at prior year levels which the Assessor has consistently achieved.

BOARD ADOPTED CHANGES

None.

Fund 25: Comm Devel Pgm

Activity: Legislative & Administrative

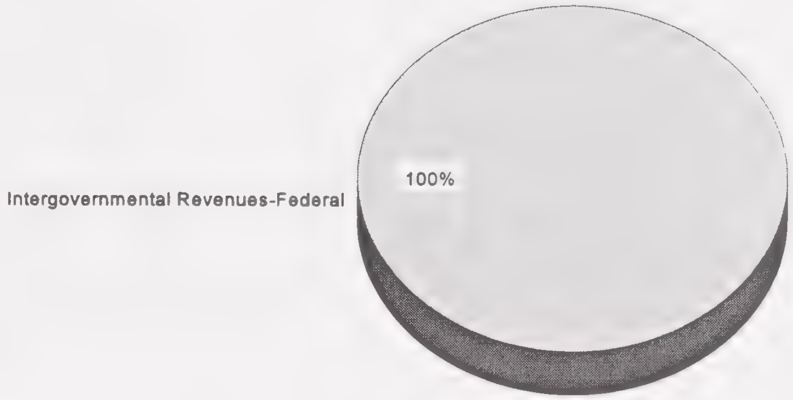
COMMUNITY DEVELOPMENT PROGRAM

Budget Unit: 2085

ADOPTED BUDGET FY 1998-99	
Operating Cost	$2,045,850
Revenue/Intrafund Transfers	$2,045,850
General Fund Support	$0

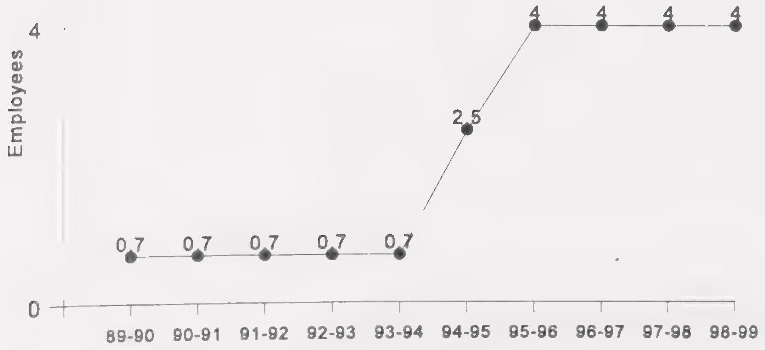
- Community Development Block Grants
- Home Investment Partnership Act Funds

Source of Funds



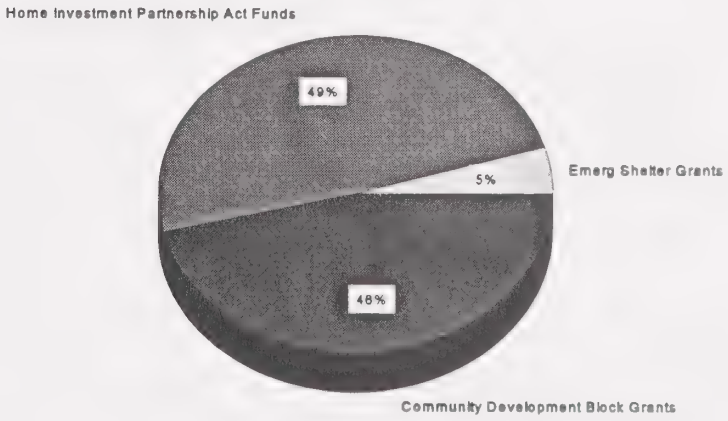
Number of Employees

(Full Time Equivalent)



*Employees are based in the following department(s): Planning (3.0 F.T.E.), Social Services (0.5 F.T.E.), Auditor-Controller (0.5 F.T.E.)

Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	1,225,113	2,113,801	2,038,850	2,045,850	2,045,850
Other Charges	912,195	66,010	0	0	0
Fixed Assets	0	0	0	0	0
Gross Expenditures	$ 2,137,308	$ 2,179,811	$ 2,038,850	$ 2,045,850	$ 2,045,850
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	0	0	0	0	0
Total Financing Requirements	$ 2,137,308	$ 2,179,811	$ 2,038,850	$ 2,045,850	$ 2,045,850
Revenues	$ 2,139,290	$ 2,179,811	$ 2,038,850	$ 2,045,850	$ 2,045,850
Fund Balance Available	0	1,983	0	0	0
Cancelled Reserves	0	0	0	0	0
Total Financing Sources	$ 2,139,290	$ 2,181,794	$ 2,038,850	$ 2,045,850	$ 2,045,850

PURPOSE

The purpose of this budget unit is to account for County housing, economic development, public facilities, and public services programs funded by federal Community Development Block Grant (CDBG) funds and HOME Investment Partnerships Act (HOME) funds. The goal of this program is to promote a healthy, stable economy and a full range of housing opportunities for all residents of San Luis Obispo County.

A cooperative agreement between the County and the cities of Atascadero, Grover Beach, Paso Robles, and San Luis Obispo consolidated entitlements and provided census data which qualified the County to be designated as an "Urban County" and significantly increased the overall entitlement to participating jurisdictions. Commitment to this cooperative arrangement was made for a minimum of three years which will expire at the end of the 1999-2000 fiscal year.

The County Department of Planning and Building is responsible for general oversight, provision of information to the public (through numerous public documents, published notices, public hearings and workshops), and provision of technical assistance to community groups; administering contracts with cities and other agencies implementing grant-assisted activities; monitoring CDBG/HOME financial management procedures and documentation; ensuring compliance with federal environmental review and other federal requirements; preparing annual and quarterly progress reports to HUD; and preparation of the Consolidated Plan (the document establishing the use of CDBG & HOME funds).

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Federal Department of Housing and Urban Development (HUD) funded Community Development Block Grants (CDBG): Provides funding for a variety of community development activities provided they 1) benefit low and moderate income persons, 2) aid in the prevention of slums or blight, or 3) meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community and other financial resources are not available to meet such needs. (Discretionary.)

2. Home Investment Partnership Act (HOME) funds: Provides for a variety of affordable housing opportunities for low income persons such as mortgage and rent assistance. (Discretionary.)

3. Federal Emergency Shelter Grants (ESG): Provides funding for operations of emergency shelters. (Discretionary.)

COSTS BY PROGRAM

	1997-98 Adopted Appropriation	1998-99 Board Adopted Appropriation	Revenue/Intrafund	Cost	Changes in Appropriation
Community Development Block Grants	$ 967,233	$ 938,850	$ 938,850	$ 0	$ (28,383)
Emergency Shelter Grants	0	100,000	100,000	0	100,000
Home Investment Partnership Act Funds	941,000	1,007,000	1,007,000	0	66,000
Department Totals	$ 1,908,233	$ 2,045,850	$ 2,045,850	$ 0	$ 137,617

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Community Development Block Grants	0.00	0.00	0.00
Emergency Shelter Grants	0.00	0.00	0.00
Home Investment Partnership Act Funds	0.00	0.00	0.00
Department Totals	0.00	0.00	0.00

KEY PROGRAM OBJECTIVES

- Complete Planning Commission hearings on the draft Economic Element of the general plan.
- Assist People's Self-Help Housing Corporation and other organizations in developing affordable housing where most needed (such as Oceano).

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Housing & Economic Development Conduct at least three public hearings and nine public workshops, including Spanish language translations, to facilitate public involvement in planning uses of CDBG and HOME funds	12
Facilitate provision of at least eight jobs through the Economic Vitality Corporation's revolving loan program.	8
Facilitate development or purchase of at least fifty affordable housing units.	50
Ensure 100% compliance with federal grant deadlines while administering expenditures of at least $1.5 million in CDBG and HOME funds.	100%

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Recommendations for the Community Development Program are based upon preliminary actions by the Board of Supervisors and The Federal Department of Housing and Urban Development (HUD). While the federal budget will be finalized after publication of the County's Proposed Budget, HUD has made a recommendation to the County to plan for increased amounts of formula grant funds as compared to the awards made last year. Those amounts are as follows: $3,351,948 from the Community Development Block Grant (CDBG) Program; $1,000,000 from the HOME Program; and $100,000 from the Emergency Shelter Grant Program (ESG).

If federal budget negotiations result in reduced funding levels, amendments to the 1998 Consolidated Plan will be prepared for the cities and the County to choose which activities will still receive funding.

The County proposed in its 1997 Consolidated Plan to decline its formula ESG award in order to enable local nonprofit organizations to apply to the State of California for these monies instead. The purpose of this strategy was to obtain more ESG funds than possible through the formula award. However, the state declined to award the ESG funds on this basis. For this reason, the ESG program is once again included as a service program within this budget unit.

After deducting the CDBG funds allocated for use by the participating cities, the County will have authority over a total of $2,038,850 in these federal grant funds ($938,850 CDBG; $1,000,000 HOME and $100,000 ESG).

The following page lists recommended activities for CDBG, HOME and ESG funds under County control:

1998 CDBG, HOME AND ESG FUNDING PROPOSED BY COUNTY:

#	Project	Location	CDBG	HOME	ESG
Housing					
1	Home repair program by EOC	County-wide	$64,630	$0	$0
2	Tenant based rental assistance by HASLO	County-wide	$0	$100,000	$0
3	Oceano rental housing by PSHHC	Oceano	$0	$200,000	$0
4	Paso Robles rental housing by PSHHC	Paso Robles	$0	$150,000	$0
5	First-time homebuyer program by HASLO	County-wide	$0	$200,000	$0
6	Oceano ownership housing by Affordable Homes, Inc.	Oceano	$0	$350,000	$0
Subtotal Housing			$64,630	$1,000,000	$0
Public Facilities					
1	San Miguel sewage treatment plant upgrade (phase 1)	San Miguel	$250,000	$0	$0
Subtotal Public Facilities			$250,000	$0	$0
Public Services					
1	Prado homeless day center operations	SLO	$40,000	$0	$17,354
2	SLO Homeless shelter and N. Co. outreach	SLO	$130,000	$0	$51,428
3	Before/after school day care by Nipomo Rec Center	Nipomo	$21,450	$0	$0
4	North County Women's Resource Center/Shelter	Atascadero	$0	$0	$15,011
5	Women's Shelter Program of SLO County	SLO	$0	$0	$16,207
Subtotal Public Services			$191,450	$0	$100,000
Economic Development					
1	Economic development loan program by EVC	County-wide	$150,000	$0	$0
2	Small business assistance center by Cuesta College	County-wide	$95,000	$0	$0
Subtotal Economic Development			$245,000	$0	$0
Grant Administration, Planning & Capacity Building					
1	Economic impact analysis computer model	County-wide	$40,000	$0	$0
2	General administration by county	County-wide	$147,770	$0	$0
Subtotal Administration, Planning & Capacity Building			$187,770	$0	$0
TOTAL 1998 CDBG, HOME AND ESG FUNDS			**$938,850**	**$1,000,000**	**$100,000**

NOTE: Acronyms used in this table are as follows:"EOC" is the Economic Opportunity Commission of San Luis Obispo County, Inc.; "EVC" is the Economic Vitality Corporation of San Luis Obispo County, Inc.; "HASLO" is the Housing Authority of the City of San Luis Obispo; "PSHHC" is the People's Self-Help Housing Corporation.

BOARD ADOPTED CHANGES

None.

Fund: General Fund

Activity: Counsel

COUNTY COUNSEL

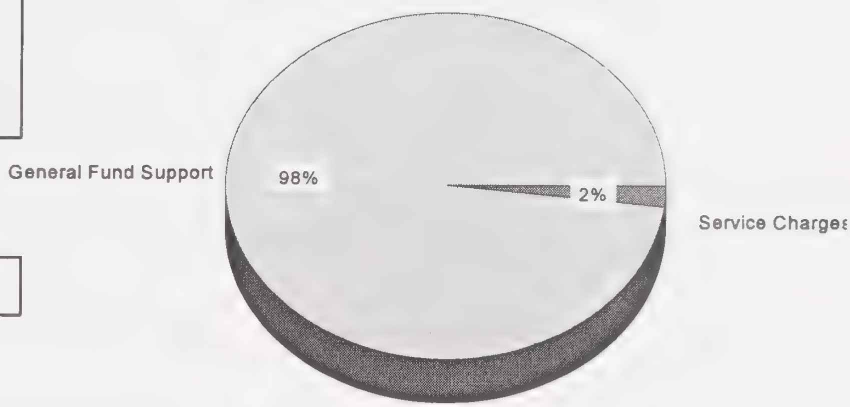
Budget Unit: 2100

ADOPTED BUDGET FY 1998-99	
Operating Cost	$2,168,084
Revenue/Intrafund Transfers	$40,700
General Fund Support	$2,127,384

Legal Advice

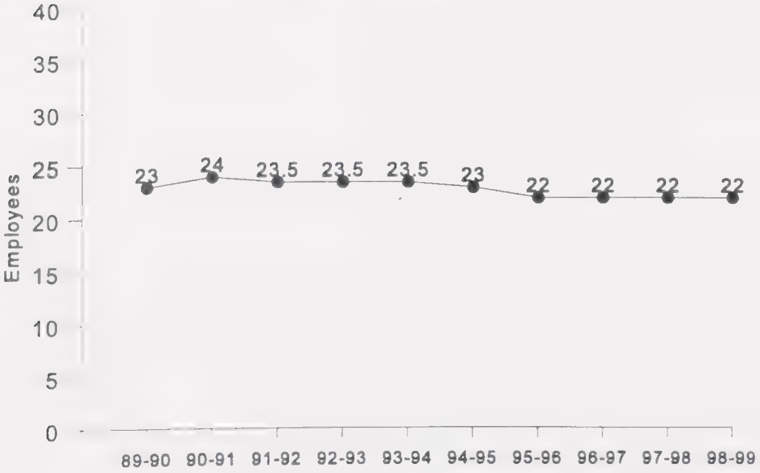
Litigation

Source of Funds

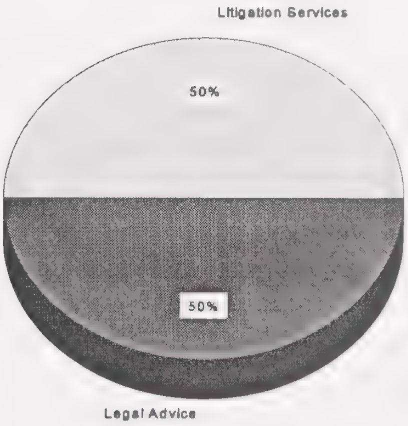


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 1,755,933	$ 1,808,986	$ 1,900,905	$ 1,900,905	$ 1,900,905
Services and Supplies	359,854	181,412	368,353	267,179	267,179
Other Charges	0	0	0	0	0
Fixed Assets	20,277	0	0	0	0
**Gross Expenditures	$ 2,136,064	$ 1,990,398	$ 2,269,258	$ 2,168,084	$ 2,168,084
Less Intrafund Transfers	0	0	0	0	0
Revenues	84,584	72,746	40,700	40,700	40,700
General Fund Support (G.F.S.)	$ 2,051,480	$ 1,917,652	$ 2,228,558	$ 2,127,384	$ 2,127,384

MISSION STATEMENT

To provide accurate and reliable legal services to County departments, boards and agencies and certain special districts in a manner which is cost-effective and promotes excellence in delivery of government services to the public.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Legal Advice: Provides legal advice to County departments and agencies in the form of drafting, review and approval of agreements, contracts and projects, and advising county officers on legal issues. (Mandated/Discretionary)

2. Litigation: Management, control and representation of the County and its officers involved in civil litigation. County Counsel also provides litigation services to special districts. (Mandated)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Administrative/Quasi-Judical	$ 160,000	$ 0	$ 0	$ 0	$ (160,000)
Legal Advice	391,300	1,084,042	40,700	1,043,342	652,042
Legal Advice to Non-General Fu	559,500	0	0	0	(559,500)
Litigation services	973,933	1,084,042	0	1,084,042	110,109
Department Totals	$ 2,084,733	$ 2,168,084	$ 40,700	$ 2,127,384	$ 42,651

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Administrative/Quasi-Judical	2.50	0.00	-2.50
Legal Advice	3.50	11.00	7.50

Legal Advice to Non-General Fu	6.50	0.00	-6.50
Litigation services	9.50	11.00	1.50
Department Totals	22.00	22.00	0.00

KEY PROGRAM OBJECTIVES

- Provide accurate and reliable legal advice; protect the County from loss and risk; help County decision-makers choose among lawful alternatives.
- Provide exemplary advocacy in litigation; defend decisions and advocate policies of our clients.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Advise/assist on agenda items while attending 48 Board of Supervisors meetings & 112 other county board or commission meetings	500
Respond to 1500 written/oral requests for services requiring drafting or legal analysis by scheduled target date	90%
Review & advise on 200 contracts for clients with fewer than 5% of those approved challenged in court	5%
Advise Board of Supervisors in 20 land use appeals with fewer than 30% challenged in court	30%
Represent County in 100% of Child Protective Services at 2,000 court appearances	100%
Resolve 50 writ cases with fewer than 10% of Board of other officials' decisions reversed by a court	10%
Assist Risk Management in resolving 100 claims without litigation	100
Represent County in 100% of 62 LPS & probate conservatorship cases	100%
Represent County in 100% of 15 mental health trials	100%

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for County Counsel is comparable to 1997-98. Staffing levels will remain the same. Funding for the services and supplies accounts has been reduced for 1998-99. However, this merely reflects a reduction in funding for outside legal experts in connection with the Public Utilities Commission (PUC)/PG&E Rate Restructuring matter. This issue aside, funding for the services and supplies accounts represents a maintenance of costs. No fixed assets are recommended for funding.

Recommended revenues are lower 1998-99 due to a reduced level of PUC/PG&E Rate Restructuring activity.

It is important to note that County Counsel has reduced their service programs from four to two. The Department feels that the "Legal Advice" and "Litigation Services" best represents the programs carried out by County Counsel.

BOARD ADOPTED CHANGES

None.

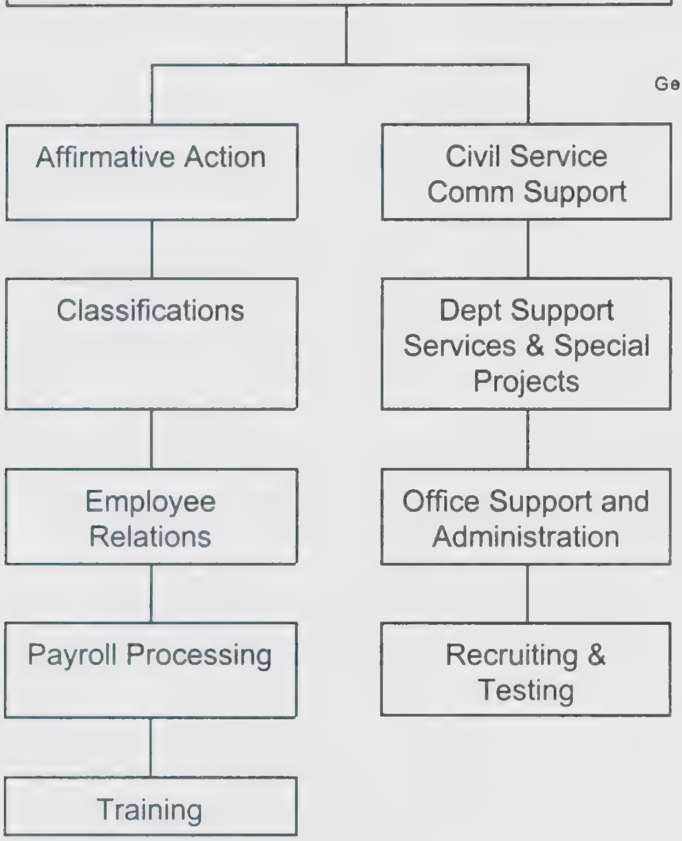
Fund: General Fund

PERSONNEL

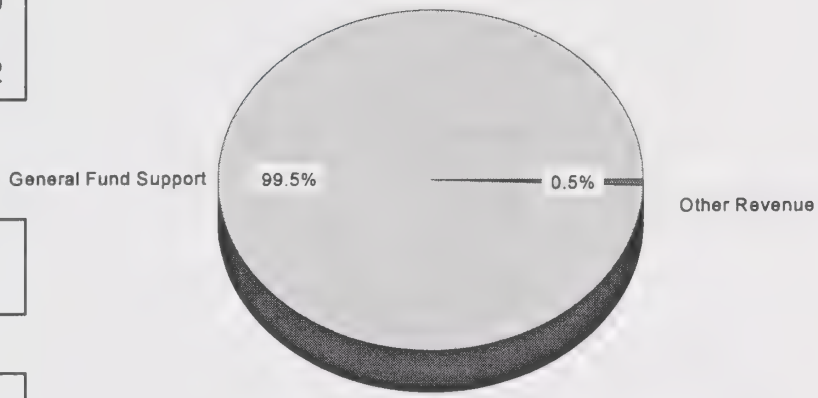
Budget Unit: 2110

Activity: Personnel

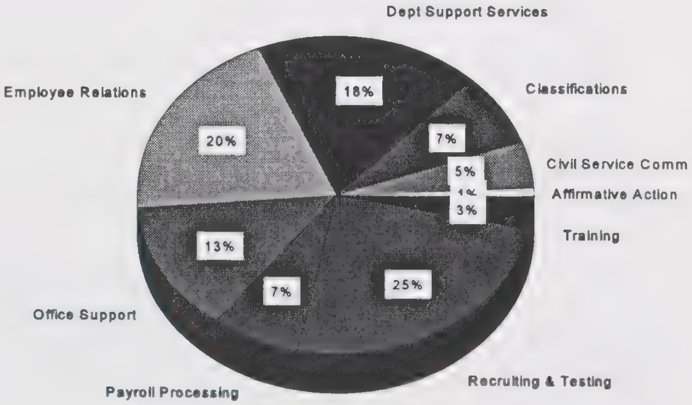
ADOPTED BUDGET FY 1998-99	
Operating Cost	$1,241,732
Revenue/Intrafund Transfers	$3,000
General Fund Support	$1,238,732


Affirmative Action
Classifications
Employee Relations
Payroll Processing
Training
Civil Service Comm Support
Dept Support Services & Special Projects
Office Support and Administration
Recruiting & Testing

Source of Funds

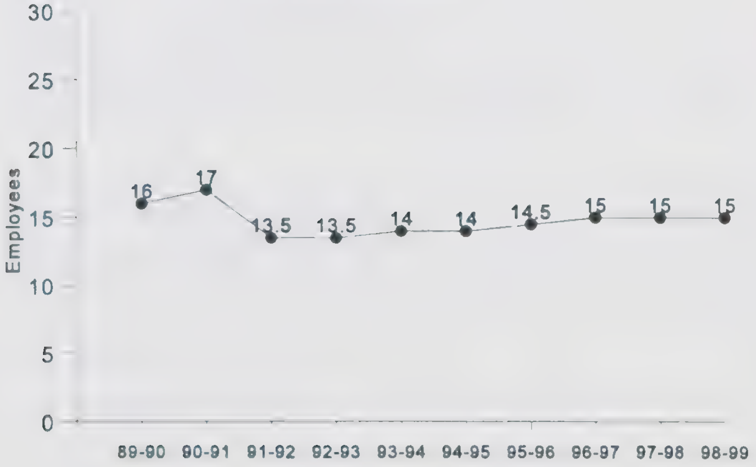


Use of Funds



Number of Employees

(Full Time Equivalent)



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 918,471	$ 941,615	$ 1,043,031	$ 986,353	$ 986,353
Services and Supplies	228,189	231,040	299,082	255,379	255,379
Other Charges	0	0	0	0	0
Fixed Assets	0	2,337	0	0	0
**Gross Expenditures	$ 1,146,660	$ 1,174,992	$ 1,342,113	$ 1,241,732	$ 1,241,732
Less Intrafund Transfers	1,500	1,500	1,500	1,500	1,500
Revenues	895	2,187	2,000	1,500	1,500
General Fund Support (G.F.S.)	$ 1,144,265	$ 1,171,305	$ 1,338,613	$ 1,238,732	$ 1,238,732

MISSION STATEMENT

The mission of the Personnel Department is to provide efficient and effective human resource programs that will assist in attracting and retaining the most qualified individuals into County service and to provide quality support service to the County, including the Board of Supervisors, its departments, individual employees and members of the public in support of the mission of San Luis Obispo County and in accord with all applicable Federal, State and County laws, regulations and policies including equal employment opportunity.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Affirmative Action: Development and administration of countywide Affirmative Action Program, monitoring selection practices and policies, preparation and submission of affirmative action reports to federal and state governments, grievance and appeal processing regarding illegal discrimination. (Mandated)

2. Civil Service Commission Support: Support to the Civil Service Commission, including agenda preparation for regular and special meetings, attendance at Civil Service Commission meetings and hearings, investigations on behalf of, or as directed by, the Civil Service Commission. (Mandated)

3. Classifications: Classification plan maintenance, job analysis and classification audits, including countywide specification updating and processing related to grievances and appeals. (Mandated/Discretionary)

4. Department Support Services and Special Projects: Provides advice to department managers and supervisors on discipline, employee and applicant appeals and grievances, consultation with county managers on potential personnel problems and avoiding personnel problems, support to the Injury on Duty program, advice and consultation regarding Americans with Disabilities Act, Civil Service Rules and Procedures, interpretation and application of compensation and other personnel-related ordinances. Includes investigations of allegations of sexual harassment, as well as administration of the layoff program. (Mandated/Discretionary)

5. Employee Relations: Support to the Board of Supervisors and County Administrator in all areas of employee relations, including salary and benefit negotiations, prevailing wage data collection and analysis, developing and administering employee relations policies and procedures, contract employee administration. (Mandated/Discretionary)

6. Office Support and Administration: Office support, including supervision and management of the department. All typing, filing, records maintenance and other support, except that specifically associated with office support to the Civil Service Commission. (Discretionary)

7. Payroll Processing: Adding and deleting employees to the County work force, processing step increases and performance evaluations, verifying adherence to federal laws regarding persons with a legal right to work, verifying correct salary levels and effective dates of payroll and other changes. Provides office support including supervision and management of the department, typing, filing, records maintenance and other support. (Mandated)

8. Recruiting and Testing: Recruitment and testing for new hires and promotional exams, maintenance of eligibility and certifications lists and test validation. Also, processing, testing and selection-related grievances and appeals. (Mandated/Discretionary)

9. Training: Maintaining a countywide training program which includes coordination and skills training in personnel-related subjects, a Supervisory Academy, and Sexual Harassment Avoidance training for employees, supervisors and managers. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Affirmative Action	$ 21,089	$ 13,341	$ 0	$ 13,341	$ (7,748)
Civil Service Commission	49,390	58,422	0	58,422	9,032
Classifications	92,885	92,327	0	92,327	(558)
Department Support Services	192,614	227,761	0	227,761	35,147
Employee Relations	236,951	248,452	0	248,452	11,501
Office Support & Admin.	217,430	164,147	1,500	162,647	(54,783)
Payroll Processing	105,154	91,039	0	91,039	(14,115)
Recruiting and Testing	213,245	303,979	0	303,979	90,734
Training	54,499	40,764	0	40,764	(13,735)
Department Totals	$ 1,183,257	$ 1,240,232	$ 1,500	$ 1,238,732	$ 55,475

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Affirmative Action	0.20	0.15	-0.05
Civil Service Commission	0.60	0.95	0.35
Classifications	1.10	1.07	-0.03
Department Support Services	2.25	2.61	0.36
Employee Relations	1.10	1.15	0.05
Office Support & Admin.	4.00	3.65	-0.35
Payroll Processing	1.80	1.50	-0.30

Recruiting and Testing	3.20	3.56	0.36
Training	0.75	0.36	-0.39
Department Totals	15.00	15.00	0.00

KEY PROGRAM OBJECTIVES

- Conduct and monitor recruitment and selection and retention practices to ensure compliance with federal, state and local laws and regulations including County Civil Service and Equal Employment Opportunity.
- Administer and monitor compensation and pay practices, including advising the Board of Supervisors, management, supervisors and employees, to ensure compliance with federal, state and local laws, rules, regulations and provisions of memoranda of understanding.
- Advise and assist department managers, supervisors and employees regarding Civil Service rules and policies, the provisions of county codes and other laws and regulations relating to employment and employment terms, including discipline, grievance/appeal processing, compliance with Americans with Disabilities Act, Sexual Harassment Prevention Programs and other such programs and mandates.
- Support and assist the Civil Service Commission including agenda preparation for Regular and Special meetings, attending Civil Service Commission meetings and hearings and conducting investigations on behalf of, or as directed by the Civil Service Commission.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Complete 85% of authorized classification studies within five months of receipt in Personnel.	85%
Review and update 60 job classification specifications as part of a program to insure that all specifications are reviewed and updated every five years.	60
Provide high-quality advice to departments on program areas as evidenced by a rating of satisfactory or higher from 75% of the responses from a survey of county departments.	75%
Provide high quality advice to payroll clerks as measured by a rating of satisfactory or better on 75% of the response s from a survey of county departments.	75%
Establish an eligible list for recruitments within 90 days of the start of the recruitment.	90%
Provide certifications from existing eligible lists within four business days of receipt of the requisition.	100%

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the Personnel Department is comparable to 1997/98. No new positions are recommended for funding. The services and supplies accounts generally reflect a maintenance of costs. Funding has been included within these accounts, however, to replace the Department's outdated computers. Revenues are recommended at the same level as 1997-98.

It is important to note that several of the Personnel Department's automated systems (i.e., the recruitment and testing system, the requisition and certification system, and the self-certification system) are becoming obsolete and will need to be re-written in the near future. The Personnel Department and Information Services Division (ISD) are currently evaluating the scope of this project, and, ISD has tentatively agreed to re-write the systems during calendar year 1999.

Functions in spending patterns and staffing levels shown in the "Cost by Program" and "Staffing by Program" sections merely reflect refinements to the Department's internal cost accounting system.

BOARD ADOPTED CHANGES

None.

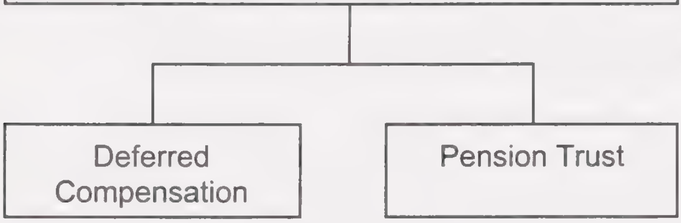
Fund: General Fund

Activity: Other General

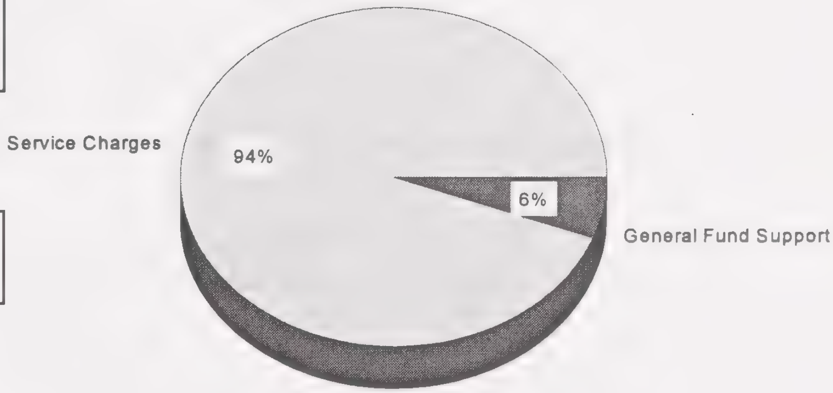
RETIREMENT PLANS

Budget Unit: 2120

ADOPTED BUDGET FY 1998-99	
Operating Cost	$684,441
Revenue/Intrafund Transfers	$645,368
General Fund Support	$39,073

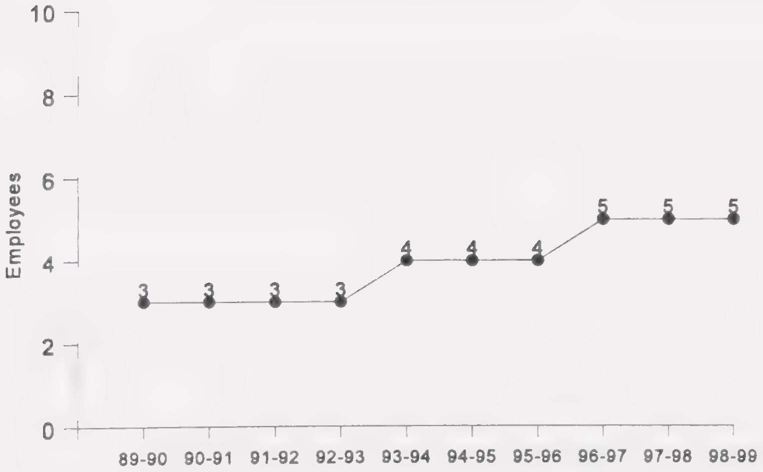

Deferred Compensation
Pension Trust

Source of Funds

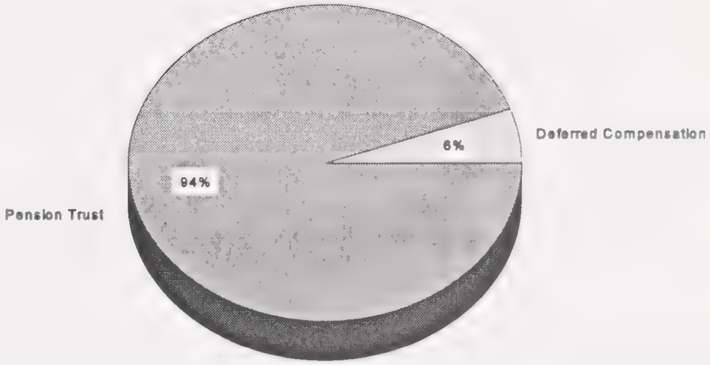


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 125,646	$ 124,487	$ 320,722	$ 320,722	$ 320,722
Services and Supplies	179,374	212,762	363,719	363,719	363,719
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 305,020	$ 337,249	$ 684,441	$ 684,441	$ 684,441
Less Intrafund Transfers	0	0	0	0	0
Revenues	277,964	300,605	645,368	645,368	645,368
General Fund Support (G.F.S.)	$ 27,056	$ 36,644	$ 39,073	$ 39,073	$ 39,073

MISSION STATEMENT

The mission of the San Luis Obispo County Pension Trust is to pay the benefits accrued by Employees of San Luis Obispo County pursuant to the provisions of the San Luis Obispo County Employees Retirement Plan and consistent with Article 16, Section 17 of the California State Constitution at the lowest feasible cost to the County Employer and to ensure that County Employees are educated and aware of the benefits available to them under the Retirement Plan so as to facilitate appropriate financial planning for retirement on the part of County Employees.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Deferred Compensation Plan: To provide the resources necessary for the daily operation of the County Deferred Compensation Plan. (Discretionary)

2. Pension Trust: The Pension Trust is administered and managed by the Pension Trust Board of Trustees. Funding for this program is adopted each year by the Board of Trustees and is included herewith for information purposes, in accordance with Section 405 of the By-Laws of the Board of Trustees of the San Luis Obispo County Pension Trust. The Trustees adopt funding to provide the resources and staff necessary for the administration of the Pension Trust and operation of the Employees Retirement Plan. (Mandated)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Deferred Compensation Plan	$ 38,760	$ 39,073	$ 0	$ 39,073	$ 313
Pension Trust	0	645,368	645,368	0	0
Department Totals	$ 38,760	$ 684,441	$ 645,368	$ 39,073	$ 313

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Deferred Compensation Plan	0.50	0.50	0.00
Pension Trust	4.50	4.50	0.00
Department Totals	5.00	5.00	0.00

KEY PROGRAM OBJECTIVES

- Provide a wide array of investment opportunities to meet the individual needs of the Deferred Compensation Program participants.
- Manage the Deferred Compensation Program in a manner that makes participation easy and understandable.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Conduct a customer service survey of Deferred Compensation Program participants whereby 75% or more of the respondents indicate satisfaction with the program.	75%

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for Pension Trust is generally comparable to 1997-98. Funding for the services and supplies accounts is higher for 1998-99. Additional dollars have been included for an audit of the 1998-99 actuarial valuation of the Pension Trust's assets.

The appropriation for the Pension Trust portion of this budget unit is adopted each year by the Pension Trust Board of Trustees, and is fully reimbursed from the Pension Trust Fund. The appropriation for the Deferred Compensation portion of this budget unit is funded by the General Fund. Expenses for this program are projected to increase slightly during 1998-99 due to increased employee participation.

“Key Program Objectives” and “Key Performance Indicators” have only been included for the Deferred Compensation Plan - as this is the only component of the Pension Trust budget that the County has direct control over. Management of the Pension Trust's Employee Retirement Program, is solely the responsibility of the seven member, independent Board of Trustees. The Board of Trustees has their own set of goals, objectives, and performance indicators.

BOARD ADOPTED CHANGES

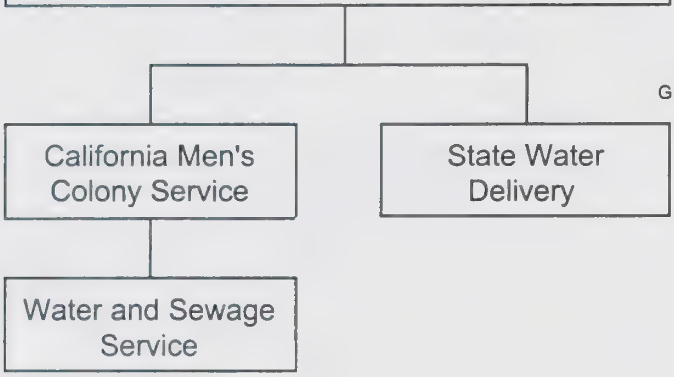
None.

Fund: General Fund
Activity: Property Management

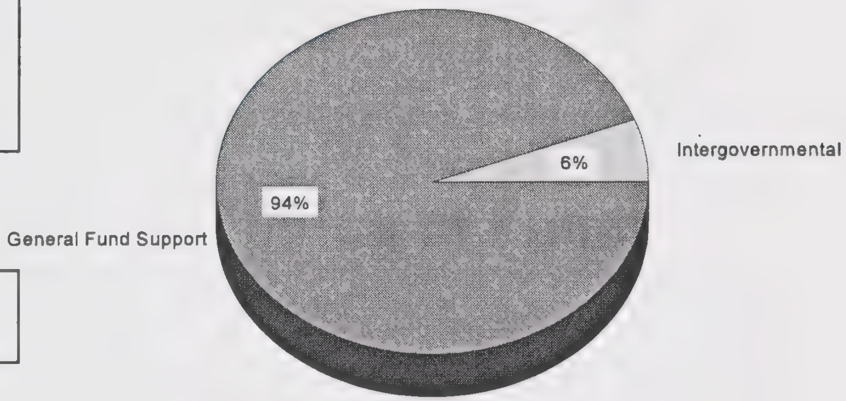
OPERATIONS CENTER

Budget Unit: 2179

ADOPTED BUDGET FY 1998-99	
Operating Cost	$589,057
Revenue/Intrafund Transfers	$34,951
General Fund Support	$544,106

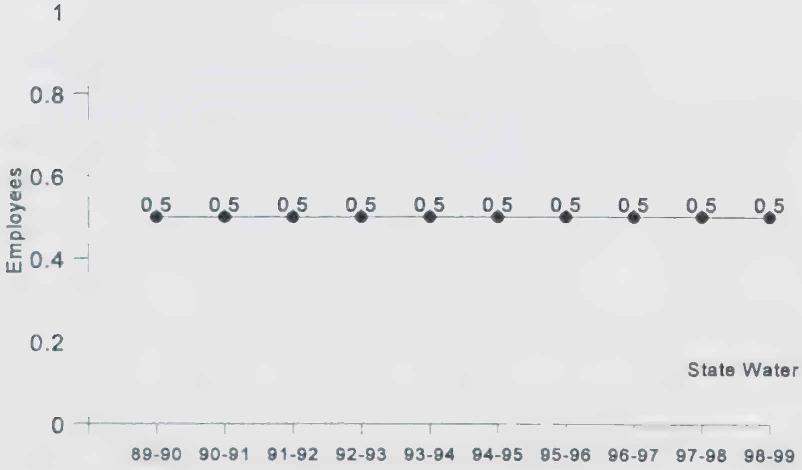

California Men's Colony Service
State Water Delivery
Water and Sewage Service

Source of Funds



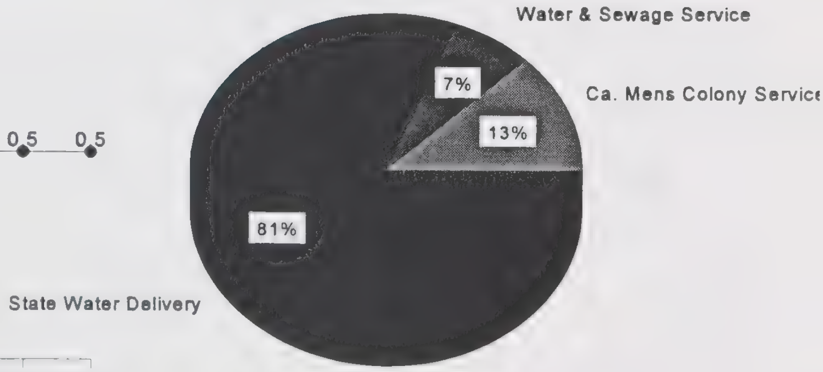
Number of Employees*

(Full Time Equivalent)



*Employees are based in the following department: Engineering

Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	596,163	441,581	589,057	589,057	589,057
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 596,163	$ 441,581	$ 589,057	$ 589,057	$ 589,057
Less Intrafund Transfers	0	0	0	0	0
Revenues	23,754	21,408	34,951	34,951	34,951
General Fund Support (G.F.S.)	$ 572,409	$ 420,173	$ 554,106	$ 554,106	$ 554,106

MISSION STATEMENT

Protect the public health and safety by providing safe drinking water and wastewater service to the facilities located at the County Operations Center.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. California Men's Colony Service: Provides for water and sewer treatment for the systems at the County Operations Center. (Mandated)

2. State Water Delivery: Provides for all costs associated with the delivery of 425 acre feet of water from the State Water Project. (Mandated)

3. Water and Sewage Service: Provides for water and sewage service, maintenance of the sewage collection system and sewage treatment services to various county departments and other governmental agencies located in and around the County Operations Center. (Mandated)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Calif. Men's Colony Service	$ 53,317	$ 74,036	$ 18,667	$ 55,369	$ 2,052
State Water Delivery	448,595	475,235	16,284	458,951	10,356
Water and Sewage Service	41,838	39,786	0	39,786	(2,052)
Department Totals	$ 543,750	$ 589,057	$ 34,951	$ 554,106	$ 10,356

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Calif. Men's Colony Service	0.00	0.00	0.00
State Water Delivery	0.00	0.00	0.00
Water and Sewage Service	0.45	0.37	-0.08
Department Totals	0.45	0.37	-0.08

KEY PROGRAM OBJECTIVES

- Continue our department's water quality monitoring and reporting of the drinking water supply and distribution systems at the Operations Center, in a manner satisfactory to the regulatory agencies.
- Continue providing maintenance of both the water supply system and the wastewater collection system at the Operations Center, in a manner satisfactory to the San Luis Obispo County Board of Supervisors.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Perform all mandated water and waste-water monitoring, analysis and reporting requirements within legal deadlines.	100%
Provide 24 hour/day, 7 days/week mainenance and repair of all water and wastewater facilities to ensure continued service levels and maintenance of all water quality and waste discharge requirements.	100%

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Operations Center budget unit functions under the umbrella of the Engineer's Internal Service Fund. All staffing, services, supplies, and equipment necessary to maintain the Operations Center's budget are provided by the Internal Service Fund and charged back as services are performed.

This budget is recommended at $10,000 over the 1997-98 adopted budget. The increase is exclusively attributable to state water costs. The recommended appropriation for state water is $475,000; this covers the entitlement of 425 acre feet that is earmarked for the County Operational Center but not the added costs of pumping, water testing, water treatment, labor and equipment. When all of these costs are considered, the cost for state water at the County Operational Center is about $1,150 per acre foot.

Revenues are composed of state water and related infrastructure cost reimbursements from Parks in the amount of $35,000 for water used at Dairy Creek Golf Course and El Chorro Regional Park.

BOARD ADOPTED CHANGES

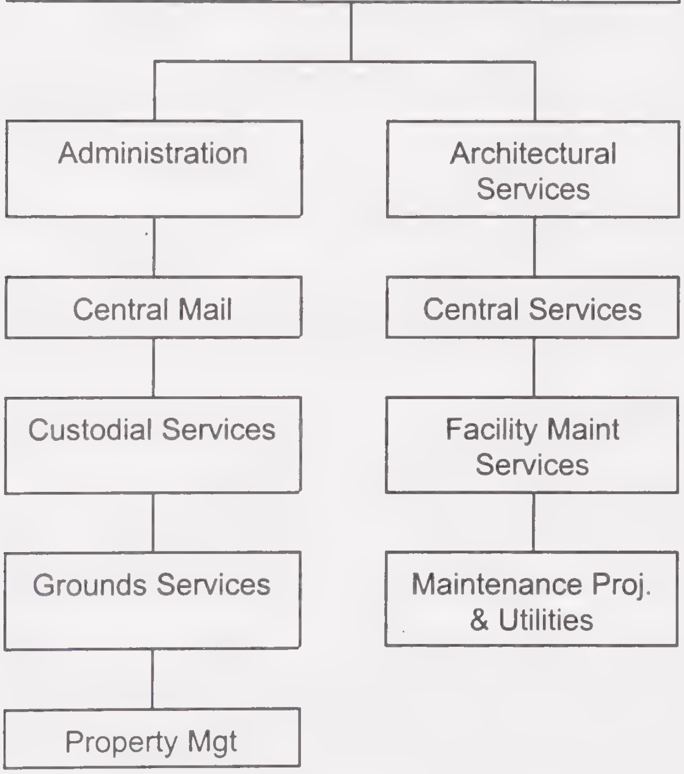
None.

Fund: General Fund
Activity: Property Management

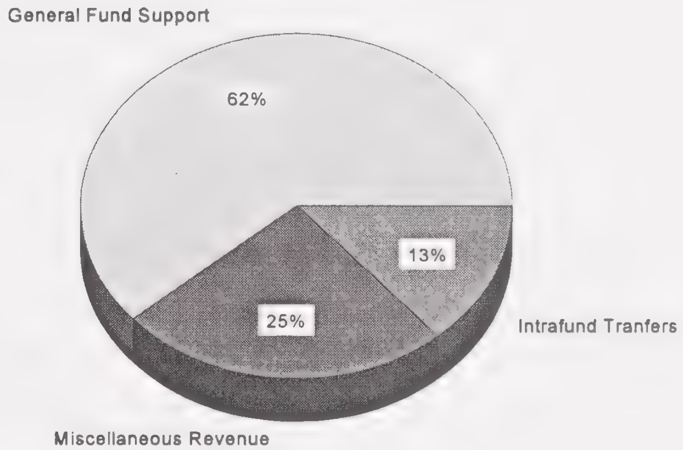
GENERAL SERVICES

Budget Unit: 2180

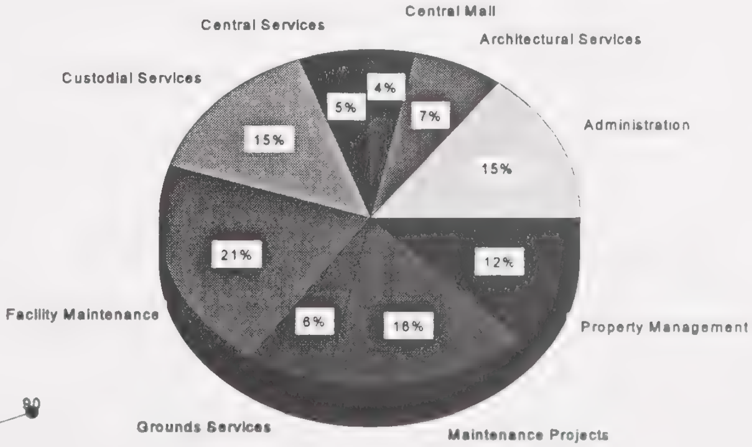
ADOPTED BUDGET FY 1998-99	
Operating Cost	$7,489,860
Revenue/Intrafund Transfers	$2,844,107
General Fund Support	$4,645,753


Administration
Central Mail
Custodial Services
Grounds Services
Property Mgt
Architectural Services
Central Services
Facility Maint Services
Maintenance Proj. & Utilities

Source of Funds

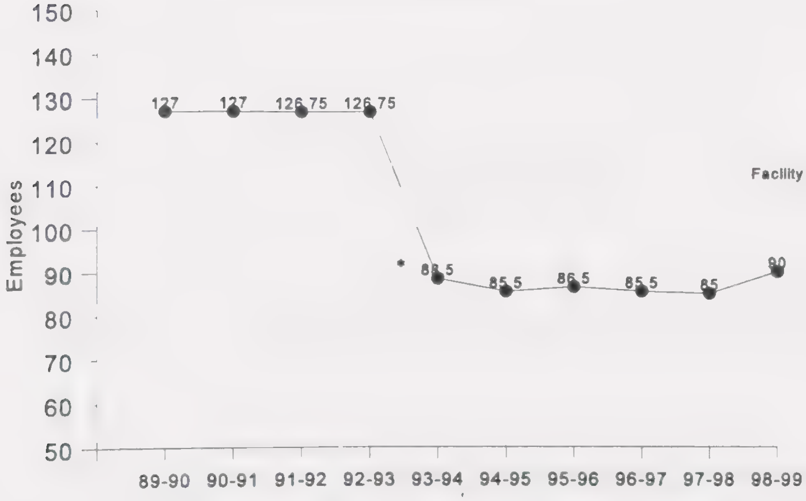


Use of Funds



Number of Employees

(Full Time Equivalent)



*In 1993-94 Parks became a separate fund

Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 3,917,927	$ 4,204,630	$ 4,663,889	$ 4,551,157	$ 4,551,157
Services and Supplies	2,805,393	2,933,704	2,921,939	2,897,658	2,897,658
Other Charges	7,927	58,705	8,200	8,200	8,200
Fixed Assets	18,423	51,195	32,845	32,845	32,845
**Gross Expenditures	$ 6,749,670	$ 7,248,234	$ 7,626,873	$ 7,489,860	$ 7,489,860
Less Intrafund Transfers	961,864	1,079,896	1,007,197	1,007,197	1,007,197
Revenues	1,967,157	1,882,241	1,888,093	1,836,910	1,836,910
General Fund Support (G.F.S.)	$ 3,820,649	$ 4,286,097	$ 4,731,583	$ 4,645,753	$ 4,645,753

MISSION STATEMENT

The Department of General Services shall serve the public and all county employees with excellence, cost efficiency, and respect as a significant service provider for the County of San Luis Obispo.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Administration: General management, supervision, secretarial and accounting support to all divisions in General Services, County Airports, County Garage, Reprographics, Parks and Golf Courses. (Discretionary)

2. Architectural Services: Analysis, production, administration and implementation of capital improvement and maintenance projects. (Discretionary)

3. Central Mail: The division supervises the operations of Central Mail, provides for the distribution of incoming U.S. mail and the pick-up, metering, and sorting of outgoing U.S. mail to take advantage of pre-sort discounts. (Discretionary)

4. Central Services: Provides a centralized purchasing program for all county departments and special districts under the control of the Board of Supervisors. (Discretionary)

5. Custodial Services: The provision of custodial services and related supplies for County facilities. (Discretionary)

6. Facility Maintenance Services: Provides general and preventative maintenance of county facilities and force account labor for selected projects. (Discretionary)

7. Grounds Services: Funds for County building facilities are provided within this program. (Discretionary)

8. Maintenance Projects and Utilities: Minor projects required to maintain the existing County facility assets. Included are utility costs for County facilities, heating, ventilating, and air conditioning maintenance contracts, and garbage services. (Discretionary)

9. Property Management: Sale, purchase, lease, sublease, relocation assistance, acquisition, disposal and utilization of County real property, including land and improvements. Administer concession and tenant agreements, film permits, and special use permits. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Administration	$ 601,283	$ 966,254	$ 348,302	$ 617,952	$ 16,669
Architectural Services	83,517	448,682	389,010	59,672	(23,845)
Central Mail	93,392	238,576	142,911	95,665	2,273
Central Services	199,817	330,589	130,265	200,324	507
Custodial Services	668,568	942,956	225,158	717,798	49,230
Facility Maintenance Services	1,031,571	1,337,707	246,999	1,090,708	59,137
Grounds Services	273,318	391,401	103,432	287,969	14,651
Maintenance Proj. & Utilities	952,241	1,025,237	63,850	961,387	9,146
Property Management	436,253	801,261	186,983	614,278	178,025
Department Totals	$ 4,339,960	$ 6,482,663	$ 1,836,910	$ 4,645,753	$ 305,793

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Administration	14.50	14.50	0.00
Architectural Services	10.50	10.50	0.00
Central Mail	3.00	3.00	0.00
Central Services	6.00	6.00	0.00
Custodial Services	26.00	26.00	0.00
Facility Maintenance Services	23.00	23.00	0.00
Grounds Services	0.00	5.00	5.00
Maintenance Proj. & Utilities	0.00	0.00	0.00
Property Management	2.00	2.00	0.00
Department Totals	85.00	90.00	5.00

KEY PROGRAM OBJECTIVES

- Central Services
  Implement a Purchase Claim Tracking System in Fiscal Year 1998/99 for use by General Services and Auditor Controller.

  Implement a comprehensive program to reduce postage costs through bar coding.

- Maintenance Projects/Utilities
  Review electrical aggregation rate reduction submittals and evaluate vendor proposals.

- Administration
  Complete conversion of all PC's from Windows 3.1 to Windows 95.

  Install Lotus Notes on all PC's as a standard for e-mail communications.

- Property Management
  Complete a Property Management database that will track lease renewals, insurance, and workers' compensation documentation, and other relevant data.

- Architectural Services
  Finish conversion of blueprint drawings to computer aided drafting (CAD) format.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Conduct a purchasing services survey and determine level of customer satisfaction	100%
Pay all vendors within 30 days of receipt of invoices if proper documentation is received	100%
Increase percentage of preventative maintenance work orders	10%
Percentage of satisfied customers responding to custodial services quarterly surveys	95%
Start work on all Board of Supervisors capital/maintenance projects approved during the annual budget process within the same fiscal year	100%

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
R	Copier	1	$ 13,500	$ 13,500
A	Dump Trailer	1	5,345	5,345
R	Phone System	1	5,600	5,600
A	Turf Aerator	1	2,400	2,400
	Department Totals			$ 26,845

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended level of funding for the Department of General Services is slightly higher than the current year for two reasons: 1) an increase in property rents and leases that General Services pays for other County departments, and 2) step increase and cost-of-living adjustments for staff. There are no increases in staff recommended in the 1998-99 budget, beyond the five Park Rangers who maintain County grounds and are recommended to be transferred to this budget unit from the Parks' budget. Since the Park Rangers maintain the building grounds, logically they should reside in the budget unit that also maintains County facilities. The transfer will also add efficiencies in the billing for grounds maintenance services to departments and reduce countywide overhead charges to Parks. The eventual goal is to replace these positions with groundskeeper positions.

The services and supplies accounts are recommended at a lower level due mostly to the transfer of the five Park Ranger positions. The cost of these positions was previously an expense in these accounts because the Parks budget billed General Services for grounds maintenance services. An increase in the current half time Departmental Automation Coordinator (DAC) to a half time Departmental Automation Specialist (DAS) position is also reflected in these accounts as a transfer because the position is budgeted in the Information Services Division budget. The upgrade is recommended based on the increasing complexity of the computer operation in the Department of General Services. Office space rent increases are also reflected in these accounts.

A copier and phone system are replacement items on the recommended fixed asset list. The old copier will be sold to the Airport. The new phone system is to replace the worn-out central reception station and has a life expectancy of at least ten years. Also recommended is $6,000 in land acquisition costs that do not show on the fixed asset list.

Revenues are recommended to increase slightly based on charges to other departments for such items as custodial, maintenance, and building services.

BOARD ADOPTED CHANGES

None.

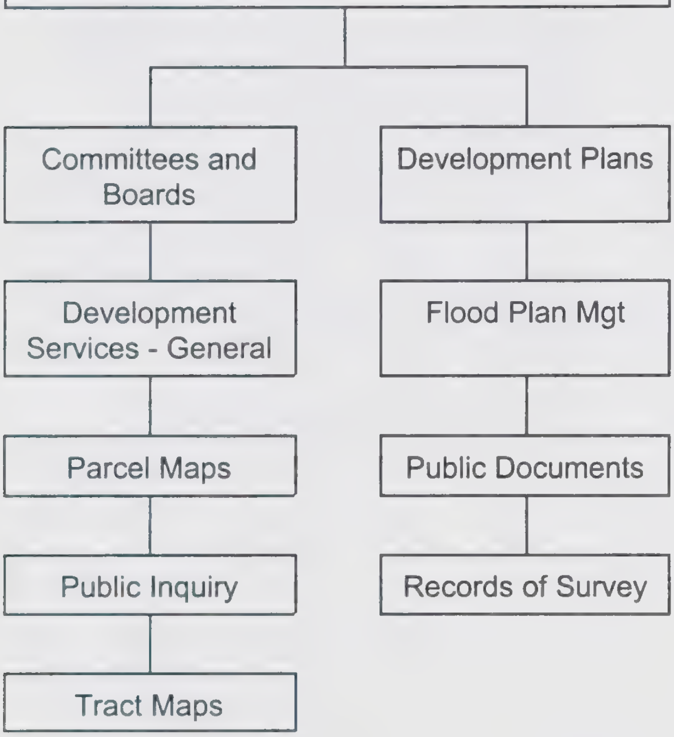
Fund: General Fund

Activity: Other General

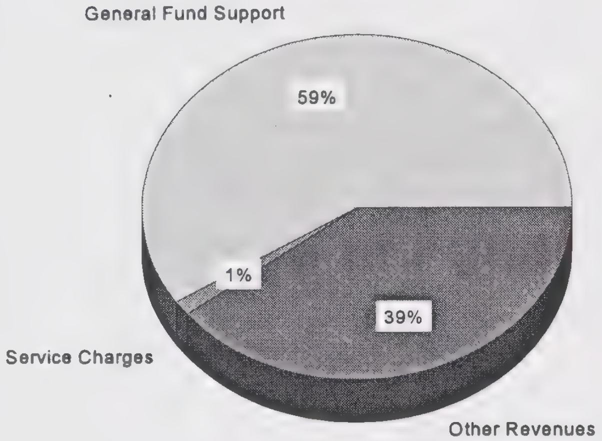
SURVEYOR

Budget Unit: 2240

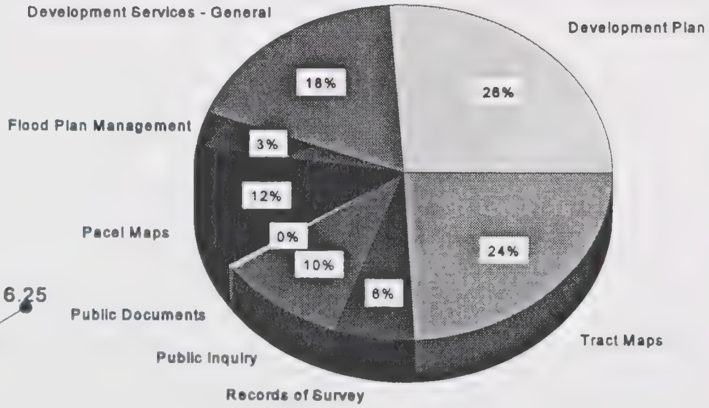
ADOPTED BUDGET FY 1998-99	
Operating Cost	$511,754
Revenue/Intrafund Transfers	$207,730
General Fund Support	$304,024


Committees and Boards
Development Services - General
Parcel Maps
Public Inquiry
Tract Maps
Development Plans
Flood Plan Mgt
Public Documents
Records of Survey

Source of Funds

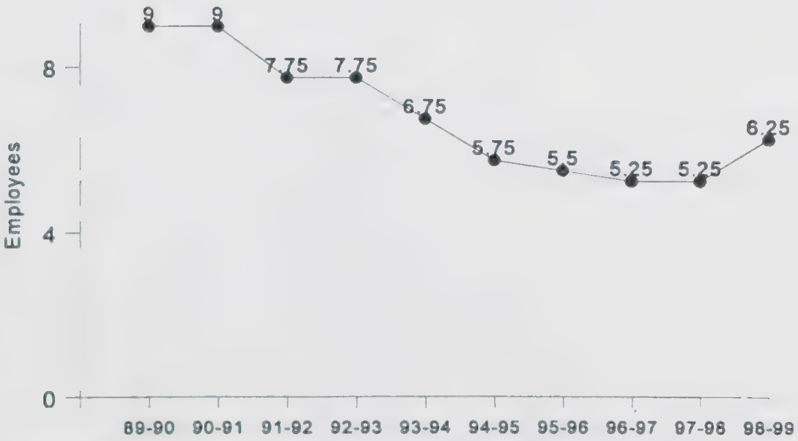


Use of Funds



Number of Employees*

(Full Time Equivalent)



*Employees are based in the following department: Engineering

Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	447,722	460,353	511,754	511,754	511,754
Other Charges	0	0	0	0	0
Fixed Assets	0	7,480	0	0	0
**Gross Expenditures	$ 447,722	$ 467,833	$ 511,754	$ 511,754	$ 511,754
Less Intrafund Transfers	0	0	0	0	0
Revenues	159,520	207,165	207,730	207,730	207,730
General Fund Support (G.F.S.)	$ 288,202	$ 260,668	$ 304,024	$ 304,024	$ 304,024

MISSION STATEMENT

The employees of the San Luis Obispo County Engineering Department Development Services Division that work in the -- "Surveyor" budget -- are committed to **Pride in Service** as we provide County Surveyor services; review developer-constructed facilities; and process building permits.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Committees and Boards: Provides development services to the Board of Supervisors, Subdivision Review Board, Planning Commission and other Boards and Commissions as required. (Mandated/Discretionary)

2. Development Plans: Sets conditions and checks encroachments, street improvements, flood hazard and drainage on referral plans for building and grading permits, development plans and other development reviews. (Mandated/Discretionary)

3. Development Services - General: Provides development services support to the Board of Supervisors, LAFCo, Planning and Building, Clerk-Recorder and other county departments. (Discretionary)

4. Flood Plan Management: Coordinates the National Flood Insurance Program and compiles flood data for drainage plan and general plan reviews. (Mandated)

5. Parcel Maps: Checks maps for recordation, checks improvement plans, inspects improvements, and general map administration. (Mandated)

6. Public Documents: Stores, retrieves, indexes and microfilms public documents to provide agency and public access to maps and records. (Discretionary)

7. Public Inquiry: Handles routine questions from the public on surveys, permits, subdivisions, flood hazards and drainage. (Discretionary)

8. Records of Survey: Map checking of records of survey countywide. (Mandated/Discretionary)

9. Tract Maps: Checks maps for recordation, checks improvement plans and inspects improvements, and performs general map administration. (Mandated/Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Committees and Boards	$ 23,417	$ 0	$ 0	$ 0	$ (23,417)
Development Plan	40,004	134,449	54,086	80,363	40,359
Development Services - General	135,657	92,369	7,257	85,112	(50,545)
Flood Plan Management	3,817	17,039	700	16,339	12,522
Parcel Maps	8,655	61,015	46,816	14,199	5,544
Public Documents	2,076	2,518	0	2,518	442
Public Inquiry	45,406	50,627	0	50,627	5,221
Records of Survey	19,313	30,452	17,337	13,115	(6,198)
Tract Maps	25,679	123,285	81,534	41,751	16,072
Department Totals	$ 304,024	$ 511,754	$ 207,730	$ 304,024	$ 0

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Committees and Boards	0.24	0.00	-0.24
Development Plan	1.05	1.85	0.80
Development Services - General	1.07	0.99	-0.08
Flood Plan Management	0.05	0.23	0.18
Parcel Maps	0.53	0.72	0.19
Public Documents	0.03	0.03	0.00
Public Inquiry	0.61	0.69	0.08
Records of Survey	0.59	0.41	-0.18
Tract Maps	1.10	1.47	0.37
Department Totals	5.27	6.39	1.12

KEY PROGRAM OBJECTIVES

- New Developments
  Improve customer service by reducing processing time for building permits to one week per submittal to the Department.
- Flood Control
  Continue to provide necessary information to the public on request. Continue to administer the Land Use Ordinance requirements which implement the National Flood Insurance Program.
- Interagency Coordination
  Continue participation in Interagency Coordination processes.
- Federal and State Regulations
  Comply with federal and state regulations governing the activities cited above.
- Finances
  Identify and implement any potential cost savings in the activities listed above.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Respond to all requests for information on flood zones.	100%
Respond to all requests for Flood Hazard Reports within five days.	5
Update and maintain current indexes of all stored documents.	100%
Review and gather all signatures on final submittals of Records of Survey within 5 days.	5
Review and gather all signatures on final submittals of Corner Records within five days.	5
Review and gather all signatures on final submittals of Tract Maps within five days.	5
Review and gather all signatures on final submittals of Tract Map Improvement Plans within five days.	5
Review and gather all signatures on final submittals of Parcel Maps within five days.	5
Review and gather all signatures on final submittals of Parcel Map Plans within five days.	5
Review and gather all signatures on final submittals of Lot Line Adjustments withing 5 days.	5
Respond to all requests for information on surveying topics.	100%
Review all building permit submittals within five days.	5
Review and gather all signatures on final submittals of Development Plan Improvement Plans within five days. .	5

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Surveyor's budget functions under the umbrella of the Engineer's Internal Service Fund. All staffing, services, supplies, and equipment necessary to maintain the Surveyor's budget are provided by the Internal Service Fund and charged back as services are performed.

Recommended funding for the Surveyor is higher than the 1997-98 budget. Surveyor activities are increasing due to building activity and related demands for tract maps, parcel maps and development plan review. El Nino storm conditions have also increased the flood plain management workload for the Surveyor. As a consequence of these increased activities, the Surveyor is requesting a Senior Engineering Aide to provide review and logistical support for all the new applications coming into the department; this will speed processing and permit issuance. This position will be shown in the Engineer's Internal Service Fund and charged back to the Surveyor. Due to better record keeping and accounting, the Service Program costs in this budget unit have changed somewhat. Costs that were formerly booked to Committees and Boards or Development Services - General are now being coded directly to the service program that benefits from the expense. Revenues for the increased services are completely offset. The net county cost for this budget unit has not changed significantly for several years.

BOARD ADOPTED CHANGES

None.

Fund: General Fund
Activity: Other General

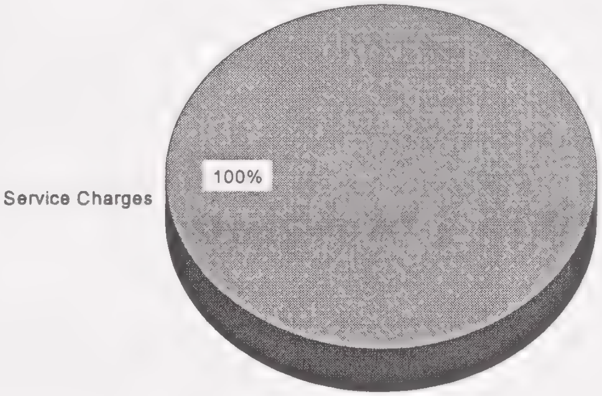
MONUMENTATION

Budget Unit: 2241

ADOPTED BUDGET FY 1998-99	
Operating Cost	$65,908
Revenue/Intrafund Transfers	$65,908
General Fund Support	$0

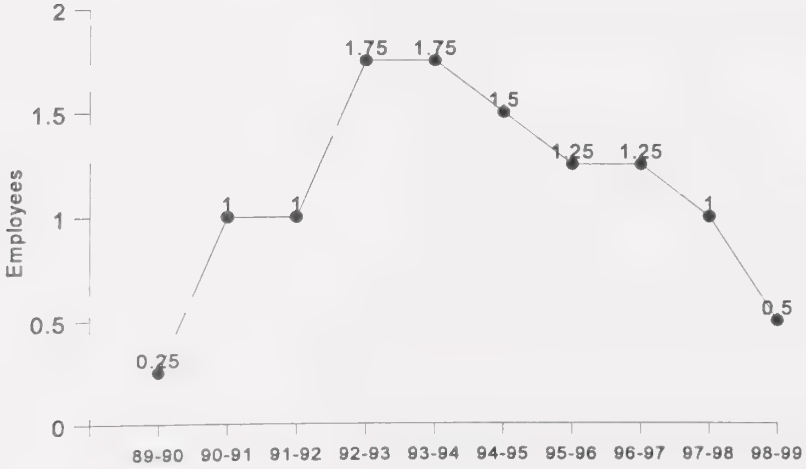
Monumentation

Source of Funds

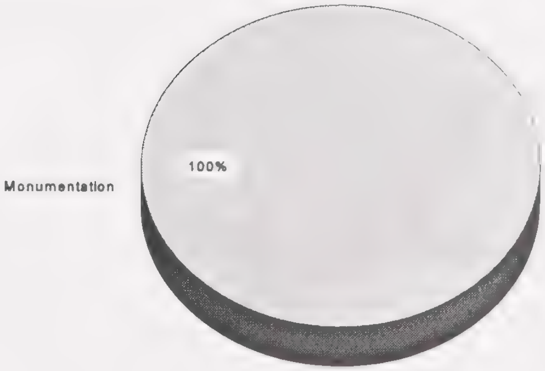


Number of Employees*

(Full Time Equivalent)



Use of Funds



*Employees are based in the following department: Engineering

Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	26,720	34,967	65,908	65,908	65,908
Other Charges	0	5,000	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 26,720	$ 39,967	$ 65,908	$ 65,908	$ 65,908
Less Intrafund Transfers	0	0	0	0	0
Revenues	26,721	39,966	65,908	65,908	65,908
General Fund Support (G.F.S.)	$ (1)	$ 1	$ 0	$ 0	$ 0

MISSION STATEMENT

The employees of the San Luis Obispo County Engineering Department Development Services Division that work on the -- "Monumentation" budget -- are committed to **Pride in Service** as we provide monument preservation services.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Monumentation: Searching, perpetuating and re-establishing section corners and other subdivision corners. (Mandated)

COSTS BY PROGRAM

	1997-98 Adopted G.F. Support	1998-99 Board Adopted Appropriation	Revenue/Intrafund	G.F. Support	Changes in G.F. Support
Monumentation	$ 0	$ 65,908	$ 65,908	$ 0	$ 0
Department Totals	$ 0	$ 65,908	$ 65,908	$ 0	$ 0

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Monumentation	0.90	0.48	-0.42
Department Totals	0.90	0.48	-0.42

KEY PROGRAM OBJECTIVES

- Monument Preservation
  Complete monument preservation activity in Morro Strand and Paso Robles Beach subdivisions, Cayucos. Continue monument preservation activity in South Atascadero and Oceano.

- Federal and State Regulations
  Comply with federal and state regulations governing the activities cited above.

- Finances
  Identify and implement any potential cost savings in the activities listed above.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Complete monument preservation record of survey of Paso Robles Beach, Cayucos.	100%
Complete monument preservation corner record of South Atascadero.	100%
Complete monument preservation corner record of Oceano.	100%

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Monumentation budget functions under the umbrella of the Engineer's Internal Service Fund. All staffing, services, supplies and equipment necessary to maintain the Monumentation budget are provided by the Internal Service Fund and charged back as services are performed.

Funding for the Monumentation budget is derived from fees levied when certain real property is recorded in the County. These monies are then deposited into a trust fund designated for Monumentation activities.

The recommended level of funding for this budget is lower compared to the 1997-98 fiscal year. The Record of Survey for the Paso Robles Beach tract in Cayucos is now complete and monumentation efforts are continuing in Oceano and South Atascadero.

BOARD ADOPTED CHANGES

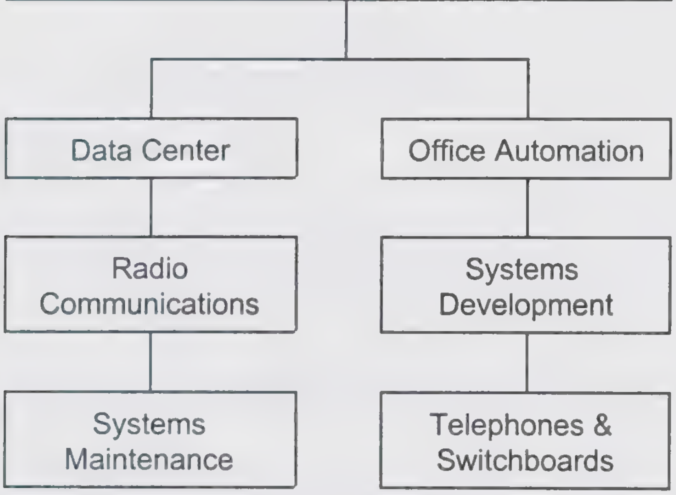
None.

Fund: General Fund
Activity: Other General

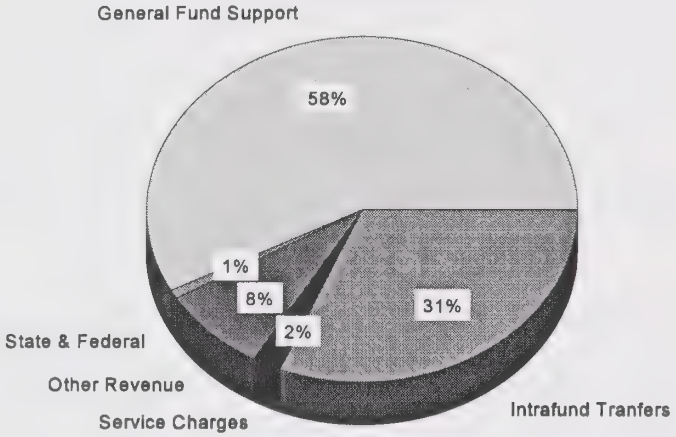
INFORMATION SERVICES

Budget Unit: 2250

ADOPTED BUDGET FY 1998-99	
Operating Cost	$8,699,269
Revenue/Intrafund Transfers	$3,670,327
General Fund Support	$5,028,942

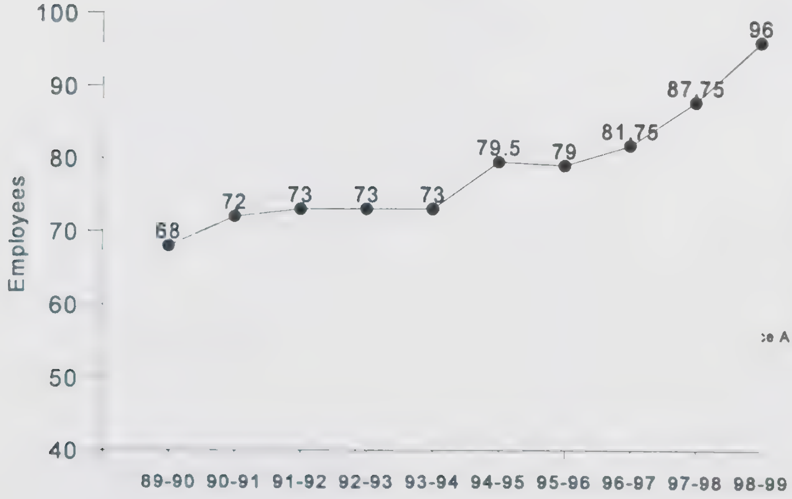

Data Center
Office Automation
Radio Communications
Systems Development
Systems Maintenance
Telephones & Switchboards

Source of Funds

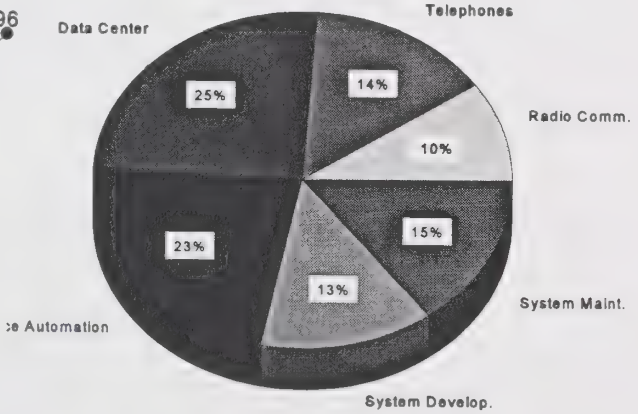


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 4,797,202	$ 5,147,469	$ 5,883,644	$ 5,822,199	$ 5,822,199
Services and Supplies	2,214,380	2,221,907	2,679,312	2,471,242	2,471,242
Other Charges	135,000	135,000	167,028	167,028	167,028
Fixed Assets	1,668,182	309,993	502,500	238,800	238,800
**Gross Expenditures	$ 8,814,764	$ 7,814,369	$ 9,232,484	$ 8,699,269	$ 8,699,269
Less Intrafund Transfers	2,133,820	2,100,918	2,693,140	2,682,874	2,682,874
Revenues	1,118,346	888,427	961,261	987,453	987,453
General Fund Support (G.F.S.)	$ 5,562,598	$ 4,825,024	$ 5,578,083	$ 5,028,942	$ 5,028,942

MISSION STATEMENT

Information SERVICES Division (iSd) will provide quality customer automation and communication services by maintaining outstanding, skilled professionals focused on giving the customer the service they need, when they need it.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Data Center: Produces information processing via centralized computers. These tasks include collecting, processing, reporting, and distributing County information. Also, provides centralized computer operating system support, and maintenance of the computer networking infrastructure, both hardware and software. These centralized computer services are used to collect and maintain County information systems that contain high volumes of data necessary to serve the public needs. (Discretionary)

2. Office Automation: Provides departmental computer support, including acquisition, installation, configuration, training and technical consultation. This service provides technical assistance to County departments maintaining County records of low to medium volumes of data necessary to serve the public needs. (Discretionary)

3. Radio Communications: Provides two-way radio communications for public safety and County business communications. Uses microwave technology and includes medical communications between the Sheriff's Office, hospitals, and ambulance service necessary to deploy County services to the public. (Discretionary)

4. Systems Development: Provides for the implementation of new application information systems. These systems provide new or enhanced capabilities to County departments serving the public. (Discretionary)

5. Systems Maintenance: Provides for changes and modifications necessary for the continued usefulness of computer-based information processing. This maintenance ensures that the County's processing meets necessary public, legislative, policy and organizational changes. (Discretionary)

6. Telephones: Administers and controls the County telephone system. This includes phone consulting services to county agencies, coordinating phone changes, billing for phone services, and operating the County's voice messaging system. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted G.F. Support	1998-99 Board Adopted Appropriation	1998-99 Board Adopted Revenue/Intrafund	1998-99 Board Adopted G.F. Support	Changes in G.F. Support
Consultation and Planning	$ 131,293	$ 0	$ 0	$ 0	$ (131,293)
Data Center	1,609,232	2,177,489	532,105	1,645,384	36,152
Office Automation	681,349	1,992,905	1,021,388	971,517	290,168
Radio Communications	207,274	850,429	321,627	528,802	321,528
Systems Development	804,579	1,159,346	261,186	898,160	93,581
Systems Maintenance	890,798	1,271,541	286,462	985,079	94,281
Telephones and Switchboards	0	1,247,559	1,247,559	0	0
Department Totals	$ 4,324,525	$ 8,699,269	$ 3,670,327	$ 5,028,942	$ 704,417

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Consultation and Planning	3.00	0.00	-3.00
Data Center	20.38	21.68	1.30
Office Automation	24.67	32.00	7.33
Radio Communications	5.00	6.19	1.19
Systems Development	15.00	16.00	1.00
Systems Maintenance	16.63	17.55	0.92
Telephones and Switchboards	3.07	2.58	-0.49
Department Totals	87.75	96.00	8.25

KEY PROGRAM OBJECTIVES

Communications

- Install voice mail capability to 800 County extensions.
- Relocate Cuesta Peak radio site.
- Upgrade Sheriff Dispatch Switching System.
- Estimate and establish funding for microwave system replacement.

Data Center

- Add at least five more law enforcement agencies to the County CLETS network.
- Expand the County Help Desk function to include mainframe and PC/LAN support.
- Support the network needs of the Hospital and Family Care Clinic(s).

Office Automation

- Expand training, increase class size and frequency, and provide training for newly adopted software.
- Install 800 LOTUS NOTES clients to support E-mail, E-Calender and Internet mail.
- Redesign and implement a more efficient Novell wide-area networking scheme.
- Facilitate Geographic Information Systems (GIS) networking county wide.

Systems Development & Maintenance

- Provide/facilitate year 2000 compliance for all County applications.
- Develop Board of Supervisors Agenda Packet application for public Internet access.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Provide support for 1,300 radios	1,300
Provide support for 3,500 telephone extensions	3,500
Provide support for 11,000,000 online transactions	100%
Provide support for 65 network distribution locations	65
Provide support for 20,000,000 viewable pages	100%
Provide support for 3,250 PCS and printers	3,250
Provide support for 8,100,000 line of code	100%

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
A	Add Black Channel Fill In unit.	1	$ 8,000	$ 8,000
R	Advanced PC	22	3,500	77,000
R	County Fire VHF Radio System Replacement	4	8,000	32,000
A	Frequency Calibration System	1	3,800	3,800
A	LAN Rack for Computer Room	1	3,000	3,000
A	Portable Video Projector (SVGA)	1	11,000	11,000
R	Replace Black Channel VHF radios	4	8,000	32,000
R	Replace Red Channel Radios	5	8,000	40,000
R	Replace Yellow Ch. Radios	4	8,000	32,000
	Department Totals			$ 238,800

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Recommended funding for the Information Services Division allows for the continuation of all client services provided in the 1997-98 fiscal year. Increases in salaries are related to normal step increases and the addition of 7.75 FTE new positions approved during the 1997-98 fiscal year and a 0.5 FTE position for the 1998-99 fiscal year. These automation specialist positions are needed for special projects to implement automation systems in the Clerk-Recorder, Health Agency, General Services and Social Services. These positions are 100% revenue offset. The recommended funding for the services and supplies accounts is higher than the 1997-98 budget due to several new programs and upgrades: Windows 95, Lotus Notes, WINS Connectivity Software and needed hardware and software maintenance for products going off warranty coverage.

Fixed assets expenditures are recommended at a level comparable with the 1997-98 budget adjusted for mid-year increases. Recommended fixed assets include 22 new computers for the programming staff, emergency communications equipment, radios, network expansion equipment, calibration tools and a video projector.

Intrafund transfers and revenues are up approximately 11% and 10%; respectively. These increases relate to the new positions that are charged off to client departments and increased use of other services provided by this department such as telephones and radios. The service program entitled "Consultation and Planning" has been integrated into the remaining six service programs.

Other charges include repayment of principal and interest for internally financed fixed assets that would otherwise have been leased.

BOARD ADOPTED CHANGES

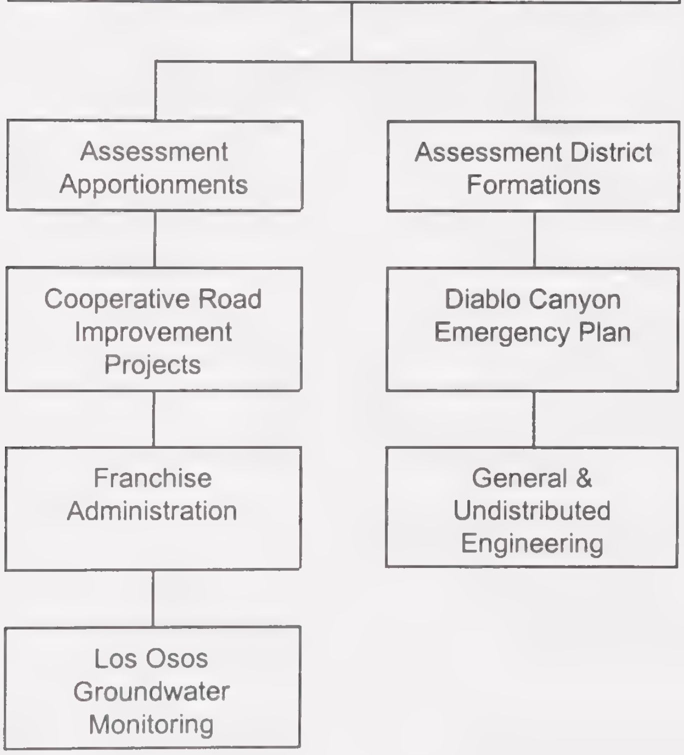
None.

Fund: General Fund
Activity: Other General

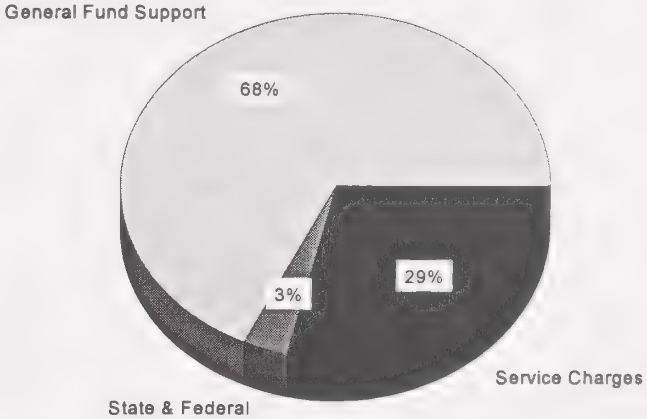
SERVICES TO SPECIAL DISTRICTS

Budget Unit: 2290

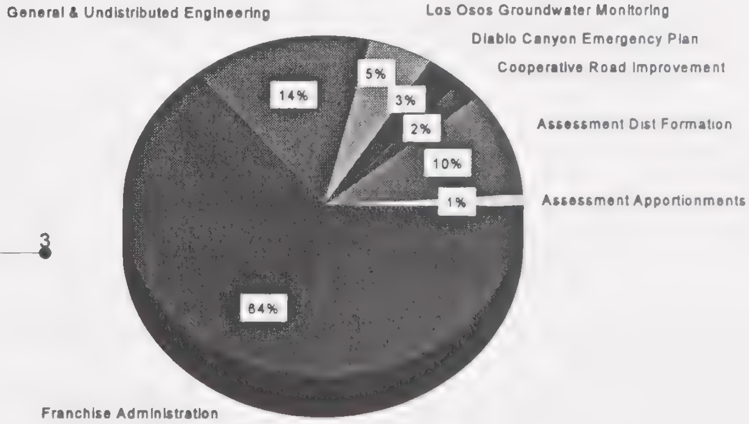
ADOPTED BUDGET FY 1998-99	
Operating Cost	$456,678
Revenue/Intrafund Transfers	$145,312
General Fund Support	$311,366


Assessment Apportionments
Cooperative Road Improvement Projects
Franchise Administration
Los Osos Groundwater Monitoring
Assessment District Formations
Diablo Canyon Emergency Plan
General & Undistributed Engineering

Source of Funds

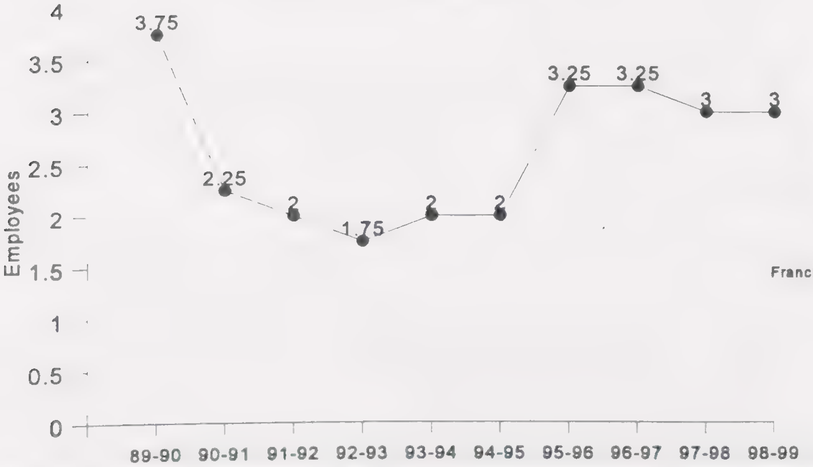


Use of Funds



Number of Employees*

(Full Time Equivalent)



*Employees are based in the following department: Engineering

Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	213,248	301,742	331,678	331,678	331,678
Other Charges	0	0	0	0	0
Fixed Assets	0	0	125,000	125,000	125,000
**Gross Expenditures	$ 213,248	$ 301,742	$ 456,678	$ 456,678	$ 456,678
Less Intrafund Transfers	0	0	0	0	0
Revenues	33,442	11,120	145,312	145,312	145,312
General Fund Support (G.F.S.)	$ 179,806	$ 290,622	$ 311,366	$ 311,366	$ 311,366

MISSION STATEMENT

This budget unit involves a number of unrelated programs to serve the public. The mission statement for these various programs follows:

Assessment Apportionments - to be committed to pride in service while providing assessment apportionment services.

Assessment District Formation - to provide timely, courteous and cost-effective assistance to property owners considering the formation of a special assessment district.

Cooperative Road Improvements - to provide timely, courteous and cost-effective assistance to those property owners who have participated in the Cooperative Road program.

Diablo Canyon Emergency Plan - to promote effective emergency preparedness with regard to the Diablo Canyon Emergency Plan.

Franchise Administration - To ensure that County residents receive acceptable cable TV service.

General and Undistributed Engineering - to provide staff time and resources to assist the public in the answering questions and requests outside of a specific budget category.

Baywood Groundwater Monitoring - to provide monitoring of groundwater quality as prescribed by the Regional Water Quality Control Board.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Assessment Apportionments: Provides for assessment apportionments on property that is changing in character (lot splits, subdivisions, etc.) for all assessment districts in the County. (Mandated)
2. Assessment District Formations: Funds the costs of creating special assessment districts to finance local improvements for sewer, water, drainage, etc., as authorized by the Board of Supervisors. (Discretionary)
3. Cooperative Road Improvement Projects: Provides funding for 100 percent of the annual cost associated with administering the existing debt on previously constructed projects. (Discretionary)

4. Diablo Canyon Emergency Plan: Funds the cost of participating in emergency preparedness exercises and other required training for the Nuclear Power Plant Emergency Response Plan. (Discretionary)

5. Franchise Administration: This program provides the County resources necessary to regulate the County's Cable TV franchises, see that all applicable Cable TV local, state and federal laws are complied with, and customer complaints are resolved appropriately. Also funds the development of a program for the most beneficial use of dedicated Public Education and Government Access Cable TV revenues, and provides staff support for the administration of other County franchises, primarily involving solid waste, electricity and natural gas. (Discretionary)

6. General and Undistributed Engineering: Provides funds for administrative costs associated with providing general design, planning and engineering services to unfunded special districts, as well as assisting the Board of Supervisors in establishing and administering policies for Special Districts budget preparation and fiscal control, public relations and governmental planning. (Discretionary)

7. Los Osos Groundwater Monitoring: Provides funding for the monitoring of groundwater and related reports as required by the California Regional Water Quality Control Board Order #83-13. (Mandated/Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Assessment Apportionments	$ 5,553	$ 6,323	$ 1,600	$ 4,723	$ (830)
Assessment District Formation	44,154	45,637	0	45,637	1,483
Cooperative Road Improvement	8,740	8,830	962	7,868	(872)
Diablo Canyon Emergency Plan	0	14,000	14,000	0	0
Franchise Administration	139,361	292,125	128,750	163,375	24,014
General & Undistributed Engin	65,263	65,820	0	65,820	557
Los Osos Groundwater Monitori	24,282	23,943	0	23,943	(339)
Department Totals	$ 287,353	$ 456,678	$ 145,312	$ 311,366	$ 24,013

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Assessment Apportionments	0.09	0.07	-0.02
Assessment District Formation	0.47	0.51	0.04
Cooperative Road Improvement	0.12	0.12	0.00
Diablo Canyon Emergency Plan	0.19	0.19	0.00
Franchise Administration	1.21	1.24	0.03
General & Undistributed Engin	0.61	0.64	0.03
Los Osos Groundwater Monitori	0.19	0.15	-0.04
Department Totals	2.88	2.92	0.04

KEY PROGRAM OBJECTIVES

Assessment Apportionments

- To provide information for the benefit of the public through the timely and accurate calculation of new assessment apportionments following subdivision and/or lot line adjustment proceedings.
- Comply with Federal and State regulations governing the activities cited above.
- Provide the services cited above within existing financial resources, identify and implement cost savings wherever possible, and explore new or increased sources of revenue as appropriate.

Franchise Administration

- Resolve customer complaints.
- Educate the public.
- Monitor cable TV company compliance with all local, state and federal requirements.
- Negotiate/monitor franchise renewals, transfers and sales.
- Track related legislative activity and make appropriate related recommendations.
- Facilitate a community-wide cooperative PEG implementation approach.
- Contract with a public access nonprofit corporation for services to utilize the County's PEG channel capacity.
- Manage the PEG Trust appropriately.
- Explore and implement County related PEG projects.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Cable TV - Deal with all cable TV franchise related customer inquires/ complaints in a competent and professional manner.	100%
Cable TV - Meet all time related County legal deadlines regarding cable TV franchise requirements.	100%
Asst. District/Cooperative Road - Provide satisfactory customer service to those requesting district formation, while competently and professionally dealing with all customer inquires and complaints from those opposing such.	100%
Meet all customer requests in a timely manner.	100%

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
A	Interactive Bulletin Board System	1	$ 25,000	$ 25,000
A	PEG Trust Equipment	1	100,000	100,000
	Department Totals			$ 125,000

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Services to Special Districts budget unit functions under the umbrella of the Engineer's Internal Service Fund. All staffing, services, supplies, and equipment necessary to maintain this budget unit are provided by the Internal Service Fund and charged back as services are performed.

The recommended General Fund support for Services to Special Districts is higher than the 1997-98 adopted budget by approximately $24,000. All programs other than Franchise Administration have essentially maintained their 1997-98 appropriation level.

The reason for the increased cost in Franchise Administration is the further implementation of the Board directed Public Education and Government (PEG) Cable Television program that will be continued during the 1998-99 fiscal year in Los Osos, and initiated in the communities of Templeton, and Santa Margarita. The PEG program in these communities will cost approximately $125,000 for equipment and $40,000 for operations during the 1998-99 fiscal year; the operations cost is paid by the County General Fund. PEG equipment includes cameras and lighting equipment, editing equipment, video cassette recorders, a short range microwave transmitter, switches, sound equipment and an interactive bulletin board system to allow users to order PEG programs using a touch tone phone.

Full implementation of the PEG program, in all of the unincorporated areas receiving cable TV service, is envisioned to take place over the next five years. This will result in specific PEG TV channels becoming available to all residents who subscribe to cable TV and is estimated to cost $75,000 annually for equipment (funded by the PEG Trust) and $150,000 annually for operations and administration (to be funded by the General Fund).

The PEG access equipment is purchased with funds collected by the cable companies from their customers and given to the County as a condition of their franchise agreements. With the exception of the PEG program, which is expanding due to program implementation, the recommended budget provides for a continuation of existing service programs at requested levels.

BOARD ADOPTED CHANGES

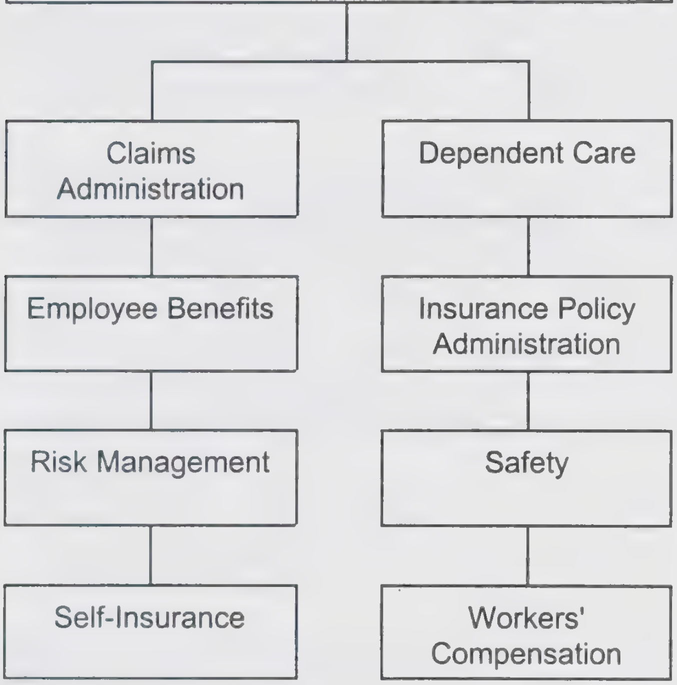
None.

Fund: General Fund
Activity: Other General

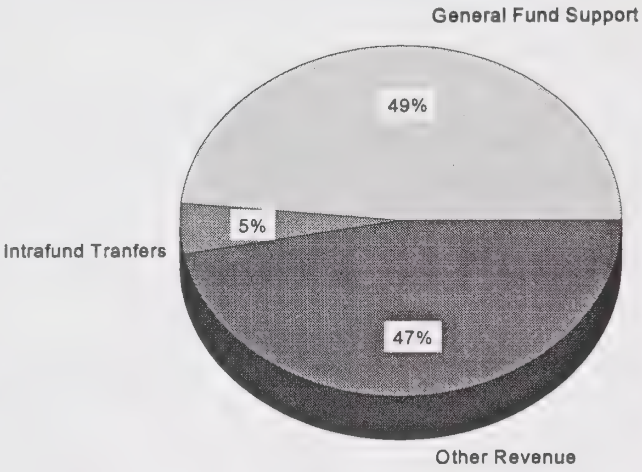
RISK MANAGEMENT

Budget Unit: 2340

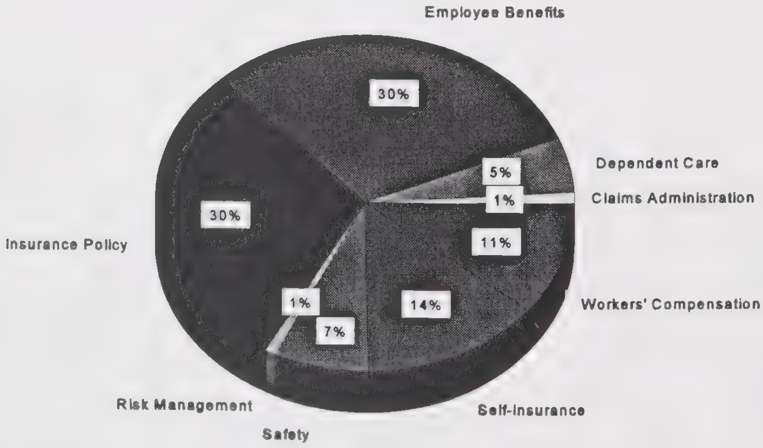
ADOPTED BUDGET FY 1998-99	
Operating Cost	$690,063
Revenue/Intrafund Transfers	$335,053
General Fund Support	$355,010


Claims Administration
Dependent Care
Employee Benefits
Insurance Policy Administration
Risk Management
Safety
Self-Insurance
Workers' Compensation

Source of Funds

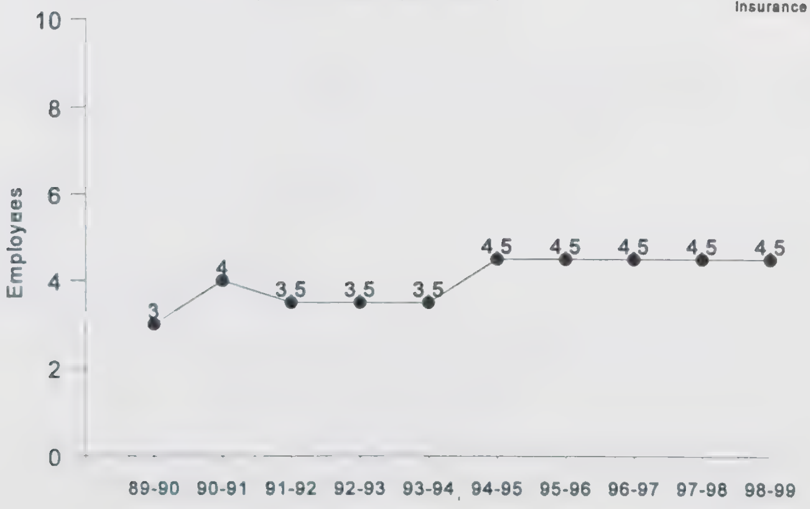


Use of Funds



Number of Employees

(Full Time Equivalent)



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 302,574	$ 314,520	$ 389,823	$ 323,758	$ 323,758
Services and Supplies	593,085	330,447	392,353	366,305	366,305
Other Charges	0	0	0	0	0
Fixed Assets	4,426	3,173	0	0	0
**Gross Expenditures	$ 900,085	$ 648,140	$ 782,176	$ 690,063	$ 690,063
Less Intrafund Transfers	119,231	9,458	33,533	33,533	33,533
Revenues	408,268	336,177	343,222	301,520	301,520
General Fund Support (G.F.S.)	$ 372,586	$ 302,505	$ 405,421	$ 355,010	$ 355,010

MISSION STATEMENT

Risk Management is a division of the Administrative Office and is responsible for minimizing the loss of County assets while committing to ensure a safe accessible environment, and providing quality services to County employees.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Claims Administration: Includes activities and costs associated with processing claims filed against the County. (Mandated)

2. Dependent Care: Includes costs associated with establishment and coordination of the county's Dependent Care Program. (Discretionary)

3. Employee Benefits: Includes all activities involved in the placement, negotiation, drafting of specifications, and administration of employee benefit plans. (Mandated)

4. Insurance Policy Administration: Includes activities involved in broker selection, placement of insurance policies, payment of premiums, and development of underwriting data and costs of insurance policies. (Mandated)

5. Risk Management: Includes all activities involved in identifying and analyzing risk exposure areas; developing recommendations on how to manage these risks; and reviewing current legislation for impact on the county's risk exposure areas. (Mandated)

6. Safety: Includes costs associated with administration of the Safety Program. (Mandated)

7. Self-Insurance: Includes costs associated with the operation of the Liability Self-Insurance Internal Service Fund. (Mandated)

8. Workers' Compensation: Includes costs associated with the administration of Workers' Compensation. (Mandated)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Claims Administration	$ 8,883	$ 9,144	$ 0	$ 9,144	$ 261
Dependent Care	59,289	36,647	0	36,647	(22,642)
Employee Benefits	190,860	209,690	0	209,690	18,830
Insurance Policy Admin.	71,194	208,832	147,861	60,971	(10,223)
Risk Management	21,296	5,529	0	5,529	(15,767)
Safety	54,729	50,630	0	50,630	(4,099)
Self-Insurance	1,950	95,898	90,290	5,608	3,658
Workers' Compensation	(36,003)	73,693	96,902	(23,209)	12,794
Department Totals	$ 372,198	$ 690,063	$ 335,053	$ 355,010	$ (17,188)

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Claims Administration	0.60	0.50	-0.10
Dependent Care	0.50	0.30	-0.20
Employee Benefits	1.30	1.30	0.00
Insurance Policy Admin.	0.30	0.20	-0.10
Risk Management	0.30	0.30	0.00
Safety	0.80	0.50	-0.30
Self-Insurance	0.20	0.40	0.20
Workers' Compensation	0.50	1.00	0.50
Department Totals	4.50	4.50	0.00

KEY PROGRAM OBJECTIVES

- Provide mandated insurance programs to County employees in an effective manner.
- Insure contracts are developed to protect County interest.
- Review exposure and provide insurance coverages to protect risk.
- Work with administrators to provide services to employees on entitled benefits.
- Work to ensure a safe work environment for County employees and members of the public.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Contact workers' compensation claimants within 24 hours notice of claim.	95%
Resolve Liability claims under authority level.	90%
Increase employee participation in the Individual Tax Savings Program.	10%
Reduce new litigated Workers' Compensation claims.	10%

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Risk Management Division of the Administrative Office provides consolidated management of the County's Risk and Insurance Programs, dependent care programs, and employee benefit programs. Salary and benefit accounts for 1998-99 are recommended at a level which maintains all existing staff positions. No new positions are recommended. The Division recently reorganized its staff responsibilities to place more emphasis on the workers' compensation program. The reorganization is intended to reduce the amount of claims and reduce the County's liability for work related accidents and injuries. The success of this reorganization will be monitored and evaluated during the next several months. Services and supplies are recommended to decrease slightly based on lower insurance premiums costs and lower costs for child care scholarships and co-payments for health benefits for retirees. No fixed assets are recommended. Intra-fund transfers from General Fund budgets to Risk Management are recommended to increase based on Parks and Health billings for insurance. Revenues are recommended for a slight increase based on current year levels.

BOARD ADOPTED CHANGES

None.

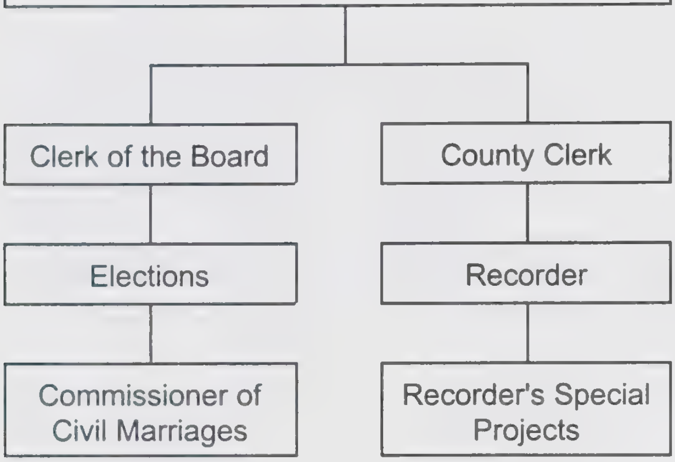
Fund: General Fund

CLERK/RECORDER

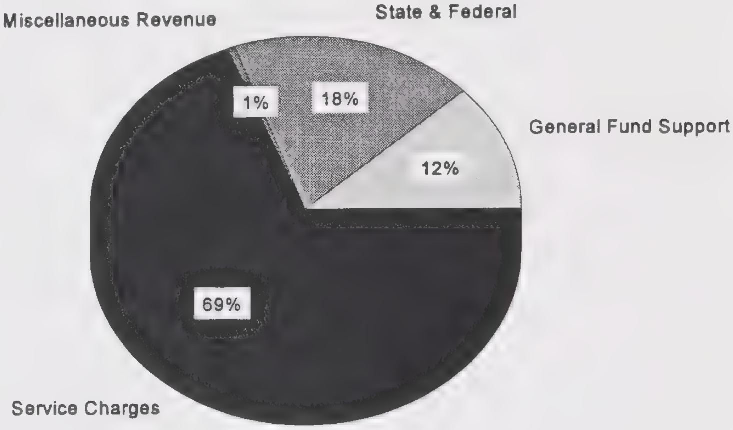
Budget Unit: 2509

Activity: Legislative & Administrative

ADOPTED BUDGET FY 1998-99	
Operating Cost	$1,693,656
Revenue/Intrafund Transfers	$1,487,880
General Fund Support	$205,776

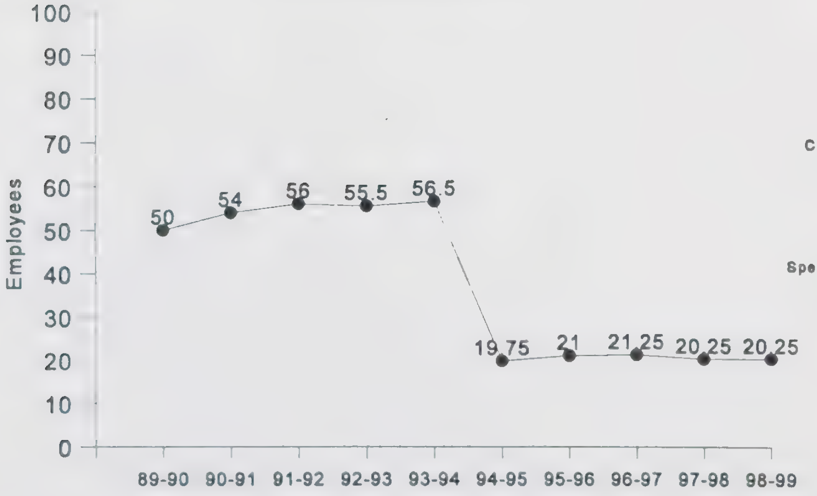

Clerk of the Board
County Clerk
Elections
Recorder
Commissioner of Civil Marriages
Recorder's Special Projects

Source of Funds

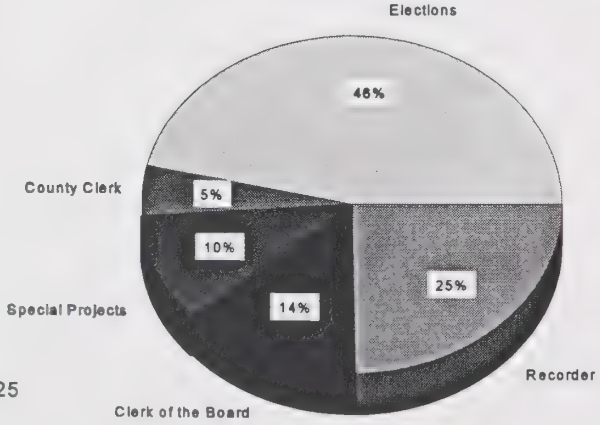


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 904,374	$ 1,049,322	$ 1,038,697	$ 996,802	$ 996,802
Services and Supplies	1,079,854	889,809	733,711	690,254	690,254
Other Charges	0	0	0	0	0
Fixed Assets	21,587	53,921	6,600	6,600	6,600
**Gross Expenditures	$ 2,005,815	$ 1,993,052	$ 1,779,008	$ 1,693,656	$ 1,693,656
Less Intrafund Transfers	446	285	0	0	0
Revenues	1,704,746	1,404,708	1,480,061	1,487,880	1,487,880
General Fund Support (G.F.S.)	$ 300,623	$ 588,059	$ 298,947	$ 205,776	$ 205,776

MISSION STATEMENT

The employees in the County Clerk-Recorder's Office are committed to assisting our customers with courtesy and consideration; providing thorough, timely and accurate information; and maintaining the integrity, and actively pursuing the restoration and preservation, of our records.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Clerk of the Board of Supervisors: Provide professional, knowledgeable staff for all of the sessions of the Board of Supervisors, Assessment Appeals Board, Air Pollution Control Hearing Board and District Board, and City Selection Committee meetings; produce minutes of all sessions; preserve and maintain files and all records of these boards. (Mandated)

2. County Clerk: Provide exemplary service to our customers in the issuance of marriage licenses, filing of notary and other bonds and registrations; filing and indexing of fictitious business name statements, and processing of passport applications. (Mandated)

3. Elections: Encourage and maintain the voter registrations of all electors residing within the County; ensure the integrity of the election process in the management and conduct of all elections; file and maintain conflict of interest statements for county officials and candidate campaign filings as required by the Fair Political Practices Commission. (Mandated/Discretionary)

4. Recorder: Maintain the integrity of the Official Records with well-trained staff to examine and index, for recording, property related documents and vital records; provide experienced, knowledgeable staff to assist the public in searching title and family histories. (Mandated)

5. Commissioner of Civil Marriages: Provide enthusiastic, professional volunteers and staff to perform civil marriage ceremonies. (Discretionary)

6. Recorder's Restricted Revenues (Special Projects): Current legislation allows for collection of fees on recorded documents to be used for specific purposes. Utilize these funds, within their authorized use, to enhance the records and customer service of the Recorder's division. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted G.F. Support	1998-99 Board Adopted Appropriation	1998-99 Board Adopted Revenue/Intrafund	1998-99 Board Adopted G.F. Support	Changes in G.F. Support
Assessment Appeals See Board of Supervisors	$ 11,624	$ 0	$ 0	$ 0	$ (11,624)
Board of Supervisors	181,539	232,250	18,500	213,750	32,211
Commissioner of Civil Marriage	0	0	6,750	(6,750)	(6,750)
County Clerk	(47,886)	79,028	138,850	(59,822)	(11,936)
Document Conversion See Restricted Revenue Funds	0	0	0	0	0
Elections	612,783	786,757	446,500	340,257	(272,526)
North County Operation	3,830	0	0	0	(3,830)
Passports, Marriage Ceremonies See County Clerk/Commissioner	(13,158)	0	0	0	13,158
Recorder	(121,490)	418,341	700,000	(281,659)	(160,169)
Restricted Revenue Funds Includes Special Projects and	0	177,280	177,280	0	0
Department Totals	$ 627,242	$ 1,693,656	$ 1,487,880	$ 205,776	$ (421,466)

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Assessment Appeals See Board of Supervisors	0.10	0.00	-0.10
Board of Supervisors	2.85	2.65	-0.20
Commissioner of Civil Marriage	0.00	0.00	0.00
County Clerk	0.95	2.00	1.05
Document Conversion See Restricted Revenue Funds	1.00	0.00	-1.00
Elections	5.00	5.00	0.00
North County Operation	0.00	0.00	0.00
Passports, Marriage Ceremonies See County Clerk/Commissioner	0.75	0.00	-0.75
Recorder	8.60	8.60	0.00

Restricted Revenue Funds Includes Special Projects and	1.00	2.00	1.00
Department Totals	20.25	20.25	0.00

KEY PROGRAM OBJECTIVES

- County Clerk/Recorder/Elections
  Maintain and enhance the public service orientation of the Department. Increase the availability of public records through Internet access.
- Establish a more aggressive staff training program to ensure continuing education for all staff and increase cross-training between divisions to maximize efficiency.
- Elections
  Encourage participation of all eligible voters in San Luis Obispo County and increase voter satisfaction with the election process by 1) ensuring well trained, committed precinct workers, 2) prompt delivery of absentee ballots upon request and 3) reducing lines at the polling place on election day.
- Board of Supervisors
  Continue pursuit of restoration and preservation of historical Board of Supervisors and official record books.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Maximum number of business days to process, distribute, and file the minutes and documents from a Board of Supervisors meeting.	10
Percentage of fictitious business filings which are correctly completed.	100%
Percentage of passport applications mailed to the U.S. Passport Agency on the same day as submitted.	95%
Percentage of marriage licenses completed according to state standards on first contact with the customer.	100%
Percentage of documents presented in person which will be examined and, if acceptable, recorded in the same day.	100%
Percentage of documents received by mail which will be examined and recorded, or returned for correction, in the same business day.	95%
Percentage of requests for absentee ballots which will be filled and mailed within two business days of receipt.	100%

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
R	Copier	1	$ 6,600	$ 6,600
	Department Totals			$ 6,600

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Recommended expenditures for the County Clerk-Recorder for 1998-99 are significantly less than the previous year as there is only one election planned for the year: the general election in November 1998. The resulting reduction in net county cost is about $421,000. The Elections Division of this department is where the significant swings in expenses and revenues occur depending on the number of elections which take place and what agency is responsible for the costs of those elections. Other Clerk/Recorder operations are funded with little change from prior years.

No new positions are recommended for this budget unit and slight increases are recommended for services and supplies accounts which will fund additional elections costs for ballot printing, training of precinct workers, and restoration of Board of Supervisors' minutes from the 1800's. Also included, is funding for replacement of about 100 voting booths. The only fixed asset recommended is a photo copier to replace a current aging copier.

Estimated revenues show significant increases representing more certainty and consistency in SB 90 (funding for state mandated programs) reimbursements. Also, recordings continue to increase resulting in increases in associated revenues.

BOARD ADOPTED CHANGES

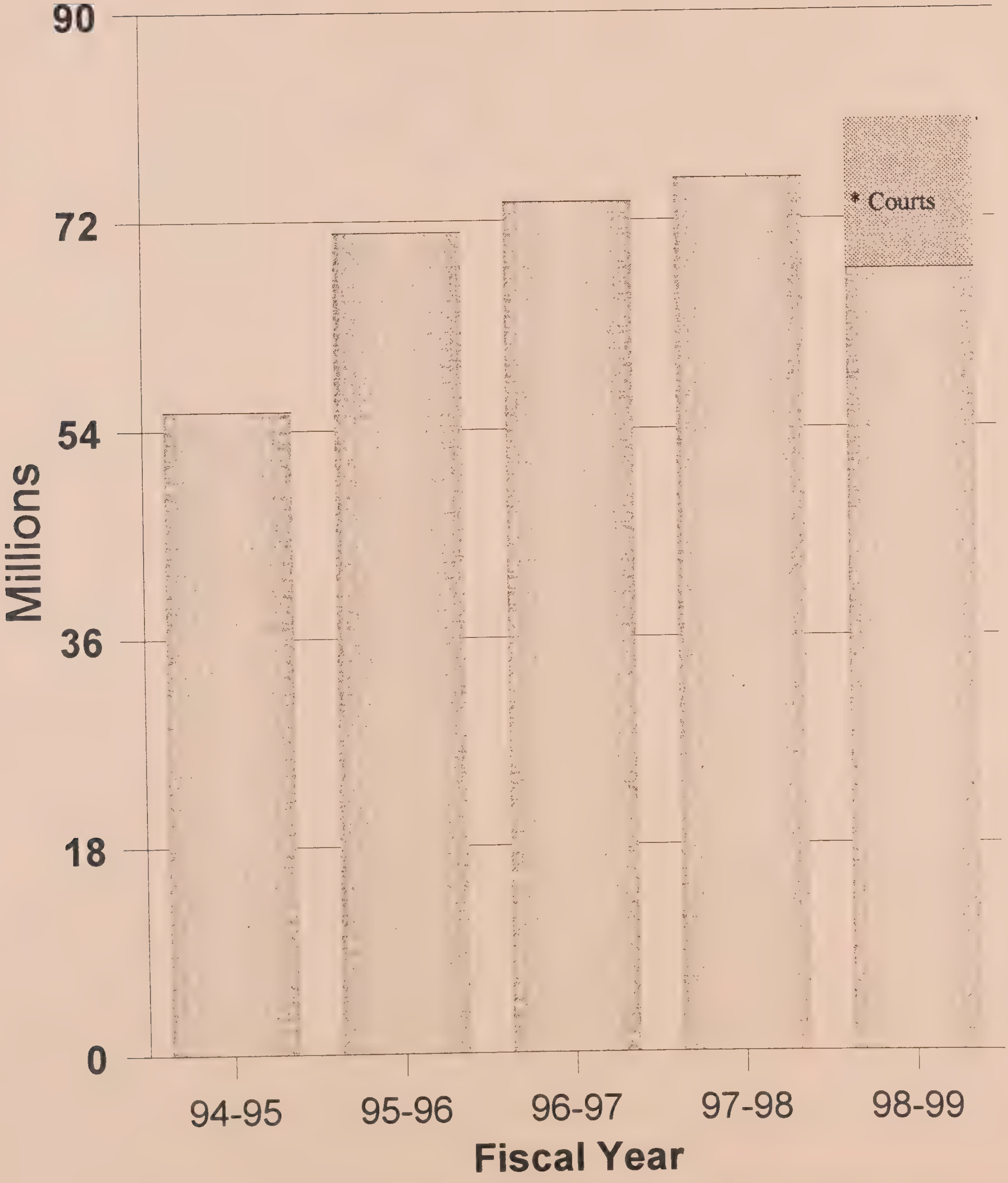
None.

Public Protection

Court Operations
Courts
Public Defender
District Attorney
Family Support
Victim/Witness Assistance
Grand Jury
Sheriff-Coroner
Probation
County Fire
Wildlife and Grazing
Fish and Game
Agricultural Commissioner
Environmental Coordinator
Emergency Services
Planning and Building
Animal Services
Intergovernmental Services/LAFCO
Waste Management
Public Guardian

Public Protection

5 Year Budget History



* Court opertations moved to the state, decreasing County costs.

per1000

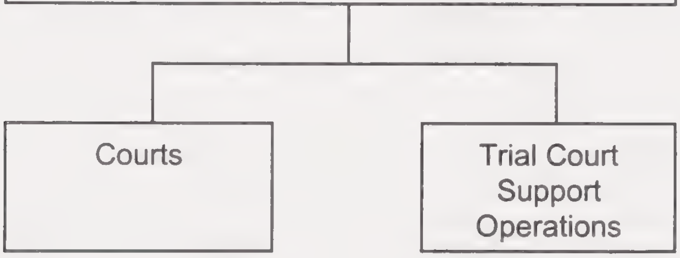
Fund: General Fund

Activity: Judicial

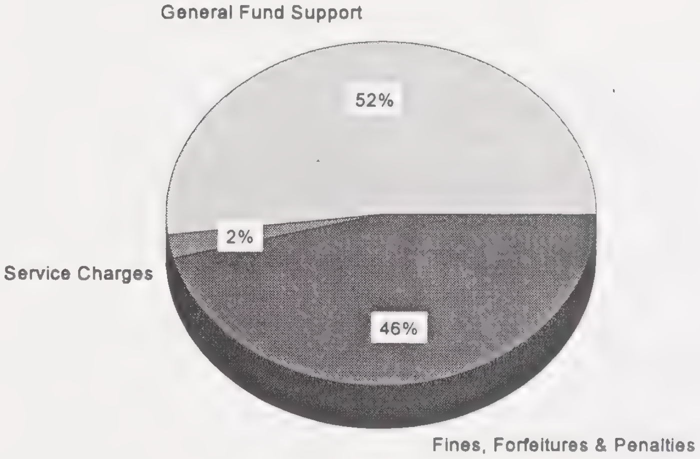
COURT OPERATIONS

Budget Unit: 2006

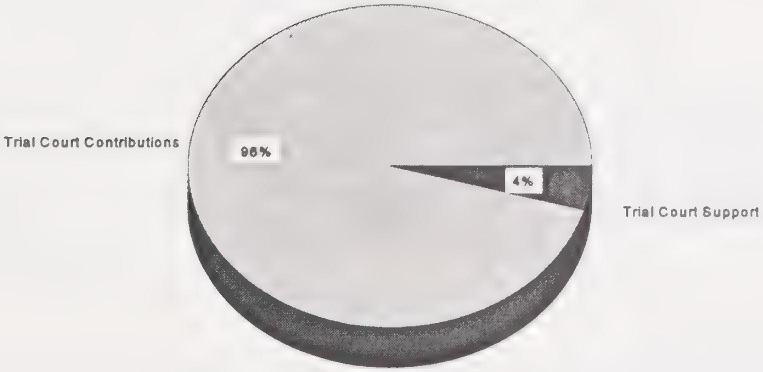
ADOPTED BUDGET FY 1998-99	
Operating Cost	$6,819,543
Revenue/Intrafund Transfers	$3,267,425
General Fund Support	$3,552,118


Courts
Trial Court Support Operations

Source of Funds



Use of Funds



No Staff In This Budget Unit

Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	195,007	300,000	300,000	300,000
Other Charges	8,011,514	7,709,835	6,519,543	6,519,543	6,519,543
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 8,011,514	$ 7,904,842	$ 6,819,543	$ 6,819,543	$ 6,819,543
Less Intrafund Transfers	0	0	0	0	0
Revenues	2,732,570	2,665,453	3,267,425	3,267,425	3,267,425
General Fund Support (G.F.S.)	$ 5,278,944	$ 5,239,389	$ 3,552,118	$ 3,552,118	$ 3,552,118

PURPOSE

The purpose of this budget unit is to appropriate funding needed to meet the County's financial maintenance of effort obligations for trial court funding.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Courts: Provides the county's share of financing for the consolidated operations of the Courts. (Mandated/Discretionary)

2. Trial Court Support: Provides funding for operations associated with the Courts that aren't a court responsibility. This is where costs for collections of court fines, forfeitures, and penalties are budgeted.

COSTS BY PROGRAM

	1997-98 Adopted G.F. Support	1998-99 Board Adopted Appropriation	Revenue/Intrafund	G.F. Support	Changes in G.F. Support
Trial Court Contributions Maintenance of Effort Requirem	$ 5,346,080	$ 6,519,543	$ 2,967,425	$ 3,552,118	$ (1,793,962)
Trial Court Support Operations Non-Rule 810 Costs	0	300,000	300,000	0	0
Department Totals	$ 5,346,080	$ 6,819,543	$ 3,267,425	$ 3,552,118	$ (1,793,962)

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Passage of Assembly Bill 233 by the California Legislature in 1997 dramatically changed responsibilities for trial court operations throughout the State. The Bill, referred to as the Trial Court Funding Act of 1997, transferred responsibility for trial court operations from counties to the State. Even though the responsibility for trial court operations have been transferred to the State, the County's financial obligations did not go with it. According to the new law, the County is responsible for making a contribution to 1997-98 trial court operations funding at a level equal to the amount the County contributed in 1994-95. This amount is referred to as a "maintenance of effort" requirement.

The Trial Court Funding Act became effective January 1, 1998 but most of its provisions were retroactive to July 1, 1997. As such, the operating budget for the Courts (Budget Unit 2520) is no longer valid as local trial court expenses are no longer under the purview of the Board of Supervisors. Trial Courts now receive appropriations from the State Legislature. The State Judicial Council has responsibility for allocating funds to all courts. Appropriations allocated to the San Luis Obispo Courts are deposited locally in a Trial Court Operations Fund managed by the County Auditor-Controller for the Courts. Court related expenses which are not considered trial court operating expenses are budgeted in this budget unit along with appropriations for the County's trial courts maintenance of effort payments. Revenues generated locally by the Courts which are used to help fund the County's trial court maintenance of effort requirements are also budgeted here.

Maintenance of Effort Requirements

The 1997-98 maintenance of effort (MOE) requirements were based on 1994-95 court operations expenditures and fines and forfeitures which were remitted to the State. This is very good for the County as it establishes a cap on our expenses. This cap, however, didn't make much difference for us in terms of the bottom line for 1997-98. That's because we kept general fund support of local court operations static since 1994-95. Court expenditures grew in those subsequent years but only by virtue of new local court revenue sources which created and performed well in order to support that growth. So, not much if anything is expected to be saved from the establishment of that spending cap (the MOE) for 1997-98.

The big difference is coming in 1998-99 when the new State law reduces the County's expenditure MOE by almost $2.4 million. The Legislature's intent in making this reduction was to equalize all counties share of trial court expenses so that no county pays over 42% of its FY 1994-95 base amount. San Luis Obispo County paid about 70% of trial court operations cost during the last several years. The revenue MOE will also be reduced in 1998-99 by $537,453. This reduction corresponds directly to the diversion, from Counties to Cities, of base fines from city arrests and other city-generated traffic fine revenue.

Unfortunately, the numbers for this budget unit are not comparable from 1997-98 to 1998-99. Other Charges - 3000 accounts were used to budget general fund transfers which were made to the Courts' operating budget unit (BU 2520). Now these transfers have become payments to the State Judicial Council for the County's MOE requirements. The assortment of revenues the County can claim and bases of transfers/payments have changed. Revenues which we transferred from this budget unit to Budget Unit 2520 (i.e. CMC and Atascadero State Hospital) are no longer being transferred.

Responsibilities have changed too. For instance, collections are now clearly defined as a County cost along with all indigent defense costs. Significant amounts related to these costs were budgeted in the Courts' budget prior to implementation of AB 233. This budget unit also indirectly financed Court security services provided by the Sheriff. Now those services are paid for directly by the Courts to the Sheriff's budget (Budget Unit 2590).

An analysis by the Auditor-Controller of potential savings resulting from implementation of AB 233 resulted in an estimate of $2.9 million in saving from reduced Court related expenses.

Many issues remain unresolved in the wake of the passage of AB 233. The two most significant are the disposition of court employees and responsibilities for court facilities. The new law created state task forces to report on recommended courses of action to take. In the meantime, the County will continue to provide employment services to the Courts and the County remains obligated to provide facilities at county cost to the Courts. The only relief we have with facilities is that we are only obligated to provide "necessary and suitable" facilities for court staffing which existed prior to July 1, 1996.

BOARD ADOPTED CHANGES

None.

Fund: Trial Court Ops Fund

Activity: Judicial

COURTS

Budget Unit: 2520

Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 6,319,996	$ 0	$ 0	$ 0
Services and Supplies	0	4,605,482	0	0	0
Other Charges	0	0	0	0	0
Fixed Assets	0	196,480	0	0	0
**Gross Expenditures	$ 0	$ 11,121,958	$ 0	$ 0	$ 0
Less Intrafund Transfers	0	0	0	0	0
Revenues	0	11,436,080	0	0	0
General Fund Support (G.F.S.)	$ 0	$ (314,122)	$ 0	$ 0	$ 0

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Passage of Assembly Bill 233 by the California Legislature in 1997 dramatically changed responsibilities for trial court operations throughout the State. The Bill, referred to as the Trial Court Funding Act of 1997, transferred responsibility for trial court operations from counties to the State. Even though the responsibility for trial court operations have been transferred to the State, the County's financial obligations did not go with it. According to the new law, the County is responsible for making a contribution to 1997-98 trial court operations funding at a level equal to the amount the County contributed in 1994-95. This amount is referred to as a "maintenance of effort" requirement.

The Trial Court Funding Act became effective January 1, 1998 but most of its provisions were retroactive to July 1, 1997. As such, this operating budget for the Courts is no longer needed. Local trial court expenses are no longer under the purview of the Board of Supervisors. The Courts receive their appropriations from the State Legislature. The State Judicial Council has responsibility for allocating funds to all courts. Appropriations allocated to the San Luis Obispo Courts are deposited locally in a Trial Court Operations Fund managed by the County Auditor-Controller for the Courts. Court related expenses which are not considered trial court operating expenses are budgeted in Budget Unit 2006. Appropriations for the County's trial courts maintenance of effort payments along with revenues generated locally by the Courts which are used to help fund the County's trial court maintenance of effort requirements are also budgeted in Budget Unit 2006.

The status of local court personnel is currently in limbo. The County is required to continue services which have been provided to the Courts in the past, which include employment services. Generally, the Board of Supervisors has no purview in directing the activities of court employees. At the same time, however, many County Civil Service System provisions, other local and state laws, and memorandums of understanding continue to guide personnel actions associated with Court employees. A State task force was established by the new law to make recommendations on the future status of court employees.

BOARD ADOPTED CHANGES

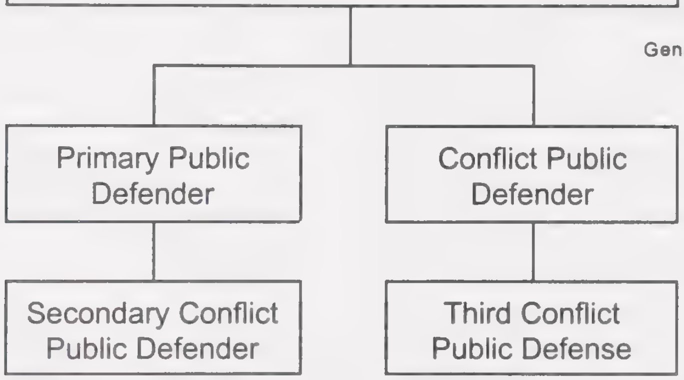
None.

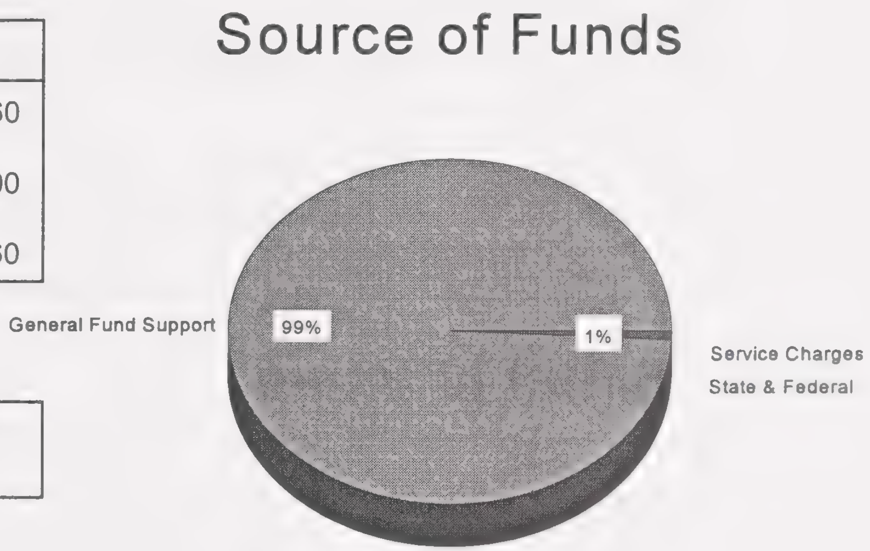
Fund: General Fund
Activity: Judicial

PUBLIC DEFENDER

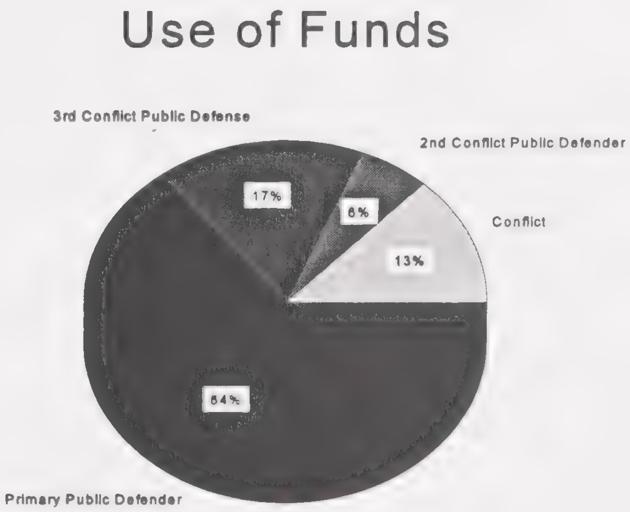
Budget Unit: 2550

ADOPTED BUDGET FY 1998-99	
Operating Cost	$3,269,160
Revenue/Intrafund Transfers	$28,000
General Fund Support	$3,241,160


Primary Public Defender
Conflict Public Defender
Secondary Conflict Public Defender
Third Conflict Public Defense


Source of Funds

This Budget Unit has no County staffing as PUBLIC DEFENDER is a contracted service


Use of Funds

Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	2,498,533	2,975,200	3,269,160	3,269,160	3,269,160
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 2,498,533	$ 2,975,200	$ 3,269,160	$ 3,269,160	$ 3,269,160
Less Intrafund Transfers	0	0	0	0	0
Revenues	44,526	15,050	28,000	28,000	28,000
General Fund Support (G.F.S.)	$ 2,454,007	$ 2,960,150	$ 3,241,160	$ 3,241,160	$ 3,241,160

PURPOSE

To provide Public Defender services, at a minimum cost, to defendants unable to afford private attorneys.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Primary Public Defender: To contract at a competitive cost for public defender services. (Mandated)

2. Conflict Public Defender: To contract at a competitive cost for public defender services in the event the Primary Public Defender has a conflict of interest. (Mandated)

3. Secondary Conflict Public Defender: To contract at a competitive cost for public defender services in the event the Primary Public Defender and Conflict Public Defender have a conflict of interest. (Mandated)

4. Third Conflict Public Defense: Court appointed attorneys not on contract with the County who provide legal counsel for indigents who cannot afford their own defense when it is determined (by the Court) that a conflict of interest exists with the County's contracted Primary, Conflict, and Secondary Conflict Public Defenders. (Mandated)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Conflict Public Defender	$ 400,000	$ 430,500	$ 0	$ 430,500	$ 30,500
Conflict-Conflict Public Defender	176,000	193,380	0	193,380	17,380
Conflict-Conflict-Conflict Public Defender (non-contract)	0	546,800	0	546,800	546,800
Primary Public Defender	1,968,000	2,098,480	28,000	2,070,480	102,480
Department Totals	$ 2,544,000	$ 3,269,160	$ 28,000	$ 3,241,160	$ 697,160

KEY PROGRAM OBJECTIVES

- Public Defender Programs (in general)

  Provide sufficient funding to ensure adequate legal defense for indigents thereby reducing future costs of protracted court hearings and appeals.

  Coordinate with the Courts on court operations which affect public defender services in order to minimize impacts and therefore minimize future growth in costs.

  Increase revenues by charging minimal flat rate fees for public defender services.

- Primary Public Defender

  To reduce or eliminate the growth of the number of court appointed public defender cases by improving screening methods for the financial ability of defendants to pay for their own defense.

- Conflict and Secondary Conflict Public Defenders

  Reduce the number of public defender cases referred by the Court to conflict attorneys by encouraging greater scrutiny of bases for "conflicting out".

- Third Public Defenders

  Develop some form of agreement with the Courts for appointments of conflict public defenders who are not on contract in order to enlarge the pool of eligible attorneys and reduce rates charged.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Percentage of cases assigned to the Public Defender which are appealed based on a defendant's assertion of inadequate legal defense	1%

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Public Defender services are provided through separate agreements with three private law firms and by ad hoc Court appointments when it is determined that the three contracted firms have conflicts which could hamper a defense. One contracted firm handles the majority of cases and is considered the Primary Public Defender; the second contracted firm, referred to as the Conflict Public Defender, handles cases when a conflict of interest is present with the Primary Public Defender; the third contracted firm, referred to as the Secondary Conflict Public Defender, handles cases when a conflict of interest is present with both the Primary Public Defender and the Conflict Public Defender.

The recommended budget for Public Defender programs shows a significant increase in costs associated with anticipated increases in contractor fees and the addition of a conflict-conflict-conflict public defense service program. This third tier is not presently provided by a contracted law firm and was previously budgeted in the Court's budget. The justification for budgeting this third conflict tier in the Courts' budget in the past was based on the fact that Judges appointed this counsel and had some control over the costs. A state rule of court (Rule 810) has provided the basis for determining what costs can legitimately be charged as court costs. The rule specifically excludes all indigent defense costs from defined court costs. This has become more of an issue (who pays for what) since the passage of Assembly Bill 233 in 1997 which changed trail court operations from a county responsibility to a state responsibility. See Budget Unit 2006 for more details on that transition.

A continuation of the current practice of judges' ad hoc appointment of attorneys when the County's contracted public defenders "conflict-out" is recommended. Many factors create conflicts in the courtroom, most prominent among which are the types of cases such as gang related cases or drug cases where multiple defendants are involved.

The three existing contracts for public defender services will be ending a three year cycle requiring renewal or replacement before July 1, 1998. The recommended budget for 1998-99 Public Defender Services represents anticipated outcomes of current negotiations with the existing service providers. The recommended amount for third tier conflict attorneys is based on past experience of the Courts.

As shown by program objectives included with this budget unit, it is believed some costs can be contained or reduced through closer administration of public defender case assignments. The success of these efforts will depend on the level of cooperation provided by the Courts.

Revenue is recommended at the same amount as adopted in 1997-98. The source of this revenue is from public defender fees imposed and collected by the Courts.

BOARD ADOPTED CHANGES

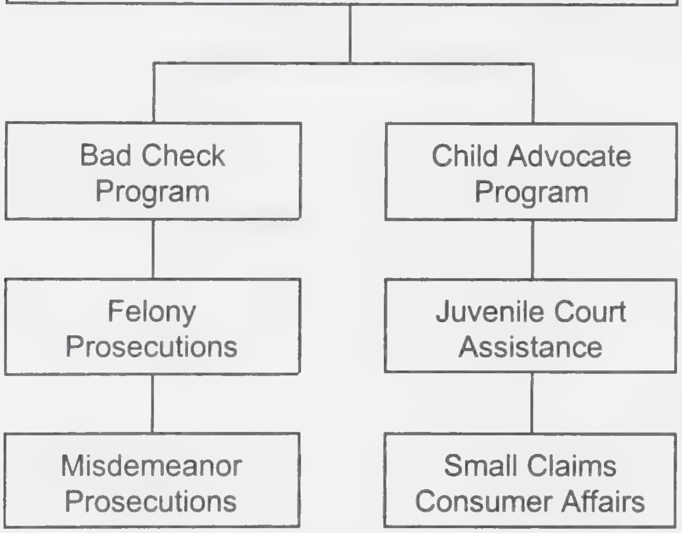
None.

Fund: General Fund
Activity: Judicial

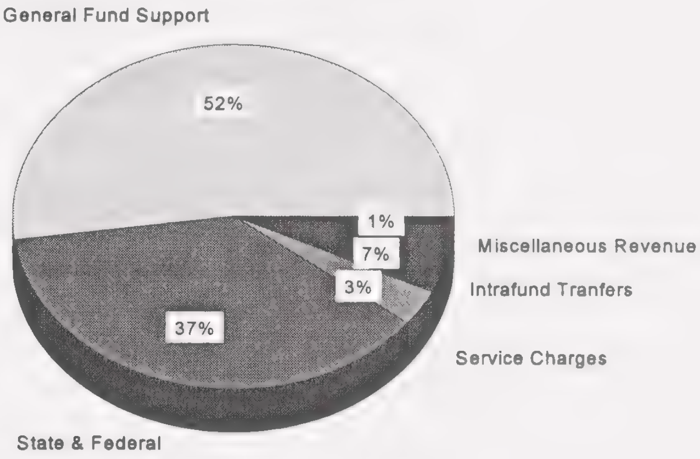
DISTRICT ATTORNEY

Budget Unit: 2560

ADOPTED BUDGET FY 1998-99	
Operating Cost	$6,130,289
Revenue/Intrafund Transfers	$2,937,878
General Fund Support	$3,192,411

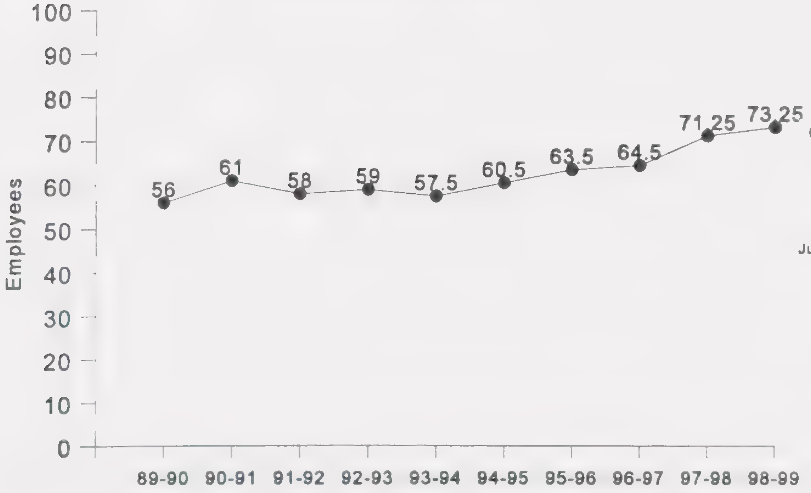

Bad Check Program
Felony Prosecutions
Misdemeanor Prosecutions
Child Advocate Program
Juvenile Court Assistance
Small Claims Consumer Affairs

Source of Funds

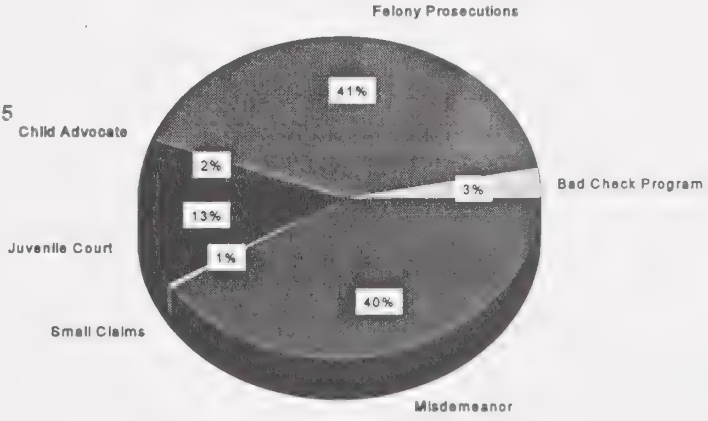


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 5,049,930	$ 5,299,939	$ 5,660,581	$ 5,463,805	$ 5,463,805
Services and Supplies	746,123	573,095	753,206	655,484	655,484
Other Charges	0	0	0	0	0
Fixed Assets	174,172	69,433	22,214	11,000	11,000
**Gross Expenditures	$ 5,970,225	$ 5,942,467	$ 6,436,001	$ 6,130,289	$ 6,130,289
Less Intrafund Transfers	357,475	409,650	571,478	399,442	399,442
Revenues	2,252,392	2,310,517	2,482,349	2,538,436	2,538,436
General Fund Support (G.F.S.)	$ 3,360,358	$ 3,222,300	$ 3,382,174	$ 3,192,411	$ 3,192,411

MISSION STATEMENT

Promote crime prevention, protect the rights and ensure the safety of the citizens of California within the County of San Luis Obispo through criminal prosecutions, civil enforcement remedies, and family support enforcement actions.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Bad Check Program: Provides service to victims of bad checks, including county agencies, to recover restitution on NSF/account closed checks. (Discretionary)

2. Child Advocate Program (CAP): Provides assistance to children, by monitoring victims of abuse to ensure that they are held harmless from further abuse during the pendency of a criminal prosecution. (Discretionary)

3. Felony Prosecutions: To accomplish the tasks necessary to prosecute felony crime violators including: investigating crimes, answering citizen inquiries, filing complaints, assisting victims, coordinating court appearances of witnesses, handling pre-trial motions, presenting evidence to juries and judges, and post-trial motions. (Mandated/Discretionary)

4. Juvenile Court Assistance: To provide the required assistance to the Probation Department and Juvenile Court in the processing of juvenile offenders from investigation through post-disposition procedure. (Mandated/Discretionary)

5. Misdemeanor Prosecutions: To perform the tasks necessary to prosecute misdemeanor crime violators including: investigating crimes, filing complaints, answering citizen inquiries, assisting victims, coordinating court appearances of witnesses, handling pre-trial motions, presenting evidence to juries and judges, and post-trial procedures. (Mandated/Discretionary)

6. Small Claims/Consumer Affairs: Provides mandated assistance to small claims litigants. (Mandated/Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Bad Check Program	$ (1,899)	$ 175,803	$ 175,000	$ 803	$ 2,702
Child Advocate Program	99,777	113,472	12,654	100,818	1,041
Felony Prosecutions	1,111,595	2,368,488	1,131,258	1,237,230	125,635

Juvenile Court Assistance	626,076	728,952	91,353	637,599	11,523
Misdemeanor Prosecutions	1,284,277	2,315,164	1,118,171	1,196,993	(87,284)
Small Claims Advisor/ Consumer Affairs	12,000	28,968	10,000	18,968	6,968
Department Totals	$ 3,131,826	$ 5,730,847	$ 2,538,436	$ 3,192,411	$ 60,585

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Bad Check Program	4.25	4.25	0.00
Child Advocate Program	1.50	1.50	0.00
Felony Prosecutions	30.25	31.75	1.50
Juvenile Court Assistance	7.00	7.00	0.00
Misdemeanor Prosecutions	27.75	28.25	0.50
Small Claims Advisor/ Consumer Affairs	0.50	0.50	0.00
Department Totals	71.25	73.25	2.00

KEY PROGRAM OBJECTIVES

- Economic Crime Unit
  Recover losses to victims of bad checks at no cost to the victims.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Number of business days to return restitutions to victims after receipt by the Bad Check Program Office	7
Business Days required to input checks and generate letters to bad check writers	4
Hours per week of direct public access to the Small Claims/Consumer Advisor	30

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
R	Copier	1	$ 11,000	$ 11,000
	Department Totals			$ 11,000

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the District Attorney's Office for 1998-99 is $407,894 (7%) higher than the amount adopted in 1997-98. With a total of expenditures at $6.1 million, the General Fund support of programs in this budget unit is $3,192,411, which is about $60,000 higher than the current year budgeted amount. Significant growth in Proposition 172 - Public Safety Sales Tax is responsible for the minimal change in net county cost while expenditures are increasing so much.

Salary and benefits accounts for 1998-99 are recommended at a level which is about $350,000 higher than in 1997-98, and provide for the retention of all existing staff positions along with an added position. What's driving up salary and benefits accounts is primarily:

- cost of living and merit increases,
- a midyear addition of a Deputy District Attorney IV position funded by state COPS monies for specialized prosecution of gang related cases, and
- the addition of a legal assistant to relieve DA Investigators of the increasing workload burden of three strikes cases which require extensive research and documentation.

Also recommended for addition to the Department's position allocation list is a District Attorney Investigator III position which is, in essence, a "conversion" of an existing contract position to a permanent position. The position is assigned to the grant funded Spousal Abuser Prosecution Program and will be categorized on the Department's position allocation list as a "Limited Term" position. The limited term designation for this permanent position classification represents a new effort to track position allocation tied to funding sources which are unstable or have been dedicated for a limited term.

There are two remaining contract positions in this budget unit. They are a Deputy District Attorney and a Legal Clerk, assigned to the grant funded Statutory Rape Vertical Prosecution Program (SRVP). Future funding for this program is still considered much less certain than other grant programs. It remains understood that, should SRVP funding be terminated, the permanent social worker assigned to the Program would be reduced back to half-time and the contract Deputy DA and Legal Clerk positions would be eliminated.

Services and supplies accounts are recommended at about four percent higher than the amount which was budgeted in 1997-98. No significant changes are occurring in these accounts. The only fixed asset recommended for this budget unit is a replacement photo copier at a cost of $11,000.

Revenues are anticipated to be increasing significantly in 1998-99 based on current revenue growth seen in Proposition 172 - Public Safety Sales Tax monies. Proposition 172 revenue in this budget unit is expected to increase by about $184,000. After passage of Proposition 172 in November of 1993, AB 2788-Brown was approved and signed into law, establishing a financial maintenance of effort requirement to ensure that counties use the Proposition 172 sales tax revenue in the manner intended by the State Legislature. The four departments defined by the County as public safety under the provisions of Proposition 172 are the District Attorney, Sheriff-Coroner, Probation, and County Fire. The Auditor-Controller has recently certified that, for 1997-98, funding for these four departments exceeds the financial maintenance of effort requirement established by AB 2788 by over $4.9 million. At the recommended levels for 1998-99, funding for public safety departments will continue to exceed the levels required by Proposition 172 and AB 2788 by well over five million dollars.

Revenue is also being budgeted ($89,738) for the first time for state COPS money which funds the Deputy District Attorney position assigned to gang related cases which was added midyear 1997-98.

Finally, the presence of limited program objectives and performance indicators in this budget unit probably deserves comment. While the District Attorney's Office is committed to effectively managing county resources, so few performance indicators were submitted, presumably because of a concern about quotas which could be used to drive departmental activities. Performance indicators are very different from quotas. In fact, the purposes of quotas, benchmarks, and performance indicators are all very different.

- Quotas are used to directly drive individual staff performance.
- Benchmarks are used to compare departmental programs, internally and externally, in search of opportunities for continuous improvement.
- Performance indicators are used to evaluate **outcomes** in terms of effectiveness in accomplishing a department's mission and goals.

The kinds of performance indicators which have been sought are not suitable for use as benchmarks or quotas.

- Performance indicators must be qualified whenever used so they truly represent a department's performance and are not skewed by anomalies.
- They provide a basis for reporting to the governing body and public on "how we're doing".
- When qualified and reported, they provide an opportunity for broader understanding of what changes may or may not be necessary for a subsequent year's "key program objectives".
- They also provide some basis for understanding in micro (operational) and macro (functional), resource allocation decisions.

Simply stated, performance indicators are a management tool which can take some of the guess work out of decision making. In the case of the District Attorney's Office, *conviction rate* may serve as an example of a suitable performance indicator.

As we continue to learn and work together on the development of performance indicators, we expect to come up with more indicators in the future which can prove useful to the Department, and the Board.

BOARD ADOPTED CHANGES

The Board of Supervisors approved a modification to the Department's position allocation list which deleted one full-time Legal Clerk II and added two half-time Legal Clerk II positions. This change was made to allow job sharing which better suited a valued long term employee.

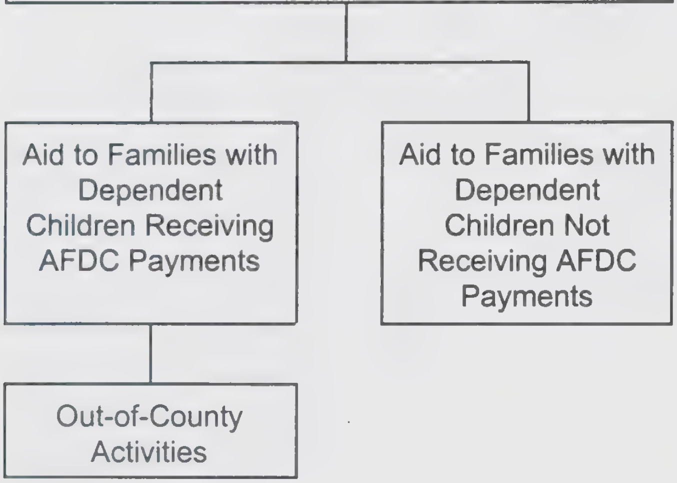
Fund: General Fund

Activity: Judicial

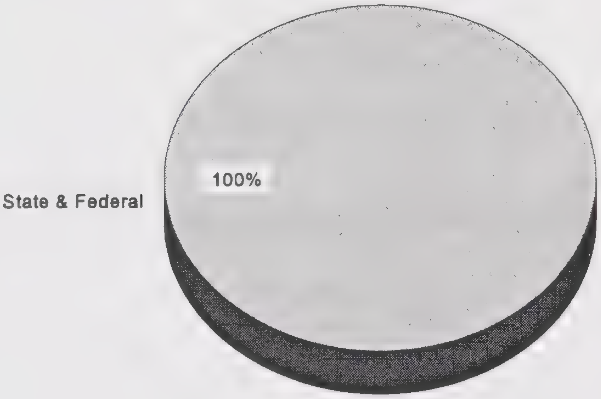
FAMILY SUPPORT

Budget Unit: 2561

ADOPTED BUDGET FY 1998-99	
Operating Cost	$3,860,403
Revenue/Intrafund Transfers	$3,860,403
General Fund Support	$0

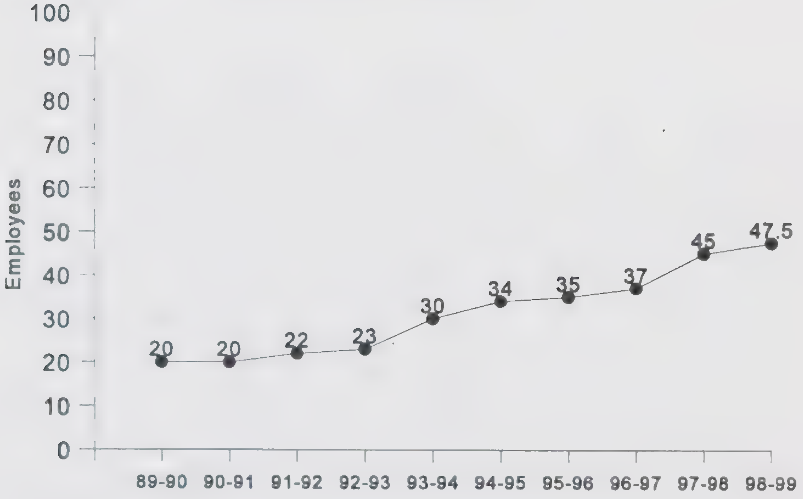

Aid to Families with Dependent Children Receiving AFDC Payments
Aid to Families with Dependent Children Not Receiving AFDC Payments
Out-of-County Activities

Source of Funds

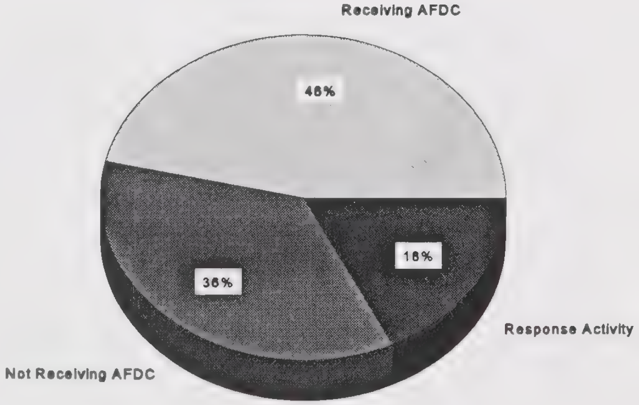


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 1,886,869	$ 1,869,824	$ 2,254,156	$ 2,196,445	$ 2,196,445
Services and Supplies	1,358,289	1,370,221	1,579,778	1,565,938	1,565,938
Other Charges	0	195,000	0	0	0
Fixed Assets	0	53,975	98,020	98,020	98,020
**Gross Expenditures	$ 3,245,158	$ 3,489,020	$ 3,931,954	$ 3,860,403	$ 3,860,403
Less Intrafund Transfers	0	0	0	0	0
Revenues	3,662,409	3,849,655	4,291,473	3,860,403	3,860,403
General Fund Support (G.F.S.)	$ (417,251)	$ (360,635)	$ (359,519)	$ 0	$ 0

MISSION STATEMENT

The mission of the District Attorney Family Support Division is to ensure that the children whose parents reside in our community receive the support to which they are entitled.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Aid to Families with Dependent Children Receiving AFDC Payments: To interview and open case files for child support applicants receiving aid from the Social Services Department, conduct paternity investigations, establish paternity judgments and enforce court orders to collect child support. To provide for the execution of judgments to reimburse the County of San Luis Obispo for welfare expenditures. (Mandated/Discretionary)

2. Aid to Families with Dependent Children Not Receiving AFDC Payments: To interview and open case files for all child support applicants requesting assistance, conduct paternity investigations, establish paternity judgments and child support judgments and enforce court orders to collect voluntary or involuntary child support. (Mandated/Discretionary)

3. Out-of-County Activities: To respond to another county/state request to enforce the collection of court ordered child support from parents residing in San Luis Obispo County. (Mandated/Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Aid to Families with Dependant Children Receiving AFDC Payment	$ 0	$ 1,794,160	$ 1,794,160	$ 0	$ 0
Aid to Families with Dependant Children Not Receiving AFDC Payment	0	1,380,810	1,380,810	0	0
Out of County/State Response Activity	0	685,433	685,433	0	0
Department Totals	$ 0	$ 3,860,403	$ 3,860,403	$ 0	$ 0

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Aid to Families with Dependant Children Receiving AFDC Payment	21.00	22.00	1.00
Aid to Families with Dependant Children Not Receiving AFDC Payment	16.00	17.00	1.00
Out of County/State Response Activity	8.00	8.50	0.50
Department Totals	45.00	47.50	2.50

KEY PROGRAM OBJECTIVES

The objective of the District Attorney Family Support Division is to establish paternity and court orders for child support, to enforce these court orders by collecting child support from absent parents to reimburse expenditures by the custodial parents and/or the County Department of Social Services.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Increase in collections	4%
Ranking among California counties in dollars collected per family (top 20%)	20%
Ramking among California counties in percentage of support orders established in new cases (top 20%)	20%

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
A	Notebook PC	1	$ 3,220	$ 3,220
R	Sedan, Intermediate	2	16,000	32,000
R	Server	1	50,000	50,000
A	WINS Access	1	12,800	12,800
	Department Totals			$ 98,020

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the District Attorney's Family Support Division is 3% greater than the current year budget with an increase of $136,362 in expenditures. There is no General Fund support associated with this budget unit as it generates revenue well beyond expenses. Excess revenues are generated through incentives offered by the State which provides base funding at 66% of costs for DA Family Support programs. The State offers financial incentives to encourage counties to increase productivity and, in turn, cover more of their costs of administering family support programs. In San Luis Obispo County's case, performance is so high, incentives are generated well beyond total costs.

Two and a half new permanent position additions and the "conversion" of three contract positions to permanent are recommended for this budget unit as follows:

- A half-time Deputy District Attorney
- A full-time District Attorney Investigator
- A full-time Intermediate Typist Clerk
- Three full-time Legal Clerks (conversion from contract positions)

The additions of a half-time Deputy District Attorney and a District Attorney Investigator are recommended in response to growing workload and recent changes in law which allow additional means for attaining court ordered child support. The new positions will concentrate on child endangerment prosecution and violations of probation. The Division reports that the current number of cases requiring investigation and legal action are about 8,000, annually.

An additional Intermediate Typist Clerk position is also recommended to assist with the Division's Public Services Unit's efforts to keep up with the growing numbers of telephone and front counter inquiries. Even with an automated telephone answering system, statistics still show large numbers of callers who are unassisted.

Three contract legal clerk positions were added in 1997-98 to address workload increases in the Division's Accounting Unit. Those contract legal clerk positions were added with some reluctance based on uncertainties associated with a new statewide automated system which had just come on line. That system, the Statewide Automated Child Support System (SACSS), is being abandoned as a failure, while the office workload has continued to increase. Therefore, permanent legal clerk positions are recommended to replace the contract positions. This recommendation is made with greater confidence as the Division continues to efficiently process and dispose of support cases, while financial incentives continue to grow, ensuring there will be no General Fund cost resulting from the additions.

Service and supplies accounts are recommended at 7% below the 1997-98 budgeted amounts with the reduction due primarily to the elimination of court charges for family support cases which are no longer billable since the Courts became a State operation.

Fixed asset recommendations include a notebook PC for use by investigators assigned to the Division, a file server to replace a leased server which was provided as a part of the SACSS contract, two replacement sedans as recommended by the Department of General Services, and hardware required to integrate DA Family Support automated systems into the County WINS network.

Revenue in the form of federal financial participation remains at 66% for all operating costs. Incentive funds based upon 13.5% of distributed collections are conservatively estimated to increase by 5%. Projected revenue for this budget unit is expected to more than offset budgeted expenditures as recommended. The County is permitted to accumulate these excess incentives. They are held in a trust and spent with approval of the Board of Supervisors and according to legal parameters.

The Family Support Division has reported the collection of $11.3 million in child support payments during the 1996-97 fiscal year. This represents a collection increase of $1.4 million or 14.66% over the prior fiscal year. The sum of $7,088,472 was distributed directly to custodial parents. Welfare recoupment in the amount of $4,227,912 was collected from noncustodial parents whose families were receiving AFDC payments.

The Family Support Division continues to pass state performance reviews. A total of $1,585,781 in incentive revenue was received in 1996-97. The recommended staffing additions are necessary to ensure top performance and continued receipt of maximum incentive revenue.

BOARD ADOPTED CHANGES

None.

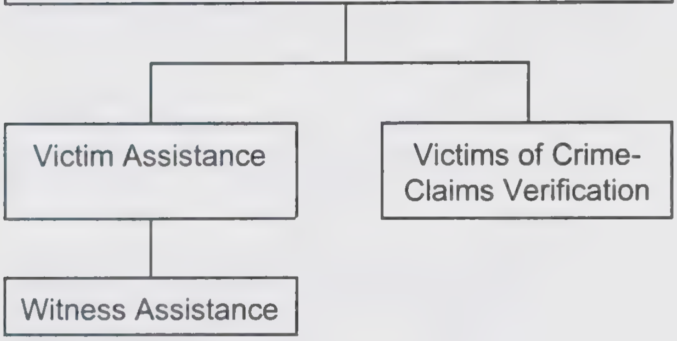
Fund: General Fund

Activity: Other Protection

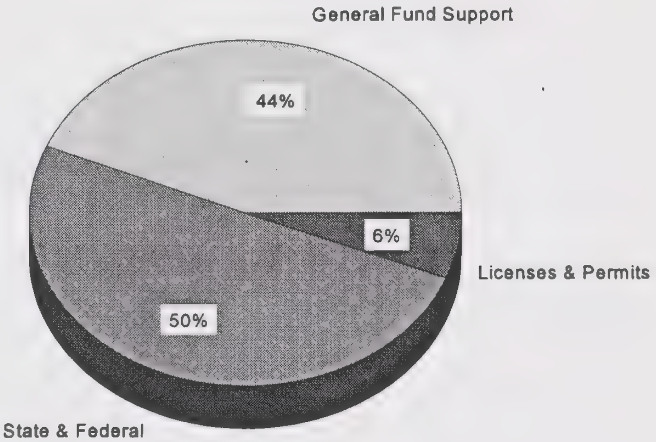
VICTIM/WITNESS ASSISTANCE

Budget Unit: 2562

ADOPTED BUDGET FY 1998-99	
Operating Cost	$671,644
Revenue/Intrafund Transfers	$378,148
General Fund Support	$293,496

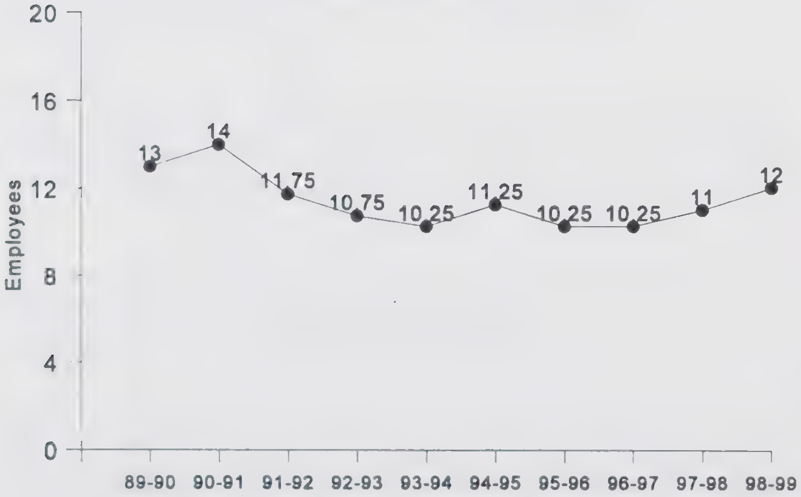

Victim Assistance
Victims of Crime-Claims Verification
Witness Assistance

Source of Funds

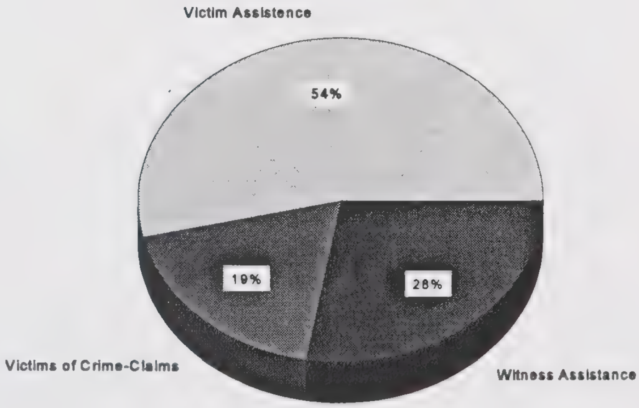


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 530,661	$ 568,773	$ 590,612	$ 590,612	$ 590,612
Services and Supplies	80,642	75,912	84,937	81,032	81,032
Other Charges	0	0	0	0	0
Fixed Assets	8,334	1,686	2,199	0	0
**Gross Expenditures	$ 619,637	$ 646,371	$ 677,748	$ 671,644	$ 671,644
Less Intrafund Transfers	0	0	0	0	0
Revenues	296,609	354,043	358,148	378,148	378,148
General Fund Support (G.F.S.)	$ 323,028	$ 292,328	$ 319,600	$ 293,496	$ 293,496

MISSION STATEMENT

To provide assistance to victims of crime and coordinate witness appearances in court.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Victim Assistance: Review police reports to ascertain needs of victims; provide assistance to victims when necessary, including counseling, food, shelter and clothing. (Mandated/Discretionary)

2. Victims of Crime-Claims Verification: Under an agreement with the State Board of Control, verify victim's compensation claims for reimbursement from the state restitution fund. (Discretionary)

3. Witness Assistance: Provide services to prosecution witnesses such as court escort, transportation assistance, intimidation control, property return and crisis counseling. (Mandated/Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Victim Assistance	$ 151,438	$ 360,685	$ 188,428	$ 172,257	$ 20,819
Victims of Crime-Claims Verification	0	124,800	164,720	(39,920)	(39,920)
Witness Assistance	142,029	186,159	25,000	161,159	19,130
Department Totals	$ 293,467	$ 671,644	$ 378,148	$ 293,496	$ 29

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Victim Assistance	6.00	6.00	0.00
Victims of Crime-Claims Verification	2.00	3.00	1.00
Witness Assistance	3.00	3.00	0.00
Department Totals	11.00	12.00	1.00

KEY PROGRAM OBJECTIVES

- Victim/Witness Assistance
  To reduce the effects of crime and increase criminal justice efficiency by providing a multidisciplinary program with coordination between all criminal justice and social service agencies within the County to aid the victims of crime and minimize inconveniences to witnesses.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Percentage of time utilizing the on-call witness program in order to minimize unnecessary court appearances by confirming court hearing dates, and notifying witnesses within one day of a hearing	95%
Percentage of Victim of Violent Crime (VOC) claims processed for state reimbursement of financial losses within 90 days of receiving an application	90%

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Overall, recommended expenditures for Victim/Witness Assistance are increasing by $66,389 (10%) over the current year, with the net cost virtually unchanged. Expenditure increases are due entirely to a recommended increase of a half-time Senior Typist Clerk and cost of living increases for existing staff. The new Senior Typist Clerk position was requested by the Department to work in the State Board of Control Claims Verification Program. The State recently approved San Luis Obispo County's direct scheduling of victim compensation claims, which will expedite claims processing with the State and eliminate the step of scheduling in Sacramento. The costs of this position and related program expenditures are fully offset by the State.

While salaries and benefits accounts are increasing, other expenditure accounts are decreasing slightly in response to some declining revenues in specific categories (i.e. SB 90 - state reimbursement for mandated programs and marriage license fees). Overall, Victim/Witness programs will remain adequately funded to continue current service levels.

Recommended revenues reflect a change in State Board of Control Claims Verification Program which provides for funding increases in response to increases in claims processed throughout the year. It is estimated these revenues will increase by about $40,000 which is recommended to offset the new Senior Typist position, and a portion of the Victim/Witness Program Director's salary.

BOARD ADOPTED CHANGES

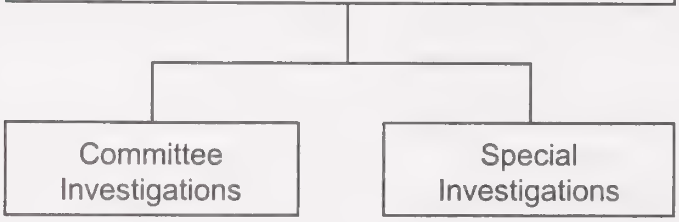
None.

Fund: General Fund
Activity: Judicial

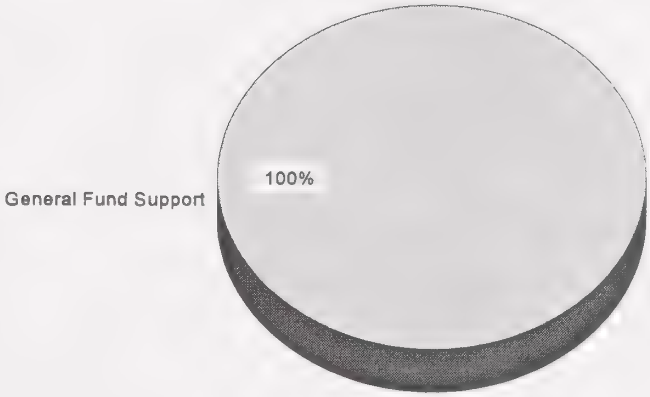
GRAND JURY

Budget Unit: 2570

ADOPTED BUDGET FY 1998-99	
Operating Cost	$72,281
Revenue/Intrafund Transfers	$0
General Fund Support	$72,281

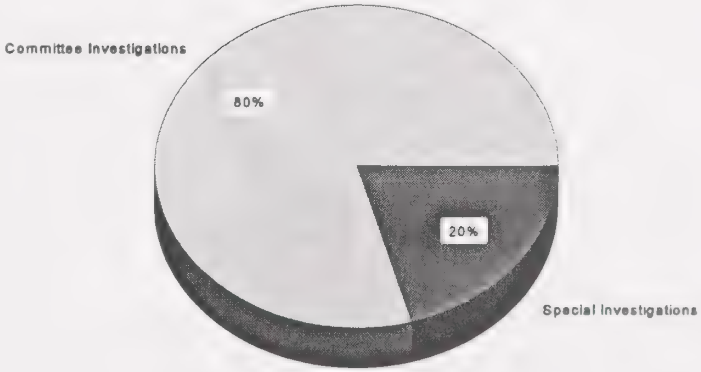

Committee Investigations
Special Investigations

Source of Funds



No Staff In This Budget Unit

Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 9,409	$ 10,310	$ 10,825	$ 10,825	$ 10,825
Services and Supplies	53,265	41,593	66,759	61,456	61,456
Other Charges	0	0	0	0	0
Fixed Assets	0	1,624	0	0	0
**Gross Expenditures	$ 62,674	$ 53,527	$ 77,584	$ 72,281	$ 72,281
Less Intrafund Transfers	0	0	0	0	0
Revenues	0	0	0	0	0
General Fund Support (G.F.S.)	$ 62,674	$ 53,527	$ 77,584	$ 72,281	$ 72,281

PURPOSE

To review the operation and management of certain public entities and recommend corrective action where appropriate. To investigate allegations of misconduct and violations of law.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Committee Investigations: To fulfill the responsibility of reviewing county and city operations and management, certain departments are selected each year for thorough committee investigation. Interim or final reports, which acknowledge needs, recommend improvements and suggest possible corrective measures, are prepared for submission to the Board of Supervisors. (Discretionary)

2. Special Investigations: With the approval of the Superior Court, the Grand Jury may order special audits and special investigations of various county and city government operations. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Committee Investigations	$ 56,259	$ 57,481	$ 0	$ 57,481	$ 1,222
Special Investigations	14,800	14,800	0	14,800	0
Department Totals	$ 71,059	$ 72,281	$ 0	$ 72,281	$ 1,222

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the Grand Jury is essentially the same as the budget which was approved by the Board of Supervisors for 1997-98, with very little increase in net county cost.

Funding has been included for juror per diem and mileage reimbursement; the two largest expenses budgeted for the Grand Jury. The budget also includes funding for the traditional training of new Grand Jurors and the expense of producing final reports.

BOARD ADOPTED CHANGES

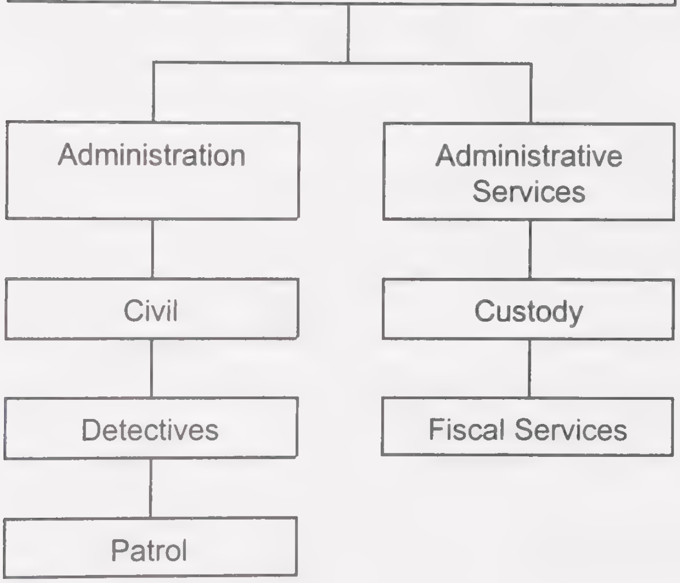
None.

Fund: General Fund
Activity: Police Protection

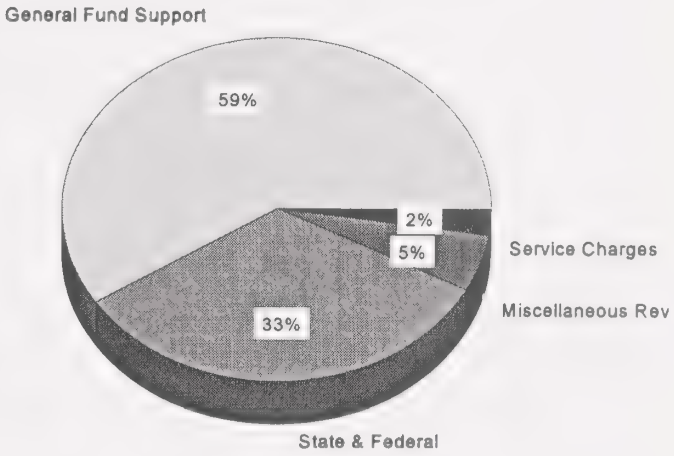
SHERIFF-CORONER

Budget Unit: 2590

ADOPTED BUDGET FY 1998-99	
Operating Cost	$24,067,508
Revenue/Intrafund Transfers	$9,866,910
General Fund Support	$14,200,598

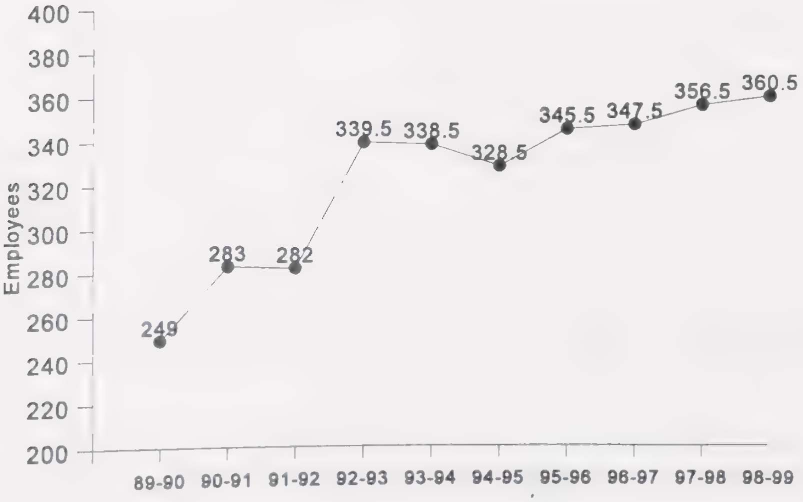

Administration
Administrative Services
Civil
Custody
Detectives
Fiscal Services
Patrol

Source of Funds

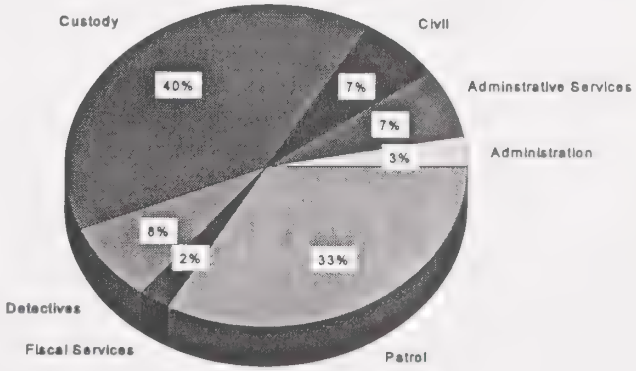


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 19,783,196	$ 20,552,933	$ 21,616,847	$ 21,080,066	$ 21,080,066
Services and Supplies	2,554,126	2,465,301	2,898,354	2,925,824	2,925,824
Other Charges	1,691	21,572	0	0	0
Fixed Assets	215,254	325,637	89,918	61,618	61,618
**Gross Expenditures	$ 22,554,267	$ 23,365,443	$ 24,605,119	$ 24,067,508	$ 24,067,508
Less Intrafund Transfers	701	902	0	0	0
Revenues	8,172,684	8,551,545	10,195,762	9,866,910	9,866,910
General Fund Support (G.F.S.)	$ 14,380,882	$ 14,812,996	$ 14,409,357	$ 14,200,598	$ 14,200,598

MISSION STATEMENT

We, the members of the San Luis Obispo County Sheriff-Coroner's Office, in partnership with the public, are Sworn to Serve.

We will perform the mandates placed upon the Office of the Sheriff-Coroner, investigate crime, enforce laws, prevent criminal activity, and determine the method and manner of suspicious death.

We will maintain the county jails and prisoners committed therein as prescribed by law in a fair and humane manner.

We will serve the Superior and Municipal Courts by providing court security, service of civil process, and the execution of lawful orders of the court.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Administration: Direct, coordinate, and control the functions of the office of Sheriff-Coroner-Marshal. (Mandated/Discretionary)

2. Administrative Services: Process, store, and maintain all department records, warrants, property and evidence. Provide training as required by the California Commission on Peace Officer Standards and Training (P.O.S.T.) and California Board of Corrections for all peace officers and correctional officers, and for other employees as needed. Coordinate a countywide crime prevention program designed to educate the residents of the County in security and prevention techniques and precautions. (Mandated/Discretionary)

3. Civil: Receive and serve all civil processes and notices including summons, complaints, attachments, garnishments, and subpoenas. Provide bailiff/marshal services to the Courts. (Mandated/Discretionary)

4. Custody: Operate the County jail; provide custodial care, vocational training, rehabilitative services, booking, food services, inmate work assignments, alternate forms of incarceration, operation of the court holding facilities and transportation of jail inmates to and from court. (Mandated)

5. Detectives: Investigate criminal activities and prepare for prosecution where indicated, provide coroner investigative functions, and determine the circumstances, manner, and the cause of all violent deaths. (Mandated/Discretionary)

6. Fiscal Services: Provide budget, payroll, accounting support, grant management and staff studies for all divisions of the Sheriff-Coroner's Office. (Discretionary)

7. Patrol: Preserve the peace, respond to citizen's requests for assistance, and prevent criminal activity. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Administration	$ 216,613	$ 789,630	$ 319,754	$ 469,876	$ 253,263
Administrative Services	613,465	1,668,139	907,698	760,441	146,976
Civil	931,802	1,599,432	1,656,274	(56,842)	(988,644)
Custody	6,477,566	9,529,525	3,554,691	5,974,834	(502,732)
Detectives	1,136,702	1,966,632	555,269	1,411,363	274,661
Fiscal Services	435,623	570,313	229,737	340,576	(95,047)
Patrol	5,543,104	7,943,837	2,643,487	5,300,350	(242,754)
Department Totals	$ 15,354,875	$ 24,067,508	$ 9,866,910	$ 14,200,598	$ (1,154,277)

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Administration	8.00	8.00	0.00
Administrative Services	24.50	24.50	0.00
Civil	23.00	24.00	1.00
Custody	162.00	162.00	0.00
Detectives	20.00	21.00	1.00
Fiscal Services	4.00	4.00	0.00
Patrol	115.00	117.00	2.00
Department Totals	356.50	360.50	4.00

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
R	4x4 Vehicle Radios	2	$ 4,890	$ 9,780
R	Copier	2	8,191	16,382
A	Intermediate Sedan	2	17,728	35,456
	Department Totals			$ 61,618

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Funding for the Office of Sheriff-Coroner is recommended at a level which increases expenditures by $878,593 (3%) over amounts budgeted for 1997-98. While significant changes aren't recommended for this budget unit in terms of service delivery programs, dramatic swings can be seen in various accounts. The following notable factors are affecting this budget.

- Courts are paying for costs of court security services directly to the Sheriff's budget.
- Proposition 172 - Public Safety Sales Tax is estimated to increase by about $800,000.
- Two dispatchers and a legal clerk are being recommended for addition to the Department's existing position allocation list.
- Full costs of eight deputies and a microcomputer technician which were added and partially funded in 1997-98 are now being budgeted.
- Salary and benefits accounts are impacted by cost of living and merit increases.
- Federal COPS money which partially funded three deputy sheriffs will be totally gone.

The summary of accounts for the Sheriff-Coroner Budget Unit shows a $1,154,227 (7%) decrease in General Fund support. Because of a change in accounting associated with court services, this number has become misleading and needs to adjusted for practical comparison purposes. In past years, the General Fund financed the costs of court services in the Sheriff's Budget. The General Fund, in turn, was reimbursed by the Courts for much of those costs in Budget 2001 - Non-Departmental Revenue. As a part of mandated trail courts restructuring (see Budget Unit 2006 for details), costs for these services to the Courts are now direct charged by the Sheriff. What this means is that the amount of revenue now appearing in the Sheriff's Budget which relates to court security services provided in 1997-98 is not "new money". It's simply moving revenue from Budget Unit 2001 - Non-Departmental Revenue to this budget unit. To illustrate this further, the following is a list of positions in the Sheriff's Department which were providing court services in 1997-98 and were financed by the General Fund.

- half of a Sheriff's Lieutenant
- a senior deputy
- twelve deputies
- one correctional supervisor
- one senior correctional officer
- four correctional officers

These positions will continue to provide court services but will now be funded directly by the Courts instead of by the General Fund at an estimated cost of $1,163,936. Revenue from the Courts associated with court security services which previously came into Budget Unit 2001 - Nondepartmental Revenue, and was used to finance County programs (i.e. Sheriff's operations) will be reduced to zero. Local fine monies which helped the General fund support Sheriff's operations have also gone away as the County must send those to the State in the form of a "maintenance of effort" requirement (see Budget Unit 2006 for additional details).

In order to compare prior year budget bottom lines with the recommended budget for the Sheriff's Department, it is necessary to deduct the estimated amount of replacement revenue ($1,163,936) from total revenues, then recalculate net General Fund support as follows.

Item	Amount
Total '98-99 Recommended Revenue	$ 9,866,910
Replacement Revenue	- 1,163,936
Adjusted Revenue	$ 8,702,974
Total recommended Expenditures	$24,067,508
Adjusted Revenue	- 8,702,974
Adjusted General Fund Support	15,364,534
Adjusted '98-99 Recom. Net County Cost	$15,364,354
1997-98 Adopted Net County Cost	-15,354,875
Adjusted change in General Fund Support	**9,479**

Not included in this adjustment are court services overtime charges or revenue associated with a deputy sheriff added midyear for the Child Support Commissioner and Traffic Referee which was not financed by the General Fund.

With this bottom line explanation established, more specific references can now be made to how expenditure and revenue accounts are changing.

Salaries and benefits accounts are recommended at an increase of about $640,000 which provides funding for 1) cost of living and merit increases, 2) the full costs of eight patrol deputies and a microcomputer technician which were funded for ten months in the 1997-98 budget, and 3) the addition of two dispatchers to augment Communications Center staffing during peak activity periods and a legal clerk to support the Detective Bureau. These position additions have been long standing requests of the Department which can now be met within a static bottom line, thanks to growth in Proposition 172 revenue.

Services and supplies accounts are recommended at a level which is significantly greater than amounts adopted in 1997-98. While these accounts have continued to increase every year, some unmet needs have continued to accumulate over the years as positions have been added without corresponding increases to service and supplies. This increased funding will allow additional supplies and equipment for new positions, training, and other internal support functions related to work force increases.

Fixed asset recommendations include two intermediate sedans for assignment to the Crime Prevention Unit (DARE Officer) and the Special Problems Unit. These additions, in turn, free up two patrol units for use by new patrol deputies added to the Departments staffing allocation in 1997-98. Also recommended are two replacement copiers and two replacement two-way radios for four wheel drive vehicles used for patrol and search and rescue activities.

There continue to be several funding sources available to finance the purchase of Sheriff's equipment items. Funding sources include the Cal ID Fund, the Inmate Welfare Fund, the Civil Division Special Trust Fund, COPS More, and the Federal Asset Forfeiture Trust Fund. The Sheriff routinely approaches the Board of Supervisors during the fiscal year to request funding for equipment purchases from one or more of these special funds.

Revenues are anticipated to be increasing significantly in 1998-99 based on current revenue growth seen in Proposition 172 - Public Safety Sales Tax monies. Proposition 172 revenue in this budget unit is expected to increase by about $800,000. After passage of Proposition 172 in November of 1993, AB 2788-Brown was approved and signed into law, establishing a financial maintenance of effort requirement to ensure that counties use the Proposition 172 sales tax revenue in the manner intended by the State Legislature. The four departments defined by the County as public safety under the provisions of Proposition 172 are the District Attorney, Sheriff-Coroner, Probation, and County Fire. The Auditor-Controller has recently certified that, for 1997-98, funding for these four departments exceeds the financial maintenance of effort requirement established by AB 2788 by over $4.9 million. At the recommended levels for 1998-99, funding for public safety departments will continue to exceed the levels required by Proposition 172 and AB 2788 by well over five million dollars.

Federal COPS Ahead revenue, budgeted at $39,958 in 1997-98, has been reduced to zero. The COPS Ahead grant program is administered by the U.S. Department of Justice and provided funding for increasing sworn staffing for local law enforcement. The purpose of the Program was to initiate "Community Oriented Policing" programs which have officers responding to problems identified by citizens and focusing on street level drug offenders. Partial federal funding for the Program was structured to decline to zero after a three year period; going from providing for 75%, to 45%, to 26%, then to none, of local costs. 1997-98 was the last year of the three year funding cycle leaving the full costs of the three associated Deputy Sheriff positions to local funding sources.

Finally, the noticeable absence of program objective and performance indicators in this budget unit probably deserves comment. While the Sheriff's Department is committed to effectively managing county resources, performance indicators were not submitted presumably because of a concern about quotas which could be used to drive departmental activities. Performance indicators are very different from quotas, however. In fact, the purposes of quotas, benchmarks, and performance indicators are all very different.

- Quotas are used to directly drive individual staff performance.
- Benchmarks are used to compare departmental programs, internally and externally, in search of opportunities for continuous improvement.
- Performance indicators are used to evaluate **outcomes** in terms of effectiveness in accomplishing a department's mission and goals.

The kinds of performance indicators which have been sought are not suitable for use as benchmarks or quotas.

- Performance indicators must be qualified whenever used so they truly represent a department's performance and are not skewed by anomalies.
- They provide a basis for reporting to the governing body and public on "how we're doing".
- When qualified and reported, they provide an opportunity for broader understanding of what changes may or may not be necessary for a subsequent year's "key program objectives".
- They also provide some basis for understanding in micro (operational) and macro (functional), resource allocation decisions.

Simply stated, performance indicators are a management tool which can take some of the guess work out of decision making. In the case of the Sheriff's Department, *a specific local crime rate associated with efforts by the Special Problems Unit or other divisions which target community problems* may serve as an example of a suitable performance indicator.

It is hoped that, as we all learn more about performance budgeting, future participation by the Sheriff's Department in this evolving process will lead to the Department's selection of performance indicators which are useful in serving their management needs and the needs of the Board of Supervisors.

BOARD ADOPTED CHANGES

None.

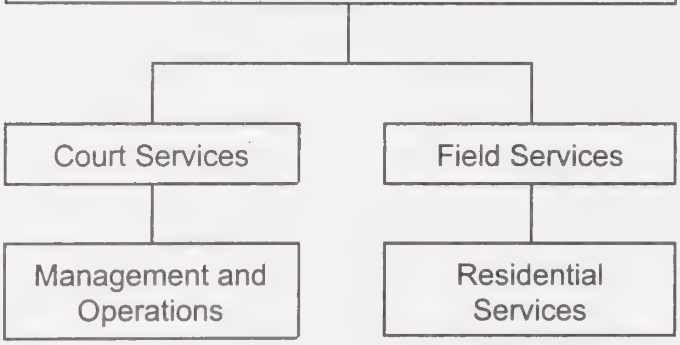
Fund: General Fund

Activity: Detention & Correction

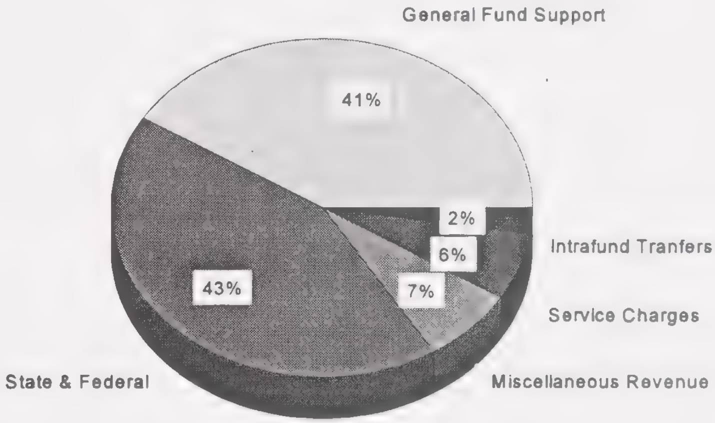
PROBATION DEPARTMENT

Budget Unit: 2660

ADOPTED BUDGET FY 1998-99	
Operating Cost	$7,870,241
Revenue/Intrafund Transfers	$4,388,356
General Fund Support	$3,481,885

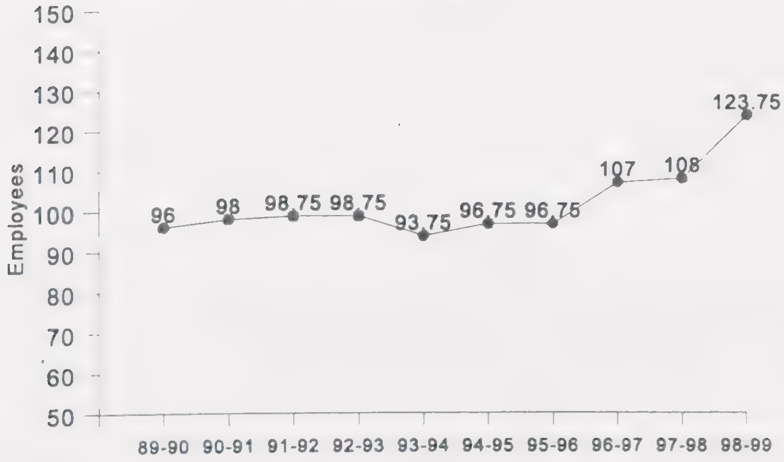

Court Services
Field Services
Management and Operations
Residential Services

Source of Funds

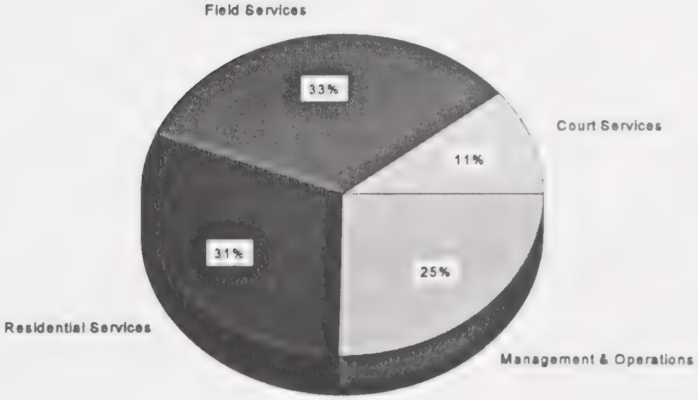


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 5,184,438	$ 5,543,439	$ 7,028,048	$ 6,026,210	$ 6,107,055
Services and Supplies	844,581	1,803,553	2,190,873	1,696,006	1,634,406
Other Charges	116,365	34,709	69,000	55,000	55,000
Fixed Assets	13,985	93,255	393,480	73,780	73,780
**Gross Expenditures	$ 6,159,369	$ 7,474,956	$ 9,681,401	$ 7,850,996	$ 7,870,241
Less Intrafund Transfers	120,595	181,008	423,423	194,453	194,453
Revenues	2,935,722	4,092,534	4,502,608	4,174,658	4,193,903
General Fund Support (G.F.S.)	$ 3,103,052	$ 3,201,414	$ 4,755,370	$ 3,481,885	$ 3,481,885

MISSION STATEMENT

"PROTECTION, SERVICE AND ACCOUNTABILITY"

The mission of the San Luis Obispo County Probation Department is to provide for the protection and safety of the community; deliver essential services to the criminal/juvenile justice system; support the rights of victims; and enforce the orders of the Court.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. COURT SERVICES: Includes conducting investigations and preparing reports to the Municipal, Superior and Juvenile courts. (Mandated)

2. FIELD SERVICES: Includes diversion from the court process, counseling for pre-delinquent youths and their families, and supervision of juvenile wards and adult felons and misdemeanants through the enforcement of court orders. Restoration of crime victims. Additionally, probation officers at Community Schools and staff support to the School Attendance Review Board. (Mandated/Discretionary)

3. RESIDENTIAL SERVICES: Includes juvenile detention, home detention, placement in foster and group homes, and commitments to juvenile hall, county camps and the California Youth Authority. Also, diagnostic and treatment services for juvenile wards and routine medical care of juveniles in custody. (Mandated/Discretionary)

4. MANAGEMENT AND OPERATIONS: Includes the collections unit, business services, clerical support, and operational costs not allocated to other specific service programs. Additionally, it also includes the mandatory function of inspecting juvenile detention facilities and group homes, and efforts to coordinate activities of all agencies engaged in delinquency prevention. Other activities include training deputy probation officers to meet state established professional standards. (Mandated/Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Court Services	$ 191,789	$ 842,220	$ 751,438	$ 90,782	$ (101,007)
Educational Services	74,913	0	0	0	(74,913)
Field Services	0	2,545,904	1,229,895	1,316,009	1,316,009

Health Care Services	151,813	0	0	0	(151,813)
Juvenile Justice/ Delinquency Prevention Commissions	10,000	0	0	0	(10,000)
Management and Operations	767,052	1,914,136	1,085,412	828,724	61,672
Residential Services	1,048,966	2,373,528	1,127,158	1,246,370	197,404
Staff Training	27,050	0	0	0	(27,050)
Supervision and Counseling	1,088,609	0	0	0	(1,088,609)
Department Totals	$ 3,360,192	$ 7,675,788	$ 4,193,903	$ 3,481,885	$ 121,693

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Court Services	15.25	15.25	0.00
Educational Services	2.50	0.00	-2.50
Field Services	0.00	35.25	35.25
Health Care Services	3.00	0.00	-3.00
Juvenile Justice/ Delinquency Prevention Commissions	0.00	0.00	0.00
Management and Operations	28.50	34.50	6.00
Residential Services	32.75	38.75	6.00
Staff Training	1.00	0.00	-1.00
Supervision and Counseling	24.75	0.00	-24.75
Department Totals	107.75	123.75	16.00

KEY PROGRAM OBJECTIVES

COURT SERVICES

- Provide information and recommendations to the juvenile and adult courts to assist decision makers in determining the appropriate disposition of cases.
- Process juvenile court petition requests in compliance with all applicable laws.
- Support crime victims by remaining sensitive to their concerns and by addressing their needs and interests throughout the processing of all cases.

FIELD SERVICES

- Enforce all sanctions and directions ordered by the courts.
- Protect the community through appropriate case management, prevention, intervention, surveillance and enforcement activities.
- Assist offenders to change through the use of thorough assessments of needs and appropriate interventions.
- Support crime victims by remaining sensitive to their concerns and by addressing their needs and interests throughout the supervision and termination of a case.

RESIDENTIAL SERVICES

- Maintain a safe and secure Juvenile Hall for protection of the youths and the community in compliance with all applicable laws and standards.

MANAGEMENT AND OPERATIONS

- Support crime victims by remaining sensitive to their concerns and by addressing their needs and interests through the collection of restitution.
- Develop and maintain a productive workforce through proactive human resource management activities which embrace diversity, respect, safety, and personal empowerment.
- Manage financial resources effectively to achieve maximum outcomes within budgeted resources and actively pursue revenue enhancements.
- Maintain an effective and positive working relationship with the community as the customer.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Provide assessments on 100% of Adult/Juvenile referrals received annually	6,816
Submit Juvenile Petitions requests to the District Attorney on 100% of custody referrals within legal filing deadlines	618
Provide supervision to 100% of Juvenile and Adult probationers	4,691
Restore $315,000 in losses to victims of crime through the collection of court ordered restitution.	$315,000
Stay at, or below 45 bed capacity of the Juvenile Hall for 100% of the time	45
Operate a Home Detention Program with a ratio of not more 1 staff to 15 minors, 100% of the year	100%
Meet State mandated training requirements for Peace Officer staff 100% of the time.	100%
Closely monitor departmental budget to insure that General Fund support levels are maintained	$3,481,885

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
R	Copier	1	$ 10,300	$ 10,300
R	Copiers	2	8,000	16,000
A	Ergonomic Workstations	3	3,500	10,500
A	Laser Printer	1	2,820	2,820
R	Network Server	1	14,160	14,160
A	Sedan, Intermediate, W/Cage & Radio Mnt.	1	20,000	20,000
	Department Totals			$ 73,780

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the Probation Department is significantly higher for 1998-99. The recommendation for the salaries and benefits accounts includes **seven new positions** (2 of which represent contract conversions):

- Two Account Clerks and One Collections Officers to augment the Department's Collections Program. In 1997-98, at the direction of the Board of Supervisors, the Administrative Office conducted a full review of the Probation Department's Collections Program. Our review revealed that the Department had made tremendous strides in their collections efforts - they nearly doubled collections receipts between 1993-94 and 1996-97 (from $580,000 to $1 million). In light of this information, the Board agreed to convert two temporary Account Clerk positions to contract to help stabilize the program. This action has been a success; the Department projects that they will take in almost $1.1 million in collections revenue during 1997-98. By converting the two contract Account Clerks to permanent status and adding a Collections Officer, the Department conservatively projects that they will collect another $240,000 in revenue. In essence, a $60,000 investment (the cost of the Collections Officer and benefits for two Account Clerks) will yield $180,000 in additional revenue to the County.

- Two Juvenile Services Officers to handle juvenile transportation needs at the Juvenile Hall. Transportation services are currently provided with temporary help or through paying over-time to existing Juvenile Hall staff. This approach has proven costly and inefficient. Consequently, the recommendation includes funding for two permanent Juvenile Services Officers.

- Two Intermediate Typist Clerks. One position will be used to process the backlog of warrants so that the Department will be in the position to provide timely information on the status of cases to police agencies and probation staff. The second position will be used to effectively organize and maintain the Department's case filing system.

These positions are **in addition to the four Juvenile Services Officers and four Deputy Probation Officers** that were added mid-year 1997-98 (and included in the 1998-99 budget recommendation) with Comprehensive Youth Services Act (CYSA) dollars received from the State and Federal Governments to serve at-risk juveniles and their families. These positions are being used for a Home Detention Program and increased supervision of juvenile probationers. CYSA funding is expected to continue through the year 2002.

Recommended funding for the services and supplies accounts is significantly higher for 1998-99. The increases are primarily related to the CYSA Program and Health Care Program at the Juvenile Hall. These programs were funded mid-year 1997-98, and therefore, are not reflected in the Adopted Budget. Adjusting for these two programs, the services and supplies accounts have grown 20% over 1997-98 levels.

With respect to the services and supplies accounts:

- Over $500,000 has been included in the recommended budget to continue CYSA services for at-risk juveniles and their families. A plan for how these dollars will be used during 1998-99 will be presented to the Board sometime this summer. In the current year budget, however, CYSA dollars have been used for such services as counseling, mentoring, vocational training, parenting classes, and anger management classes. The outcomes achieved in the first year of the program will be used to help shape the 1998-99 plan.

- The Health Care Program at the Juvenile Hall is funded at the same service level as in the current year, and as recommended by the County's Health Officer during the 1997 Board of Corrections inspection of the facility.

- $139,5000 has been included to continue to fund the Tri-Counties Regional Boot Camp Program. The Boot Camp provides an alternative foster care placement program for males ages thirteen through seventeen "at risk" of future incarcerations. These male juveniles would otherwise be placed in expensive group homes.

- $100,000 has been included to provide adequate funding for Los Prietos Boys Camp and California Youth Authority juvenile placements ordered by the Court.

- $70,000 has been included for computers and software to address the Department's automation needs.

Recommended fixed assets total nearly $74,000 and include three replacement copiers, a laser printer, three workstations, a replacement network server for the Juvenile Hall, and a caged vehicle for transportation of juveniles.

The Intrafund Transfers accounts include reimbursements from the Foster Care budget for the Boot Camp Program and the Sheriff's budget for the Deputy Probation Officer position assigned to the Gang Task Force.

Revenues are significantly higher for 1998-99. The increase is due to CYSA revenues, Proposition 172 revenues and charges for services provided to Probation Department clients revenues.

It is also important to point out that the 1998-99 capital project budget includes an additional $125,100 for Probation Department projects. The $125,100 will provide funding to: 1) program and design the remodel of the Booking Area at the Juvenile Hall due to serious security concerns; 2) install an eight foot high security rail on the second story of the Juvenile Hall; 3) install security lighting around the perimeter of the Juvenile Hall; 4) fix the plumbing valves at the Juvenile Hall; and 5) install eight modular cubicles at the Probation Department's main office.

BOARD ADOPTED CHANGES

In the 1998/99 Supplemental Document, the Board authorized the addition of five new positions to the Probation Department's budget:

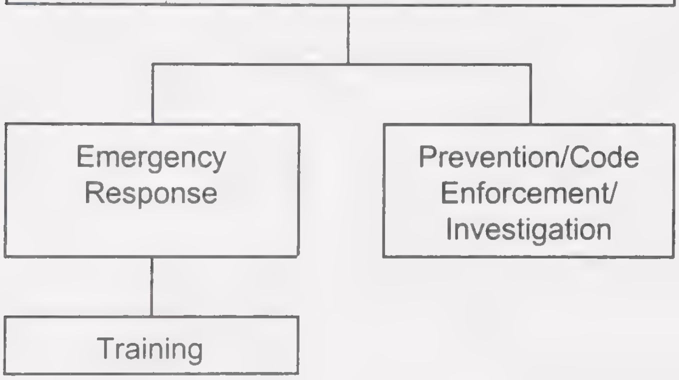
- One Deputy Probation Officer III for the Community Schools Program. This position costs $51,866 annually and will be paid for with funding from the County Office of Education and Federal Title IV-E reimbursements;
- One Deputy Probation Officer II to assist the Lucia Mar School District. This position costs $45,794 annually and will be paid for with funding from the School District and Federal Title IV-E reimbursements;
- Two Correctional Technician positions to staff the central control station at the Juvenile Hall. These positions cost $50,000 annually. No funding was added to the Probation Department's 1998/99 budget for these positions. Rather, savings in overtime and temporary help will be used to fund the cost; and
- One Division Manager to serve as the Treatment Services Manager at the Juvenile Hall. This position costs $61,600 annually and will be funded with Comprehensive Youth Services Act dollars.

Fund: General Fund
Activity: Fire Protection

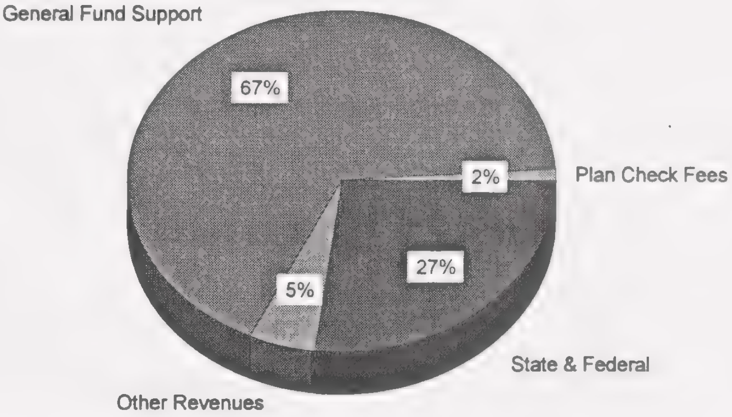
COUNTY FIRE

Budget Unit: 2670

ADOPTED BUDGET FY 1998-99	
Operating Cost	$4,806,865
Revenue/Intrafund Transfers	$1,514,808
General Fund Support	$3,292,057

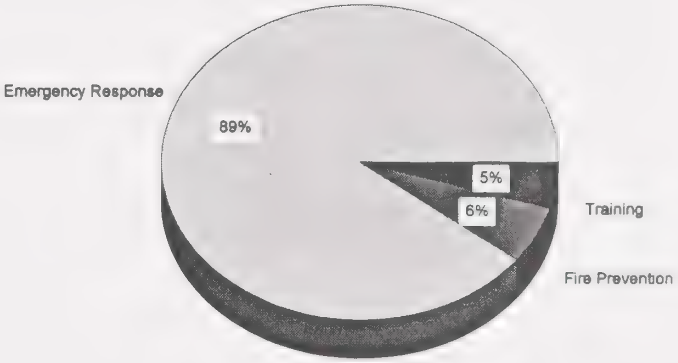

Emergency Response
Prevention/Code Enforcement/ Investigation
Training

Source of Funds



This Budget Unit has no County staffing as COUNTY FIRE is a contracted service

Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	3,689,271	3,890,506	4,276,081	4,242,805	4,242,805
Other Charges	0	39,002	0	7,600	7,600
Fixed Assets	513,899	308,641	584,460	296,460	556,460
**Gross Expenditures	$ 4,203,170	$ 4,238,149	$ 4,860,541	$ 4,546,865	$ 4,806,865
Less Intrafund Transfers	0	0	0	0	0
Revenues	1,344,015	1,460,525	1,507,208	1,514,808	1,514,808
General Fund Support (G.F.S.)	$ 2,859,155	$ 2,777,624	$ 3,353,333	$ 3,032,057	$ 3,292,057

MISSION STATEMENT

Serve and safeguard the community from the impacts of fire and other physical dangers through preparedness, education, planning and prevention, emergency response and rescue, and recovery efforts.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Emergency Response: Provide a well trained and disciplined emergency response team that is properly equipped and prepared to command and control fires, technical rescues, medical emergencies, vehicle accidents, floods, airport crash/rescues, radiation emergencies, hazardous materials spills, and other emergencies. (Mandated/Discretionary)

2. Prevention/Code Enforcement/Investigation: Promote a safe community by protecting the public health and safety from direct and indirect impact of fires and other emergencies through planning, public education, hazard and risk reduction, and code enforcement. Investigate all fires. (Mandated/Discretionary)

3. Training: Coordinate or directly instruct permanent and volunteer firefighters in job related and state mandated training such as: affirmative action, CPR, defensive driving, radiation responses, EMT, hazardous materials, SIDS, cliff rescue, flood rescue, surf rescue, airport crash/rescue, incident management systems, aviation firefighting, heavy fire equipment use, and annual requalification training. (Mandated/Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Emergency Response	$ 2,598,753	$ 4,365,217	$ 1,369,808	$ 2,995,409	$ 396,656
Prevention/Code Enforcement/ Investigation	165,000	226,991	70,000	156,991	(8,009)
Training	143,000	214,657	75,000	139,657	(3,343)
Department Totals	$ 2,906,753	$ 4,806,865	$ 1,514,808	$ 3,292,057	$ 385,304

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Emergency Response	30.50	31.50	1.00
Prevention/Code Enforcement/ Investigation	4.00	4.00	0.00
Training	2.00	2.00	0.00
Department Totals	36.50	37.50	1.00

KEY PROGRAM OBJECTIVES

- Emergency Response
  Provide full-time staffing at station #36 (Meridian) for reduced response reflex times. Provide year-round 2 person staffing at Stations #20 (Nipomo) and #30 (Paso Robles). Provide a Fire Captain at Station #43 (Creston) to improve response deficiencies.

- Administration and Support Services
  Establish new training contract with Alan Hancock College for increased revenues. Adjust radio dispatch contract rates to achieve equitable service/revenue offset. Increase administrative support to the Paid-Call Firefighter program for improved retention rate.

- Prevention and Code Enforcement
  Continue to enhance public education programs. Increase the number of Company inspections.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Reduce response reflex time in minutes from Station #36 (Meridian) and reduce time in minutes for staff responding from Station #43 (Creston) to apply extinguishing agent (these represent focused efforts to improve deficiencies)	2
Increase the number of fire safety inspections by 100 (goal represents a total)	400
Reduce turnover rate of Paid Call Firefighters by improving administrative support and training	10%
Increase the number of public education programs conducted by volunteers participating in the Volunteers in Prevention (VIP) Program by 10% (goal represents a total number)	45
Increase the number of student contacts in schools in public education programs (goal represents a total)	8,000

APPROVED FIXED ASSETS

Code	Description	Qty	1998-99 Board Approved Per Unit	Cost
R	Fire Engine	2	$ 260,000	$ 520,000
A	Notebook PC	2	3,000	6,000
A	Rescue Airbag System	1	2,960	2,960
R	SCBA's	11	2,500	27,500
	Department Totals			$ 556,460

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The County Fire Budget Unit funds service program staffing and support provided by the California Department of Forestry and Fire Protection as specified in a contract which is renewed annually. Funding is also provided in this budget for County Fire operating expenses (services, supplies, and fixed assets) which are separate from, and in addition to, contracted staffing costs.

The recommended budget for the County Fire Department provides funding for a continuation of existing fire and public protection, fire prevention, and education programs. A 4% increase in General Fund support is recommended for this budget unit which includes the full cost of staffing the Meridian Fire Station (Station #36). The difference between half year funding provided in fiscal year 1997-98 for 24 hour single position staffing and what full funding will cost in 1998-99 is about $131,000.

Significant changes recommended for the County Fire Budget include the addition of 6 months of Fire Captain staffing at the Creston Fire Station (Station #43) and the addition of 3 months of Firefighter I coverage at the Nipomo (Station #20) and Paso Robles (Station #30) Fire Stations at a total cost of about $90,000. The recommended addition of a Fire Captain for the Creston Fire Station will provide needed support for the Paid-Call Firefighter Company to ensure adequate volunteer staffing and to provide daytime coverage when the majority of paid-call firefighters are at work out of the area. This is especially important midweek when school is in session. Increased call volumes further justify the addition of the position.

The recommended additions of firefighter staffing for the Nipomo and Paso Robles Fire Stations are based on call volume increases at these very busy stations which indicate the need for two-person staffing on the engines. These two stations are currently funded for six months of Firefighter I coverage. The recommended additions would fund nine months of Firefighter I staffing (and two-person engine coverage) at both stations.

Also recommended for additional funding is an increase in compensation provided to paid-call firefighters (PCF's) who make up the backbone of County Fire operations. Partial funding is also being recommended to provide, for the first time, uniforms and badges for PCF's.

Fixed asset recommendations for this budget unit include a replacement fire engine, replacement self contained breathing apparatuses, and additional air bag rescue equipment (generally used for vehicle extrications). An effort has been under way to earmark funding for replacement of one fire engine per year in an attempt to catch up on the replacement of aging engines in the County Fire Department fleet. The replacement fire engine for 1998-99 is estimated to cost about $260,000. A corresponding cancellation of funds in the County Fire Equipment Replacement Reserve Designation is recommended.

Revenues are anticipated to be increasing significantly in 1998-99 based on current revenue growth seen in Proposition 172 - Public Safety Sales Tax monies. Proposition 172 revenue in this budget unit is expected to increase by about $150,000. After passage of Proposition 172 in November of 1993, AB 2788-Brown was approved and signed into law, establishing a financial maintenance of effort requirement to ensure that counties use the Proposition 172 sales tax revenue in the manner intended by the State Legislature. The four departments defined by the County as public safety under the provisions of Proposition 172 are the District Attorney, Sheriff-Coroner, Probation, and County Fire. The Auditor-Controller has recently certified that, for 1997-98, funding for these four departments exceeds the financial maintenance of effort requirement established by AB 2788 by over $4.9 million. At the recommended levels for 1998-99, funding for public safety departments will continue to exceed the levels required by Proposition 172 and AB 2788 by well over five million dollars.

Also benefiting the financing portion of this budget unit is a new revenue coming in from the San Luis Obispo County Airport. County Fire has been providing 24 hour fire protection coverage, at the Airport's request, in order to meet Federal Aviation Administration requirements. It has been understood for some time that this expense should be borne by the Airport's Enterprise Budget which provides funding for airport operations. In order to "soften the blow" of this new expense to the Airport, billings are recommended in three increasing steps until achieving full reimbursement for the single position, 24 hour coverage. The first step will be at $90,000, with the second increasing to $180,000 in 1999-2000, and the third step providing full reimbursement in fiscal year 2000-01.

Finally, revenues are also anticipated to increase as a result of a new training contract being negotiated with Alan Hancock College which would increase the amount the College pays for classes being held at the County Fire Training Center at Camp San Luis Obispo. One of the goals of the Training Bureau is to become more financially self sufficient.

BOARD ADOPTED CHANGES

The Board approved the addition of one more fire engine at a cost of $260,000 to the Department's list of fixed assets. This addition allows the County Fire Department to purchase a total of two fire engines in the 1998-99 budget period. This second engine helps close the gap on our engine replacement cycle taking us closer to our goal of 15 year replacement cycles for fire engines. The Department also believes they have an opportunity to purchase engines this fiscal year at a relatively low price taking advantage of a favorable bid which is expected to remain in effect.

A corresponding cancellation of $260,000 of Fire Equipment Replacement Reserves accompanied the Boards action to serve as a source of funds for the additional purchase.

Fund16: Wildlife and Grazing

WILDLIFE AND GRAZING

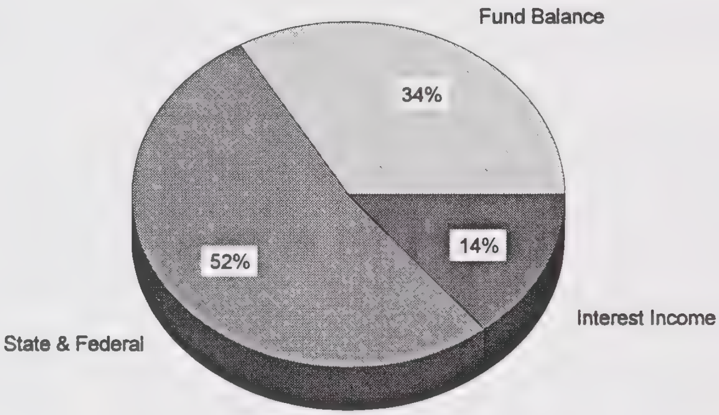
Budget Unit: 2700

Activity: Flood Control, Soil & Water Conservation

ADOPTED BUDGET FY 1998-99	
Operating Cost/Reserves	$22,120
Revenue/Intrafund Transfers/FBA	$22,120
General Fund Support	$0

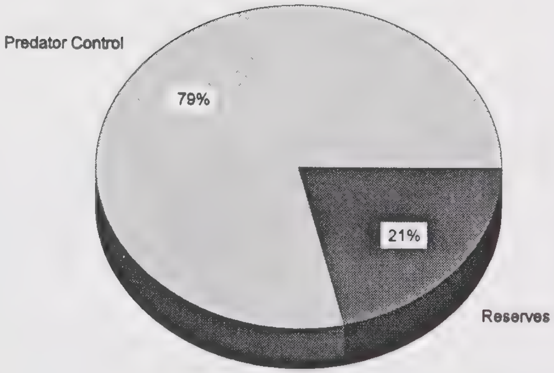
Predator Control

Source of Funds



No Staff In This Budget Unit

Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	9,531	87	9,638	9,638	9,638
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Gross Expenditures	$ 9,531	$ 87	$ 9,638	$ 9,638	$ 9,638
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	7,082	0	2,601	2,601	12,482
Total Financing Requirements	$ 16,613	$ 87	$ 12,239	$ 12,239	$ 22,120
Revenues	$ 16,657	$ 8,499	$ 8,120	$ 8,120	$ 8,120
Fund Balance Available	4,613	4,656	4,119	4,119	14,000
Canceled Reserves	0	931	0	0	0
Total Financing Sources	$ 21,270	$ 14,086	$ 12,239	$ 12,239	$ 22,120

PURPOSE

The Taylor Grazing Act of 1934 provides that 50 percent of the grazing fees on Bureau of Land Management (BLM) land outside of organized districts be returned to the state. The California Public Resources Code requires the state share to be distributed to counties in proportion to the grazing fees received and specifies that funds shall be expended for range improvements and for control of predators. The Public Resources Code also established a Grazing Advisory Board, which is appointed by the Board of Supervisors and is required to meet at least once annually and recommend to the Board of Supervisors plans or projects for range development and predator control.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Predator Control: Provides funds to the U.S. Department of Agriculture for the salary and mileage costs of a trapper employed to control predators causing animal damage on private and public range land.

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	Appropriation	Appropriation	Revenue/Intrafund	Cost	Appropriation
Predator Control	$ 9,587	$ 9,638	$ 8,120	$ 1,518	$ 51
Reserves/FBA	0	12,482	14,000	(1,518)	12,482
Department Totals	$ 9,587	$ 22,120	$ 22,120	$ 0	$ 12,533

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This budget is funded through payments made by livestock owners to the Bureau of Land Management for animals grazing on federal lands. Half of the grazing fees are returned to the state and distributed to counties for use in range improvement and predator control activities.

The recommended budget for Wildlife and Grazing is essentially the same as 1997-98. The Wildlife and Grazing Board has only requested one project for 1998-99: continued funding of the predator control (trapper) position employed by the U.S. Department of Agriculture. The Wildlife and Grazing budget provides a portion of the funding for the trapper position; remaining funding is in the Health Department and Agricultural Commissioner budgets.

Recommended revenues are higher for 1998-99 based on for current year receipts.

Since available financing for the 1998-99 Wildlife and Grazing budget exceeds anticipated expenditures, it is recommended that $2,601 be added to the Wildlife Projects Designated Reserve.

BOARD ADOPTED CHANGES

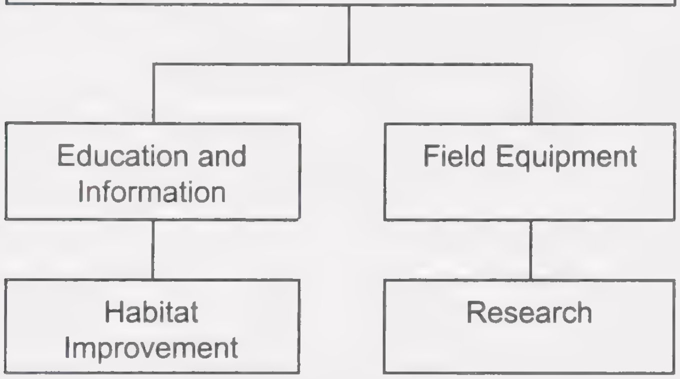
None.

Fund 31: Fish and Game
Activity: Other Protection

FISH AND GAME

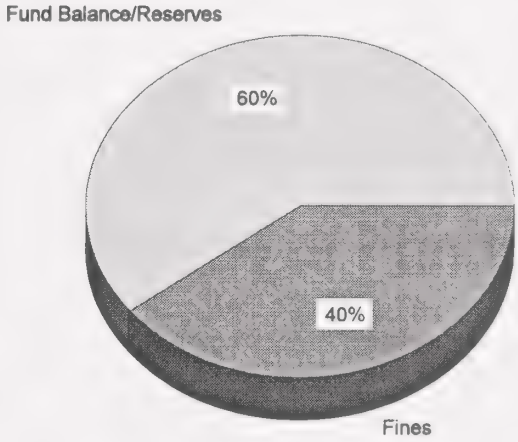
Budget Unit: 2710

ADOPTED BUDGET FY 1998-99	
Operating Cost	$41,308
Revenue/Reserves/FBA	$41,308
General Fund Support	$0

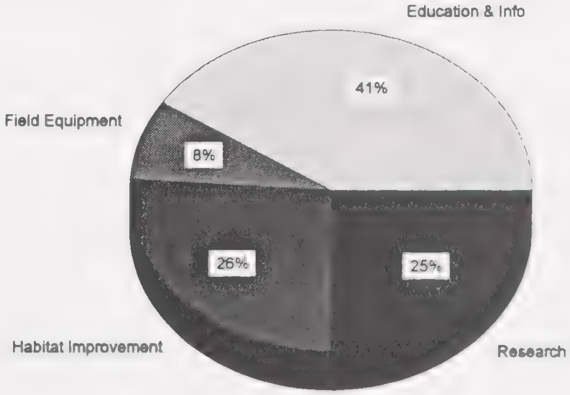

Education and Information
Field Equipment
Habitat Improvement
Research

No Staff In This Budget Unit

Source of Funds



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	23,041	22,204	31,640	31,640	31,640
Other Charges	0	0	0	0	0
Fixed Assets	0	2,431	0	0	0
Gross Expenditures	$ 23,041	$ 24,635	$ 31,640	$ 31,640	$ 31,640
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	4,974	2,258	0	0	9,668
Total Financing Requirements	$ 28,015	$ 26,893	$ 31,640	$ 31,640	$ 41,308
Revenues	$ 16,973	$ 19,728	$ 12,500	$ 12,500	$ 12,500
Fund Balance Available	4,974	15,545	10,000	10,000	19,668
Canceled Reserves	23,600	8,352	9,140	9,140	9,140
Total Financing Sources	$ 45,547	$ 43,625	$ 31,640	$ 31,640	$ 41,308

PURPOSE

The State Fish and Game Code provides that 50% of fine monies collected for fish and game violations be returned to the County in which the offense was committed. These monies are to be expended for the protection, conservation and preservation of fish and wildlife. The Board of Supervisors appoints a County Fish and Game Fines Committee to make recommendations for the expenditure of fine monies, which may include public education, habitat improvement, research and recreation. The Fish and Game Fines are expended from a special trust fund.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Education and Information: Provides for the development and/or distribution of films, motivational materials, awards, certificates, hunter safety, books, pamphlets, news items, fish and game regulation information and signs. (Discretionary)

2. Field Equipment: Field biology equipment including but not limited to cameras, vehicles, scanners, scopes, traps, fencing, nets, thermometers, etc. (Discretionary)

3. Habitat Improvement: Terrestrial: Forestry projects, control burns, spring development, chaparral management, native plantings, guzzler installation and maintenance. Aquatic: Artificial reefs, water level maintenance, stream improvements, barrier removal, and flow control. (Discretionary)

4. Research: Fisheries and wildlife research, habitat reconnaissance, historical fisheries and wildlife surveys, studies to support and maintain species. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	Appropriation	Appropriation	Revenue/Intrafund	Cost	Appropriation
Education and Information	$ 12,972	$ 12,972	$ 5,100	$ 7,872	$ 0
Field Equipment	2,532	2,532	1,300	1,232	0

Habitat Improvement	8,226	8,226	3,100	5,126	0
Research	7,910	7,910	3,000	4,910	0
Reserves/FBA	0	9,668	28,808	(28,808)	9,668
Department Totals	$ 31,640	$ 41,308	$ 41,308	$ 0	$ 9,668

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Recommended funding for the Fish and Game budget is comparable to the current year and will provide the Fish and Game Fines Committee with approximately $31,640 for projects and administrative activities. The Committee is in the process of developing a listing of projects that they would like to pursue during 1998-99. They intend to return to the Board early in the new fiscal year requesting approval of this listing.

Recommended revenue is higher for 1998-99, based on projected receipts in the current year. Fish and Game's revenue is derived from fines for fish and game violations.

Since the Fish and Game Fines Committee has requested expenditures exceeding budgeted revenue, it is recommended that reserves be canceled to balance the budget. The reserve will still maintain a balance of nearly $42,000 during 1998-99. It is important to note, however, that unless the ongoing revenue stream for this budget picks up, it will be necessary to reduce expenditures in coming years to avoid depleting reserves.

BOARD ADOPTED CHANGES

None.

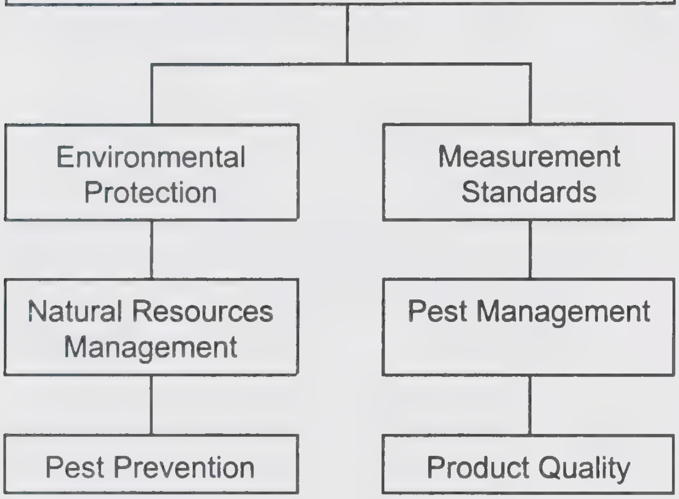
Fund: General Fund

AGRICULTURAL COMMISSIONER

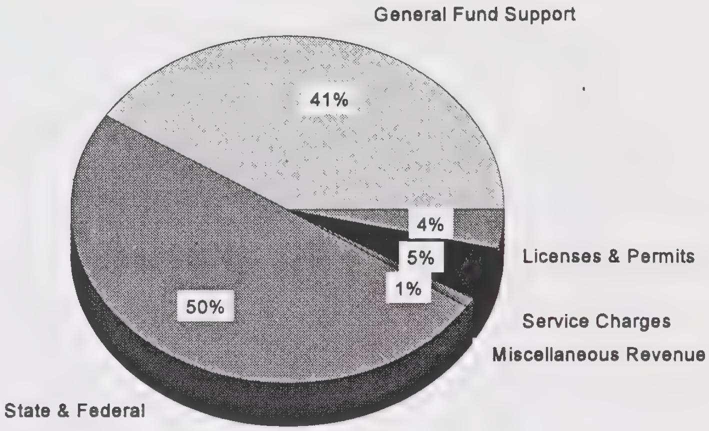
Budget Unit: 2730

Activity: Protective Inspection

ADOPTED BUDGET FY 1998-99	
Operating Cost	$2,545,025
Revenue/Intrafund Transfers	$1,504,372
General Fund Support	$1,040,653

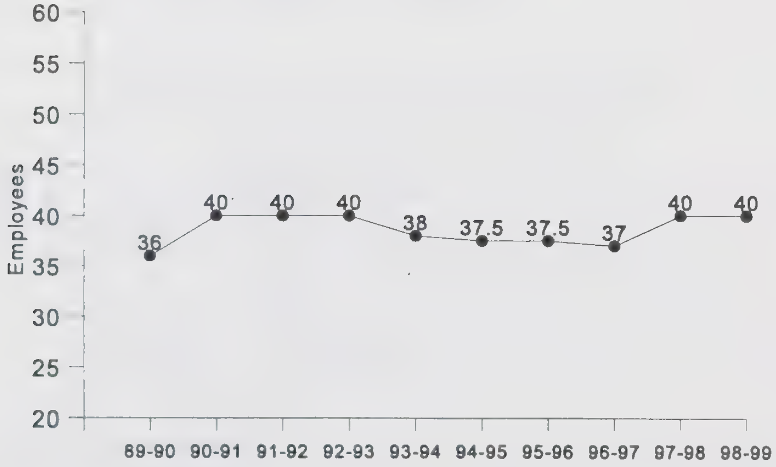

Environmental Protection
Measurement Standards
Natural Resources Management
Pest Management
Pest Prevention
Product Quality

Source of Funds

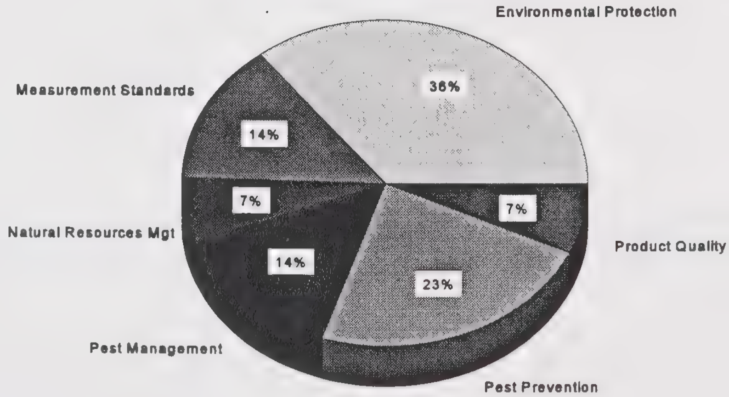


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 1,926,320	$ 2,011,251	$ 2,098,586	$ 2,098,586	$ 2,098,586
Services and Supplies	405,324	418,057	410,828	408,569	408,569
Other Charges	201,245	5,895	0	0	0
Fixed Assets	26,658	111,450	59,870	37,870	37,870
**Gross Expenditures	$ 2,559,547	$ 2,546,653	$ 2,569,284	$ 2,545,025	$ 2,545,025
Less Intrafund Transfers	0	1,753	0	0	0
Revenues	1,632,197	1,569,165	1,500,372	1,504,372	1,504,372
General Fund Support (G.F.S.)	$ 927,350	$ 975,735	$ 1,068,912	$ 1,040,653	$ 1,040,653

MISSION STATEMENT

The Department of Agriculture/Measurement Standards is committed to serving the public's interests with a cooperative spirit. We are responsible for insuring equity in the market place, promoting and protecting agriculture, environmental quality and the health and welfare of San Luis Obispo County's citizens. A dedicated staff utilize their individualized knowledge, abilities and efforts to meet our collective responsibility as defined in our enforcement and service programs.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Environmental Protection: Protects the food supply, workers, agriculture industry and the environment for the public's benefit.

2. Measurement Standards: Provides price comparisons for the consumer and fairness between merchants, when products, such as groceries and gasoline, are sold by weight, measure, count or time.

3. Natural Resources Management: Protects productive farmland and promotes agriculture for the benefit of the agricultural industry and the public at large.

4. Pest Management: Conducts and facilitates integrated pest management programs to control pests in order to eliminate or reduce their detrimental impact upon agriculture, the environment and urban areas.

5. Pest Prevention: Prevents the introduction and establishment of serious foreign pests to protect agriculture, the environment and the food supply.

6. Product quality: Performs inspection programs to insure food quality for the benefit of the agricultural industry and consumers.

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Environmental Protection	$ 295,312	$ 909,530	$ 624,859	$ 284,671	$ (10,641)
Measurement Standards	200,344	350,566	99,606	250,960	50,616
Natural Resources Management	108,119	167,764	72,576	95,188	(12,931)

Pest Management	193,225	354,708	216,531	138,177	(55,048)
Pest Prevention	198,627	589,702	390,041	199,661	1,034
Product Quality	45,884	172,755	100,759	71,996	26,112
Department Totals	$ 1,041,511	$ 2,545,025	$ 1,504,372	$ 1,040,653	$ (858)

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Environmental Protection	16.15	15.28	-0.87
Measurement Standards	4.72	5.19	0.47
Natural Resources Management	3.27	3.09	-0.18
Pest Management	4.28	4.90	0.62
Pest Prevention	9.65	9.61	-0.04
Product Quality	1.93	1.93	0.00
Department Totals	40.00	40.00	0.00

KEY PROGRAM OBJECTIVES

- Environmental Protection
  Assure the public and the agricultural industry that pesticides are used correctly and that users are fully informed of the current laws and regulations. (Measured)
  Provide industry and the public with pesticide program information and updates. (Measured)
  Focus inspections on pesticide applications in schools. (Current focus)
  Provide for continued education of certified pesticide applicators. (Current focus)

- Measurement Standards
  Pursue a compliance rate for first time inspections so that the public is assured of accurate weights and measures from devices that have, as yet, not been tested during the current year. (Measured)
  Pursue a compliance rate, for inspection of packaged goods and product scanning, so that the public is assured of getting an accurate price at point of sale. (Measured)
  Implementing an educational and fine process to increase the incentive for local businesses to provide accurate sales. (Current focus)
  Develop funding to reduce the chance of electronic fraud in the marketplace. (Current focus)

- Natural Resources Management
  Assist the county agricultural industry with emerging programs in water quality and waste disposal. (Measured)
  Submit timely, accurate and complete reports to all requesting agencies. (Measured)
  Complete processing of the Agricultural Open Space Element. (Current focus)

- Pest Management
  Treat county roads for noxious weeds with a focus on yellowstar thistle. (Measured)
  Hold Integrated Pest Management (IPM) meetings in order to inform pesticide users of alternative methods of pest control. (Measured)
  Promote and coordinate an IPM program for public schools and county government pest management activities. (Current focus)

- Pest Prevention
  Monitor our trapping and inspection programs to guarantee that pests detrimental to agriculture are not introduced into San Luis Obispo County. (Measured)
  Evaluate methods to handle increasing workload and assist statewide quarantine review. (Current focus)
  Pursue opportunities for origin certification for exported agricultural commodities. (Current focus)

- Product Quality
  Verify that growers are in compliance with direct marketing laws. (Measured)
  Locate and register growers who market their commodities as “organically grown”. (Measured)
  Investigate additional opportunities to insure food safety. (Current focus)

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
ENVIRONMENTAL PROTECTION:	
Compliance with pesticide use laws	95%
Public/Industry information meetings	12
MEASUREMENT STANDARDS COMPLIANCE:	
Device, Initial Inspection Compliance	90%
Package/Scanner Inspection Compliance	90%
NATURAL RESOURCES MANAGEMENT:	
Submit Accurate and Complete Reports	95%
Attend Natural Resource meetings	12
PEST MANAGEMENT:	
Treat county roads for noxious weeds	45%
Hold IPM training sessions	12
PEST PREVENTION:	
Intercept quarantine pests	20
Find quarantine pest infestations	95%
PRODUCT QUALITY:	
Verify farmers' market compliance	95%
Register organic growers	95%

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
A	40,000 lb Vehicle Scale	1	$ 29,000	$ 29,000
A	Notebook PC	2	4,435	8,870
	Department Totals			$ 37,870

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the Agricultural Commissioner is comparable to 1997-98. Funding for the salaries and benefits accounts includes the conversion of two contract Agricultural Measurement Standards Technicians positions (approved in the 1997-98 budget) to permanent status. The Agricultural Commissioner will continue to use these positions to carry out routine activities throughout the department. This, in turn, will free up some of the more senior positions in the department to: 1) carry out gas meter testing (mandated by State law), 2) follow up on civil actions for weights and measures violations, 3) carry out weed control and abatement, and 4) provide ombudsman services to educate the pesticide industry and resolve complaints. Outcomes for these positions can be found within the department's key performance indicators.

The services and supplies accounts are funded at a level comparable to the current year. Recommended fixed assets include a vehicle scale and two notebook computers for use by staff at the Paso Robles and Arroyo Grande Offices.

Recommended revenues are higher for 1998-99. This is primarily due to projected increases in unclaimed gas tax receipts. The additional unclaimed gas tax receipts have also contributed to a slight lowering of the General Fund support for this budget during 1998-99.

Fluctuations in the "Costs by Program" and "Staffing by Program" sections merely represent refinements to the Department's internal cost accounting systems.

BOARD ADOPTED CHANGES

None.

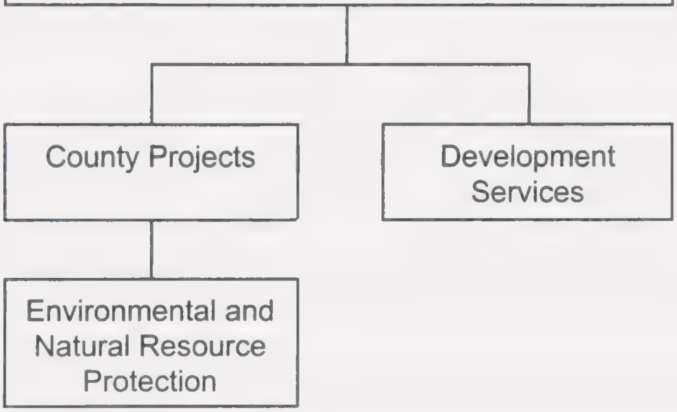
Fund: General Fund

ENVIRONMENTAL COORDINATOR

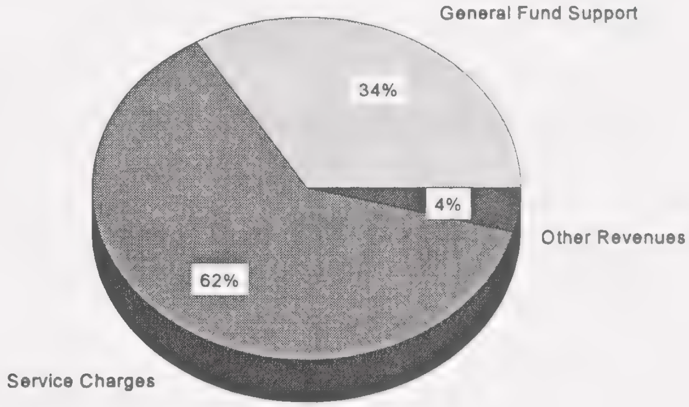
Budget Unit: 2750

Activity: Other Protection

ADOPTED BUDGET FY 1998-99	
Operating Cost	$738,844
Revenue/Intrafund Transfers	$490,000
General Fund Support	$248,844

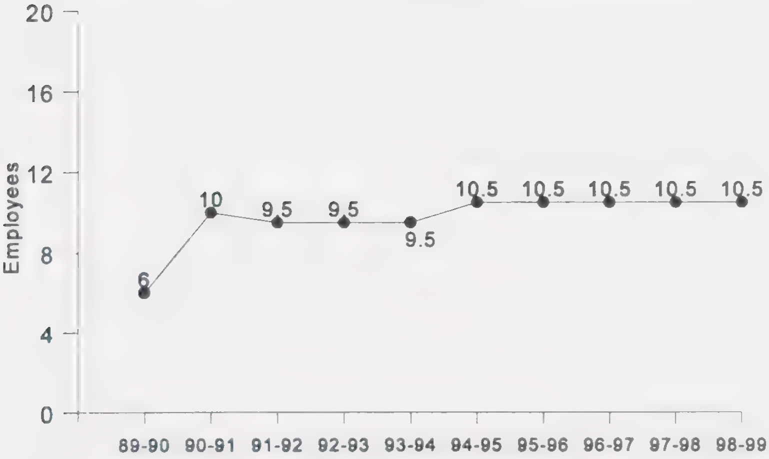

County Projects
Development Services
Environmental and Natural Resource Protection

Source of Funds

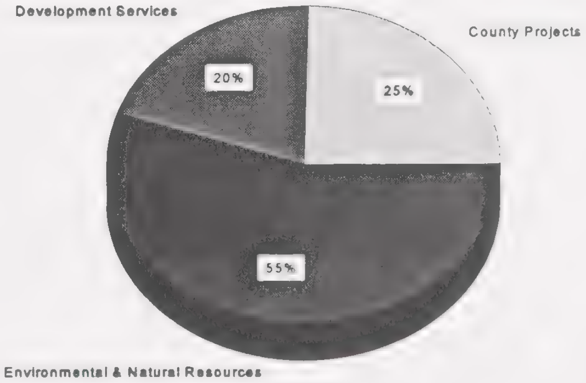


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 658,476	$ 648,625	$ 696,338	$ 696,338	$ 696,338
Services and Supplies	52,091	56,282	40,206	40,206	40,206
Other Charges	0	0	0	0	0
Fixed Assets	7,931	2,310	2,300	2,300	2,300
**Gross Expenditures	$ 718,498	$ 707,217	$ 738,844	$ 738,844	$ 738,844
Less Intrafund Transfers	0	0	0	0	0
Revenues	475,921	542,443	490,000	490,000	490,000
General Fund Support (G.F.S.)	$ 242,577	$ 164,774	$ 248,844	$ 248,844	$ 248,844

MISSION STATEMENT

Our mission is to plan the use of land in order to protect public health and safety, conserve natural resources, and sustain a high quality environment.

We will accomplish this mission by: providing courteous and cost effective planning, environmental and building services, balancing environmental, economic and social concerns and administering plans and regulations in a fair and responsive manner.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. County Project Environmental Review: All activities associated with the environmental review of county initiated projects, including preparation of environmental documents for the general plan update program and all other county initiated projects, coordination with and support to other departments and agencies regarding environmental issues, and review of other environmental documents. (Mandatory/Discretionary)

2. Development Services: Services directed to the proposed development of properties: public information, land use, permit processes, providing ordinance interpretations, conducting initial review and acceptance of all permit applications filed with the department. Includes processing and issuance of building and grading permits, plan reviews, field inspection of all new and remodel projects, and administration of codes related to substandard housing and dangerous buildings. Also includes processing of all land use entitlement applications and accompanying environmental documents, including staff review and approval of plot plans, site plans, minor use permits, development plans, variances, subdivision maps, certificates of compliance and lot line adjustments. Also included are coastal development permits to locally implement the Local Coastal Program, as well as administration of the road naming/addressing program and management of the data base/information systems. Activities associated with conditions of approval on development projects, enforcement of land use codes and nuisance abatement activities are part of this service program. Staff also provides administrative support to the Board of Supervisors, County Planning Commission, Subdivision Review Board, and various commissions (including the Airport Land Use Commission). (Mandatory)

3. Environmental/ Natural Resource Protection: Includes preparation and review of initial studies, Negative Declarations and other environmental documents for private projects (including the clean up of contaminated sites), and development and implementation of mitigation monitoring. Monitor, evaluate and respond to energy issues affecting the county, including evaluation and processing of land use permit applications, environmental documents for proposed on-shore energy and surface mining projects, offshore oil development activities and development of proposals for submittal to the state and federal governments for protection of coastal waters. Also includes activities associated with enforcement of land use codes and nuisance abatement, implementation and enforcement of identified substandard housing violations, and monitoring of development projects for compliance with conditions of approval. (Mandatory/Discretionary).

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
County Projects	$ 81,935	$ 184,394	$ 30,000	$ 154,394	$ 72,459
Development Services	0	148,534	115,000	33,534	33,534
Environmental & Natural Resour	0	405,916	345,000	60,916	60,916
Environmental Impact Report Proposal Preparation	7,463	0	0	0	(7,463)
Environmental Impact Report Evaluation	7,973	0	0	0	(7,973)
Land Use Element Update	57,690	0	0	0	(57,690)
Mitigation Monitoring	2,211	0	0	0	(2,211)
Project Review	36,127	0	0	0	(36,127)
Public Hearings	7,422	0	0	0	(7,422)
Public Information	43,268	0	0	0	(43,268)
Department Totals	$ 244,089	$ 738,844	$ 490,000	$ 248,844	$ 4,755

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
County Projects	1.90	2.65	0.75
Development Services	0.00	2.00	2.00
Environmental & Natural Resour	0.00	5.85	5.85
Environmental Impact Report Proposal Preparation	0.20	0.00	-0.20
Environmental Impact Report Evaluation	2.70	0.00	-2.70
Land Use Element Update	1.00	0.00	-1.00
Mitigation Monitoring	0.10	0.00	-0.10
Project Review	3.70	0.00	-3.70
Public Hearings	0.20	0.00	-0.20

Public Information	0.70	0.00	-0.70
Department Totals	10.50	10.50	0.00

KEY PROGRAM OBJECTIVES AND KEY PERFORMANCE INDICATORS

The Environmental Coordinator's Division is an integral part of the Department of Planning and Building. The Board of Supervisors, working with the Department has identified a set of department-wide key program objectives and performance indicators for the coming year to be implemented by the various divisions within the Department. Please refer to budget unit 2800 - Planning and Building for the 1998-99 program objectives and performance indicators.

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
R	Advanced Network PC	1	$ 2,300	$ 2,300
	Department Totals			$ 2,300

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Funding for the Environmental Coordinator is recommended at the requested amount. The recommended budget assumes a continued heavy workload, with about 30% of total staff time spent on processing County sponsored projects. Several large private projects are also continuing: Unocal Environmental Impact Reports/Mitigation Monitoring (Guadalupe and Avila), Woodlands Specific Plan EIR and others.

Service delivery programs in this budget have been consolidated with the overall department-wide programs described in Budget Unit 2800 - Planning and Building, to better reflect actual programs and the cross-training of department staff. The Environmental and Natural Resource Protection program includes a majority of staff time devoted to EAR's, mitigation monitoring and project review. The Development Services program includes providing public information about the environmental review process and project review related to interagency coordination. However, one division program, County Projects, is unique to this budget unit and includes all workload related to County sponsored projects such as Land Use Element and Coastal Plan updates, the Los Osos Sewer Project, and the Nacimiento Water Project.

There are no new positions in this budget. Supplies and fixed assets are decreased compared to the 1997-98 fiscal year.

Recommended fixed assets include a replacement computer needed for word processing by the Environmental Specialists.

Revenues are consistent with the 1997-98 fiscal year.

BOARD ADOPTED CHANGES

None.

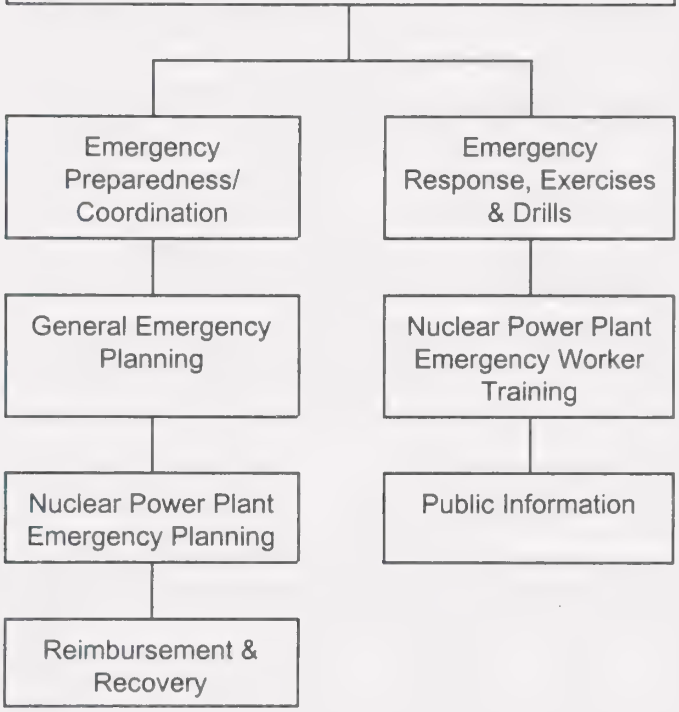
Fund: General Fund

Activity: Other Protection

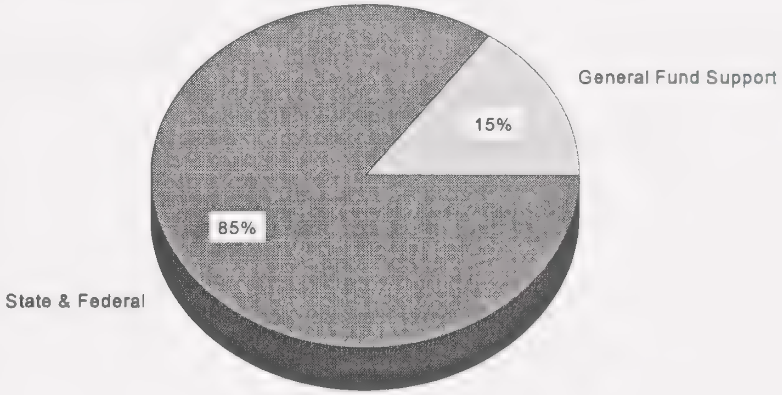
EMERGENCY SERVICES

Budget Unit: 2790

ADOPTED BUDGET FY 1998-99	
Operating Cost	$529,848
Revenue/Intrafund Transfers	$447,944
General Fund Support	$81,904

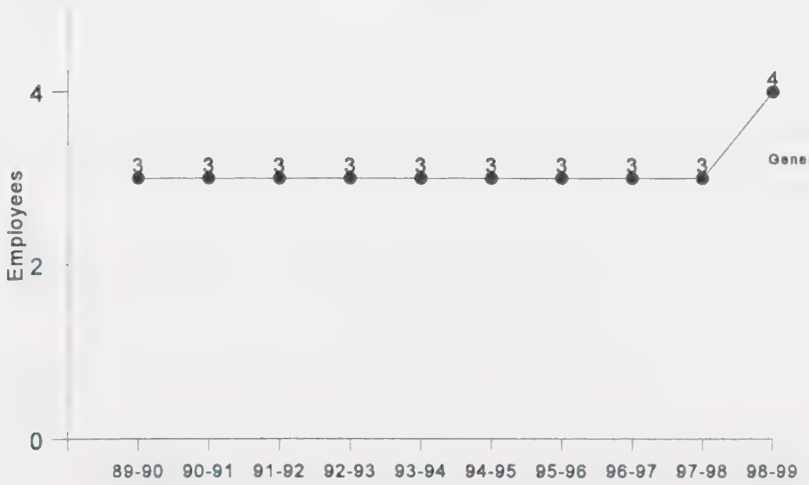

Emergency Preparedness/ Coordination
General Emergency Planning
Nuclear Power Plant Emergency Planning
Reimbursement & Recovery
Emergency Response, Exercises & Drills
Nuclear Power Plant Emergency Worker Training
Public Information

Source of Funds

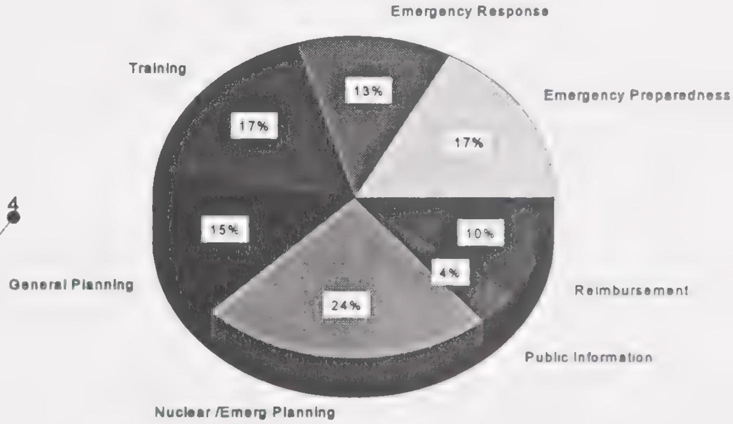


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 218,114	$ 230,061	$ 278,554	$ 278,554	$ 278,554
Services and Supplies	69,627	91,469	178,194	175,194	175,194
Other Charges	0	44,000	55,000	55,000	55,000
Fixed Assets	5,894	2,420	21,100	21,100	21,100
**Gross Expenditures	$ 293,635	$ 367,950	$ 532,848	$ 529,848	$ 529,848
Less Intrafund Transfers	0	0	0	0	0
Revenues	228,186	305,285	428,944	447,944	447,944
General Fund Support (G.F.S.)	$ 65,449	$ 62,665	$ 103,904	$ 81,904	$ 81,904

MISSION STATEMENT

The County Office of Emergency Services is committed to serving the public before, during and after times of emergency and disaster by promoting effective coordination between agencies, and encouraging emergency preparedness of the public and organizations involved in emergency response.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Emergency Preparedness/Coordination: Preparation of those reports required by the California Office of Emergency Services and Federal Emergency Management Agency so as to maintain the County's eligibility to participate fully in state and federal funding programs; respond to inquiries for civil disaster and emergency services materials and information; coordinate and assist in the planning of simulated disaster exercises in cooperation with appropriate state, county and local agencies. (Discretionary)

2. Emergency Response, Exercises, and Drills: To coordinate deployment of public resources in response to emergencies through activation and support of the County's emergency organization and plans; and to develop and administer emergency response exercises and drills which provide effective training experiences, test emergency response plans, and comply with appropriate federal requirements. (Discretionary)

3. General Emergency Planning: Development and maintenance of the San Luis Obispo County Basic Plan in accordance with State guidelines regarding multi-hazard functional planning; development of specific contingency plans and annexes to the plan; assist in the development of coordinated emergency plans for outside agencies and jurisdictions. (Mandatory/Discretionary)

4. Nuclear Power Plant Emergency Worker Training: Development, maintenance and coordination of the San Luis Obispo County/Cities Nuclear Power Plant Emergency Worker training program. Includes training emergency workers through classroom training, drills and exercises. (Mandated)

5. Nuclear Power Plant Emergency Planning: Coordination and maintenance of the San Luis Obispo County/Cities Nuclear Power Plant Emergency Response Plan; coordination of response and evacuation planning, including development of standard operating procedures associated with the plan. (Mandated)

6. Public Information: Development of public information emergency procedures throughout the County; develop materials concerning emergency preparedness for public distribution; discuss before public groups and organizations the emergency organization of the County. (Mandated/Discretionary)

7. Reimbursement and Recovery: To coordinate disaster recovery operations and maximize recovery of fiscal resources through efficient and effective participation in disaster recovery programs and emergency preparedness reimbursement programs.

COSTS BY PROGRAM

	1997-98 Adopted G.F. Support	1998-99 Board Adopted Appropriation	Revenue/Intrafund	G.F. Support	Changes in G.F. Support
Emergency Preparedness/ Coordination	$ 8,101	$ 92,248	$ 87,653	$ 4,595	$ (3,506)
Emergency Response Exercises and Drills	0	66,606	64,608	1,998	1,998
Emergency Worker Training	0	91,909	90,917	992	992
General Emergency Planning	65,595	81,248	17,000	64,248	(1,347)
Nuclear Power Plant/ Special Threat Emergency Planning	0	125,570	125,570	0	0
Public Information	6,427	18,982	14,240	4,742	(1,685)
Reimbursement and Recovery	0	53,285	47,956	5,329	5,329
Department Totals	$ 80,123	$ 529,848	$ 447,944	$ 81,904	$ 1,781

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Emergency Preparedness/ Coordination	0.60	0.70	0.10
Emergency Response Exercises and Drills	0.00	0.50	0.50
Emergency Worker Training	0.70	0.75	0.05
General Emergency Planning	0.80	0.90	0.10
Nuclear Power Plant/ Special Threat Emergency Planning	0.75	0.80	0.05
Public Information	0.15	0.15	0.00
Reimbursement and			

Recovery	0.00	0.20	0.20
Department Totals	3.00	4.00	1.00

KEY PROGRAM OBJECTIVES

- Emergency Preparedness/Response Coordination
  Coordinate pre-emergency actions to result in an effective and timely response to multijurisdictional emergencies by affected agencies. Maintain emergency operations centers in states of readiness.

- Emergency Planning
  Maintain in current status, the eight hazard specific plans included in the County's Emergency Operations Plan and the eleven associated all hazard standard operating procedures. Begin the process of reengineering formats of County Emergency Plans to incorporate the State Standard Emergency Management System consistently throughout all plans.

- Emergency Worker Training
  Provide training to all county departments with emergency response roles, incorporating the State Standard Emergency Management System for common organizational structure and nomenclature. Provide training assistance to allied agencies in order to heighten coordination levels before and during actual emergencies.

- Exercises and Drills
  Annually, develop and/or participate in one major exercise involving activation of the County Emergency Operations Center and multiple agencies. Participate in nuclear power plant emergency preparedness Unified Dose Assessment Drills three times per year.

- Public Information
  Provide emergency preparedness information to at least 50,000 County citizens each year; participate in at least twenty presentations and/or safety and preparedness fairs each year; and respond to all public inquiries for emergency preparedness information.

- Disaster Recovery and Reimbursement
  Initiate and coordinate disaster recovery for the unincorporated areas of the County; assist with recovery of fiscal resources through participation in state and federal disaster assistance programs; and provide assistance to state and federal disaster program managers implementing disaster relief and recovery programs for the general public. Recover costs associated with emergency preparedness through available reimbursement programs.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
After action performance rating of emergency responses requiring multidisciplinary coordination (approximately 30 events per year).	80%
Emergency Workers trained and receiving a passing grade on a proficiency exam.	700
Emergency response exercises or drills that involve at least four non-County agencies or organizations which receive passing grades in subsequent critiques.	3
Number of people receiving emergency preparedness information.	50,000
Percentage of total reimbursements for claims submitted for disaster response and recovery.	75%

APPROVED FIXED ASSETS

Code	Description	1998-99 Board Approved Qty	Per Unit	Cost
A	Advanced PC	2	$ 2,950	$ 5,900
A	EAS system add on - remote dial in unit	1	2,000	2,000
A	EOC Generator Transfer switch	1	10,000	10,000
A	Electronic Printing White Board for EOC	1	3,200	3,200
	Department Totals			$ 21,100

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the Office of Emergency Services (OES) represents a significant increase in appropriations at virtually no increase in net county cost. This is because the new expenditures are mainly offset by Nuclear Power Emergency Response Preparedness (NPPERP) Program funds which are indirectly supplied by the local utility in compliance with State law making nuclear power generating companies responsible for impacts (costs) of local agencies' nuclear power plant emergency preparedness efforts.

Several things are happening in this budget of importance. Most significant among which is a recommendation to add an Emergency Services Coordinator position. For years, the local utility has been scaling back its' direct support for local agency NPPERP programs citing the availability of funds it provides to the State for reimbursing the County for these programs. Additionally, federal and state requirements for local emergency planning and preparedness efforts have increased. As a result, County workloads have increased significantly with no added staffing. The addition of the recommended new position will not replace all of the staffing support once provided by the utility. Smart utilization of the position through reengineering of office programs, however, is expected to allow the Office of Emergency Services to accomplish past program successes and meet new federal and state requirements.

Also included in the 1998-99 recommended budget for the Office of Emergency Services are one-time costs for construction of office space at the County's "Mill Street House" location (see 3000 account), a data base management automation project, Emergency Operations Center equipment purchases, and costs for a full-scale NPPERP exercise. These one-time expenditures make up the bulk of the recommended appropriations beyond normal operating costs of this budget unit which, as already stated, are eligible for reimbursement from NPPERP Program funding.

Requested fixed assets include the addition of remote telephone activation equipment for the Emergency Alerting System, personal computers for the Emergency Operations Center (EOC) which will replace antiquated PC's provided by the utility, equipment to upgrade the EOC back up power system, and needed EOC display equipment.

Revenues are estimated at amounts which will allow for full reimbursement of NPPERP related activities in the Office as allowed by State law. Additionally, there is revenue budgeted which comes from federal Emergency Management Administration dollars provided for general emergency planning and preparedness.

A note about performance indicators may be helpful in explaining the importance and methodology of chosen indicators. The most important goal of the Office of Emergency Services is to have the public and emergency workers respond to emergencies in such a way as to minimize, reduce, or eliminate dangers to life or property. Whether it's through planning, training, or public education, the Office strives to accomplish the ultimate goal of public protection. It was felt a measurement of the success of responses to actual emergencies involving multiple agencies was the best measure of success. Therefore a rating structure will be developed and utilized which measures performance in at least five difference categories: notification, alerting, mobilization, response, and recovery. This performance indicator and the analysis of factors affecting it will become the basis of determining day-to-day activities of the Office.

BOARD ADOPTED CHANGES

None.

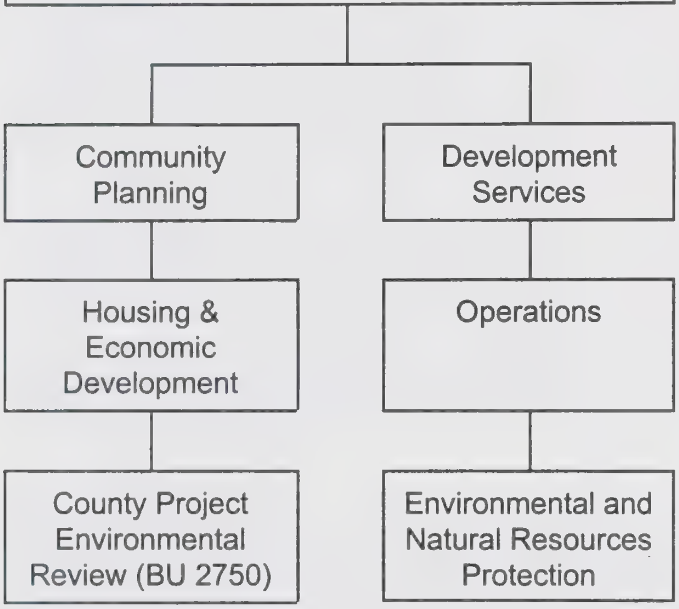
Fund: General Fund

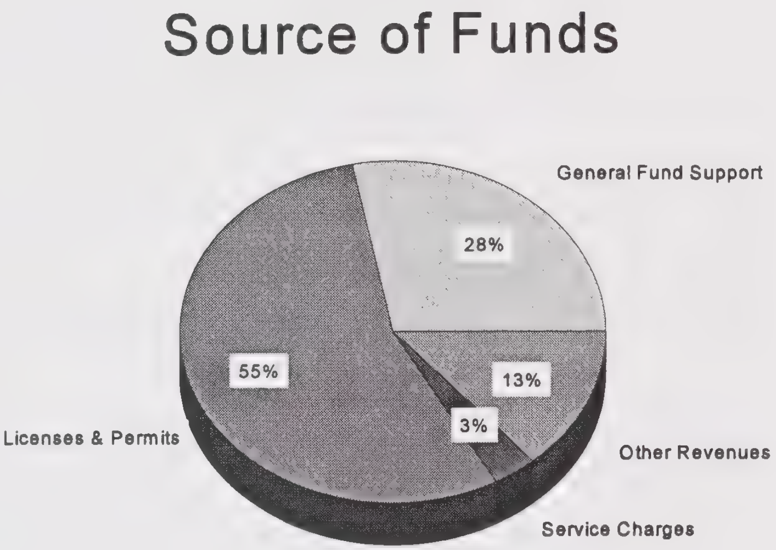
PLANNING & BUILDING DEPARTMENT

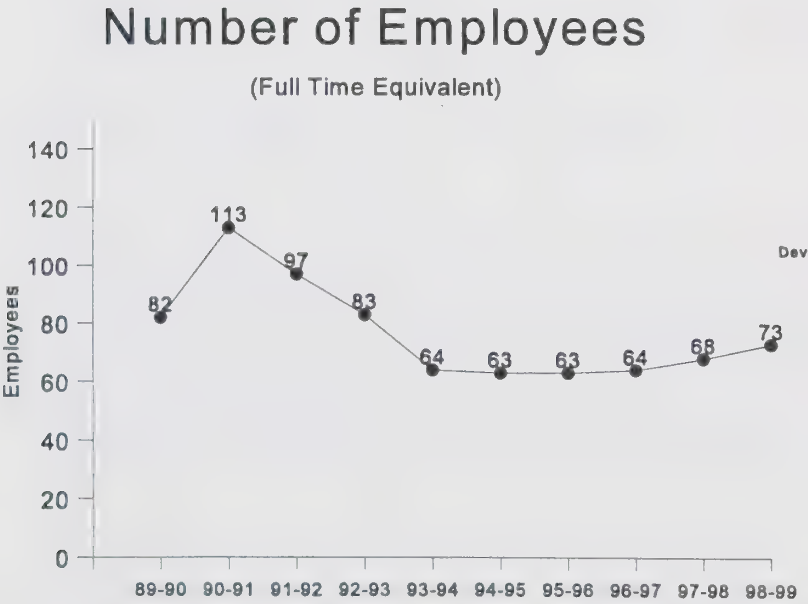
Budget Unit: 2800

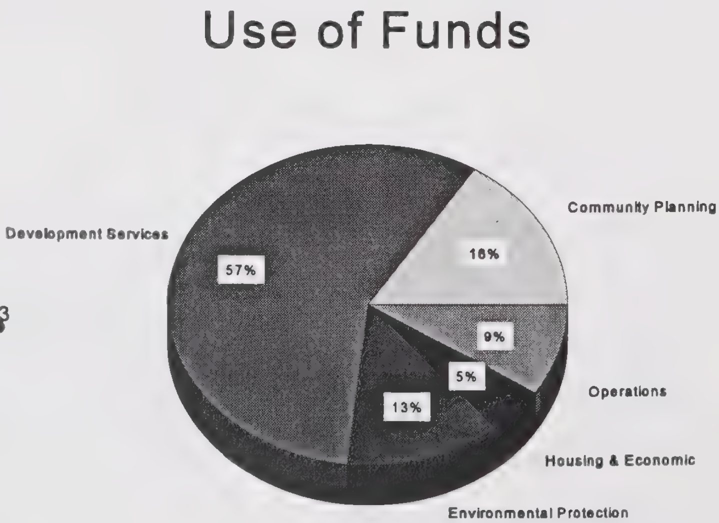
Activity: Other Protection

ADOPTED BUDGET FY 1998-99	
Operating Cost	$5,208,186
Revenue/Intrafund Transfers	$3,712,216
General Fund Support	$1,495,970


Community Planning
Housing & Economic Development
County Project Environmental Review (BU 2750)
Development Services
Operations
Environmental and Natural Resources Protection







	1996-97	1997-98	1998-99	1998-99	1998-99
Financial Summary	Actual	Actual	Requested	Recommended	Adopted
Salaries and Benefits	$ 3,740,531	$ 4,013,617	$ 4,278,299	$ 4,274,486	$ 4,274,486
Services and Supplies	491,864	551,624	875,396	875,396	885,380
Other Charges	0	1,037	0	0	0
Fixed Assets	36,708	70,617	48,320	48,320	48,320
**Gross Expenditures	$ 4,269,103	$ 4,636,895	$ 5,202,015	$ 5,198,202	$ 5,208,186
Less Intrafund Transfers	500	390	0	0	0
Revenues	3,319,237	3,718,739	3,702,232	3,702,232	3,712,216
General Fund Support (G.F.S.)	$ 949,366	$ 917,766	$ 1,499,783	$ 1,495,970	$ 1,495,970

MISSION STATEMENT

Our mission is to plan the use of land in order to protect public health and safety, conserve natural resources, and sustain a high quality environment.

We will accomplish this mission by:

- Providing courteous and cost effective planning, environmental and building services,
- Balancing environmental, economic and social concerns, and
- Administering plans and regulations in a fair and responsive manner.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Community Planning: Liaison and coordination with community advisory groups for the preparation and updating of the county general plan, area plans and related ordinances. This service program includes responding to new state or federal mandates; processing proposed amendments initiated by private parties and/or the Board of Supervisors; the administration of the Local Coastal Program and implementation of the Resource Management System. It also includes the department-wide mapping/graphics program, development of a county-wide geographic information system (GIS), administration of the agricultural preserve program, and preparation of special studies such as community design plans. (Mandatory/Discretionary)

2. Development Services: Services directed to the proposed development of properties: public information, land use, permit processes, providing ordinance interpretations, conducting initial review and acceptance of all permit applications filed with the department. Includes processing and issuance of building and grading permits, plan reviews, field inspection of all new and remodel projects, and administration of codes related to substandard housing and dangerous buildings. Also includes processing of all land use entitlement applications and accompanying environmental documents, including staff review and approval of plot plans, site plans, minor use permits, development plans, variances, subdivision maps, certificates of compliance and lot line adjustments. Also included are coastal development permits to locally implement the Local Coastal Program, as well as administration of the road naming/addressing program and management of the data base/information systems. Activities associated with conditions of approval on development projects, enforcement of land use codes and nuisance abatement activities are part of this service program. Staff also provides administrative support to the Board of Supervisors, County Planning Commission, Subdivision Review Board, and various commissions (including the Airport Land Use Commission). (Mandatory)

3. Housing & Economic Development: General administration of the Community Development Block Grant (CDBG) and HOME Investment Partnerships Act (HOME) programs through provision of information to the public, technical assistance to community groups, contract administration and financial management primarily relating to increasing affordable housing, infrastructure and economic opportunities for eligible projects. Also includes ensuring compliance with federal environmental review and other federal requirements, preparation of required progress reports to the Department of Housing and Urban Development (HUD), and preparation of the Consolidated Plan (the document that establishes the use of CDBG and HOME funds (see Budget Unit 2085 - Community Development Program). Also includes preparation of the proposed Economic Element of the county general plan in consultation with the county Economic Advisory Committee. (Mandatory/Discretionary)

4. Operations: General management, accounting, budgetary and administrative staff support to the department, and various county agencies such as the Local Agency Formation Commission (LAFCo), the County Engineer and Department of General Services. Provide current land use information to general public through the automated Zone Phone, and current agendas, application forms, resource guides and other information through the department WEB page. Also includes administration of the growth management ordinance and the public facilities fees program. (Discretionary)

5. County Project Environmental Review (Budget Unit 2750 only): All activities associated with the environmental review of county initiated projects, including preparation of environmental documents for the general plan update program and all other county initiated projects, coordination with and support to other departments and agencies regarding environmental issues, and review of other environmental documents. (Mandatory/Discretionary)

6. Environmental/ Natural Resource Protection: Includes preparation and review of initial studies, Negative Declarations and other environmental documents for private projects (including the clean up of contaminated sites), and development and implementation of mitigation monitoring. Monitor, evaluate and respond to energy issues affecting the county, including evaluation and processing of land use permit applications, environmental documents for proposed on-shore energy and surface mining projects, offshore oil development activities and development of proposals for submittal to the state and federal governments for protection of coastal waters. Also includes activities associated with enforcement of land use codes and nuisance abatement, implementation and enforcement of identified substandard housing violations, and monitoring of development projects for compliance with conditions of approval. (Mandatory/Discretionary).

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Advance Planning	$ 663,775	$ 0	$ 0	$ 0	$ (663,775)
Building Inspection and Plan R	(199,570)	0	0	0	199,570
Community Planning	0	838,622	89,877	748,745	748,745
County Project Environmental R (see Budget Unit 2750)	0	0	0	0	0
Current Planning	369,291	0	0	0	(369,291)
Departmental Operation Support	390,662	0	0	0	(390,662)
Development Services (also see Budget Unit 2750)	0	2,980,642	2,850,305	130,337	130,337
Energy and Natural Resources Planning and Project Review	87,452	0	0	0	(87,452)

Environmental and Natural Reso Protection (also see Budget Unit 2750)	0	675,922	489,255	186,667	186,667
Housing and Economic Developme	0	239,181	223,799	15,382	15,382
Operations	0	473,819	58,980	414,839	414,839
Planning Services to the Pubic	53,162	0	0	0	(53,162)
Resource Protection	222,523	0	0	0	(222,523)
Department Totals	$ 1,587,295	$ 5,208,186	$ 3,712,216	$ 1,495,970	$ (91,325)

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Advance Planning	12.75	0.00	-12.75
Building Inspection and Plan R	21.25	0.00	-21.25
Community Planning	0.00	10.00	10.00
County Project Environmental R (see Budget Unit 2750)	0.00	0.00	0.00
Current Planning	12.00	0.00	-12.00
Departmental Operation Support	7.25	0.00	-7.25
Development Services (also see Budget Unit 2750)	0.00	46.20	46.20
Energy and Natural Resources Planning and Project Review	3.50	0.00	-3.50
Environmental and Natural Reso Protection (also see Budget Unit 2750)	0.00	6.05	6.05
Housing and Economic Developme	0.00	3.30	3.30
Operations	0.00	7.45	7.45
Planning Services to the Public	7.00	0.00	-7.00
Resource Protection	3.25	0.00	-3.25
Department Totals	67.00	73.00	6.00

KEY PROGRAM OBJECTIVES

PUBLIC SERVICE
GOAL: Provide timely, courteous and cost effective service to the public.

Improve application/information process:
Install a fax-back system for application/information materials, improve filing and information retrieval systems and accept application forms through the Internet.
Continue to provide applicants the option of concurrent processing of building permit applications.
Utilize shortened environmental impact report *"request for proposal"* process by maintaining a *"standing"* contract with qualified consultants.

Improve interagency coordination: Continue weekly interagency coordination meetings. Continue an interagency *"case manager"* approach to permit processing.

- COMMUNITY BASED PLANNING
GOAL: Assist local communities in planning their future by encouraging public participation, diversity and local consensus building.

Coordinate two neighborhood clean-up days.
Update/prepare community plans:
Final adoption of the North Coast Area Plan (after California Coastal Commission approval), adopt Countywide Design Plan and approve the Estero Area Plan update.
Continue work on the El Pomar Area Plan, a combined South County Coastal and San Luis Bay Coastal Area Plan and the San Luis Bay Inland Area Plan.

- RESOURCE MANAGEMENT
GOAL: Conserve natural resources which are critical to the environment and our local quality of life.

Update/adopt resource-based data plans and ordinances: Digitize the environmental base maps used in preparing environmental determinations. Adopt Agriculture and Open Space and Safety Elements of the General Plan.

- SUSTAINABILITY
GOAL: Promote the long term environmental, economic and social health of the community through educational, award and incentive programs.

Complete measurable *"quality of life"* indicators and publish an annual report on quality of life indicators in addition to the Resource Management System.

- UPDATE AND CLARIFY EXISTING PLANS AND ORDINANCES
GOAL: Revise plans and ordinances to be simpler, easier to use, and up-to-date.

Adopt at least six ordinance revisions in order to update and increase flexibility of existing regulations.
Edit and reorganize "Table O", area plan standards and the Land Use Ordinance to be easier to use and understand.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
DEVELOPMENT SERVICES	
Provide current land use/property information for the 15,000 public contact inquiries annually	15,000
DEVELOPMENT SERVICES (BUILDING)	
Maintain an average processing time of twenty-five working days or less for initial building plan review of approx. 950 single family dwellings with complete plans and applications	100%

Measurement	1998-99 Goal
Issue building permits the same day as application for approximately 920 small projects that do not require plans	100%
Complete approximately 17,000 building inspection stops within one working day of their request	17,000
DEVELOPMENT SERVICES/ENVIRONMENTAL	
Accomplish initial completeness review of discretionary permit applications within 30 days of submittal	100%
Issue Categorical Exemptions within 10 days of application acceptance	90%
Issue proposed Negative Declarations within 120 days of application acceptance (Legal requirement is 180 days)	75%
Present projects requiring an Exemption or Negative Declaration for hearing within 6 months of application completeness	85%
COMMUNITY PLANNING	
Provide response from assigned staff liaison to questions raised at any of the 13 advisory committee meetings no later than the next scheduled meeting	100%
Provide a minimum of 60 days for public review for major ordinance and plan amendments prior to final approval	100%
ENVIRONMENTAL/ NATURAL RESOURCES	
Complete an inspection of approximately 35 surface mines in the county and file a written report of the results with the State Division of Mines and Geology at least once a year	35
OPERATIONS	
Provide current land use information to the 3000 users of the department ZONE Phone.	3,000
Provide current agendas, application forms, resource guides and other information to the 12,000 inquiries to the department WEB Page.	12,000

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
A	Large Format Scanner	1	$ 13,000	$ 13,000
A	Pickup Truck	1	13,500	13,500
A	Sedan, Compact	1	16,500	16,500
A	Standard Notebook PC	2	2,660	5,320
	Department Totals			$ 48,320

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the Department of Planning and Building is at the requested cost level which allows for a reduced net county cost of $91,325. The budget provides for the continuation of existing services and an increase of five staff positions; three contracts and two permanent positions. The contract positions include an Assistant Planner for processing building permits, a Mapping-Graphics Technician for updating official maps and geographic information systems and a Resource Protection Specialist to assist with community clean up programs. The permanent positions include a Building Inspector to respond to the added number of field inspections and a Construction Permit Technician to assist with in-office review of building permit applications. These positions are necessary because of the increased building activity currently underway in San Luis Obispo County.

Service delivery programs in this budget have been restructured to better describe the full range of services provided by the entire department. The previous seven programs for the Planning Department have been reduced to five programs, and one program is identified that is applicable only to the Environmental Coordinator's budget (BU 2750). The new programs better reflect the services being provided, community priorities, and the cross-training of department staff.

The recommended services and supplies accounts are increased primarily due to the receipt of grants for special studies related to the Nipomo Dunes, Salmon Enhancement, Elephant Seals, Coastal Access and an update of the San Luis Bay (Avila Beach) area plan.

The recommended fixed assets include two personal computers, a scanner, and two vehicles. The improved office technology will allow for increased personnel efficiency.

The revenue picture for this budget unit has improved significantly over the 1996-97 fiscal year and is also projected to exceed the 1997-98 fiscal year. The revenue projection reflects continued improvements in the local economy and is based upon actual receipts and permit applications in the 1997-98 fiscal year.

BOARD ADOPTED CHANGES

The Board approved the addition of $9,984 to the revenues and expenditures of the Planning Department to recognize the receipt of a grant to establish a Coastal Pitch Pine Canker Program. The grant will allow for the services of an arborist to identify, remove and dispose of pine trees afflicted with the Pitch Pine Canker disease. The Board also reviewed the request for five new positions and determined that the positions should be allocated as follows:

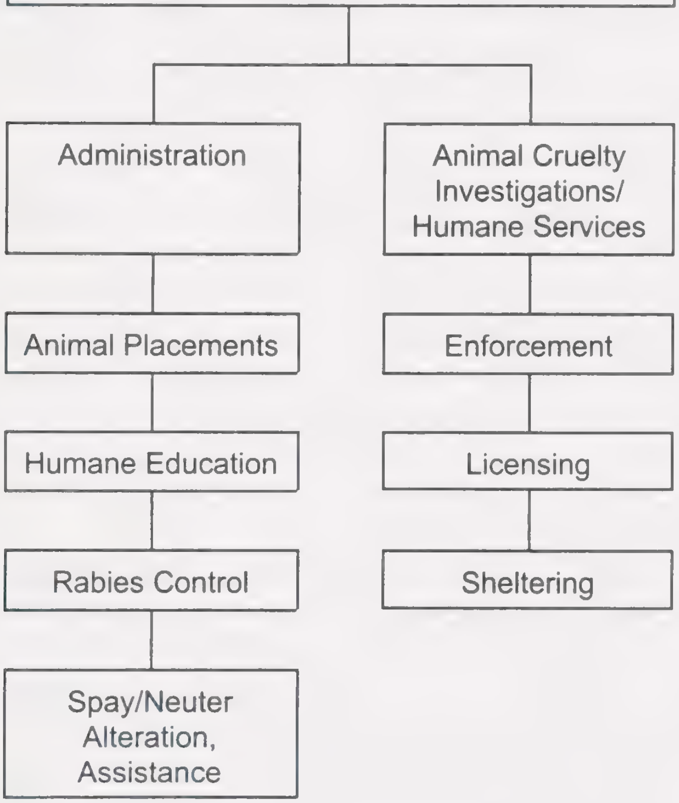
Limited Term Permanent Positions:	Assistant Planner, Mapping/Graphics Technician, Building Inspector, Resource Protection Specialist
Permanent Positions:	Construction Permit Technician

Fund: General Fund
Activity: Other Protection

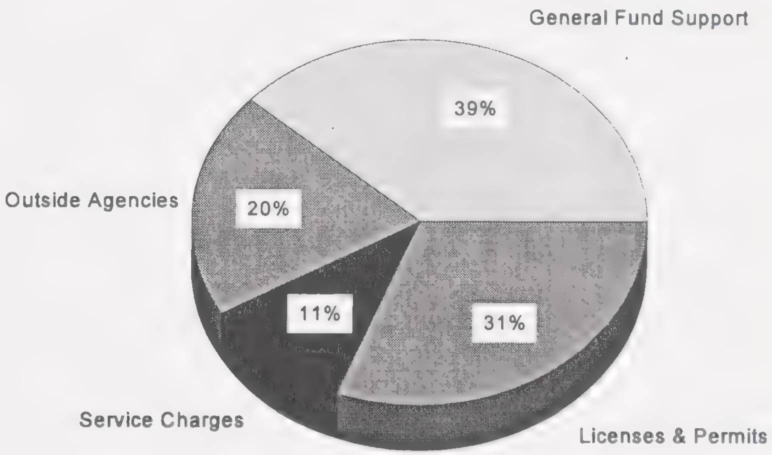
ANIMAL SERVICES

Budget Unit: 2840

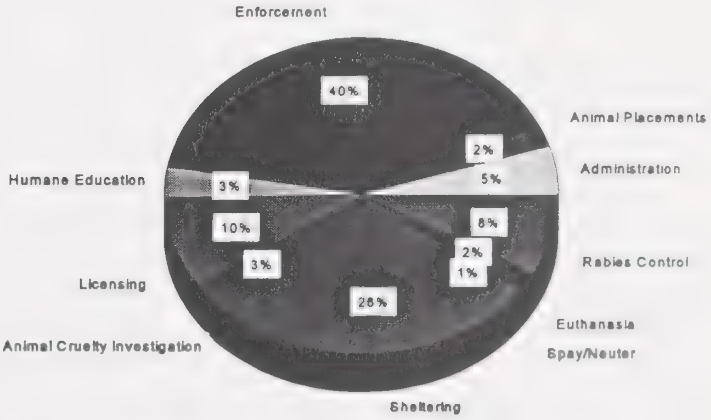
ADOPTED BUDGET FY 1998-99	
Operating Cost	$1,154,292
Revenue/Intrafund Transfers	$709,200
General Fund Support	$445,092


Administration
Animal Placements
Humane Education
Rabies Control
Spay/Neuter Alteration, Assistance
Animal Cruelty Investigations/ Humane Services
Enforcement
Licensing
Sheltering

Source of Funds

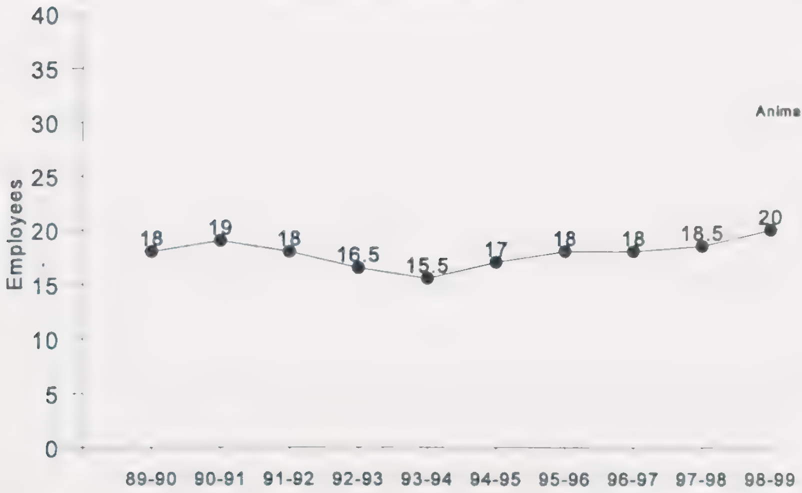


Use of Funds



Number of Employees

(Full Time Equivalent)



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 647,884	$ 721,049	$ 868,480	$ 871,636	$ 871,636
Services and Supplies	260,615	310,747	372,780	249,456	249,456
Other Charges	0	0	0	0	0
Fixed Assets	13,602	0	54,700	33,200	33,200
**Gross Expenditures	$ 922,101	$ 1,031,796	$ 1,295,960	$ 1,154,292	$ 1,154,292
Less Intrafund Transfers	0	0	0	0	0
Revenues	662,171	705,598	755,000	709,200	709,200
General Fund Support (G.F.S.)	$ 259,930	$ 326,198	$ 540,960	$ 445,092	$ 445,092

MISSION STATEMENT

The Animal Services Division of the Sheriff's Office proudly strives to serve the citizens and animals of San Luis Obispo County in a professional, efficient manner with kindness and compassion.

The staff is dedicated to providing education, protection, and the humane treatment of animals in order to ensure a safe and healthy community and to promote the benefits of responsible pet ownership.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Administration: Management and supervision of the animal control programs, negotiation of contracts with cities utilizing the division's services, record keeping, communications and dispatch headquarters including receiving and releasing of animals. (Mandated/Discretionary)

2. Animal Cruelty Investigations/ Humane Services: Provides for investigation of animal abuse cases; owner requested services to pick up, shelter, or euthanize owned animals. (Mandated/Discretionary)

3. Animal Placements: Provides an opportunity for unredeemed, stray animals to go to a new home. Volunteers assist in Adopt-A-Pet functions and matching potential owners with animals.

4. Enforcement (public protection): Provides for the retrieval of stray animals, dogs in violation of the leash-law, response to citizen complaints, nuisance abatement proceedings, permits for commercial and non-commercial breeders, kennels and pet shops; provides for immediate response to rabid animal calls and humane dispositions of same. (Mandated)

5. Humane Education: Provides communities with pet-related information which serves the public and furthers Animal Services Division missions and goals. Education programs are directed at individuals and groups of individuals associated with service organizations, schools, and community groups. (Mandated)

6. Licensing: Serves as a tool in protecting the public by aiming to insure current dog rabies vaccinations by collecting license fees, issuing licenses, and enforcing license ordinances and state and local rabies control laws. (Mandated)

7. Rabies Control: Includes rabid animal reporting and testing; bite report coordination and quarantine and investigation coordination. (Mandated)

8. Sheltering: Provides access to kennel facility to house strays, animals placed on "hold" by police, sheriff, etc. and quarantine of bite animals; provides facility for county residents to redeem pets from impound. (Mandated)

9. Spay/Neuter Alteration Assistance: Provides funds specifically dedicated for altering of pets. (Discretionary)

10. Euthanasia: Provides for humane disposal of ill, injured, and unwanted animals. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Administration	$ 10,434	$ 60,000	$ 20,000	$ 40,000	$ 29,566
Animal Cruelty Investigation	21,000	40,000	15,000	25,000	4,000
Animal Euthanasia	0	21,000	6,785	14,215	14,215
Animal Placements	1,300	26,332	25,000	1,332	32
Enforcement	338,000	460,960	150,200	310,760	(27,240)
Humane Education	28,000	35,000	22,000	13,000	(15,000)
Licensing	(270,000)	110,000	325,000	(215,000)	55,000
Rabies Control	35,500	90,000	40,000	50,000	14,500
Sheltering	120,000	304,000	98,215	205,785	85,785
Spay/Neuter Assistance Program	0	7,000	7,000	0	0
Department Totals	$ 284,234	$ 1,154,292	$ 709,200	$ 445,092	$ 160,858

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Administration	2.00	2.00	0.00
Animal Cruelty Investigation	0.75	0.50	-0.25
Animal Euthanasia	0.00	0.75	0.75
Animal Placements	1.00	1.00	0.00
Enforcement	8.00	9.00	1.00
Humane Education	0.50	1.00	0.50
Licensing	3.00	3.00	0.00
Rabies Control	1.00	1.00	0.00
Sheltering	2.00	1.25	-0.75
Spay/Neuter Assistance Program	0.25	0.50	0.25
Department Totals	18.50	20.00	1.50

KEY PROGRAM OBJECTIVES

- Administration
  Improve the professionalism and effectiveness of the Animal Services organization by updating the policies and procedures manual by the end of fiscal year 1998/99 and providing training to all staff, at least annually, to maintain skills and professionalism with the goal of better serving the public.

- Animal Cruelty Investigation
  Expedite effective dispositions of animal cruelty cases by responding to all cruelty complaints on the same day reported and by increasing humane officer training.

- Animal Placements
  Increase animal adoptions by 300 per year for a total of 1400 by increasing off-site adopt-a-pet activities to sixteen per year with at least four in different cities in the county.

- Enforcement (public protection)
  Reduce complaints of stray animals by increasing the number of strays picked up by 400 for a total of 4,000 per year and increase animal redemptions through increased licensing by 200, totaling 1,000 per year. Reduce average emergency response time to fifteen minutes or less after receipt of a call and arrival within one hour (approximately 120 emergency calls are received per year).

- Humane Education
  Provide humane education at every school in the County and have the humane educator at one special event in the County per month.

- Licensing
  Increase dog licensing by: 1) officers and support staff attending low cost rabies clinics to license animals and process forms and money; 2) officers, support staff, and volunteers following up on expired licenses; and 3) increasing mailings of veterinary vaccination reports.

- Rabies Control
  Place all bite dogs/cats in quarantine within twenty four hours of report of a bite (approximately 805 per year) and respond to potentially rabid animal reports within one hour.

- Sheltering
  Reduce the load on sheltering facilities through increased redemptions, adoptions, intensified spay-neutering efforts and education.

- Spay/Neuter Assistance
  To secure non-General Fund sources of revenue to finance the cost of providing public assistance incentives for the altering of animals.

- Euthanasia
  Reduce the number of animals euthanized by 5% through increased redemptions, adoptions, and humane education.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Increase the number of stray animals picked up by 400/year	4,000
Increase animal redemptions by 200/year	1,000
Increase animal adoptions by 300/year	1,400

Measurement	1998-99 Goal
Increase the number of dogs licensed	10%
Reduce the number of animals euthanized	5%

APPROVED FIXED ASSETS

Code	Description	Qty	1998-99 Board Approved Per Unit	Cost
R	Copier	1	$ 8,200	$ 8,200
A	Truck w/cages	1	25,000	25,000
	Department Totals			$ 33,200

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the Animal Services Division of the Sheriff's Department represents a $160,858 (56%) increase in General Fund support cost. Actual increase in recommended expenditures is $101,558 (9%). Declining revenues are responsible for the growth in General Fund support cost. It is anticipated the revenue decline will be reversed as operations change in the Animal Services Division but fiscal prudence requires conservative revenue estimates based on past performance.

Big changes affecting this budget include the cost of the humane educator program being included for the first time. The Sheriff's Department is planning to utilize an employee services contract to hire a humane educator to fulfill this service program need. The cost of this contract position is included in the salaries and benefits accounts. A review of the Division's objectives and performance indicators will show where the benefits of the new program are anticipated. Besides the humane educator contract position and cost of living increases affecting salaries and benefits accounts, the cost of a new intermediate typist clerk position is also recommended. This position is expected to free up an animal control officer from office duties which have included radio dispatching and public contact so that more officers are in the field. The position is also expected to actively pursue dog licensing, to increase pet redemptions, reduce sheltering expenses and euthanasias, and increase revenues so that more of the costs of managing the County's pet population can be carried by pet owners. A review of the Division's objectives and performance indicators demonstrates the benefits anticipated from adding this new position. Some of the Division's revenues have been increased over what current trends show in anticipation of this new position's active involvement in revenue generating activities.

Declining revenues have forced recommended cost reductions in service and supplies accounts. These accounts are recommended at a level which is 4% below the 1997-98 adopted amount. Still, funding has been provided for updating antiquated automation equipment and computer software. Funding has also been provided for a more active training program which has been given importance in the Division's objectives.

The most important fixed asset recommended for this budget unit is an "animal control truck" (a full-sized truck with cages) for addition to the Division's fleet. Currently, there are seven of these trucks in the fleet and there are nine officers. The addition of this vehicle to the fleet is expected to maximize the benefits of current animal control officer staffing.

Division revenues are declining as indicated in the beginning of this narrative. Most notable is the decline in animal licenses. The Department has committed to several strategies for increasing licensing. Significant gains are expected from the addition of the new intermediate typist clerk position through mailed and phoned reminders of license renewals due along with finding opportunities for licensing where the most benefit can be gained for the least amount of effort and public discontent. Please see the Division's objectives for more details on proposed strategies.

BOARD ADOPTED CHANGES

The Board directed that Animal Services programs emphasize public service. The Board also asked that a service program be added which would allow tracking of animal euthanasia rates. Modifications were made to this budget unit as directed by the Board. By way of explanation, euthanasia activities had been included in the Sheltering Service Program. The addition of this service program resulted in a corresponding reduction in funding and staffing accounted for in the Sheltering Service Program.

The Board also directed that the Animal Control Officer job title be revised to reflect approachability and service orientation. Response to this direction will follow a separate course outside of the Budget and within the framework of the Civil Service System.

Fund: General Fund

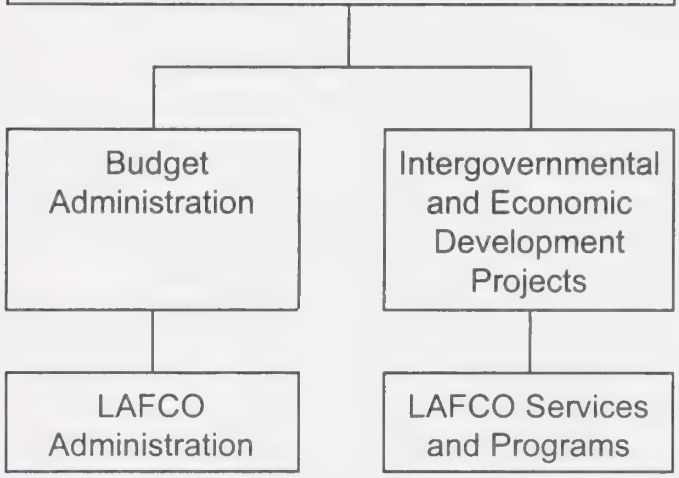
Activity: Other Protection

INTERGOVERNMENTAL SERVICES/ LAFCO

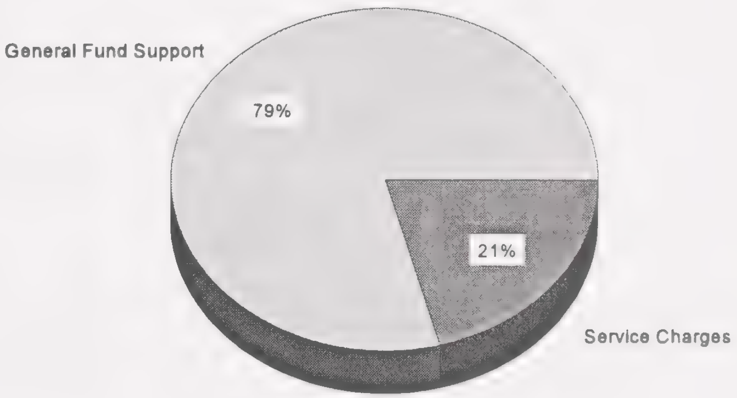
Budget Unit: 2850

ADOPTED BUDGET FY 1998-99

Operating Cost	$125,276
Revenue/Intrafund Transfers	$26,000
General Fund Support	$99,276

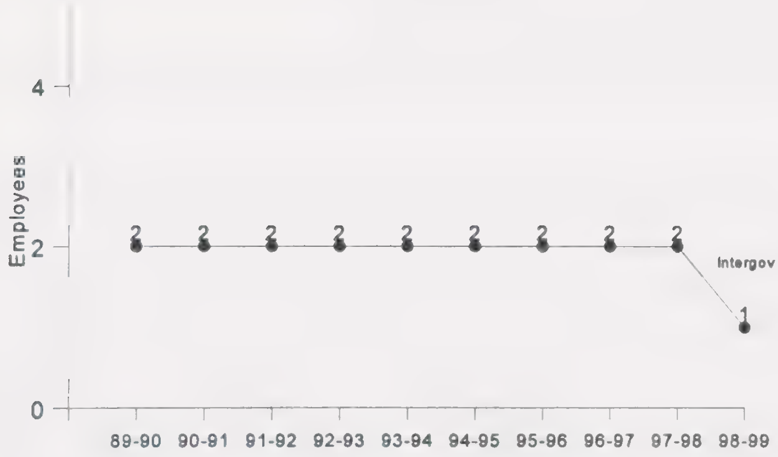

Budget Administration
Intergovernmental and Economic Development Projects
LAFCO Administration
LAFCO Services and Programs

Source of Funds

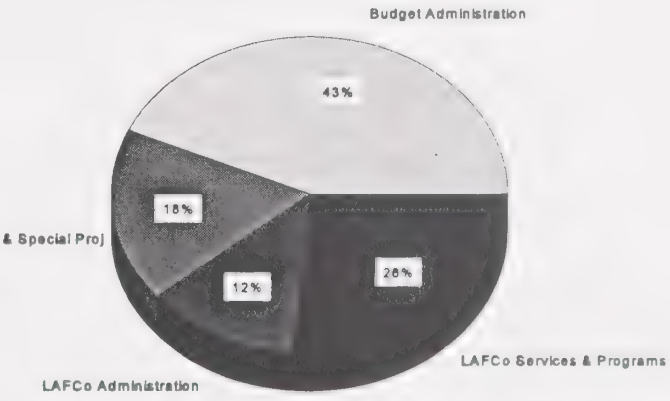


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 127,435	$ 164,837	$ 89,669	$ 89,669	$ 89,669
Services and Supplies	30,875	39,530	35,607	35,607	35,607
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 158,310	$ 204,367	$ 125,276	$ 125,276	$ 125,276
Less Intrafund Transfers	0	0	0	0	0
Revenues	30,122	24,355	26,000	26,000	26,000
General Fund Support (G.F.S.)	$ 128,188	$ 180,012	$ 99,276	$ 99,276	$ 99,276

PURPOSE

To coordinate liaison activities among government agencies; to determine economic development strategies; to represent the County in community redevelopment agency activities; to develop the County's federal and state legislative program and monitor the same for the Board of Supervisors; to review all proposals for changes of organization and/or reorganization for the Local Agency Formation Commission (LAFCO); to function as liaison between the Board and county departments and assist in preparation and administration of the annual county budget.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Budget Administration: County budget analysis, liaison with assigned departments, development of staff reports and presentations before the Board of Supervisors. (Mandated)

2. Intergovernmental and Economic Development Projects: Includes coordination of County's Legislative Program, Liaison with County Legislative Advocate, Redevelopment Project Coordination, Economic Development, Liaison with Cities, Schools and Special District. Special projects related to the same. (Discretionary)

3. LAFCO Administration: Preparation of the LAFCO budget, coordination of LAFCO meetings, management of day-to-day activities of the Commission. (Mandated)

4. LAFCO Services and Programs: Development of staff reports for proposals that are filed before the Commission, revision and updates of spheres of influence, research and analysis of issues that relate to the formation of new governmental agencies and annexations to the same. (Mandated)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Budget Administration	$ 108,660	$ 54,356	$ 0	$ 54,356	$ (54,304)
Intergov. & Special Projects	39,513	22,499	0	22,499	(17,014)
LAFCo Administration	5,128	15,606	5,000	10,606	5,478
LAFCo Services & Programs	19,513	32,815	21,000	11,815	(7,698)
Department Totals	$ 172,814	$ 125,276	$ 26,000	$ 99,276	$ (73,538)

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Budget Administration	1.50	0.50	-1.00
Intergov. & Special Projects	0.15	0.15	0.00
LAFCo Administration	0.10	0.10	0.00
LAFCo Services & Programs	0.25	0.25	0.00
Department Totals	2.00	1.00	-1.00

KEY PROGRAM OBJECTIVES

- Help to prepare and submit annually a performance based budget for consideration by the Board of Supervisors.
- Develop an annual Legislative Platform for consideration by the Board of Supervisors, and coordinate its implementation with the California State Association of Counties (CSAC) through our legislative advocate.
- Provide staff support to the Local Agency Formation Commission (LAFCO).
- Act as liaison with other agencies to facilitate economic development and redevelopment activities.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Participate in the development of recommendations on annual County budget by May of each year	100%
Prepare and distribute monthly LAFCO agendas at least one week prior to each Commission meeting	100%
Complete draft County legislative platform for submittal to the Board of Supervisors by November 15 of each year	90%

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended funding level for the Intergovernmental Services Division of the Administrative Office is lower than the current year. As well as providing funding for the Local Agency Formation Commission (LAFCO), the Division also has overall County budget responsibilities, coordinates the County's Legislative Program, works with Redevelopment Agencies, and coordinates Economic Development activities.

The recommended budget moves an Administrative Analyst III position to Budget Unit 2040 - Administrative Office, in recognition of the current activities of the employee. The position was added some time ago to complete the LAFCO sphere of influence program. When this program was complete, the responsibilities of the position changed from LAFCO to overall County budget.

There is a slight decrease in services and supplies accounts. This is mainly due to the fact that the Annual CALAFCO Conference this year will be held in San Luis Obispo County and travel and accommodations for staff and Commissioners will not be necessary. Two years ago, two San Luis Obispo County LAFCO Commissioners were appointed to the California Association of Local Agency Formation Commission's (CALAFCO) Executive Board. Travel funds are again budgeted to allow them to travel to CALAFCO Board meetings. LAFCO's recommended revenues are projected to increase slightly in 1998-99, based on current year application levels.

BOARD ADOPTED CHANGES

None.

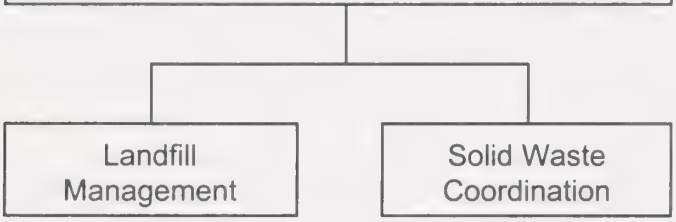
Fund: General Fund

WASTE MANAGEMENT

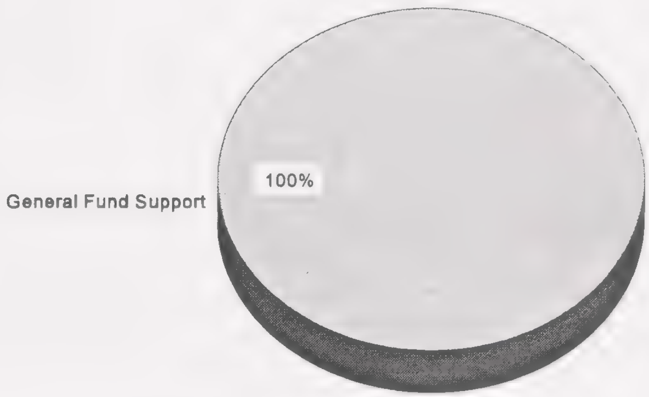
Budget Unit: 2945

Activity: Other Protection

ADOPTED BUDGET FY 1998-99	
Operating Cost	$396,403
Revenue/Intrafund Transfers	$0
General Fund Support	$396,403

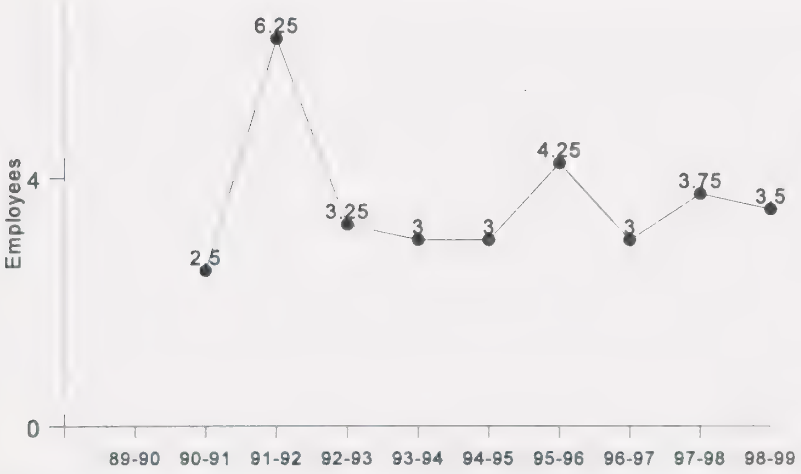

Landfill Management
Solid Waste Coordination

Source of Funds

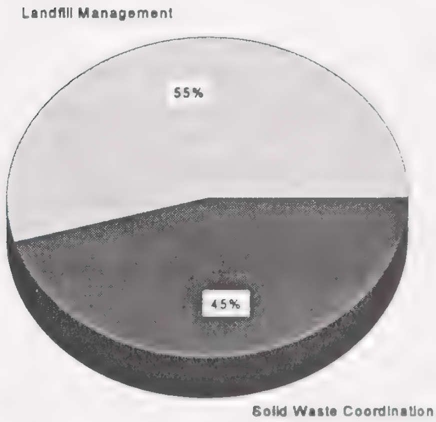


Number of Employees*

(Full Time Equivalent)



Use of Funds



*Employees are based in the following department: Engineering

Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	342,838	281,723	391,356	391,356	391,356
Other Charges	0	0	0	0	0
Fixed Assets	4,037	1,754	5,047	5,047	5,047
**Gross Expenditures	$ 346,875	$ 283,477	$ 396,403	$ 396,403	$ 396,403
Less Intrafund Transfers	0	0	0	0	0
Revenues	216	352	0	0	0
General Fund Support (G.F.S.)	$ 346,659	$ 283,125	$ 396,403	$ 396,403	$ 396,403

MISSION STATEMENT

Landfill Management staff are committed to supporting the San Luis Obispo County Engineering Department's goal of performing the post-closure maintenance and administration at Los Osos Landfill in a fiscally and environmentally sound way, and assisting the Board of Supervisors to set responsible waste disposal and landfilling goals for the County at large.

The staff of the solid waste coordination program are committed to educating the public and providing ongoing support for waste reduction and recycling programs county-wide.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Landfill Management: Provides for all administrative, engineering and maintenance work necessary to carry out the post-closure mandates of the Regional Water Quality Control Board, primarily for the Los Osos Landfill. Major subprogram areas include monitoring and reporting, site maintenance, regulatory mandates, gas control system inspection and maintenance, and other landfill administration. (Mandated)

2. Solid Waste Coordination: Provides work on programs and projects involving the implementation of AB 939, in conjunction with the Integrated Waste Management Authority, the County's Recycling and Waste Reduction Management Plan, on various other projects requested by the Board of Supervisors, and efforts pertaining to the waste hauling franchise agreements. Coordinates with other agencies, cities and County Departments, as well as private sector waste management programs. Acts as central information source and "clearing house" for inquiries from the public and other agencies regarding solid waste matters. Sits on various solid waste related committees. (Mandated/Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Landfill Management	$ 208,805	$ 216,184	$ 0	$ 216,184	$ 7,379
Solid Waste Coordination	188,445	180,219	0	180,219	(8,226)
Department Totals	$ 397,250	$ 396,403	$ 0	$ 396,403	$ (847)

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Landfill Management	1.58	1.46	-0.12
Solid Waste Coordination	2.07	1.95	-0.12
Department Totals	3.65	3.41	-0.24

KEY PROGRAM OBJECTIVES

- Prepare air and water quality reports in a timely, efficient, and accurate manner in compliance with existing regulations.
- Plan and implement the landfill maintenance program to minimize erosion and protect environmental resources.
- Develop an Operations and Maintenance (O&M) Program for the landfill gas control system.
- Train operators who will perform O&M for the landfill gas control program.
- Implement programs from the Source Reduction and Recycling Element and the Household Hazardous Waste Element of the County Integrated Waste Management Plan.
- Provide green waste (yard debris) collection programs in communities of sufficient size.
- Educate the public regarding Household Hazardous Waste purchasing, use and disposal; and participate in the Integrated Waste Management Authority Household Hazardous Waste collection program.
- Provide a less-than-one can rate for unincorporated communities governed by the Board of Supervisors.
- Address concerns and requests for services by citizens of the unincorporated county.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Complete all regulatory reports within legal deadlines.	100%
Publish and distribute flyers for: Household Hazardous Waste facilities, compost workshops and public workshops and events such as Pollution Prevention.	10%
Distribute samples and catalogs for recycled-content supplies to all departments at the County Government Center.	100%
Meet quarterly with haulers and recyclers to address circumstances and activities that affect the public and government.	4
Professionally and competently deal with all customer complaints.	100%
Maintain a complete log of receipt of all payments and any action taken to enforce fee schedule.	100%

APPROVED FIXED ASSETS

Code	Description	1998-99 Board Approved Qty	Per Unit	Cost
A	Water Testing Analyzer	1	$ 5,047	$ 5,047
	Department Totals			$ 5,047

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Waste Management Program's budget functions under the umbrella of the Engineer's Internal Service Fund. All staffing, services, supplies, and equipment necessary to perform Waste Management services are provided by the Internal Service Fund and charged back as services are performed.

Recommended appropriations for Waste Management Programs are comparable to the 1997-98 budget. The recommended budget will fund 3.41 full-time equivalent positions within the Solid Waste Coordination Program and the Landfill Management Program. This is a small decrease as compared to the 1997-98 fiscal year.

Funding is recommended to continue maintenance of the Los Osos Landfill along with responding to state and federal post-closure requirements. A water testing analyzer is the only recommended fixed asset. It will be used primarily to verify water quality in the vicinity of the Los Osos Landfill as required by the Regional Water Quality Control Board.

BOARD ADOPTED CHANGES

None.

Fund: General Fund

PUBLIC GUARDIAN

Budget Unit: 3052

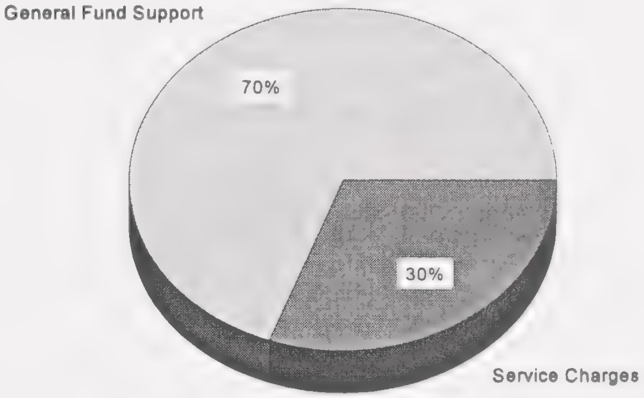
Activity: Other Protection

ADOPTED BUDGET FY 1998-99	
Operating Cost	$213,278
Revenue/Intrafund Transfers	$64,600
General Fund Support	$148,678

Public Guardian

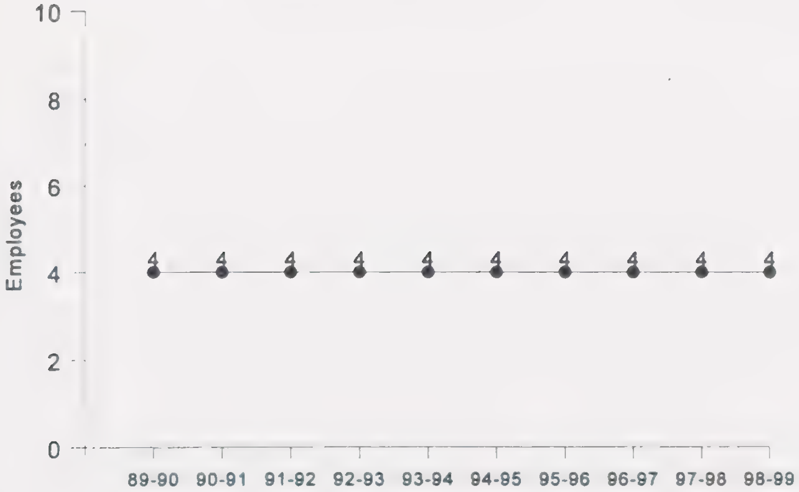
Public Representative Payee

Source of Funds

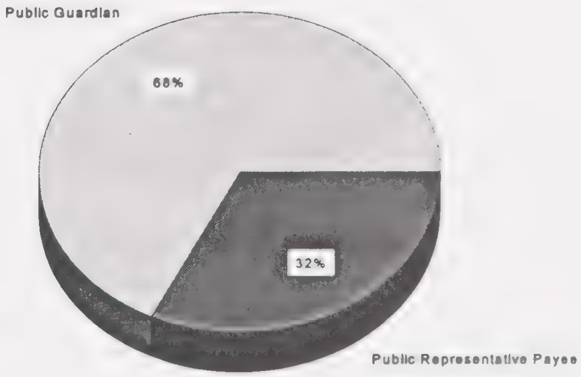


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 157,696	$ 164,100	$ 185,188	$ 185,188	$ 185,188
Services and Supplies	28,730	40,880	28,090	28,090	28,090
Other Charges	0	0	0	0	0
Fixed Assets	2,555	0	0	0	0
**Gross Expenditures	$ 188,981	$ 204,980	$ 213,278	$ 213,278	$ 213,278
Less Intrafund Transfers	0	0	0	0	0
Revenues	76,486	62,588	64,600	64,600	64,600
General Fund Support (G.F.S.)	$ 112,495	$ 142,392	$ 148,678	$ 148,678	$ 148,678

MISSION STATEMENT

The Mission of the San Luis Obispo County Public Guardian is to improve the quality of life for the San Luis Obispo County residents receiving services from the Public Guardian. The Public Guardian may act upon the resident's behalf as either a Conservator or as the Representative Payee.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Public Guardian: Provides a Probate Conservator to protect the person and/or estate of persons who are unable to properly provide for themselves as determined by the Superior Court. The Public Conservator acts in all temporary LPS Conservatorships and in many permanent LPS Conservatorships to protect the person and estate of persons who are gravely disabled as the result of a mental disorder and unable to properly provide for themselves. (Mandated)

2. Public Representative Payee: Provides money management services for individuals who are not so severely disabled as to require a conservatorship but who are unable to properly manage their funds in their own best interest. The Social Services Administration requires that active substance abusers be in a treatment program and have a representative payee in order for them to receive their benefits. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Public Guardian	$ 108,460	$ 145,029	$ 46,000	$ 99,029	$ (9,431)
Public Representative Payee	38,020	68,249	18,600	49,649	11,629
Department Totals	$ 146,480	$ 213,278	$ 64,600	$ 148,678	$ 2,198

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Public Guardian	3.00	2.70	-0.30
Public Representative Payee	1.00	1.30	0.30
Department Totals	4.00	4.00	0.00

KEY PROGRAM OBJECTIVES

- To manage or conserve the estates of persons deemed by the Superior Court to be substantially unable to manage their financial affairs through either the Public Conservator or Public Representative Payee.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Percentage of clients who will have level of needed fiduciary services determined within one month of referral	100%
Percentage of conservatees who will have at least one in-person status visit each year	100%

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the Public Guardian division of the Health Agency maintains approximately the same level of funding as the current year budget. Salary and benefit accounts reflect funding for existing staff.

Revenues for this program consist of public guardianship fees awarded at the discretion of the Superior Court when conservatorship accountings are heard as well as fees collected for provision of money management services under the representative payee program. While caseloads and revenues associated with the public guardian function are projected to decline rather significantly by 1998-99, the department projects a corresponding increase in activity for the representative payee program.

BOARD ADOPTED CHANGES

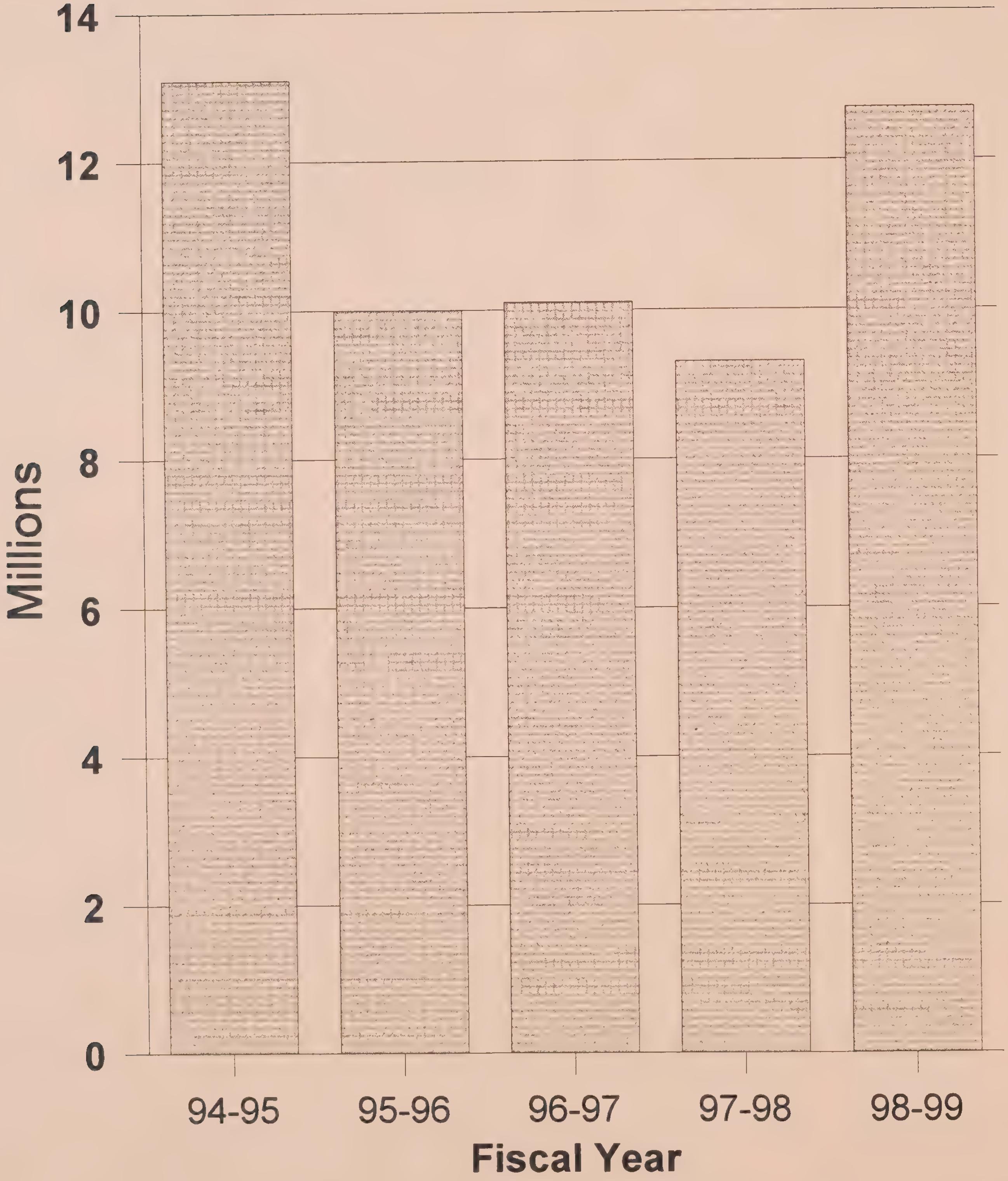
None.

Public Ways & Facilities

Special Aviation
Roads

Public Ways

5 Year Budget History



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Fund 32: Special Aviation
Activity: Airports

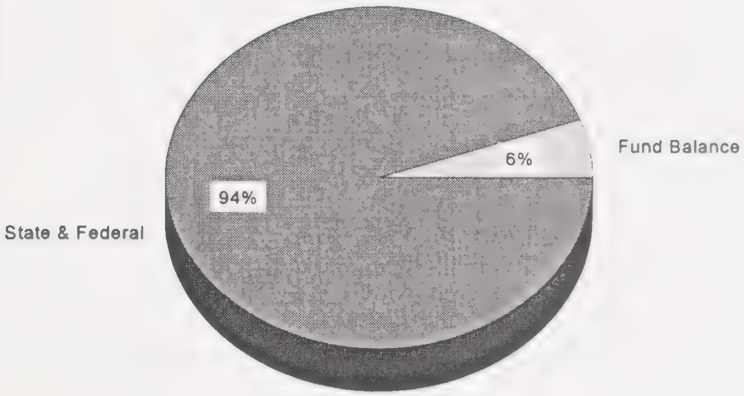
SPECIAL AVIATION

Budget Unit: 2212

ADOPTED BUDGET FY 1998-99	
Operating Cost/Contingencies	$10,592
Revenue/Intrafund Transfers/FBA ...	$10,592
General Fund Support	$0

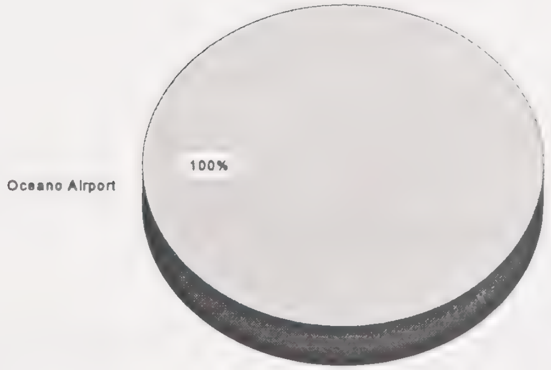
Oceano Airport

Source of Funds



No Staff In This Budget Unit

Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	(248)	347	190	190	190
Other Charges	10,000	10,344	10,000	10,000	10,000
Fixed Assets	0	0	0	0	0
Gross Expenditures	$ 9,752	$ 10,691	$ 10,190	$ 10,190	$ 10,190
Contingencies	$ 0	$ 0	$ 402	$ 402	$ 58
New Reserves	0	0	0	0	0
Total Financing Requirements	$ 9,752	$ 10,691	$ 10,592	$ 10,592	$ 10,248
Revenues	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Fund Balance Available	691	939	592	592	248
Canceled Reserves	0	0	0	0	0
Total Financing Sources	$ 10,691	$ 10,939	$ 10,592	$ 10,592	$ 10,248

PURPOSE

To provide funding for facility improvements and equipment at Oceano County Airport.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Oceano Airport: To provide partial funding for Airport improvement projects or equipment. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	Appropriation	Appropriation	Revenue/Intrafund	Cost	Appropriation
Oceano Airport	$ 10,691	$ 10,190	$ 10,000	$ 190	$ (501)
Department Totals	$ 10,691	$ 10,190	$ 10,000	$ 190	$ (501)

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This budget unit is funded by grants from the State Department of Aeronautics, which awards $10,000 each year to qualified California airports, such as the Oceano Airport. These grants are administered by the Department of General Services.

For 1998-99, a $10,000 grant will be used to repay the Airports' budget (Budget Unit 2950) for the local match for a Federal Aviation Administration grant. The grant is for facility improvements and equipment at the Oceano Airport. The Airports' budget provided a loan for the project through its reserves. This is the first of five installments to repay the Airport's reserves. Countywide overhead charges are also budgeted using fund balance available.

BOARD ADOPTED CHANGES

None.

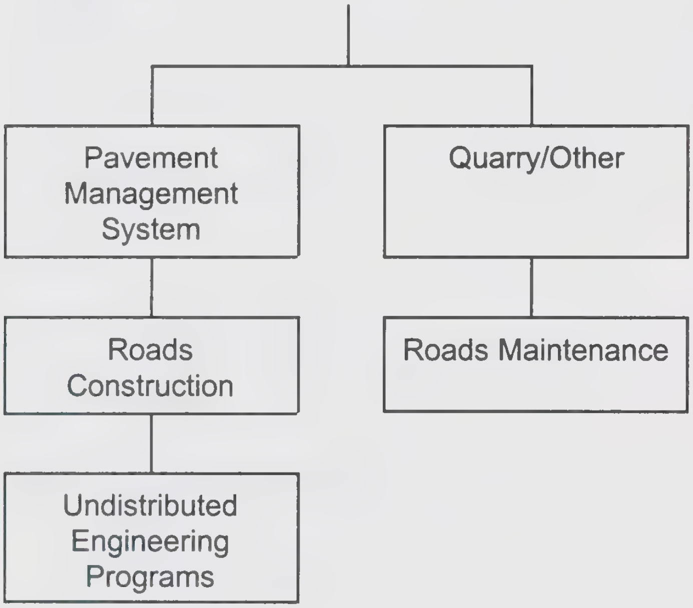
Fund 2: Road Fund
Activity: Public Ways

ROADS

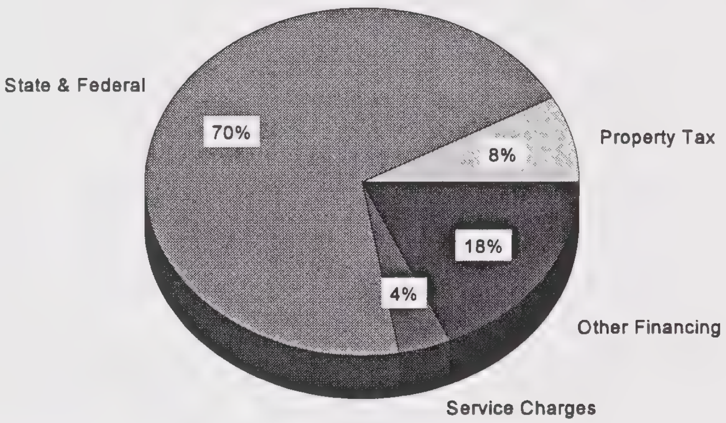
Budget Unit: 2920

ADOPTED BUDGET FY 1998-99	
Operating Cost	$12,708,011
Revenue/Intrafund Transfers	$11,578,011
Canceled Reserves	$1,130,000
General Fund Support	$2,500,000*

* General Fund Support shown as Revenue to the Road Fund

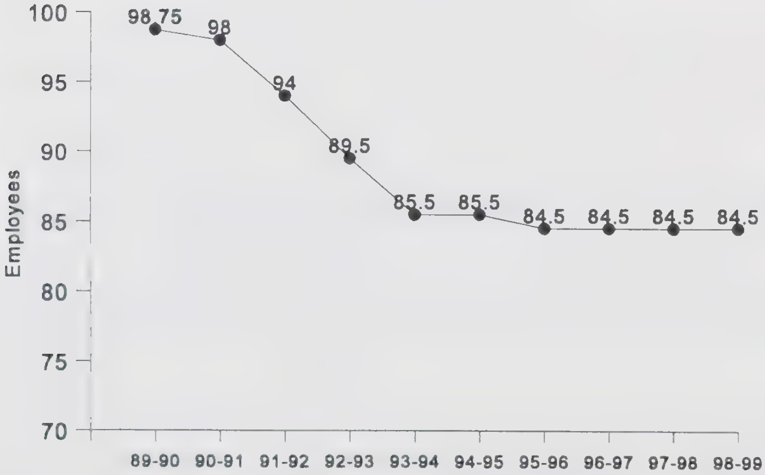

Pavement Management System
Quarry/Other
Roads Construction
Roads Maintenance
Undistributed Engineering Programs

Source of Funds



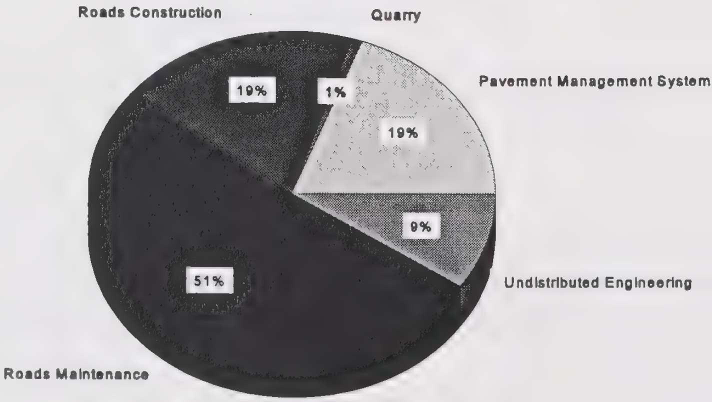
Number of Employees

(Full Time Equivalent)



*Employees are based in the following department: Engineering

Use of Funds



Public Ways & Facilities

Budget Unit: 2920

Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	10,032,337	8,489,437	10,819,392	10,297,364	10,297,364
Other Charges	407,886	2,666,646	2,410,647	2,410,647	2,410,647
Fixed Assets	0	266,126	0	0	0
Gross Expenditures	$ 10,440,223	$ 11,422,209	$ 13,230,039	$ 12,708,011	$ 12,708,011
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	1,595,299	2,267,703	0	0	0
Total Financing Requirements	$ 12,035,522	$ 13,689,912	$ 13,230,039	$ 12,708,011	$ 12,708,011
Revenues	$ 10,900,188	$ 12,622,969	$ 13,100,039	$ 11,578,011	$ 11,578,011
Fund Balance Available	1,496,712	595,032	0	0	0
Canceled Reserves	435,000	551,657	130,000	1,130,000	1,130,000
Total Financing Sources	$ 12,831,900	$ 13,769,658	$ 13,230,039	$ 12,708,011	$ 12,708,011

MISSION STATEMENT

Maintain the quality and safety of the County's Road System for the traveling public.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Pavement Management System: Road rehabilitation program designed to maintain County road network at an average condition rating prescribed by the Board. (Discretionary)

2. Quarry/Other: Includes post closure costs for quarries storm damage repairs; and reserves for future projects. (Discretionary)

3. Roads Construction: Design, survey and construction supervision services for county contracts, federal and state reimbursement projects, curb and gutter activities; includes contract payments, right-of-way services and payments, and participation with state and federal agencies. (Mandated/Discretionary)

4. Roads Maintenance: Maintenance of roads, roads structures, and rights-of-way in the unincorporated areas of San Luis Obispo County. (Mandated/Discretionary)

5. Undistributed Engineering Programs: Includes general traffic engineering, transportation planning, property management, road abandonments, permits, encroachments, roads accounting and other road services not previously defined. This program also provides for the Roads Fund annual allocation of the County's liability insurance premium as well as the cost of General Fund support for Roads through the countywide Cost Allocation Plan. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	Appropriation	Appropriation	Revenue/Intrafund	Cost	Appropriation
Adopt-a-Road	$ 10,000	$ 0	$ 0	$ 0	$ (10,000)
Pavement Management System	0	2,477,972	2,477,972	0	2,477,972
Quarry/Other Reserves	1,007,374	130,000	130,000	0	(877,374)

Roads Construction	2,583,439	2,371,000	2,371,000	0	(212,439)
Roads Maintenance (FORCE ACCT)	5,146,833	6,532,160	6,532,160	0	1,385,327
Undistributed Engineering	1,544,662	1,196,879	1,196,879	0	(347,783)
Department Totals	$ 10,292,308	$ 12,708,011	$ 12,708,011	$ 0	$ 2,415,703

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Adopt-a-Road	0.06	0.00	-0.06
Pavement Management System	0.00	0.00	0.00
Quarry/Other Reserves	0.00	0.00	0.00
Roads Construction	7.79	8.00	0.21
Roads Maintenance (FORCE ACCT)	72.38	72.00	-0.38
Undistributed Engineering	4.24	4.00	-0.24
Department Totals	84.47	84.00	-0.47

KEY PROGRAM OBJECTIVES

- Road Maintenance

  Implement an annual preventative maintenance program to sustain an overall pavement condition rating of 70 (70% of the road surfaces are in good to excellent condition).

  Perform necessary routine maintenance such as patching, weed control and crack sealing to sustain the road system in a functional condition.

  Maintain the unpaved road surfaces in a safe and driveable condition.

  Annually service culverts and ditches to assure proper function. Set aside funds to replace structures with either deficient flow capacity or that have exceeded their life expectancy.

  Identify and perform required maintenance on bridges in a timely manner. Improve bridges and structures to accommodate existing travel patterns and load carrying capacities.

  Provide an energetic work force to address citizen requests (currently over 1000 annually).

  Initiate Surface Mining Reclamation Act projects at county owned facilities as mandated by the state.

  Continue effective environmental awareness training for all members of the Road Operations Division.

- Road Safety and Operations

  Within established budgetary limits, service existing traffic signs, markings, signals and striping, as warranted, and enhance the effectiveness of these funds through improved technology.

  Conduct a safety management program based on review of the network's traffic collision history and then develop priorities and recommend improvements.

  Work with community groups, developers and citizen requests to address travel concerns, system needs, causes, and courses of action.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Maintain overall pavement condition rating of 70%	70%
Injuries/100 mil. miles traveled-5yr avg	165
Collisions/100 mil. miles travel-5yr avg	311

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Roads Budget functions under the umbrella of the Engineer's Internal Service Fund (ISF). All staffing, services, supplies, and most equipment necessary to maintain the Roads Budget are provided by the ISF and charged back to the Roads Budget as services are performed.

Funding for the Roads Budget is recommended at a level which is significantly higher than the 1997-98 fiscal year. This reflects an increased contribution to the Roads budget from the County General Fund for Road maintenance and the use of surplus monies from the Roads storm damage designated reserve. The General Fund contribution to the Roads budget is $2,500,000; the storm damage designation provides another $1,000,000 to Roads. It is anticipated that these contributions will allow for extensive asphalt concrete paving (overlay) and chip seal preventative maintenance activities.

The Roads Maintenance Program is recommended at $6,532,160 which is about $1,400,000 higher than the 1997-98 adopted amount. The Board of Supervisors adopted a Pavement Management Plan for San Luis Obispo County in 1998 which established as a goal, a pavement condition rating of 70 for County maintained roads. A rating of 70 means that roads will be kept in good overall condition with asphalt overlays scheduled approximately every 20 years. The adopt-a-road service program is being included with the Roads Maintenance service program and will no longer be broken out separately.

A new service program, Pavement Management System, has been added to reflect the costs of the asphalt concrete overlay program. In 1998-99 this new program is recommended at approximately $2,500,000.

The Roads Construction Program, as outlined on the following page, allows for $2,371,000 in road construction projects, all of which are co-funded by grants or impact fees.

BOARD ADOPTED CHANGES

None.

ROADS CONSTRUCTION PROJECTS

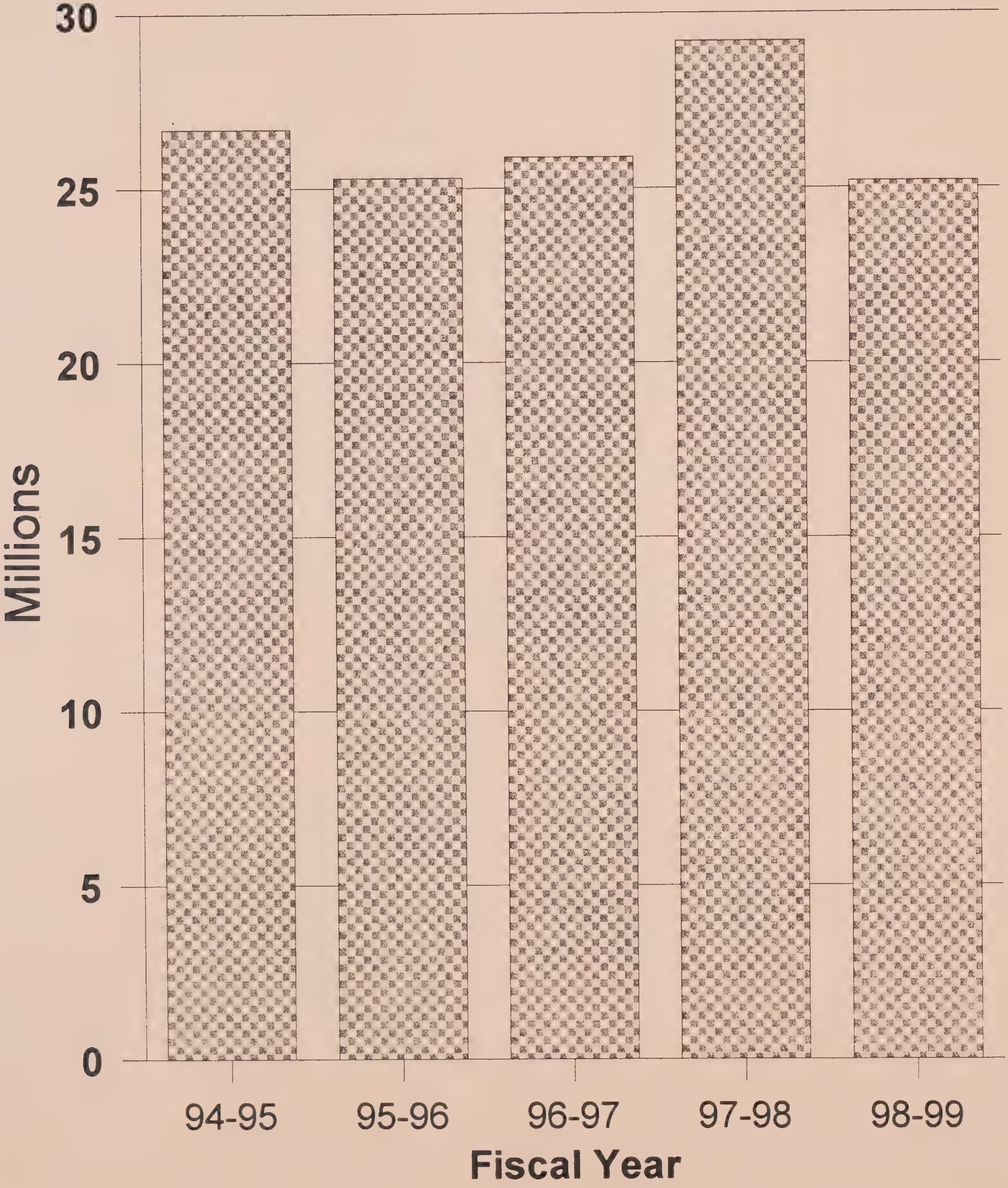
Ref. No.	Project No.	Project Description	Estimated Total Cost	Balance To Complete	New Funding To Be Appropriated	Prev Yr Bal To Be Encumbered	Revenue Offset	Revenue Source / Grant
Miscellaneous Road Projects								
1	P12A155	Ontario Rd N of SLO Creek	25,000	18,500	5,000	13,500	0	Cal Trans Prefunded
Total Miscellaneous Road Projects			25,000	18,500	5,000	13,500	0	
Drainage Improvements								
2	P12B466	Bridge Street Culvert	62,000	62,000	62,000	0	0	
3	New	Los Olivos Ave. @ Fairchild Wy - LO	323,000	323,000	323,000	0	290,700	90% Hazard Elimination Safety
4	New	LOVR @ Sombrero Dr.	253,000	253,000	253,000	0	227,700	90% Hazard Elimination Safety
Total Drainage Improvements			638,000	638,000	638,000	0	518,400	
New Road Construction								
5	P12A169	Burton St. from Price St to Dana St.	41,000	41,000	41,000	0	41,000	100% Air Pollution Control District
6	P12A153	Willow Rd Extension	286,000	111,162	8,000	103,162	111,162	100% Nipomo Rd Improvement Fees
7	P12A265	Cypress Mount Dr Paving	5,000	5,000	5,000	0	0	
Total New Road Construction			332,000	157,162	54,000	103,162	152,162	
Road Improvements								
8	P12A267	Las Tablas Road Hwy 101 to Bethel Rd	50,000	20,000	20,000	0	20,000	100% Templeton Improvement Fees
9	P12A272	Main St. Burton to 300 W Redwood	251,000	249,628	123,000	126,628	249,628	100% Cambria Improvement Fees
10	P12A275	Main St. 300 W Redwood to Tamson	80,000	80,000	80,000	0	80,000	100% Cambria Improvement Fees
11	P12A278	Los Berros W El Campo-Turn Ln.	60,000	52,800	50,000	2,800	47,520	90% Hazard Elimination Safety
12	P12A281	Orchard 300 N Division to 800 S Southland	149,000	141,723	115,000	26,723	141,723	100% Nipomo Rd Improvement Fees
Total Road Improvements			590,000	544,151	388,000	156,151	538,871	
Bridges								
13	P12A204	Las Pilitas Bridge-Salinas	805,000	801,794	58,000	109,742	134,194	80% Fed. Bridge Replacement
14	P12A205	Upper Los Berros Bridge	246,000	203,005	26,000	177,005	162,404	80% Fed. Bridge Replacement
15	P12A214	San Simeon Ck Bridge 3.6WS	101,748	100,300	48,000	52,300	80,240	80% Fed. Bridge Replacement
16	P12A222	San Simeon Ck Rd Br Repmt	100,570	97,044	38,000	59,044	77,635	80% Fed. Bridge Replacement
17	P12A227	O'Donovan Brdg @ Huer Crk, Creston	571,000	571,000	571,000	0	456,800	80% Fed. Bridge Replacement
18	P12A301	Moonstone Bh Dr Bridge Replcmnt	98,615	91,985	50,000	41,985	73,588	80% Fed. Bridge Replacement
19	P12A305	Chimney Bridge SEI Retrof	55,231	49,121	33,000	16,121	49,121	100% Fed. Bridge Replacement
20	P12A310	Higuera Bridge SEI Retrof	50,725	49,114	30,000	19,114	49,114	100% Fed. Bridge Replacement
21	P12A315	River Rd Bridge Sal SEI Retrof	104,446	97,812	86,000	11,812	97,812	100% Fed. Bridge Replacement
22	P12A320	El Camino Real Bridge SEI Retrof	51,508	49,052	33,000	16,052	49,052	100% Fed. Bridge Replacement
23	P12A325	Price Canyon Bridge RR Retrof	46,483	43,159	33,000	10,159	43,159	100% Fed. Bridge Replacement
24	P12A331	Pichachio Rd Brdg off Cayucos Crk Rd	297,000	297,000	18,000	0	14,400	80% Fed. Bridge Replacement
25	P12A330	Union Rd Brdg (Box Culvert), .4 mi E. of Branch	160,000	160,000	139,000	0	111,200	80% Fed. Bridge Replacement
Total Bridges			2,688,326	2,610,386	1,163,000	513,334	1,398,719	
Pedestrian Ways and Bike Paths								
26	P12A412	Orcutt Rd Bike Lanes	248,800	103,902	0	103,902	88,317	85% State - Prop. 116
27	P12A414	Tefft St from Mesa Verde to Las Flores	95,000	95,000	0	95,000	95,000	100% State Bike Account & APCD
28	P12A416	So. Bay Blvd @ Los Olivos & Nipomo BK Ln	15,000	5,000	5,000	0	4,250	85% State - Prop. 116
29	P12A422	First St Bike Lanes Shandon	18,777	11,315	8,000	3,315	9,618	85% State - Prop. 116
30	New	Halcyon Road - Pike to Hwy 1	40,000	40,000	40,000	0	40,000	100% Nipomo Rd Improvement Fees
31	New	New Bike Lane Project - To be Determined	70,000	70,000	70,000	0	59,500	85% State - Prop. 116
Total Pedestrian Ways and Bike Paths			487,577	325,217	123,000	202,217	296,684	
Asphalt/Concrete Overlay								
32	P12A234	AC Paving - Various Rds (See PMS for detail)	4,379,739	4,379,739	3,000,000	1,379,739		
		Moved to Separate Pavement Maint. Program	(4,379,739)	(4,379,739)	(3,000,000)	(1,379,739)	0	
TOTAL	ALL CONSTRUCTION		4,760,903	4,293,416	2,371,000	988,364	2,904,836	

Health & Sanitation

Health Department
Mental Health
Drug & Alcohol Services
California Childrens Services

Health

5 Year Budget History



per1000

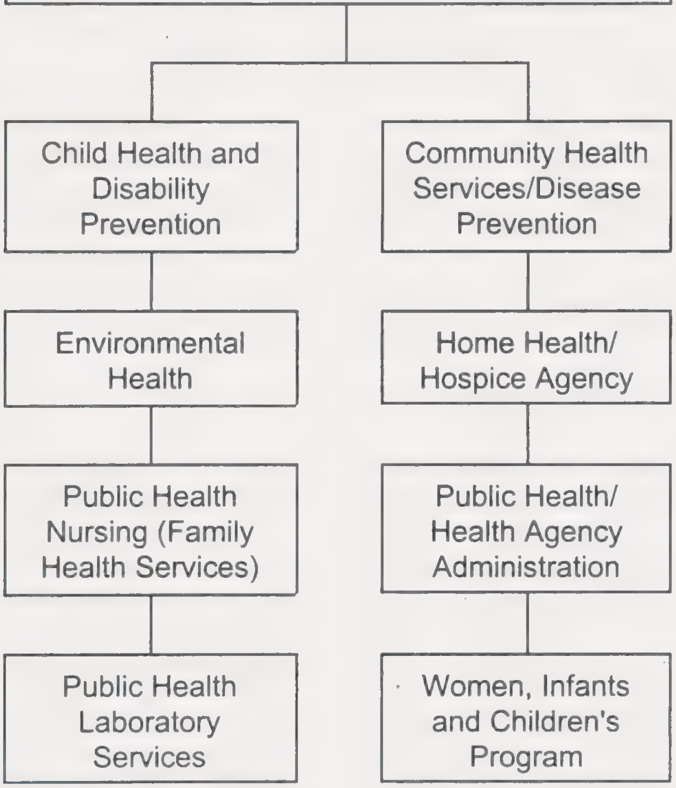
Fund: General Fund

Activity: Health

HEALTH DEPARTMENT

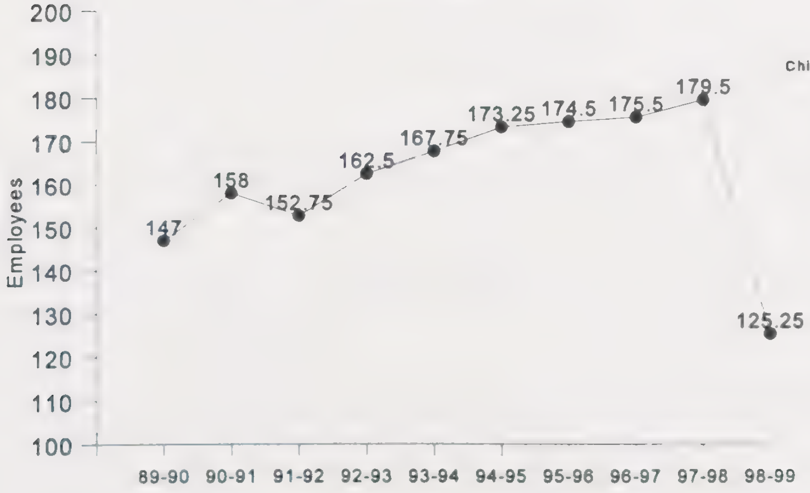
Budget Unit: 3000

ADOPTED BUDGET FY 1998-99	
Operating Cost	$10,077,551
Revenue/Intrafund Transfers	$9,418,495
General Fund Support	$659,056

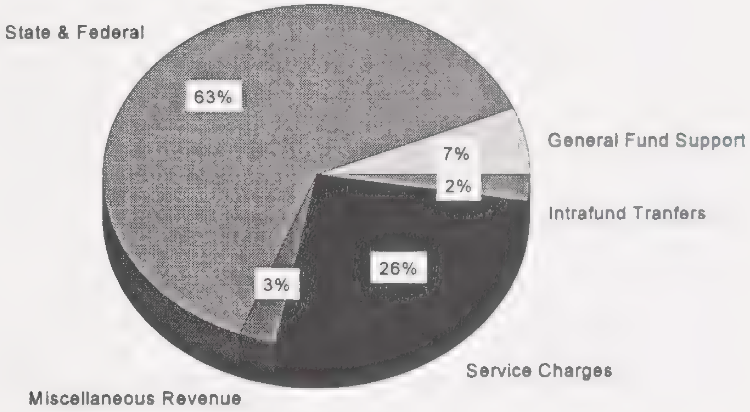

Child Health and Disability Prevention
Environmental Health
Public Health Nursing (Family Health Services)
Public Health Laboratory Services
Community Health Services/Disease Prevention
Home Health/ Hospice Agency
Public Health/ Health Agency Administration
Women, Infants and Children's Program

Number of Employees

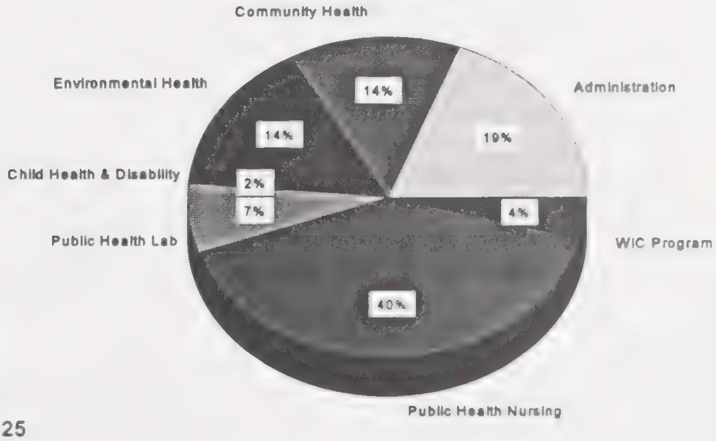
(Full Time Equivalent)



Source of Funds



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 9,457,675	$ 8,823,786	$ 6,652,192	$ 6,845,506	$ 6,845,506
Services and Supplies	3,111,562	3,837,067	3,095,802	3,141,749	3,141,749
Other Charges	0	52,000	72,000	72,000	72,000
Fixed Assets	114,301	18,666	20,495	18,296	18,296
**Gross Expenditures	$ 12,683,538	$ 12,731,519	$ 9,840,489	$ 10,077,551	$ 10,077,551
Less Intrafund Transfers	245,659	251,711	239,217	239,217	239,217
Revenues	11,935,606	11,360,525	8,264,616	9,179,278	9,179,278
General Fund Support (G.F.S.)	$ 502,273	$ 1,119,283	$ 1,336,656	$ 659,056	$ 659,056

MISSION STATEMENT

The San Luis Obispo County Public Health Department provides leadership in preventing disease, promoting health and assuring a healthful community.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Child Health and Disability Prevention: A screening program for early and periodic assessment of low-income children ages 0-21. Provides referral services and case management for medical and dental problems. (Discretionary)

2. Community Health Services/Disease Prevention: Community based services to identify and prevent the spread of disease; tuberculosis and communicable disease control, sexually transmitted disease control and field services. Provides AIDS prevention, education and counseling and AIDS testing. Tobacco Control Program (Prop. 99/AB75) activities include use prevention, education, smoking cessation and encouragement of other anti-tobacco projects. (Mandated/Discretionary)

3. Environmental Health: Inspections of food, water, wastewaters, bathing places, housing, vector control, land use, radiological health, rabies control and solid waste activities; determine compliance with public health laws; complaint investigations, permit issuance, epidemiological investigation, information services, public education, certification of underground storage tanks and hazardous materials release response plans inventory. (Mandated/Discretionary)

4. Home Health/Hospice Agency: Skilled nursing services provided in the home on an intermittent basis by registered nurses, licensed physical therapists, speech and occupational therapists and certified home health aides. Services are provided to patients in their home under written orders from the patient's physician. Effective April 1, 1998, the County discontinued direct provision of these services. (Discretionary)

5. Public Health Nursing (Family Health Services): Public health nursing for preventive and therapeutic care through prenatal clinics, family planning clinics, child health care and cancer screening. (Mandated/Discretionary)

6. Public Health/Health Agency Administration: Overall administration and clerical support, public information services, vital statistics reporting, personnel, payroll, budget control, purchasing and oversight for the Emergency Medical Services function. Additionally, includes funding for indirect departmental operational costs. (Mandated/Discretionary)

7. Public Health Laboratory Services: Public health laboratory services, assistance in the diagnosis, control, and prevention of diseases that concern the health of the public, epidemiological investigations, environmental health and safety monitoring, information and consultation to private laboratories and the medical community in the laboratory science field. (Mandated/Discretionary)

8. Women, Infants and Children's Program: Provides food supplements and nutrition education to eligible women and children. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Child Health and Disability Prevention	$ 0	$ 196,588	$ 196,588	$ 0	$ 0
Community Health Services/ Disease Prevention	25,810	1,345,334	1,320,366	24,968	(842)
Environmental Health	57,378	1,369,138	1,289,138	80,000	22,622
Health Agency Administration	(27,383)	2,013,060	2,090,377	(77,317)	(49,934)
Home Health/Hospice Agency	(13,703)	0	0	0	13,703
Public Health Laboratory Services	166,706	692,131	564,000	128,131	(38,575)
Public Health Nursing (FHS)	438,956	4,059,132	3,555,858	503,274	64,318
Women, Infants & Children's Program	0	402,168	402,168	0	0
Department Totals	$ 647,764	$ 10,077,551	$ 9,418,495	$ 659,056	$ 11,292

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Child Health and Disability Prevention	3.50	3.50	0.00
Community Health Services/ Disease Prevention	9.25	12.50	3.25
Environmental Health	21.00	22.00	1.00
Health Agency Administration	11.00	10.75	-0.25
Home Health/Hospice Agency	59.50	0.00	-59.50
Public Health Laboratory Services	9.00	9.00	0.00
Public Health Nursing (FHS)	56.75	58.00	1.25
Women, Infants & Children's Program	9.50	9.50	0.00
Department Totals	179.50	125.25	-54.25

KEY PROGRAM OBJECTIVES

- Prevent epidemics and the spread of disease.
- Protect against environmental hazards.
- Prevent injuries.
- Promote and encourage healthy behaviors.
- Respond to disasters and assist communities in recovery.
- Assure the quality and accessibility of health services.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Investigate disease outbreaks in the community and identify entity involved	100%
Maximum percentage of 15 to 17 year old girls who become pregnant	5
Percentage of children entering first grade who will have had a physical exam prior to school entrance	95%
Perentage decrease in County residents who smoke	1%
Percentage increase in immunized children accomplished in conjunction with other providers	6%
Percentage of cases of gonorrhea and chlamydia which will be investigated to ensure treatment of patients and their contacts	100%
Percentage of persons hospitalized with tuberculosis who will be monitored by Health Department	100%

APPROVED FIXED ASSETS

Code	Description	1998-99 Board Approved Qty	Per Unit	Cost
R	Copier	1	$ 9,500	$ 9,500
R	Network PC	4	2,199	8,796
	Department Totals			$ 18,296

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the Health Department for 1998-99 is substantially lower than the current year budget as a result of the recent privatization of the Home Health and Hospice programs. Impending changes in the way the federal government reimburses home health care providers were the impetus for that change and the County has avoided a significant cost increase as a result of the action taken. Unfortunately, the current year budget overestimated Medicare reimbursements for this program and, as such, the 1998-99 budget submitted by the department reflected a substantial increase in the General Fund support in order to preserve existing services.

The Administrative Office worked with the Health Department to develop a budget reduction plan which would bring the net county cost in line with the current year budget. Subsequently, however, we were able to agree on efficiency measures to be implemented at the Medical Services Department which would reduce the financing needs for that department. This action will free up Health realignment funds which are currently allocated as revenue for the Medical Services Department and allow this money to be used in a manner that will eliminate the need for significant reductions in public health services and/or a substantial increase in the level of General Fund support to this budget.

The department had also requested that certain services currently provided at the San Luis Obispo and Atascadero public health clinics be transferred to the Family Care Centers in 1998-99. The department has stated that such a move would improve services for clients and increase efficiency of service delivery. The Administrative Office is still working with Health Agency staff to identify the efficiencies associated with this change and the process for accomplishing it (e.g. facility needs, etc.). It is not a part of the recommended budget (which explains why we are recommending more staff than the department requested) but we are going to work with the department to identify all pertinent issues and bring this matter to the Board as soon as we can provide you with all information needed to make a decision.

Salary and benefit accounts reflect the addition of three new clerical positions for Administration, Tobacco Control and the AIDS program. The cost of these positions is offset by grant funds or, in the case of the administrative position, charges to other Health Agency departments. We are also recommending the conversion of two contract Health Education Specialists in the Tobacco Control program to limited term permanent positions. The limited term designation represents a new effort to track positions which are tied to unstable funding sources or money which has been dedicated for a limited term. Conversely, the department identified four positions (a part-time account clerk in Tobacco Control, a part-time RN in the AIDS program, a full-time nurse midwife and a full-time nutritionist in the WIC program) which are no longer supported by available program revenues and, as such, those positions are recommended for deletion. And, a half-time senior account clerk position in the laboratory is also recommended for deletion as part of the department's efforts to reduce costs. The balance of positions recommended for deletion are those that were associated with the Home Health and Hospice programs. Most of these positions were deleted in March 1998; however, three positions which were retained to assist with "close out" activities will be eliminated at the end of 1997-98. Finally, the Health Officer position is now reflected as a .75 FTE position in conjunction with the Board's December 1997 decision to transfer medical directorship duties from the Health Officer to a physician at the Family Care Center. The balance of the Health Officer's time is spent providing physician services.

Decreases in the services and supplies accounts primarily reflect the elimination of Home Health and Hospice services. Some accounts have increased in conjunction with AIDS and other grant program requirements and are revenue offset.

The recommendation for the fixed assets account will allow the department to replace one copier and add four network workstations. A fifth workstation is not recommended as this equipment will be purchased in the current year.

Recommended revenues for 1998-99 are substantially lower than in the current year due to the elimination of the Home Health and Hospice programs. As previously mentioned, in order to avoid a significant reduction in certain public health services, it is recommended that Health realignment funds currently used to offset part of the General Fund contribution to the Medical Services Department be reallocated to this budget unit. The recommended budget increases the total amount of realignment revenues for the Health Department from $2.4 million to about $2.9 million.

As is always the case with the Health Department's budget, recommended levels of revenues and expenses are based on preliminary information obtained from the state. Since the County's budget review typically occurs prior to adoption of the state budget, and state funding agreements are often increased or decreased via that process, it may be necessary to return periodically to your Board during 1998-99 to request adjustments to the Public Health Department's budget as specific funding amounts and grant award agreements are developed.

BOARD ADOPTED CHANGES

None.

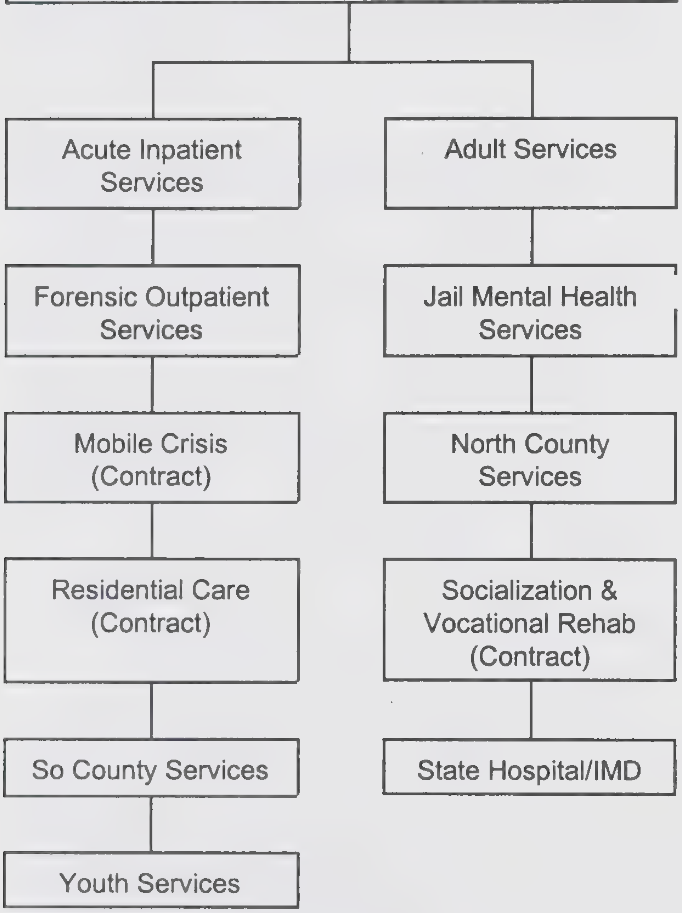
Fund: General Fund

Activity: Health

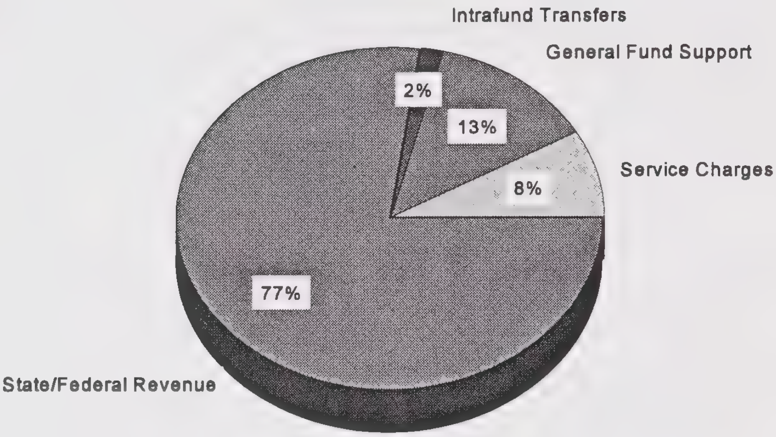
MENTAL HEALTH

Budget Unit: 3070

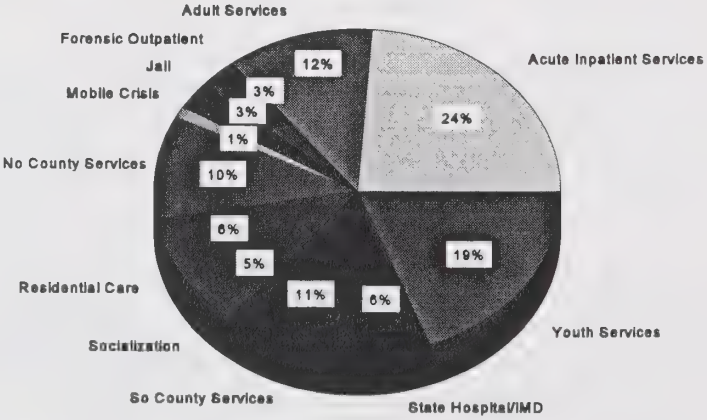
ADOPTED BUDGET FY 1998-99	
Operating Cost	$11,730,204
Revenue/Intrafund Transfers	$10,225,287
General Fund Support	$1,504,917


Acute Inpatient Services
Forensic Outpatient Services
Mobile Crisis (Contract)
Residential Care (Contract)
So County Services
Youth Services
Adult Services
Jail Mental Health Services
North County Services
Socialization & Vocational Rehab (Contract)
State Hospital/IMD

Source of Funds

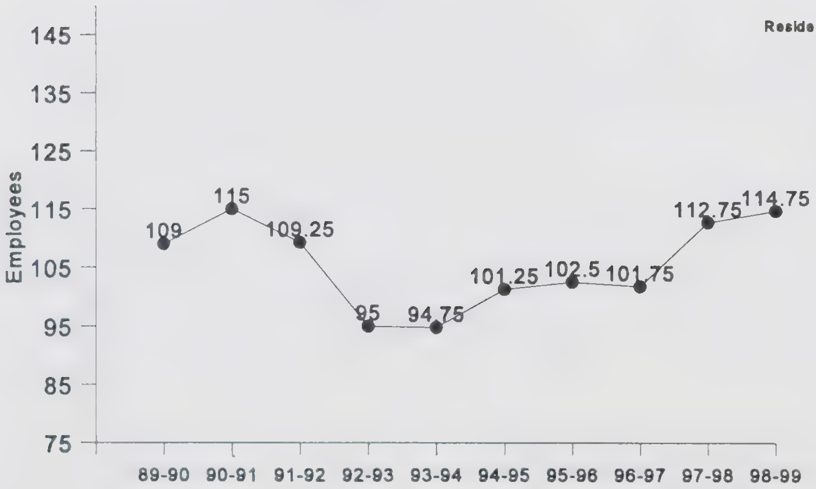


Use of Funds



Number of Employees

(Full Time Equivalent)



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 5,959,977	$ 6,487,893	$ 7,300,431	$ 7,230,296	$ 7,230,296
Services and Supplies	4,234,707	4,243,250	4,492,908	4,492,908	4,492,908
Other Charges	11,132	0	0	0	0
Fixed Assets	62,059	62,725	7,000	7,000	7,000
**Gross Expenditures	$ 10,267,875	$ 10,793,868	$ 11,800,339	$ 11,730,204	$ 11,730,204
Less Intrafund Transfers	24,622	65,062	118,878	118,878	118,878
Revenues	8,774,932	9,223,097	10,046,911	10,106,409	10,106,409
General Fund Support (G.F.S.)	$ 1,468,321	$ 1,505,709	$ 1,634,550	$ 1,504,917	$ 1,504,917

MISSION STATEMENT

To enable seriously mentally disabled persons of all ages to access services and programs that assist them, in a manner tailored to each individual, to manage their illness, to achieve their own personal goals, and to develop skills and supports leading to a constructive and more satisfying life in the least restrictive available setting. (Welfare and Institutions Code, Section 5600.1)

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Acute Inpatient Services: Provides 24-hour care and treatment for people with severe mental disorders, on a short-term basis. This service also accepts involuntary admissions due to harmful behavior or grave disability due to mental illness. (Mandated)

2. Adult Services: Outpatient and case management services are provided including walk-in (crisis) services and scheduled visits for medication evaluation, counseling and brief psychotherapy. Case management services provided by private contractors and county staff provide persistently mentally ill people with long-term service plans and aid in the utilization of other social, residential, and rehabilitative services. (Discretionary)

3. Forensic Outpatient Services: The Conditional Release Program (ConRep) is a state-funded program for adult clients previously treated in a state hospital due to a psychiatric condition and a criminal offense. Intensive monitoring and treatment are provided to help manage psychiatric symptoms, prevent re-offense, and assist in community reentry. Outpatient treatment services also provided for individuals who remain in the community but become involved in the criminal justice system due to their mental disturbance. (Discretionary)

4. Jail Mental Health Services: Evaluation and brief treatment services are provided to mentally ill people being detained in the county jail, with emphasis on the severely disturbed and suicide risks. (Discretionary)

5. Mobile Crisis (contract): Provides a professionally licensed crisis intervention specialist on call 24-hours a day, seven days per week. Provides on site interventions when indicated for persons in psychiatric crises and victims of abuse. (Discretionary)

6. North County Services: An Atascadero clinic is maintained five days a week to provide mental health case management, medication and therapy.(Discretionary)

7. Residential Care (contract): Local program to provide structured residential treatment facilities as well as assisted living settings, vocational/workforce reentry and supportive services. (Discretionary)

8. Socialization/Vocational Rehabilitation Services (contract): Provides daily activities to develop and enhance the social skills of persistently mentally ill people, including a program designed for seniors; provides opportunities for clients to acquire employment skills and training. (Discretionary)

9. South County Services: A clinic in Arroyo Grande is maintained five days a week to provide mental health case management, medication and therapy. (Discretionary)

10. State Hospital/IMD: Provides for the placement of patients in the most difficult-to-manage stages of severe mental disorder to out-of-county hospitals (i.e. Camarillo State Hospital). Also provides for the out-of-county placement of clients at Institutes for Mental Disease (IMD). Persons placed in IMDs require considerable care and supervision but at a less intensive level than that provided at state hospitals. (Discretionary)

11. Youth Services: Provides an intensive day treatment program, therapy, and special educational services. Home and school-based services for youth who are identified as at risk for out-of-home placement. Countywide case management services provide placement, follow-up care, and supervision to youth in out-of-home placements. (Mandated/Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Acute Inpatient Services	$ 307,164	$ 2,807,774	$ 2,502,933	$ 304,841	$ (2,323)
Adult Services	91,836	1,401,197	1,272,789	128,408	36,572
Forensic Outpatient Services	(12,441)	377,235	377,535	(300)	12,141
Jail Mental Health Services	247,156	307,156	102,000	205,156	(42,000)
Mobile Crisis (Contract)	39,942	149,611	139,956	9,655	(30,287)
North County Services	93,484	1,191,732	1,107,994	83,738	(9,746)
Residential Care (Contract)	123,860	683,264	633,663	49,601	(74,259)
Socialization and Vocational Rehabilitation (Contract)	81,465	639,449	558,933	80,516	(949)
South County Services	135,521	1,243,572	1,115,013	128,559	(6,962)
State Hospitals/IMD (Contract)	268,707	692,156	423,449	268,707	0
Youth Services	129,015	2,237,058	1,991,022	246,036	117,021
Department Totals	$ 1,505,709	$ 11,730,204	$ 10,225,287	$ 1,504,917	$ (792)

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Acute Inpatient Services	30.65	28.95	-1.70
Adult Services	14.32	16.16	1.84
Forensic Outpatient Services	4.86	4.53	-0.33
Jail Mental Health Services	4.00	5.00	1.00
Mobile Crisis (Contract)	0.00	0.00	0.00
North County Services	15.51	16.68	1.17
Residential Care (Contract)	0.00	0.00	0.00
Socialization and Vocational Rehabilitation (Contract)	0.00	0.00	0.00
South County Services	15.21	17.77	2.56
State Hospitals/IMD (Contract)	0.00	0.00	0.00
Youth Services	28.20	25.66	-2.54
Department Totals	112.75	114.75	2.00

KEY PROGRAM OBJECTIVES

- Inpatient Service
  Reduce or maintain the average length of stay in the Mental Health acute hospital as compared to comparable sized counties.
  Decrease client's dangerousness to self or others, as reflected in an average of 20% improvement in their Global Assessment of Functioning scores, prior to release from hospitalization.

- Outpatient service
  Improve or maintain overall client satisfaction with mental health services compared to previous year's level.
  Improve or maintain the clients' assessment of meeting their individualized treatment goals compared with minimum acceptable ratings.
  Reduce or maintain medical records/treatment plan audit exceptions compared to other counties and previous year's level.
  Increase or maintain current level of school-based mental health intervention.
  Reduce or maintain recidivism of youth identified as being at risk of Criminal Justice System difficulties or incarceration with no increase in offense rate compared with the youth's pre-mental health program levels.

- Conditional Release Program (CONREP)
  Maintain a zero reoffense rate for clients in the Conditional Release Program (CONREP).

- Jail
  Provide at least 4,000 interventions with fewer than 20 cases resulting in hospitalization and zero suicides.

- Mobile Crisis
  Provide at least 700 crisis interventions which prevent hospitalizations in 50% of those contacts made.

- State Hospital
  Maintain the number of state hospital placements at zero.

- Institution for Mental Disease (I.M.D.s)
  Reduce or maintain the cost of out-of-county, long term intensive treatment placements compared to previous year's level.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Rate of jail inmate intervention cases resulting in hospitalization	.50%
Rate of the Conditional Release Program (CONREP) participants who reoffend	0%
Number of clients requiring placement in state hospital	0
Improvement in average Global Assessment of Functioning (GAF) score for inpatient clients, prior to release	20%
Average rate of client satisfaction with Mental Health services (on a scale of 0-4)	0
Maximum client days in Institutes for Mental Diseases	5,400

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
R	Embosser	1	$ 7,000	$ 7,000
	Department Totals			$ 7,000

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the Mental Health Department represents a slightly higher level of expenditures compared to the 1997-98 adopted funding level. A similar increase in revenues allows the budget to be recommended with about the same level of General Fund support as in 1997-98.

Recommended salary and benefit accounts are about 2% higher than in the current fiscal year. The budget includes funding for an additional position added in April 1998 to assist with implementation of the second phase of managed care for Medi-Cal patients as well as an additional Mental Health Therapist position which was transferred to this budget mid-year in conjunction with the consolidation of services provided at the County Jail and the Juvenile Services Center.

Services and supplies accounts are recommended to decrease slightly in 1998-99. The two most significant areas of reduction are in insurance charges and hospital expenses. The budget anticipates that we will continue to avoid costly state hospitalization expenses via increased utilization of less expensive alternatives. Those alternatives include board and care homes and community-based rehabilitative services such as those offered through Transitions, Inc. and the Mental Health Association. The budget also includes funding requested by the department to pay for a portion of the debt service on the Walnut Plaza facility in Paso Robles. The Health Agency would like to "co-locate" public health, mental health and drug/alcohol services in that facility beginning in 1998-99.

Recommended funding in the fixed asset accounts provides for the purchase of an embosser needed to accurately track patient information and charges. The new equipment will interface with existing computer equipment and, as a result, is expected to reduce errors in the billing process.

The recommended amount of funding in the transfers and reimbursements accounts reflects agreements between Mental Health and Drug and Alcohol Services for physician support services as well as funding from the Department of Social Services to pay for mental health services provided to CalWORKS clients.

The recommended level of revenues is slightly higher than the current year budgeted revenues. However, there are a significant number of changes within the various revenue accounts. Revenues derived from Medicare and private insurance are down significantly from the current year budgeted level due to reduced reimbursement rates. Additionally, two new revenue sources projected to bring a significantly higher level of revenue in the current year have not fully materialized. Fortunately, other revenues increases, including Medi-Cal and realignment revenues, will offset these shortfalls. Additionally, Mental Health will be allocated a larger share of the SB 855 - Medi-Cal Disproportionate Share Hospital provider funds because, as the census at General Hospital's acute care facility continues to decrease, Mental Health's inpatient days become a larger component of the overall patient days that are used to calculate the total amount of money the County will receive.

Finally, we are pleased to report that the Department's effort to increase funding for childrens' services has resulted in the continuation of augmented "system of care" funding in 1998-99. This additional funding paid for ten new positions added in the current year budget and recommended to be continued next year.

BOARD ADOPTED CHANGES

None.

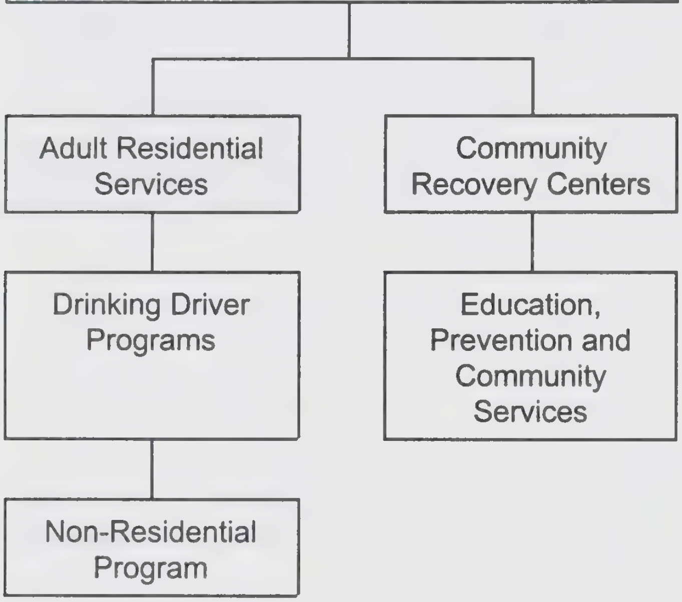
Fund: General Fund

Activity: Health

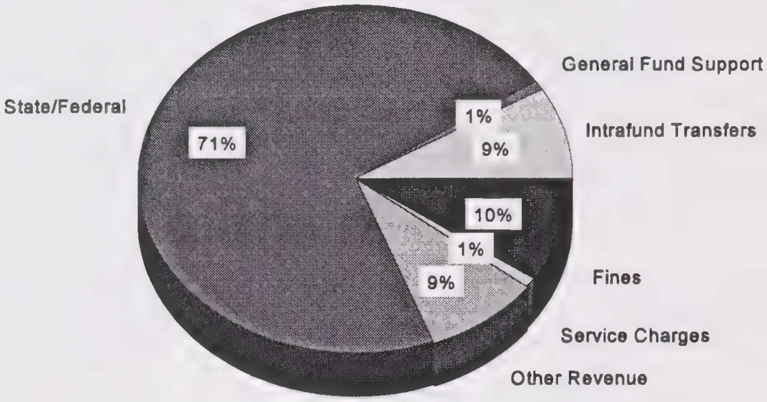
DRUG & ALCOHOL SERVICES

Budget Unit: 3075

ADOPTED BUDGET FY 1998-99	
Operating Cost	$2,766,987
Revenue/Intrafund Transfers	$2,739,085
General Fund Support	$27,902

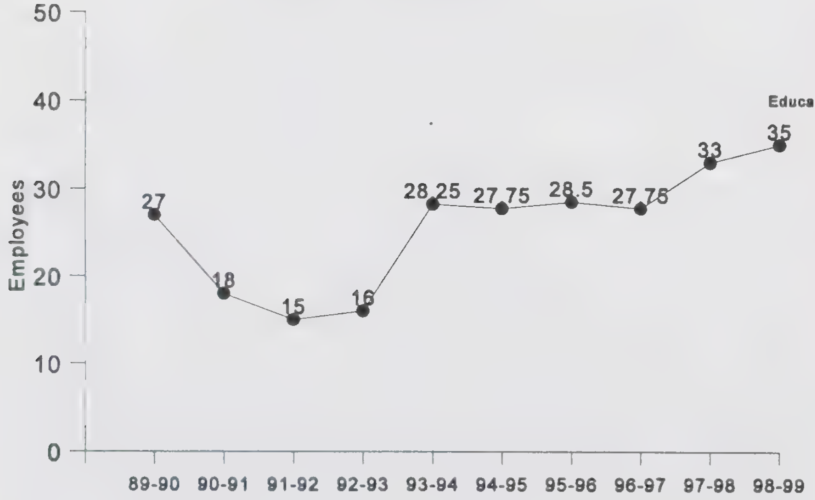

Adult Residential Services
Drinking Driver Programs
Non-Residential Program
Community Recovery Centers
Education, Prevention and Community Services

Source of Funds

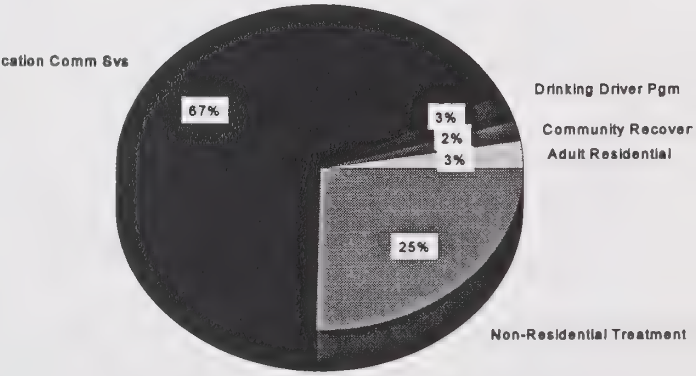


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 1,798,434	$ 1,964,507	$ 1,930,740	$ 1,930,740	$ 1,930,740
Services and Supplies	832,555	934,968	810,939	810,939	810,939
Other Charges	17,481	16,220	16,220	16,220	16,220
Fixed Assets	48,802	21,639	9,088	9,088	9,088
**Gross Expenditures	$ 2,697,272	$ 2,937,334	$ 2,766,987	$ 2,766,987	$ 2,766,987
Less Intrafund Transfers	84,562	133,172	238,320	238,320	238,320
Revenues	2,503,626	2,826,640	2,500,765	2,500,765	2,500,765
General Fund Support (G.F.S.)	$ 109,084	$ (22,478)	$ 27,902	$ 27,902	$ 27,902

MISSION STATEMENT

The mission of the San Luis Obispo County Drug and Alcohol Services is to promote prevention activities, provide assessment, recovery resources and treatment of all drug and alcohol related programs for individuals, families and communities of San Luis Obispo County.

By promoting education, advocacy and a cooperative community spirit, San Luis Obispo County Drug and Alcohol Services will assume a leading role in the prevention of alcohol and other drug related problems and in the improvement of our community's quality of life.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Adult Residential Services: The County contracts with non-profit organizations to provide recovery services for pregnant, parenting, and other women with alcohol and other drug-related problems; referrals to other residential services are given as appropriate. (Discretionary)

2. Community Recovery Centers: The Community Recovery Center is a community model program based on the principles of mutual aid and self-help and characterized by a sober and supportive peer environment. The Recovery Centers provide a forum and a meeting place for public policy discussions, school and youth centered activities, 12-step programs, volunteer services, information referral programs, outreach, drop-in and community awareness services. (Discretionary)

3. Drinking Driver Programs: Includes administrative support for Budget Unit 4040 - Drinking Driver Programs. (Discretionary)

4. Education, Prevention and Community Services: Includes basic information sharing, special women's programs, youth and school services, and community organizing. Provides information regarding alcohol and other drug program services and client counseling services to individuals for whom there is no open case record but who may achieve a more adaptive level of functioning through a limited or occasional contact. Services are provided at the County Jail, Juvenile Services Center, the Probation Department, the Homeless Shelter, various community organizations and the community at large through twice weekly walk-in assessment clinics. (Discretionary)

5. Non-residential Programs: Provides individual, couples, family and group counseling for those actively using alcohol or other drugs, or persons affected by those problems; provides structured treatment for both youth and adults; medical intervention for those individuals requiring detoxification. (Mandated/Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Adult Residential Services	$ 6,500	$ 77,000	$ 73,500	$ 3,500	$ (3,000)
Community Recovery Centers	1,330	45,500	45,500	0	(1,330)
Drinking Driver Support Pgms	0	72,270	72,270	0	0
Education, Prevention and Community Services	15,576	1,814,969	1,799,767	15,202	(374)
Non-Residential Treatment Pgms	5,696	757,248	748,048	9,200	3,504
Department Totals	$ 29,102	$ 2,766,987	$ 2,739,085	$ 27,902	$ (1,200)

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Adult Residential Services	0.50	0.25	-0.25
Community Recovery Centers	1.50	0.75	-0.75
Drinking Driver Support Pgms	1.50	2.00	0.50
Education, Prevention and Community Services	19.00	18.50	-0.50
Non-Residential Treatment Pgms	10.50	13.50	3.00
Department Totals	33.00	35.00	2.00

KEY PROGRAM OBJECTIVES

- Maintain a base of 1,000 high school students involved in the Friday Night Live program.
- Expand the number of contracts to provide school - based intervention services for both mono-lingual and bi-lingual populations.
- Define the implementation of Addiction Severity Index (ASI) outcome software for all treatment clients.
- Provide primary health screening and referral and job readiness evaluation for all individuals seeking treatment services.
- Provide home-based detoxification services to 100 clients.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Number of local teens who will participate in Friday Night Live drug-free events	1,500
Number of public prevention events the department will sponsor to increase awareness of the health risks of drug and alcohol use	4
Number of clients who will receive treatment services for dual diagnoses of mental health and substance abuse	50
Percentage of youth referred who will successfully complete the Youth Screening Program (SAS-Y)	70%
Percentage of enrollees who will success fully complete the Home-detox Program	50%
Percentage of drug and alcohol services clients who will be referred for health screening job readiness	100%
Percentage of treatment clients who will demonstrate measurable improvement using the ASI outcome assessment	100%

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
A	Network PC	4	$ 2,272	$ 9,088
	Department Totals			$ 9,088

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Expenditures for Drug and Alcohol Services are about 7% lower than the 1997-98 adopted budget. The budget reflects the elimination of two major grants. Funding for the Center for Substance Abuse Prevention (CSAP) and the Office of Traffic Safety (OTS) programs is scheduled to end in October 1998. It is possible that the CSAP grant may be extended for one additional year and, if that happens, we will return to the Board mid-year with the appropriate budget adjustments. The loss of these two funding sources is partially mitigated by new revenue available for drug-free school programs and services provided to CalWORKS clients.

Salary and benefit accounts have increased about 2%, reflecting merit and prevailing wage increases for staff. The budget also reflects the conversion of some temporary help positions to 2.0 permanent therapist positions. The duties performed by these positions have evolved into a continuous workload and the cost of the positions is offset by various revenue sources. A number of contract staff associated with the CSAP and OTS programs will be eliminated in conjunction with the loss of those revenue sources.

The services and supplies accounts are recommended to decrease by about 5% compared to the 1997-98 budget. Elimination of CSAP and OTS grant funded expenses account for the overall decline. The recommended level of funding will allow the department to add a full-time Department Automation Specialist (organizationally located in the Information Services Division) to support automated programs for tracking and assessing client needs. The budget continues funding for the Americorp volunteer program and money for the Lifesteps program to provide services for pregnant and parenting women with substance abuse problems. The recommended budget also provides funds for the department's share of debt service payments on the Walnut Plaza health facility in Paso Robles. The Health Agency would like to "co-locate" public health, mental health and drug/alcohol services in that facility beginning in 1998-99.

Funding in the "other charges" accounts reflects debt service payments for the Atascadero facility. Money will be transferred from this budget as well as the Drinking Driver Program to budget unit 4901 - Debt Service to make principal and interest payments.

Recommended funding for the fixed assets account will allow the department to purchase four additional PC systems for therapy staff.

Reimbursements include funding from the Health Agency for Aids Grant and Teen Pregnancy Challenge Grant services. Additionally, Social Services will transfer about $170,000 to this budget to pay for a portion of the Lifesteps contract and to offset the cost of substance abuse treatment services provided to CalWORKS participants.

Recommended revenues are based on a combination of state and federal funds, reimbursement for client services and money from two different trust funds that were set up to receive a portion of fines generated from drunk-driving convictions. The two trust funds are utilized to meet the County's required match for the state's base allocation for alcohol programs. Historically, the Board has approved a level of funding from these trust funds above the amount which would be required to match state funds. This has allowed the department to provide enhanced services to the community. At the department's request, funding from the two trust funds will increase from about $243,000 to $266,000 next year. The trust fund balance is projected to be about $400,000. It is anticipated that some portion of trust fund balance will be used to pay for remodeling expenses at the Walnut Plaza facility.

BOARD ADOPTED CHANGES

None.

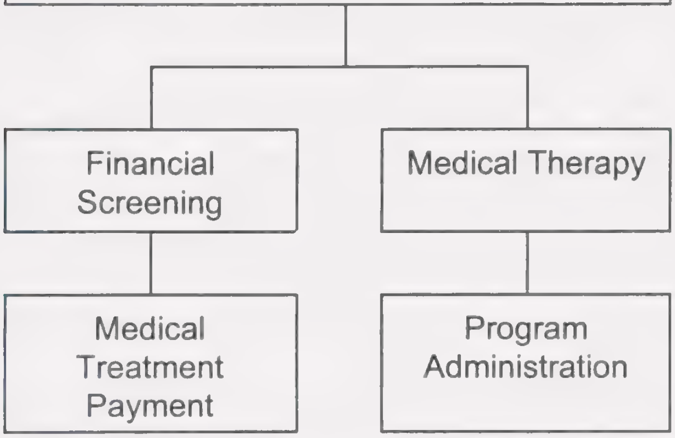
Fund: General Fund

CALIF CHILDRENS SERVICES

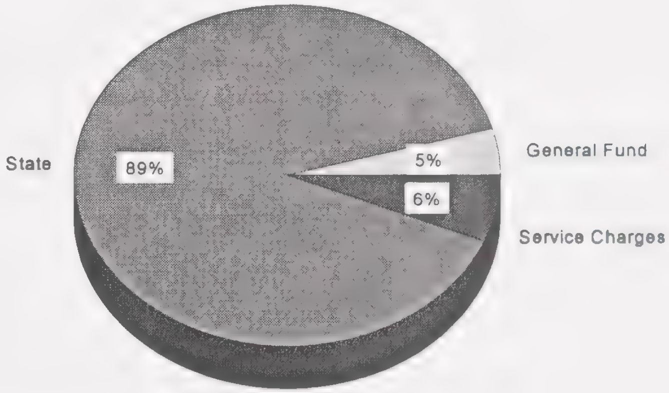
Budget Unit: 3320

Activity: Crippled Childrens Services

ADOPTED BUDGET FY 1998-99	
Operating Cost	$1,191,074
Revenue/Intrafund Transfers	$1,134,834
General Fund Support	$56,240

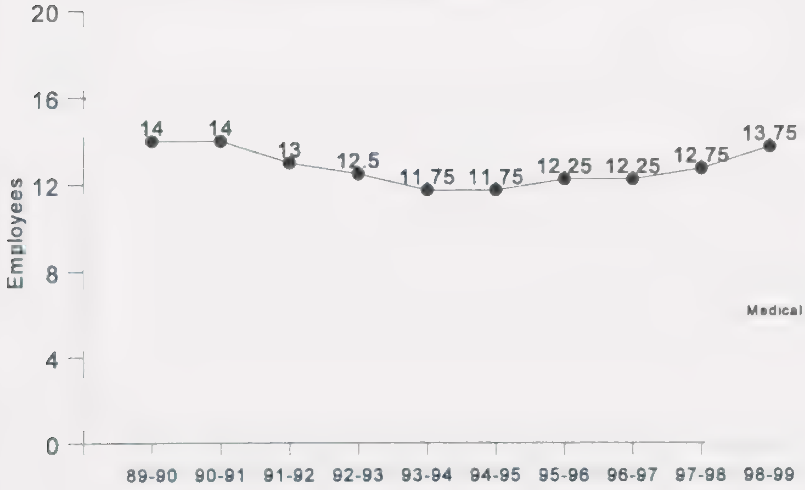

Financial Screening
Medical Therapy
Medical Treatment Payment
Program Administration

Source of Funds

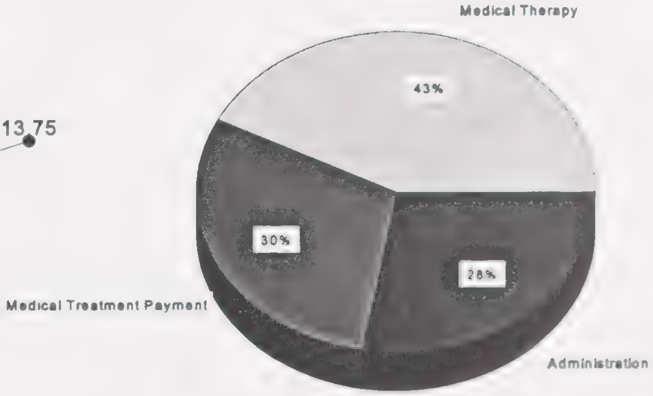


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 563,423	$ 663,002	$ 702,246	$ 702,246	$ 702,246
Services and Supplies	379,392	453,674	484,685	482,231	482,231
Other Charges	0	0	0	0	0
Fixed Assets	5,896	17,485	6,597	6,597	6,597
**Gross Expenditures	$ 948,711	$ 1,134,161	$ 1,193,528	$ 1,191,074	$ 1,191,074
Less Intrafund Transfers	0	40,767	0	0	0
Revenues	950,055	1,042,139	1,131,827	1,134,834	1,134,834
General Fund Support (G.F.S.)	$ (1,344)	$ 51,255	$ 61,701	$ 56,240	$ 56,240

MISSION STATEMENT

Meeting the needs of San Luis Obispo County's children through diagnosis and treatment of handicapping conditions and comprehensive case management of medical problems.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Financial Screening: Includes financial screening, screening new and existing cases for medical and financial eligibility and reporting. (Mandated/Discretionary)
2. Medical Therapy: Includes administering physical and occupational therapy, record keeping and filing reports. (Mandated/Discretionary)
3. Medical Treatment Payment: Includes fee checking, follow-up of health insurance payments, quarterly reports, posting and processing claims for payment. (Mandated/Discretionary)
4. Program Administration: Includes issuing authorization for diagnosis and treatment of patients, set up special treatment clinics, attend clinics, communicate with providers of care, patient families, schools and other agencies involved in providing care. (Mandated/Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Financial Screening	$ 22,614	$ 0	$ 0	$ 0	$ (22,614)
Medical Therapy	5,000	508,927	486,454	22,473	17,473
Medical Treatment Payment	6,011	354,220	336,908	17,312	11,301
Program Administration	22,615	327,927	311,472	16,455	(6,160)
Department Totals	$ 56,240	$ 1,191,074	$ 1,134,834	$ 56,240	$ 0

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Financial Screening	2.50	0.00	-2.50
Medical Therapy	7.25	8.25	1.00
Medical Treatment Payment	0.00	0.00	0.00
Program Administration	3.00	5.50	2.50
Department Totals	12.75	13.75	1.00

KEY PROGRAM OBJECTIVES

- Identify children with potentially handicapping conditions who meet CCS medical eligibility requirements and arrange for diagnostic evaluations.
- Determine medical, financial, and residential eligibility for children who need treatment and process CCS applications according to CCS regulations and time lines.
- Provide intensive medical case management for Medi-Cal clients who meet the high risk criteria.
- Coordinate case management of clients with Sierra Vista NICU, Tri-Counties Regional Center, county schools, Early Start, and CCS special centers.
- Provide physical and occupational therapy for children with CCS eligible conditions who are referred to the Medical Therapy Program by a medical provider.
- Sponsor and coordinate special clinics for cardiology, orthopedic, and pulmonary problems.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Maintain the percentage of CCS clients receiving MediCal funding	60%
Percentage of high risk infants whose care is coordinated with Sierra Vista's NICU (Neo-natal Intensive Care Unit)	100%
Maximum number of days within which medical eligibility of children referred to CCS will be determined	5

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
A	Network PC	3	$ 2,199	$ 6,597
	Department Totals			$ 6,597

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Recommended expenditures for the California Children's Services (CCS) Program are about 8% higher than the 1997-98 adopted budget. The budget provides funding for existing staff salaries as well as expected merit increases and cost of living adjustments that may be approved next year. In addition, one new clerical position is recommended in order to comply with the state's standards for clerical support provided to therapists. The cost of the new position is entirely offset by a combination of State CCS and Health realignment revenues.

Services and supplies accounts are recommended to increase by about 7%, reflecting increased payments to providers of children's medical services.

The recommendation for fixed assets will allow the department to purchase three network workstations needed to access the state's new case management system beginning in 1999.

This CCS program is funded from a combination of state and county funds. State CCS revenues are projected to increase by 8% next year and realignment funds are recommended to increase by about 4% compared to the current year budgeted amount.

BOARD ADOPTED CHANGES

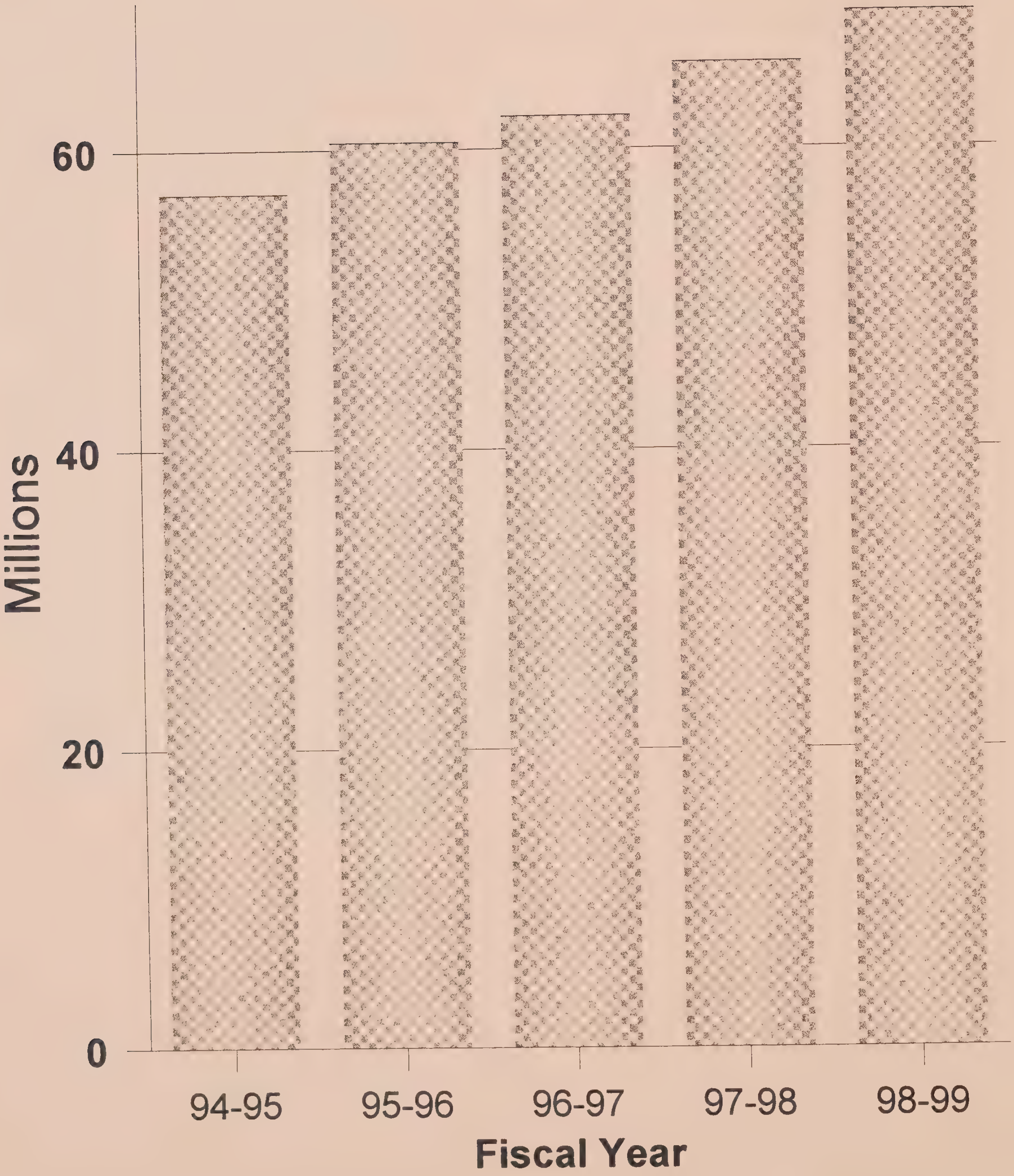
None.

Public Assistance

Boards, Commissions, Community Projects
Social Services Administration
Aid to Families with Dependent Children
Aid to Families with Dependent Children - Unemployed
Aid to Children - Foster Care
Medical Assistance Programs
Law Enforcement Medical Care
County Medical Services Program
Emergency Medical Services Fund
California Healthcare Indigents Program
General Relief
Veterans Services

Public Assistance

5 Year Budget History



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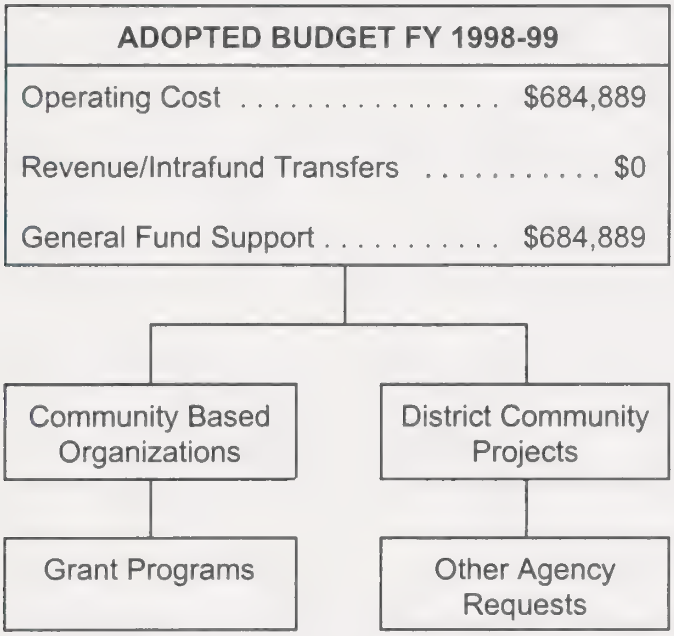
Fund: General Fund

Activity: Other Assistance

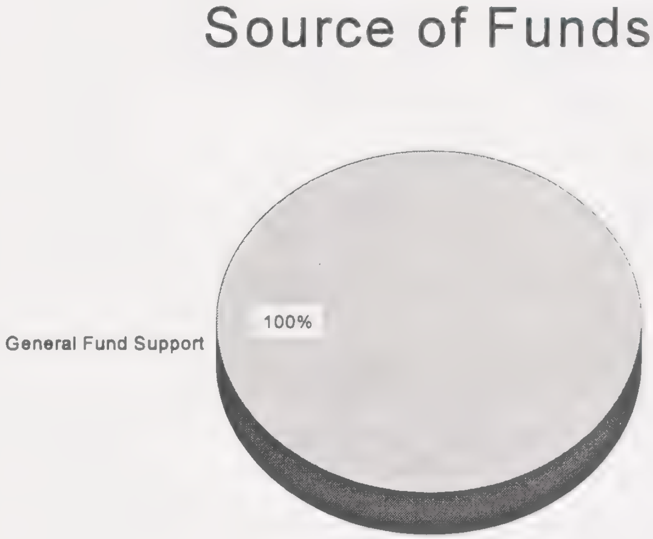
BOARDS, COMMISSION, COMMUNITY PROJECTS

Budget Unit: 2080



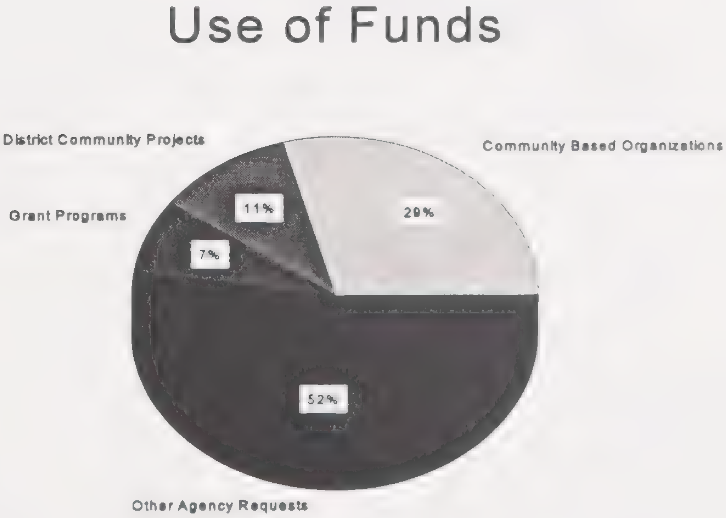
ADOPTED BUDGET FY 1998-99	
Operating Cost	$684,889
Revenue/Intrafund Transfers	$0
General Fund Support	$684,889

Community Based Organizations
District Community Projects
Grant Programs
Other Agency Requests



Source of Funds

No Staff In This Budget Unit



Use of Funds

Public Assistance

Budget Unit: 2080

Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	428,718	503,282	770,785	483,624	684,889
Other Charges	20,550	46,569	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 449,268	$ 549,851	$ 770,785	$ 483,624	$ 684,889
Less Intrafund Transfers	0	0	0	0	0
Revenues	578	46	0	0	0
General Fund Support (G.F.S.)	$ 448,690	$ 549,805	$ 770,785	$ 483,624	$ 684,889

PURPOSE

To fund, with General Fund dollars, programs and projects that provide services to the County in the health and human services and general government areas.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Community Based Organizations: To fund programs and organizations that provide health and human services to the County which are not provided by county departments, and to provide local funds for community projects. (Discretionary)

2. District Community Projects: To fund individual projects within each of the supervisorial districts of the Board of Supervisors. (Discretionary)

3. Grant Programs: To fund visitors' services and environmental projects. (Discretionary)

4. Other Agency Requests: To fund programs and organizations that are outside of the health and human services area. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Community Based Organizations	$ 170,005	$ 200,000	$ 0	$ 200,000	$ 29,995
District Community Projects	75,000	75,000	0	75,000	0
Grant Programs	207,019	50,600	0	50,600	(156,419)
Other Agency Requests	50,600	359,289	0	359,289	308,689
Department Totals	$ 502,624	$ 684,889	$ 0	$ 684,889	$ 182,265

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This budget was created in 1987-88 as a result of the termination of the Federal Revenue Sharing Program and the decision to continue funding for specific programs and projects with General Fund monies. The 1997-98 recommended appropriation for this budget provides for a continuation of district community projects funds at the current year's level, funding for various community programs, other agency requests, and grant programs. The overall recommended funding level is slightly lower than the current year. This is because the Zoological Society of San Luis Obispo County has not requested funding for 1998-99. The chart below provides a listing of all projects funded in 1997-98, requests for 1998-99, and recommended funding for 1998-99.

ORGANIZATION / PROJECT	1997-98 BUDGET	1998-99 REQUEST	1998-99 RECOMMENDATION	1998-99 ADOPTED
COMMUNITY PROJECTS				
District 1 Community Projects	$ 15,000 + carryover	$ 15,000 + carryover	$ 15,000 + carryover	$ 15,000 + carryover
District 2 Community Projects	15,000 + carryover	15,000 + carryover	15,000 + carryover	15,000 + carryover
District 3 Community Projects	15,000 + carryover	15,000 + carryover	15,000 + carryover	15,000 + carryover
District 4 Community Projects	15,000 + carryover	15,000 + carryover	15,000 + carryover	15,000 + carryover
District 5 Community Projects	15,000 + carryover	15,000 + carryover	15,000 + carryover	15,000 + carryover
Total Community Projects	$ 75,000	$ 75,000	$ 75,000	$ 75,000

COMMUNITY-BASED ORGANIZATIONS

	1997-98 BUDGET	1998-99 REQUEST	1998-99 RECOMMENDATION	1998-99 ADOPTED
AIDS Support Network	$ 11,798	$ 17,000	$ 10,725	$ 12,618
American Red Cross	3,630	6,000	3,500	4,118
Arthritis Foundation	0	3,500	0	0
Assistance League of San Luis Obispo County	0	15,900	2,000	2,353
Atascadero Loaves and Fishes	2,750	3,000	3,000	3,529
Caring Callers-Community Based In-Home Visiting Frail and Isolated Seniors	3,135	3,250	2,500	2,941
Casa Solana, Inc.	1,664	3,850	1,664	1,958
Conflict Resolution of the Central Coast	0	6,000	0	0
Easter Seal Society-Care & Treatment Program	3,025	5,000	3,000	3,529
EOC "40 Wonderful"	3,630	4,000	3,630	4,271
EOC-Senior Health Program	16,940	18,750	16,000	18,820

Family Services Center	12,100	13,750	13,503	15,886
Five Cities Meals on Wheels-Delivery Hot Meals	2,200	4,000	1,000	1,176
Food Bank-Food Distribution	0	35,000	2,500	2,941
Health Insurance Counseling and Advocacy Program (HICAP)	1,100	1,000	1,000	1,176
Hotline of San Luis Obispo County-24-Hour Crisis Intervention Services	6,050	6,665	6,050	7,118
Lifespan Services Network - Ad Care	13,310	13,500	10,000	11,765
Lifespan Services Network -Extended Family	0	3,900	0	0
Lifespan Services Network Retired Senior Volunteer Program	9,075	9,250	9,250	10,883
Lifespan Services Network - Volunteer Action Center	0	2,000	2,000	2,353
Literacy Council	0	8,000	2,000	2,353
Long-Term Care Ombudsman Services-Placement for Long-Term Care Residents	12,100	15,750	11,000	12,941
North County Women's Shelter/Center	9,350	15,000	9,350	11,000
Rape Crisis-Sexual Assault Counseling	15,730	15,730	15,730	18,504
SLO Child Development Center	15,950	15,950	15,950	18,763
SLO CO Access	0	5,270	0	0
SLO Legal Alternatives Corp.	2,200	2,500	2,200	2,588
Senior Nutrition Program	12,100	12,750	12,100	14,236
Senior Peer Counseling	1,650	1,800	1,650	1,941
Voices For Children	1,815	15,000	0	0
Women's Shelter Program	8,703	11,000	8,703	10239
Total Community Based Organizations	$ 170,005	$ 294,065	$ 170,005	$ 200,000

OTHER AGENCIES REQUEST	1997-98 BUDGET	1998-99 REQUEST	1998-99 RECOMMENDATION	1998-99 ADOPTED
Central Coast Commission for Senior Citizens-Area Agency on Aging	$ 26,019	$ 26,019	$ 26,019	$ 26,019
Economic Vitality Corporation	25,000	25,000	25,000	100,000
EOC Homeless Programs	0	102,601	0	0

Grover Beach Skate Park	0	0	0	30,000
San Luis Obispo Visitors & Conference Bureau	104,500	150,000	104,500	110,770
San Luis Obispo County Arts Council	30,000	30,000	30,000	30,000
South County Performing Arts Center	0	0	0	25,000
State Fair Exhibit	1,500	1,500	1,500	1,500
Wasbe Organization Committee	0	15,000	0	15,000
Zoological Society of San Luis Obispo County	20,000	0	0	20,000
Total Other Agencies Request	$ 207,019	$ 350,120	$ 187,019	$ 358,289

GRANT PROGRAMS	1997-98 BUDGET	1998-99 REQUEST	1998-99 RECOMMENDATION	1998-99 ADOPTED
Visitors' Services	$ 40,600	$ 40,600	$ 40,600	$ 40,600
Environmental Programs	10,000	10,000	10,000	10,000
Total Grant Programs	50,600	50,600	50,600	50,600
Legal Notices	0	1,000	1,000	1,000
Total Community Projects, Community Based Organizations, Other Agencies Request, Grant Programs and Legal Notices.	$ 502,624	$ 770,785	$ 483,624	$ 684,889

The recommended level of funding for individual Supervisor's district community project funds will provide $15,000 in new funds for each district in 1998-99. As has occurred since 1993-94, Supervisors' year-end fund balances will be encumbered, rather than re-appropriated. Therefore, the $15,000 per district in new money will be augmented by funds that remain at the end of the fiscal year.

Total funding for community-based organizations is recommended at the 1997-98 level. As in prior years, a review panel was formed to evaluate applications from these organizations for grant funding. This panel, made up of representatives from Social Services, the Area Agency on Aging, the City of San Luis Obispo Housing Authority, the City of San Luis Obispo and the Administrative Office, made recommendations for funding based upon available financing and the following criteria:

1. The organization provides a legally mandated service which is not provided by the County through an existing county department.
2. County funds will be utilized as a required local match for substantial state or federal funds.
3. The organization's program is extensively utilized by county departments.
4. The project addresses a service which is necessary to an individual's life, safety and self-sufficiency.
5. The organizations' program provides a needed service that is beneficial to a number of county residents and is compatible with the county's goals and objectives. Emphasis is placed on funding for agencies providing a service not otherwise available in the County.

6. The organization demonstrates attempts to secure funding from a variety of sources. The organization's ability and attempts to secure funding from a variety of sources (e.g., local, regional or national) will be evaluated as a funding criteria. In addition, the overall need for funding to support the program will be evaluated.

7. Past performance and history of the organization are considered in order to assess the agency's prospects for achieving its goals and objectives. Agencies should also demonstrate a high level of cooperation with existing related programs and other community resources.

8. Applicant agencies must offer their services to all residents of the County regardless of race, religion, ethnic background, mental or physical handicap or other socioeconomic factors.

9. If there are other funds (i.e: H.U.D., A.A.A. funds) available to the agency, does the agency qualify and receive those funds. If not, why not?

10. Because of limited community based organization funds, funds will be given only to community based organizations not already receiving county funds, i.e: community projects, other financial support, etc.

In addition to funding for community-based organizations, funding is again recommended for the Area Agency on Aging (AAA) in accordance with that organization's mandate to obtain matching funds from local governments. Funding for the Economic Vitality Corporation (EVC) is recommended at the requested level. This is the third and final year of a three year funding request. Recommended funding for the San Luis Obispo Visitors and Conference Bureau (VCB) is at the same level as the current year.

In compliance with Board direction, recommended funding for the San Luis Obispo County Art's Council is also at the current year's level. The recommendation includes a continuation of $1,500 in funding for the County's State Fair Exhibit. The 1998 State Fair Exhibit will again be a cooperative effort between several community groups.

Two new requests, one from the World Association for Symphonic Bands and Ensembles (WASBE) committee and one from the Economic Opportunity Commission for homeless services, are not recommended for funding.

In 1991-92 your Board established funds for a Visitors Services Grant Program and an Environmental Grant Program. These programs are recommended for funding at the same level as the current year, $40,600 and $10,000 respectively.

BOARD ADOPTED CHANGES

The Board increased Community Based Organization funding to total $200,000. The increases to be spread proportionally to each agencies' recommended funding level. The Economic Vitality Corporation was allocated $100,000. The Grover Beach Skate Park received $30,000. The San Luis Obispo County Visitors and Conference Bureau's allocation was increased by 6 percent to $110,770. The South County Performing Arts Center received $25,000. The WASBE Organizing Committee was given $15,000 and the Zoological Society of San Luis Obispo County received $20,000. Overall the budget unit was increased by $210,265 over the County Administrator's recommendation.

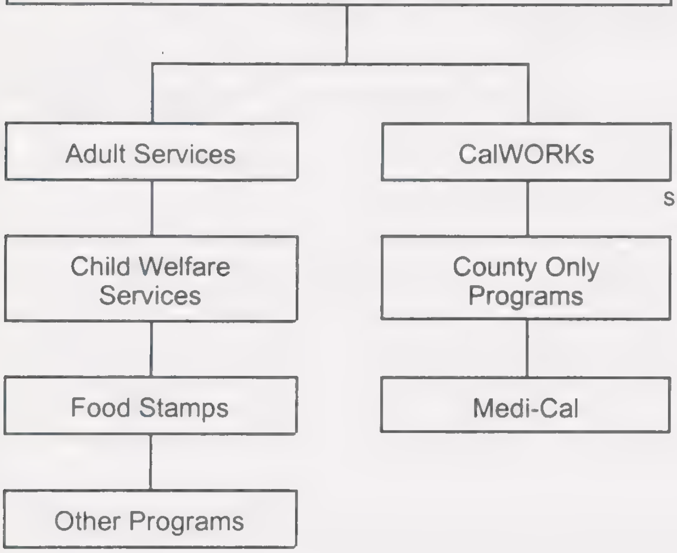
Fund: General Fund

SOCIAL SERVICES ADMINISTRATION

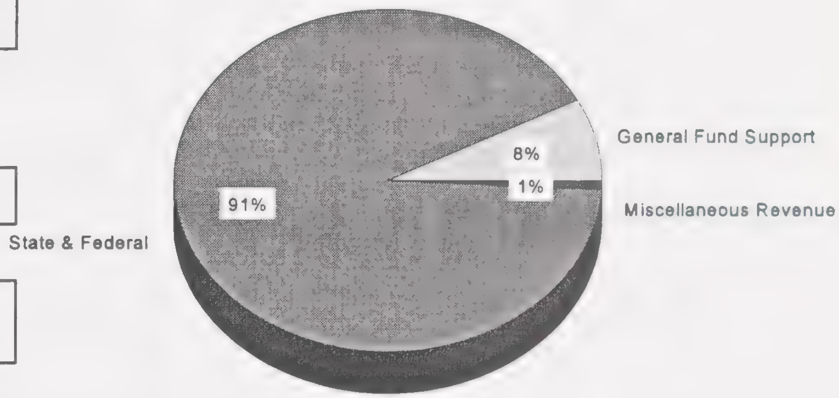
Budget Unit: 3200

Activity: Administration

ADOPTED BUDGET FY 1998-99	
Operating Cost	$29,414,408
Revenue/Intrafund Transfers	$27,066,812
General Fund Support	$2,347,596

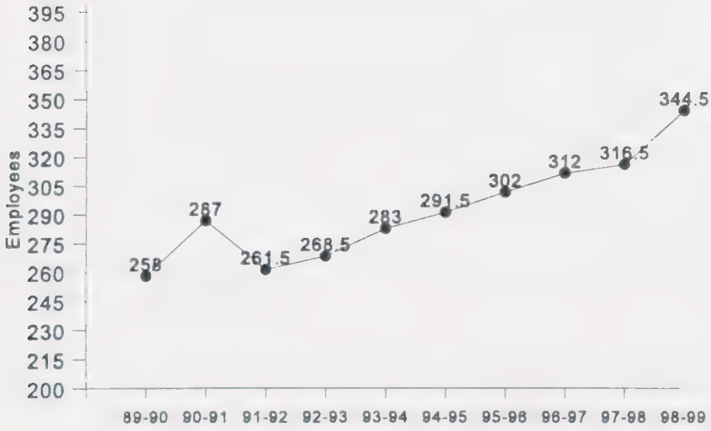

Adult Services
CalWORKs
Child Welfare Services
County Only Programs
Food Stamps
Medi-Cal
Other Programs

Source of Funds

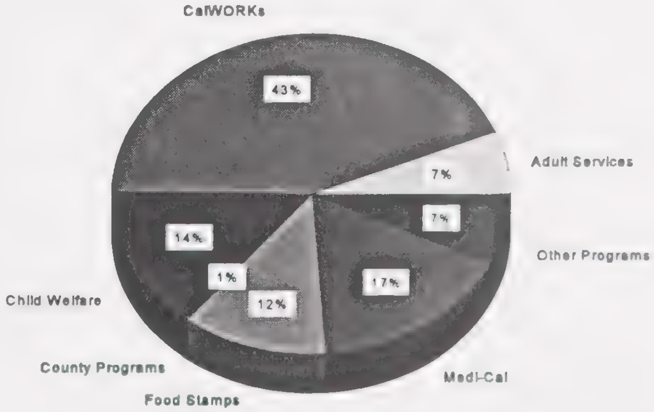


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 13,228,530	$ 14,584,450	$ 16,877,395	$ 16,776,329	$ 16,776,329
Services and Supplies	6,199,062	6,981,387	12,321,535	10,605,165	10,605,165
Other Charges	621,282	635,271	620,455	672,955	672,955
Fixed Assets	190,118	153,399	555,819	1,359,959	1,359,959
**Gross Expenditures	$ 20,238,992	$ 22,354,507	$ 30,375,204	$ 29,414,408	$ 29,414,408
Less Intrafund Transfers	74,393	119,843	110,000	110,000	110,000
Revenues	17,571,242	20,108,583	27,671,847	26,956,812	26,956,812
General Fund Support (G.F.S.)	$ 2,593,357	$ 2,126,081	$ 2,593,357	$ 2,347,596	$ 2,347,596

MISSION STATEMENT

The mission of the San Luis Obispo County Department of Social Services is to improve the well-being of people in our community through services that promote partnerships, protect children and adults, and focus on personal responsibility, employment and self-reliance.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Adult Services: Provides protective services to vulnerable adults; authorizes the provision of homemaker/chore services for aged and/or disabled persons so they may remain in their homes. (Mandated/Discretionary)

2. CalWORKs: Provides cash assistance to eligible families on a time limited basis, encourages employment and self sufficiency, and requires participants to engage in work related activities for a required number of hours. (Mandated/Discretionary)

3. Child Welfare Services: Provides protective services to vulnerable children; licenses foster care homes; places and supervises children; develops plans and services so that children may remain or be reunited with the family. (Mandated/Discretionary)

4. County Only Programs: Includes programs that are fully funded by the County, such as the administrative costs associated with the General Relief Program and Conservatorship Program. (Mandated/Discretionary)

5. Food Stamps: Provides increased food purchasing ability to low income households. (Mandated/Discretionary)

6. Medi-Cal: Provides financial assistance for health care services including medical services, social services, devices, prescription drugs and any other medical care as authorized to eligible persons. (Mandated/Discretionary)

7. Other Programs: Various services programs provided by the Department including Adoptions, Independent Living Skills Program, Food Stamp Employment Training, Children's Trust Funds, Foster Care, Parent Support Center, Children's Services Network Coordinator. (Mandated/Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Adoptions	$ (18,421)	$ 0	$ 0	$ 0	$ 18,421
Adult Protective Services	123,467	0	0	0	(123,467)
Adult Services	0	1,906,914	1,599,573	307,341	307,341
CalWORKs	0	12,665,187	12,224,146	441,041	441,041
Cash Assistance	744,502	0	0	0	(744,502)
Child Protective Services	442,669	0	0	0	(442,669)
Child Welfare Services	0	4,197,136	3,756,228	440,908	440,908
County Only Programs	0	166,274	0	166,274	166,274
Employment and Training	141,882	0	0	0	(141,882)
Food Stamps	0	3,405,747	2,952,324	453,423	494,115
Homeless Coordinator/ Rep. Payee Case Mgt Serv.	58,998	0	0	0	(58,998)
In-Home Support Services	932,021	0	0	0	(932,021)
Medi-cal	0	4,916,812	4,916,812	0	0
MediCal Assistance	(188,329)	0	0	0	188,329
Non-Assistance Food Stamps	115,613	0	0	0	(115,613)
Other Programs	0	2,046,338	1,507,729	538,609	538,609
TCC & SCC CHILD CARE	(4,806)	0	0	0	4,806
Department Totals	$ 2,347,596	$ 29,304,408	$ 26,956,812	$ 2,347,596	$ 40,692

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Adoptions	6.50	0.00	-6.50
Adult Protective Services	12.25	0.00	-12.25
Adult Services	0.00	22.50	22.50
CalWORKs	0.00	150.00	150.00

Cash Assistance	117.00	0.00	-117.00
Child Protective Services	60.25	0.00	-60.25
Child Welfare Services	0.00	49.00	49.00
County Only Programs	0.00	2.00	2.00
Employment and Training	17.00	0.00	-17.00
Food Stamps	0.00	40.00	40.00
Homeless Coordinator/ Rep. Payee Case Mgt Serv.	1.50	0.00	-1.50
In-Home Support Services	0.00	0.00	0.00
Medi-cal	0.00	57.00	57.00
MediCal Assistance	83.25	0.00	-83.25
Non-Assistance Food Stamps	18.75	0.00	-18.75
Other Programs	0.00	24.00	24.00
TCC & SCC CHILD CARE	0.00	0.00	0.00
Department Totals	316.50	344.50	28.00

KEY PROGRAM OBJECTIVES

Adult Services

- Provide protective services to vulnerable adults (aged and/or disabled) so that they may remain in their homes.

CalWORKs

- Assist families with attaining jobs that will allow for self sufficiency.
- Assist families with retaining jobs that will allow for self sufficiency.

Child Welfare Services

- Provide protective services to insure the safety and well being of vulnerable children residing in the County.
- Provide permanent, safe, and healthy homes to children that are unable to be reunited with their birth parents.

Food Stamps

- Process food stamp applications efficiently.

Medi-Cal

- Insure that individuals eligible for Medi-Cal receive the benefits they're entitled to.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Divert 20% of all new potential CalWORKs applicants from receiving ongoing assistance.	20%
Employ 975 CalWORKs participants a minimum of 26 hours per week (per State target).	975
Reduce new CalWORKs applicants from 3,000 to 2,400.	2,400
Process 90% of food stamp applications within thirty days.	90%
Determine ongoing eligibilty for 95% of Medi-Cal cases within 60 days.	95%
Conduct 95% of State mandated visits to children in foster care placements.	95%
Increase the in-person response rate for Child Welfare Services emergency referrals to 75%	75%
Increase the in-person response rate for adult services emergency referrals to 90	90%
Place 79 children in adoptive homes	79

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
A	Advanced PCs	2	$ 6,600	$ 13,200
R	Cargo Van	1	20,900	20,900
A	Closed Circ. Security System	1	2,600	2,600
R	Compact Sedan	4	13,500	54,000
A	Compact Sedans	3	13,500	40,500
A	Copier	10	10,000	100,000
A	Data line router & hubs	5	7,628	38,140
A	Heavy Duty Shredders	4	3,000	12,000
A	Laser Printer	1	2,619	2,619
A	Notebook PC	2	3,000	6,000
A	Regional Network Servers	5	14,000	70,000
	Department Totals			$ 359,959

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Recommended funding for the Social Services Department is significantly higher for 1998-99, but will not require any additional General Fund support. The increase is almost all attributable to the CalWORKs Program. This Program was implemented in March of 1998 and replaces the Aid to Families with Dependent Care - Family Group (AFDC-FG) and Unemployed (AFDC-U) Programs. Under CalWORKs, the role of the Department of Social Services has shifted considerably. Recipients of cash assistance from the County are now subject to work requirements and lifetime limits for aid (5 years). Consequently, the Department's focus is now on assisting CalWORKs participants **with getting and keeping jobs** that will allow them to reach self-sufficiency. Our County must employ (in some type of work activity) approximately 975 of our CalWORKs participants a minimum of twenty-six hours a week to meet our State targets or face financial penalties. "Gearing up" to meet these employment targets accounts for the majority of the increase to this budget.

The salaries and benefits accounts have increased 16%, and include funding sufficient to add the following eighteen new positions:

CalWORKs - 11.5 New Positions

- 3 Eligibility Technicians and 1 Supervising Eligibility Technician to meet the staffing needs of the CalWORKs Program. These positions will be spread across the regional offices.

- 2.5 Senior Typist Clerks to meet the Department's increased clerical needs due to the CalWORKs Program. These positions will be spread across the regional offices.

- 4 Community Services Aide positions to assist Eligibility Technicians with less complex tasks so they are freed up to assist CalWORKs clients. These positions will be spread across the regional offices.

- 1 Program Specialist to provide training to CalWORKs employees on all the new CalWORKs regulations being put in place daily by the State and Federal Governments.

It is important to emphasize that many of our surrounding counties are adding between 20 and 80 new staff members to implement their CalWORKs Programs. Our County, however, is taking a more cautious approach. Rather than add a multitude of permanent staff in this first experimental year, we are proposing to hire only the minimum staffing necessary to implement a regionalized, community based CalWORKs Program. We will then rely on a combination of temporary staff and outside contractors to smooth the "ups and downs" in the Department's workload over the next year and help assess the Department's longer term CalWORKs staffing needs.

Child Welfare Services (CWS) - 6 New Positions

- 2 Social Workers, 2 Community Service Aides, and 2 Senior Typist Clerk positions so the Department can increase the number of in-person responses to CWS emergency referrals to 75% (as set out in their key performance indicators).

Adult Services - .5 New Positions

- ½ time Social Worker position so the Department can increase the number of in-person responses to Adult Services emergency referrals to 90% (as set out in their key performance indicators).

Recommended funding for the services and supplies accounts is significantly higher for 1998-99. Again, CalWORKs is the primary driver behind this increase. Nearly $3.2 million dollars has been added to the budget to provide child care services, transportation, vocational training, substance abuse treatment, etc., to help CalWORKs participants get and keep jobs. Additionally, over $500,000 has been included to purchase computers, computer supplies, training equipment, office equipment, office furniture, etc. to assist with CalWORKs implementation.

The Fixed Assets accounts include $1.36 million dollars. Of the $1.36 million, approximately $360,000 is for equipment needs such as: new and replacement vehicles, replacement copiers, computer and communication equipment. The balance of the dollars, $1 million, has been earmarked for capital projects to remodel our office facilities to meet the specialized program needs of CalWORKs. As an example, in order to facilitate training of CalWORKs participants, the Department is in need of more classroom type facilities. The Department recently secured the services of a local space planning consultant to program and design the office facilities. Once this work is done (sometime this summer), we will return to the Board requesting approval to carry out these projects.

Recommended revenues are significantly higher for 1998-99. Additional State and Federal dollars for CalWORKs accounts for nearly all of the increase. The CalWORKs Maintenance of Effort (MOE) is just under $1 million dollars. For every dollar we expend over the MOE, the County has, roughly, a 7.6% share of cost. No additional General Fund support is necessary to fund the 1998-99 budget. However, reliance on realignment revenues earmarked for welfare services has increased by $680,000.

The Department has revised its Service Programs to better reflect programs carried out by Social Services. This change accounts for the significant spending and staffing pattern fluctuations in the "Costs by Program" and "Staffing by Program" sections of this budget.

BOARD ADOPTED CHANGES

None.

Fund: General Fund

AID TO FAMILIES W/DEP. CHILDREN

Budget Unit: 3230

Activity: Aid Programs

Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	0	0	0	0
Other Charges	16,463,830	7,124,047	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 16,463,830	$ 7,124,047	$ 0	$ 0	$ 0
Less Intrafund Transfers	0	0	0	0	0
Revenues	15,762,106	7,325,510	0	0	0
General Fund Support (G.F.S.)	$ 701,724	$ (201,463)	$ 0	$ 0	$ 0

PURPOSE

To provide financial assistance to needy eligible families with dependent children who are deprived of one or both parents because of death, incapacitation, or continued absence.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Aid to Families With Dependent Children: To provide necessary financial assistance to all eligible persons and families who make application for benefits. (Mandated)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Aid to Families with Dependent Children	$ 314,822	$ 0	$ 0	$ 0	$ (314,822)
Department Totals	$ 314,822	$ 0	$ 0	$ 0	$ (314,822)

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

In March of 1998, Department of Social Services began implementation of the CalWORKs Program. This program replaces the Aid to Families with Dependent Children - Family Group (AFDC-FG) and Unemployed (AFDC-U) programs. Consequently, both of these budget units has been eliminated. Assistance payments for CalWORKs participants can now be found in Budget Unit 3250 - CalWORKs.

BOARD ADOPTED CHANGES

None.

Fund: General Fund

Activity: Aid Programs

AFDC - UNEMPLOYED

Budget Unit: 3235

Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	0	0	0	0
Other Charges	3,122,116	1,072,857	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 3,122,116	$ 1,072,857	$ 0	$ 0	$ 0
Less Intrafund Transfers	0	0	0	0	0
Revenues	2,786,247	1,401,616	0	0	0
General Fund Support (G.F.S.)	$ 335,869	$ (328,759)	$ 0	$ 0	$ 0

PURPOSE

To provide financial assistance to needy eligible families with dependent children who are deprived of parental support because of unemployment.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Aid to Families with Dependent Children - Unemployed: To provide necessary financial assistance to all eligible persons and families who make application for benefits. (Mandated)

COSTS BY PROGRAM

	1997-98 Adopted G.F. Support	1998-99 Board Adopted Appropriation	Revenue/Intrafund	G.F. Support	Changes in G.F. Support
AFDC-Unemployed	$ 66,003	$ 0	$ 0	$ 0	$ (66,003)
Department Totals	$ 66,003	$ 0	$ 0	$ 0	$ (66,003)

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

In March of 1998, the Department of Social Services began implementation of the CalWORKs Program. This program replaces the Aid to Families with Dependent Children - Family Group (AFDC-FG) and Unemployed (AFDC-U) programs. Consequently, both of these budget units have been eliminated. Assistance payments for CalWORKs participants can now be found in Budget Unit 3250 - CalWORKs.

BOARD ADOPTED CHANGES

None.

Fund: General Fund

Activity: Aid Programs

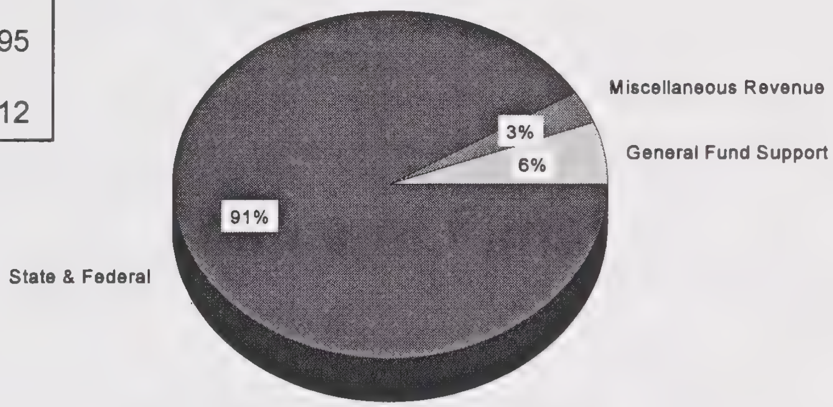
AID TO CHILDREN-FOSTER CARE

Budget Unit: 3240

ADOPTED BUDGET FY 1998-99	
Operating Cost	$11,220,807
Revenue/Intrafund Transfers	$10,514,595
General Fund Support	$706,212

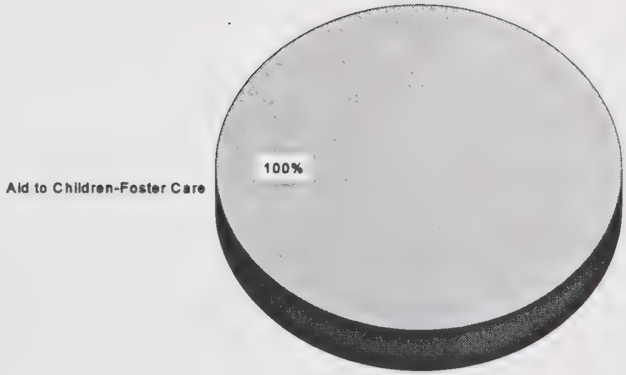
Aid to Children - Foster Care

Source of Funds



No Staff In This Budget Unit

Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	105,000	139,500	139,500	139,500
Other Charges	9,601,361	10,570,363	11,081,307	11,081,307	11,081,307
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 9,601,361	$ 10,675,363	$ 11,220,807	$ 11,220,807	$ 11,220,807
Less Intrafund Transfers	0	0	0	0	0
Revenues	7,963,325	10,022,351	10,514,595	10,514,595	10,514,595
General Fund Support (G.F.S.)	$ 1,638,036	$ 653,012	$ 706,212	$ 706,212	$ 706,212

MISSION STATEMENT

The mission of the San Luis Obispo County Department of Social Services is to improve the well-being of people in our community through services that promote partnerships, protect children and adults, and focus on personal responsibility, employment and self-reliance.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Aid to Children - Foster Care: To provide necessary financial assistance to all eligible children living in foster care homes and institutions under the jurisdiction of the Juvenile Court. (Mandated)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Aid to Children-Foster Care	$ 706,212	$ 11,220,807	$ 10,514,595	$ 706,212	$ 0
Department Totals	$ 706,212	$ 11,220,807	$ 10,514,595	$ 706,212	$ 0

KEY PROGRAM OBJECTIVES

- Recruit and train qualified foster care providers.
- Monitor foster care placements to insure the safety and well being of children.
- Reunify children in foster care with their birth parents in a safe and healthy environment at the earliest possible date.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Conduct 95% of State mandated visits to children in foster care placements.	95%
Reduce the length of time children spend in foster care placement by 10%.	10%

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the AFDC - Foster Care program is 9% higher for 1998-99. Foster care costs continue to grow in the County primarily due to increased costs per placement. Given the increased needs of our kids in foster care placement (i.e., severity of cases), group home costs continue to rise. Additionally, the Federal Government has tightened eligibility requirements for foster care placements, thereby, shifting more costs to the State and counties.

The Foster Care budget also contains $139,500 to fund the second year of the Tri-Counties Regional Boot Camp program. The Boot Camp serves as an alternative foster care placement program for males ages thirteen through seventeen "at risk" of future incarcerations. These male juveniles would otherwise be placed in expensive group homes. The Boot Camp is operated by Santa Barbara County and located adjacent to the Los Prietos Boys Camp in Santa Barbara. The County's contribution of $139,500 entitles us to the use of five beds throughout the year. The Probation Department and the Social Services Department work cooperatively to administer this program. A review of the outcomes achieved in the first year of the camp's operation will be provided to the Board in late summer of 1998.

For 1998-99, recommended revenues are up 10% reflecting increased, state, federal, and realignment revenues.

BOARD ADOPTED CHANGES

None.

Service: General Fund
Activity: Aid Programs

CALWORKS

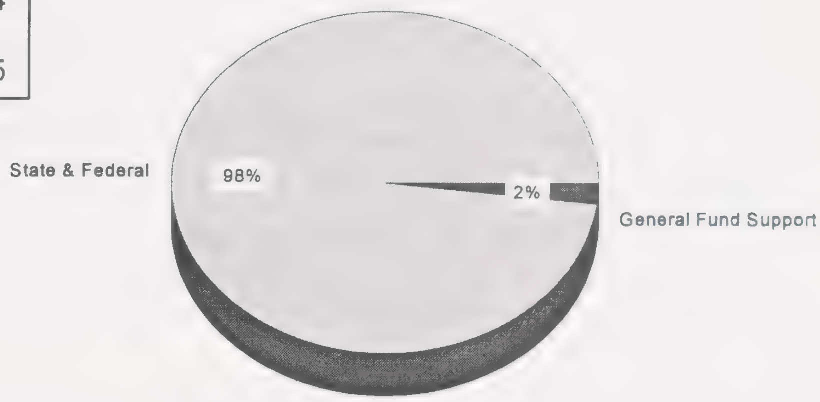
Fiscal Year 1998-99

Budget Unit: 3250

ADOPTED BUDGET FY 1998-99	
Operating Cost	$16,851,329
Revenue/Intrafund Transfers	$16,470,504
General Fund Support	$380,825

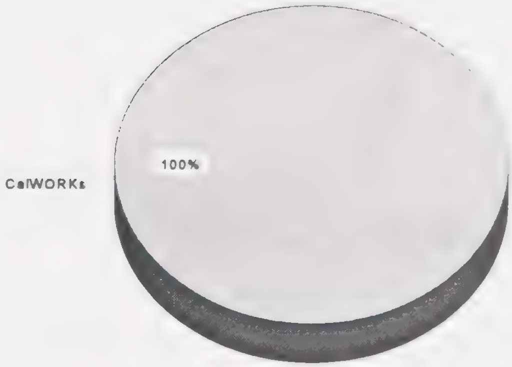
CalWORKs

Source of Funds



No Staff In This Budget Unit

Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	0	0	0	0
Other Charges	0	7,080,636	16,851,329	16,851,329	16,851,329
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 0	$ 7,080,636	$ 16,851,329	$ 16,851,329	$ 16,851,329
Less Intrafund Transfers	0	0	0	0	0
Revenues	0	6,780,943	16,470,504	16,470,504	16,470,504
General Fund Support (G.F.S.)	$ 0	$ 299,693	$ 380,825	$ 380,825	$ 380,825

MISSION STATEMENT

The mission of the San Luis Obispo County Department of Social Services is to improve the well-being of people in our community through services that promote partnerships, protect children and adults, and focus on personal responsibility, employment and self-reliance.

The Goals of the Department of Social Services are to:

- Foster partnerships with participants that empower them to enhance their lives.
- Foster partnerships with the community that coordinate and maximize resources.
- Assure responsible fiscal and program management to best achieve desired outcomes.
- Ensure that the organizational structure and design meet changing needs.
- Assure a positive work environment that promotes excellence.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. CalWORKs: Provides cash assistance to eligible families on a time limited basis, encourages employment and self sufficiency, and requires participants to engage in work related activities for a required number of hours.

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
CalWORKs	$ 0	$ 16,851,329	$ 16,470,504	$ 380,825	$ 380,825
Department Totals	$ 0	$ 16,851,329	$ 16,470,504	$ 380,825	$ 380,825

KEY PROGRAM OBJECTIVES

- Assist families with attaining jobs that will allow for self sufficiency.
- Assist families with retaining jobs that will allow for self sufficiency.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Divert 20% of all new potential CalWORKs applicants from receiving ongoing assistance.	20%
Employ 975 CalWORKs participants a minimum of 20 hours per week (per State target).	975
Reduce new CalWORKs applicants from 3,000 to 2,400.	2,400

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

In March of 1998, the Department of Social Services began implementation of the CalWORKs Program. The CalWORKs Program replaces the Aid to Families with Dependent Children - Family Group (AFDC-FG) and Unemployed (AFDC-U) Programs. Under CalWORKs, the role of the Department of Social Services has changed considerably. Recipients of cash assistance from the County are now subject to work requirements and lifetime limits (five years) for aid. Consequently, the Department's focus is now on assisting CalWORKs recipients with **getting and retaining jobs** that will allow them to reach and maintain self-sufficiency. It is important to emphasize that the State has established targets for counties to achieve relative to employment rates. Our County must employ approximately 975 of our CalWORKs participants a minimum of twenty hours per week to meet our State target or face financial penalties.

The recommended budget for CalWORKs is approximately 18% lower than the combined 1997-98 AFDC-Family Group and Unemployed budgets. The decline is solely related to falling caseloads - from 3,000 in the current year to 2,400 in the coming year.

Recommended revenues for 1998-99 are also lower due to declining CalWORKs caseloads. The County funds approximately 2.3% of this budget; the balance is almost totally funded by the State and Federal Governments.

BOARD ADOPTED CHANGES

None.

Fund: General Fund

MEDICAL ASSISTANCE PROGRAM

Budget Unit: 3280

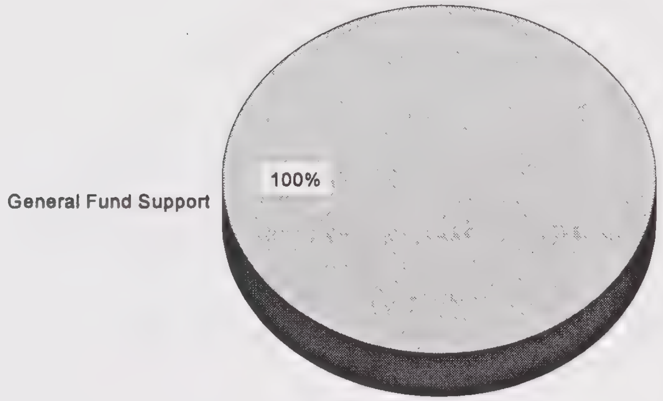
Activity: Medical Services

ADOPTED BUDGET FY 1998-99	
Operating Cost	$6,000,000
Revenue/Intrafund Transfers	$0
General Fund Support	$6,000,000

Contribution for the Suspected Abuse Response Team (SART) Program

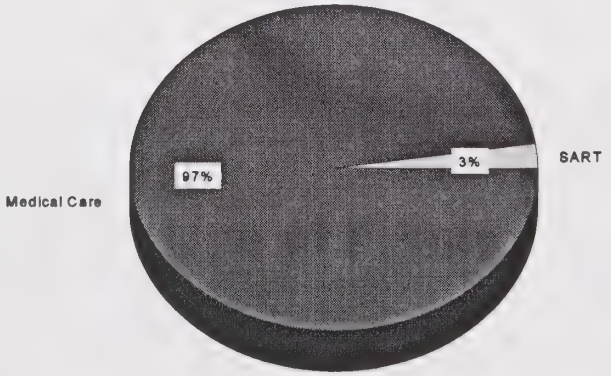
Contribution to the Medical Services Department

Source of Funds



No Staff In This Budget Unit

Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	0	0	0	0
Other Charges	7,602,342	7,458,247	6,631,892	6,000,000	6,000,000
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 7,602,342	$ 7,458,247	$ 6,631,892	$ 6,000,000	$ 6,000,000
Less Intrafund Transfers	0	0	0	0	0
Revenues	391,158	412,127	0	0	0
General Fund Support (G.F.S.)	$ 7,211,184	$ 7,046,120	$ 6,631,892	$ 6,000,000	$ 6,000,000

PURPOSE

To provide funds for the medical care of indigent persons.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Contribution for Local Medical Care Program: Contribution to Medical Services (General Hospital and the Family Care Centers) for medical costs which are non-reimbursable costs under the Medicare and Medi-Cal programs; and for uncollectible charges to the medically indigent. (Mandated/Discretionary)

2. Contribution for the Suspected Abuse Response Team (SART) Program: Contribution to Medical Services (General Hospital) for the unreimbursed costs associated with the provision of medical care and the gathering of evidence from the victims of suspected abuse. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Contribution for SART Program	$ 153,527	$ 153,527	$ 0	$ 153,527	$ 0
Contribution for Local Medical Care Program	7,378,043	5,846,473	0	5,846,473	(1,531,570)
Department Totals	$ 7,531,570	$ 6,000,000	$ 0	$ 6,000,000	$ (1,531,570)

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This budget unit contains the General Fund contribution to the Medical Services Enterprise Fund. Funds are transferred during the year as required to make up the difference between expenses and operating revenues at General Hospital and the Family Care Centers.

The recommended Medical Assistance Program budget for 1998-99 is $6 million. This is almost $2 million less than the 1997-98 adopted budget. A detailed explanation of the transfer is found in budget unit 6000 - Medical Services Department, which is in the goldenrod section of this document.

In 1997-98, a portion of the state health realignment revenue was allocated to this budget to reduce the General Fund contribution. The Administrative Office is recommending that this money (about $426,000) be transferred to budget unit 3000 - Public Health in order to avoid significant service level reductions that might otherwise be required in that program.

BOARD ADOPTED CHANGES

None.

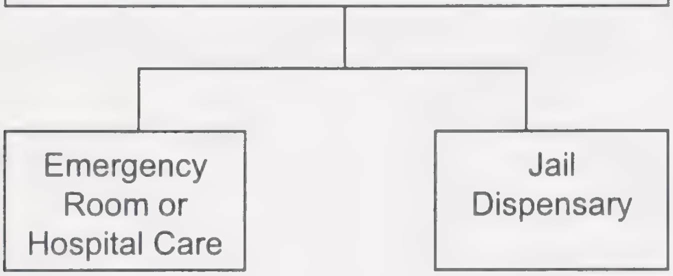
Fund: General Fund

LAW ENFORCEMENT MED CARE

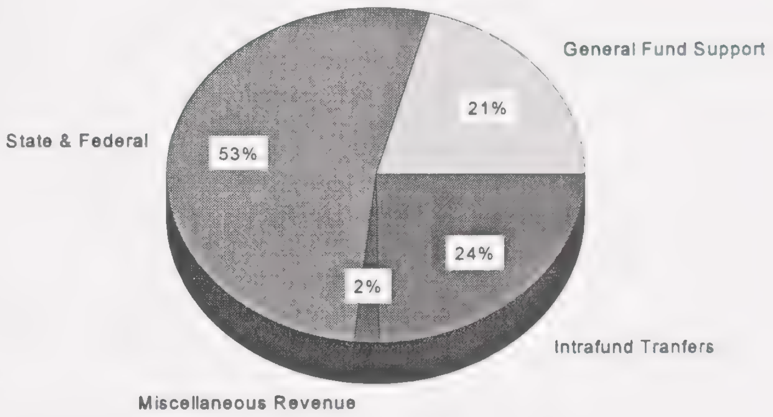
Budget Unit: 3285

Activity: Other Assistance

ADOPTED BUDGET FY 1998-99	
Operating Cost	$930,756
Revenue/Intrafund Transfers	$735,772
General Fund Support	$194,984

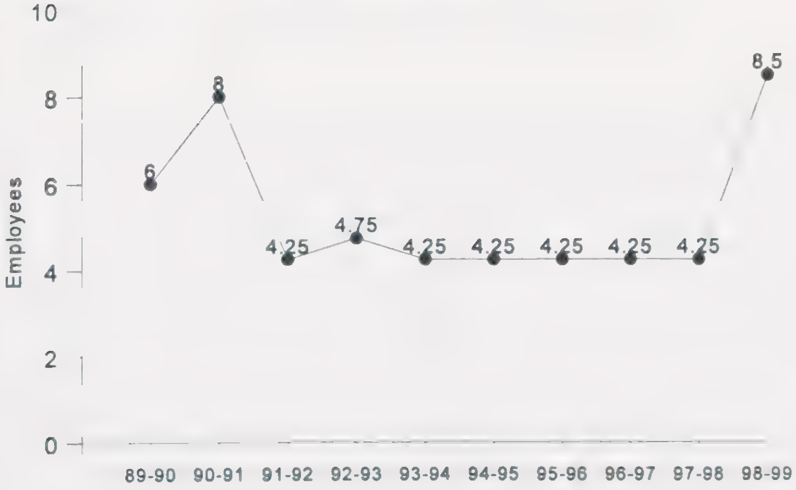

Emergency Room or Hospital Care
Jail Dispensary

Source of Funds

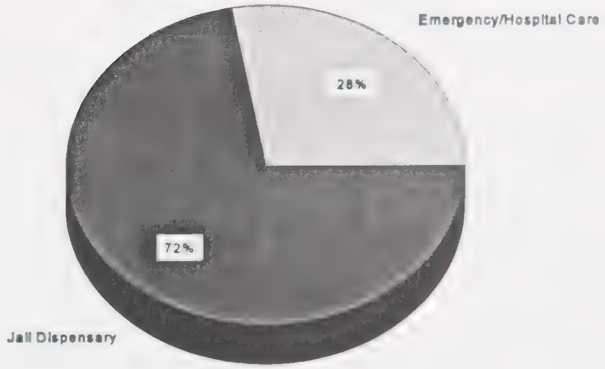


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 425,303	$ 555,407	$ 732,482	$ 669,073	$ 669,073
Services and Supplies	391,198	284,489	251,683	261,683	261,683
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 816,501	$ 839,896	$ 984,165	$ 930,756	$ 930,756
Less Intrafund Transfers	25,019	159,427	243,707	227,854	227,854
Revenues	561,173	468,133	507,918	507,918	507,918
General Fund Support (G.F.S.)	$ 230,309	$ 212,336	$ 232,540	$ 194,984	$ 194,984

MISSION STATEMENT

The mission of the Law Enforcement Medical Care (LEMC) Program is to provide cost effective, quality medical care for persons incarcerated at County Jail and Juvenile Services.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Emergency Room or Hospital Care: This program pays for hospital care for acutely ill or injured law enforcement patients under the direction of a physician. The program pays for emergency transport to the hospital, referral specialist services, hospital inpatient care, emergency room care, and other ancillary services not available at the jail dispensary. (Mandated)

2. Jail Dispensary: Registered nurses and a physician provide mandated medical care for jail inmates and juvenile hall wards. The nurses also coordinate referrals for other services, such as drug abuse and alcohol programs and mental health services. Twenty-four hour backup care is provided by the General Hospital Emergency Room. (Mandated/Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Emergency Room or Hospital Care	$ 60,068	$ 197,000	$ 162,534	$ 34,466	$ (25,602)
Jail Dispensary	140,664	505,902	345,384	160,518	19,854
Juvenile Hall Dispensary	0	227,854	227,854	0	0
Department Totals	$ 200,732	$ 930,756	$ 735,772	$ 194,984	$ (5,748)

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Emergency Room or Hospital Care	0.00	0.00	0.00
Jail Dispensary	4.25	5.50	1.25
Juvenile Hall Dispensary	0.00	3.00	3.00
Department Totals	4.25	8.50	4.25

KEY PROGRAM OBJECTIVES

- Maintain surveillance for tuberculosis control in the jail population.
- Conduct thorough medical review of all jail inmates.
- Provide all Title 15 mandated medical services at Juvenile Services Center as certified by the Health Officer and by State audit.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Maintain enhanced surveillance for tuberculosis in the jail incarcerated population	100%
Complete medical review of jail inmates who are to be transferred to another facility	100%
Provide Title 15 mandated medical services at the Juvenile Hall as certified by the Health Officer and by State audit	100%

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the Law Enforcement Medical Care (LEMC) division of the Health Agency is slightly higher than the 1997-98 budget.

Salary and benefit accounts are substantially higher than the adopted budget due to the Board's action in September 1997 to consolidate medical services provided to inmates at the County jail and detainees at the juvenile services center. As a result of that action, positions previously budgeted in the Probation Department were moved to this budget and the Health Agency was charged with providing medical oversight for both facilities. Thus, the 1998-99 recommended budget for LEMC includes a nurse practitioner position previously reflected in Budget Unit 2660 - Probation as well as the two contract correctional nurse positions added to the program during the 1997-98 budget hearings. These latter two positions are recommended for conversion to permanent positions in 1998-99.

The budget also reflects the mid-year addition of a .50 FTE licensed vocational nurse position which was transferred from the Medical Services Department when the dialysis unit was closed. The Administrative Office is recommending one additional permanent .75 FTE licensed vocational nurse in 1998-99. This also represents a transfer of a position currently allocated to the Medical Services Department which the Health Agency has been using to address workload issues at the County jail. Finally, the salary and benefit accounts also reflect funding to add four hours per week of physician oversight at the juvenile services center beginning in 1998.

Services and supply accounts are recommended to decrease by about 13% or $42,000. Beginning in 1998-99, the cost of psychiatric medications provided to jail inmates will no longer be reflected in this budget. Instead, Mental Health will pay the Medical Services Department directly for the medications. This essentially eliminates the LEMC budget as a “middleman” in the financial transactions. Additionally, hospitalization costs for inmates are projected to decline next year because General Hospital will be reimbursed at rates which are comparable to what the private hospitals receive for these services.

Intrafund transfers to the LEMC budget reflect payments from the Probation Department to offset the cost of staff transferred to this budget when the Board consolidated services in 1997.

Revenues for this program consist primarily of Health realignment revenues, which are recommended to increase by 3% in 1998-99. About $21,000 from a tuberculosis control grant will be also be available again next year to offset tuberculosis surveillance and treatment activities at the jail.

Last year, the Board directed staff to look at contracting out for these services. Staff has developed a Request for Proposal (RFP) for jail and Juvenile Service Center medical services but, due to discussions with County Counsel regarding the legality of contracting out for these services, the RFP has been delayed. As soon as these issues are resolved the RFP will be sent out. When the proposals are received, staff will have the information necessary to recommend either retaining the current system of care or contracting out for the service.

BOARD ADOPTED CHANGES

None.

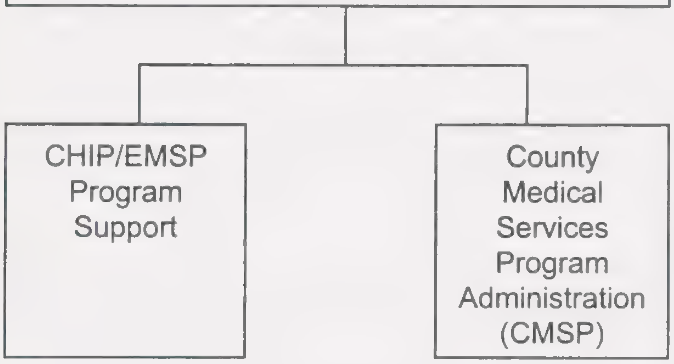
Fund 149: Co Med Svcs Prog

CO MEDICAL SERVICES PROG

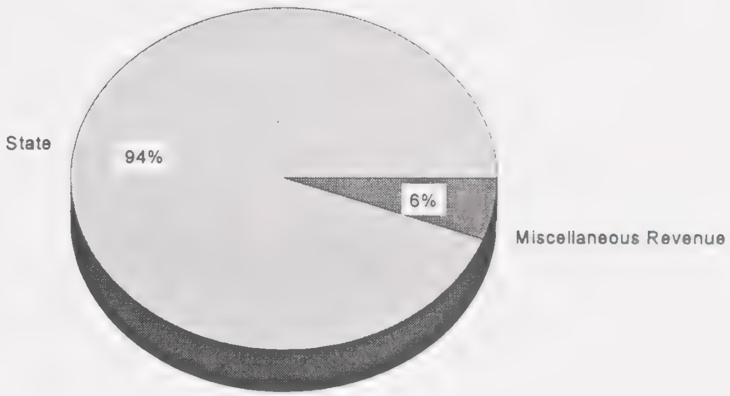
Budget Unit: 3286

Activity: Medical Services

ADOPTED BUDGET FY 1998-99	
Operating Cost	$2,149,667
Revenue/Intrafund Transfers	$2,149,667
General Fund Support	$0

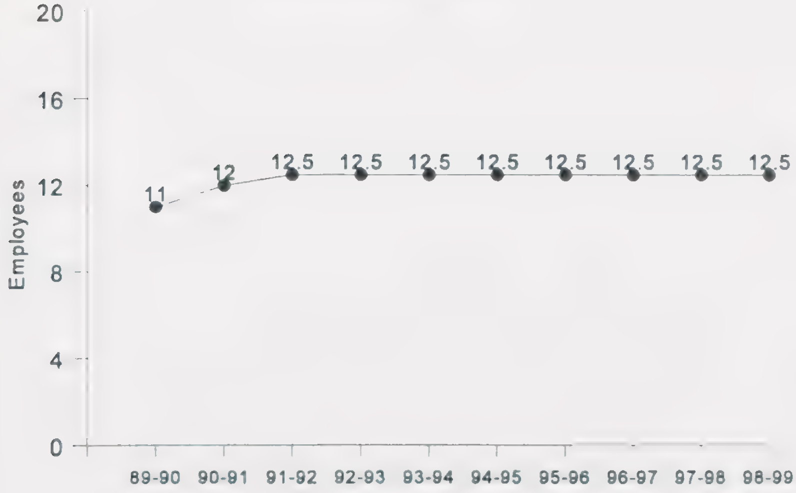

CHIP/EMSP Program Support
County Medical Services Program Administration (CMSP)

Source of Funds

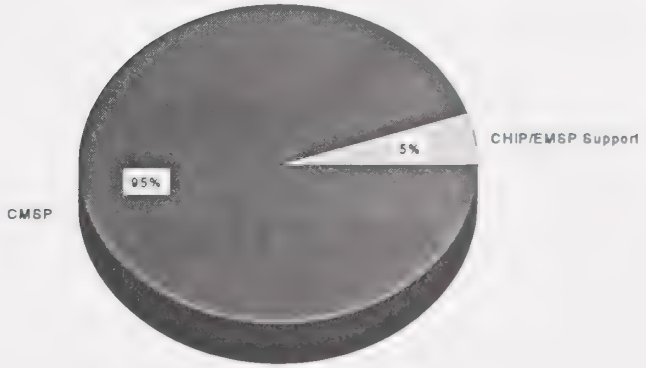


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 567,700	$ 594,290	$ 669,535	$ 652,155	$ 652,155
Services and Supplies	1,479,282	1,262,384	2,750,755	1,485,178	1,485,178
Other Charges	0	0	0	0	0
Fixed Assets	5,279	0	12,334	12,334	12,334
Gross Expenditures	$ 2,052,261	$ 1,856,674	$ 3,432,624	$ 2,149,667	$ 2,149,667
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	0	0	0	0	0
Total Financing Requirements	$ 2,052,261	$ 1,856,674	$ 3,432,624	$ 2,149,667	$ 2,149,667
Revenues	$ 1,838,497	$ 2,038,489	$ 3,432,624	$ 2,149,667	$ 2,149,667
Fund Balance Available	0	0	0	0	0
Cancelled Reserves	0	0	0	0	0
Total Financing Sources	$ 1,838,497	$ 2,038,489	$ 3,432,624	$ 2,149,667	$ 2,149,667

MISSION STATEMENT

The Health Systems Office is committed to the following: efficiently administering health care funds by effectively identifying eligible applicants and promptly arranging for and reimbursing medical providers for services rendered to indigents, while consistently and respectfully applying program regulations, policies and procedures.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. CHIP/EMSP Program Support: Includes administrative, clerical and accounting support for the California Healthcare for Indigents Program (CHIP) and Emergency Medical Services Program (EMSP). (Mandated/Discretionary)

2. County Medical Services Program Administration (CMSP): Administration of the County Medical Services Program for such things as eligibility determination, medical pre-authorization, utilization review, program payment and accountability. Includes a program evaluation audit and systems support. (Mandated/Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted Appropriation	1998-99 Board Adopted Appropriation	Revenue/Intrafund	Cost	Changes in Appropriation
CHIP/EMSP Program Support	$ 134,800	$ 114,944	$ 114,944	$ 0	$ (19,856)
County Medical Services Program Administration(CMSP)	2,001,846	2,034,723	2,034,723	0	32,877
Department Totals	$ 2,136,646	$ 2,149,667	$ 2,149,667	$ 0	$ 13,021

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
CHIP/EMSP Program Support	4.00	4.00	0.00
County Medical Services Program Administration(CMSP)	8.50	8.50	0.00
Department Totals	12.50	12.50	0.00

KEY PROGRAM OBJECTIVES

- Reimburse medical providers for services rendered to indigents within 45 days from receipt of the bills.
- Notify CMSP applicants of their eligibility status no later than 10 days from receipt of their requested verifications.
- Assist disabled patients who seek medical care to become eligible for Medi-Cal instead of CMSP.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Maximum number of days within which provider claims will be paid	45
Maximum number of days within which notice of action will be generated (from receipt of verification)	10

APPROVED FIXED ASSETS

Code	Description	1998-99 Board Approved Qty	Per Unit	Cost
R	Copier	1	$ 12,334	$ 12,334
	Department Totals			$ 12,334

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The County Medical Services Program (CMSP) finances medical services for indigent adults. Counties participating in this program receive a portion of sales tax and vehicle license revenues under the state's realignment program to help offset the cost of indigent health care services.

Recommended salary and benefit accounts reflect funding for existing staff salaries and any prevailing wage adjustments that may be approved by the Board in 1998-99. Staff costs to provide support to Budget Unit 3287 - Emergency Medical Services and Budget Unit 3288 - California Healthcare for Indigents Program (CHIP) are included in this budget unit and offset by billings to those two budgets.

Most of the money in the services and supplies accounts reflects payments to medical providers to offset the cost of medical care for the County's indigent adult population. While funding in this budget has always been sufficient to offset the cost of medical services provided by private medical providers, it has not covered all of the CMSP related expenses at the Medical Services Department. When counties assumed financial responsibility for this population in the early 1980's, the state's allocation of funds was much higher than the funding currently available. Fifteen years later, costs have risen as caseloads have increased, but the funding available to pay these costs has decreased by more than $1 million. As a result, funding levels have not covered all of the indigent health care costs incurred by the County.

In addition to the $2 million of Health realignment funds for this program, the Health Agency's budget submittal requested a General Fund contribution of amount $1.3 million for the CMSP budget. This is the amount that CMSP staff believe would be necessary to compensate the Medical Services Department for all indigent health care costs incurred at General Hospital and the Family Care Centers. This would basically shift a portion of the General Fund contribution currently reflected in the Medical Services Department's budget to the CMSP budget. The Health Agency also requested an increase in temporary help staff expenses to assist with the additional administrative duties associated with processing payments to Medical Services.

The Administrative Office is supportive of consolidating indigent health care costs in one budget; however, it is recommended that this change be deferred until a resolution is reached on the hospital/clinic matter. At that time, it is anticipated that the CMSP program will be organizationally located with the Medical Services Department and the new management information system will be in place. It is expected that these two actions will allow for a more accurate tracking of CMSP related expenses and eliminate the need for any additional staffing expenses.

Funding is also recommended to continue the services of a half-time Department Automation Specialist. This position, which is organizationally located in Information Services, has oversight responsibility for the program's automated system (called the Medically Indigent Care Reporting System or MICRS) which was put in under a state mandate in July 1991.

Recommended revenues are primarily based upon projected receipts for the County's Health Trust Fund set up under realignment. The recommended level of realignment revenue is 3% higher than the amount budgeted for 1997-98.

BOARD ADOPTED CHANGES

None.

Fund 34: Emerg Med Svcs Prog

Activity: Medical Services

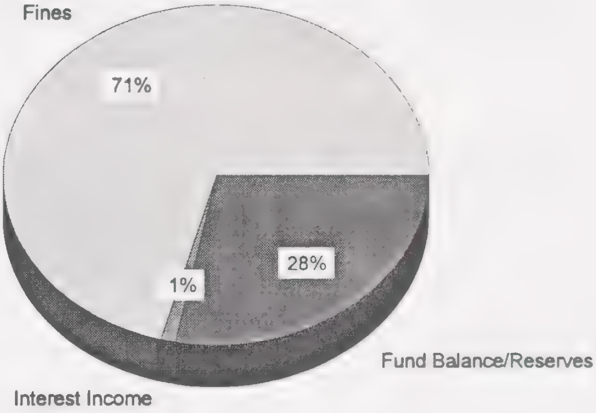
EMERGENCY MEDICAL SERVICES FUND

Budget Unit: 3287

ADOPTED BUDGET FY 1998-99	
Operating Cost	$505,917
Revenue/Intrafund Transfers/FBA	$505,917
General Fund Support	$0

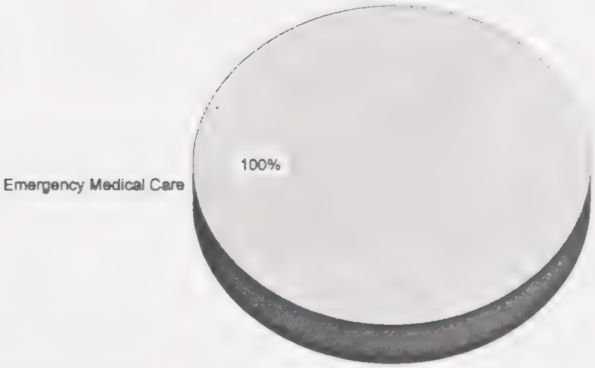
Emergency Medical Care

Source of Funds



No Staff In This Budget Unit

Use of Funds



Public Assistance **Budget Unit: 3287**

Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	555,860	476,169	448,860	535,726	505,917
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Gross Expenditures	$ 555,860	$ 476,169	$ 448,860	$ 535,726	$ 505,917
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	0	0	0	0	0
Total Financing Requirements	$ 555,860	$ 476,169	$ 448,860	$ 535,726	$ 505,917
Revenues	$ 406,020	$ 365,552	$ 386,071	$ 386,071	$ 386,071
Fund Balance Available	31,542	56,903	0	43,879	14,070
Cancelled Reserves	64,042	67,788	62,789	105,776	105,776
Total Financing Sources	$ 501,604	$ 490,243	$ 448,860	$ 535,726	$ 505,917

MISSION STATEMENT

The Health Systems Office is committed to the following: efficiently administering health care funds by effectively identifying eligible claims and promptly reimbursing medical providers for services in accordance with legislated requirements.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Emergency Medical Care: Payment of emergency medical care to physicians, hospitals and other providers of emergency medical care for uncompensated services. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	Appropriation	Appropriation	Revenue/Intrafund	Cost	Appropriation
Emergency Medical Care	$ 512,550	$ 505,917	$ 505,917	$ 0	$ (6,633)
Department Totals	$ 512,550	$ 505,917	$ 505,917	$ 0	$ (6,633)

KEY PROGRAM OBJECTIVES

- Reimburse medical providers for uncompensated eligible emergency services within 45 days of the close of each quarter.
- Respond to medical providers' written requests for appeal of payment denial within 14 days.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Maximum number of days within which response to written request for appeal of payment denial will be generated	45
Maximum number of days within which all claims will be paid	14

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

In 1988, pursuant to SB 12 and SB 612, the Board passed a resolution authorizing the imposition of increased fines collected by the courts for criminal offenses and establishing the Emergency Medical Services (EMS) Fund. The Board also approved policies for the administration and expenditure of this fund, which is used to reimburse physicians, hospitals and other providers for uncompensated emergency medical care services.

Staffing costs associated with this program are reflected in Budget Unit 3286 - County Medical Services Program. Money is transferred from the EMS budget to CMSP to offset some of these staffing expenses. Unfortunately, because of a state imposed limit on the amount of EMS funds which may be used for administrative purposes, the money transferred to CMSP does not fully cover EMS administrative expenses. As a result, some of the realignment funds available for CMSP expenses are used to pay EMS administrative costs.

Revenues derived from fines remain relatively stable. For 1998-99, it is estimated that fine revenues will amount to about $386,000. Added to this will be the department's estimate of fund balance available from unspent money in 1997-98. Additionally, because of a growing awareness of the availability of these funds, the department believes that the balance of the EMS reserves (about $105,000) will be needed to cover medical provider billings next year.

The "discretionary" portion of the EMS fund (17%) is recommended for continued use as an offset to the County's cost of contracting with the Emergency Medical Services Agency (EMSA) for regulation of the pre-hospital emergency medical care system.

BOARD ADOPTED CHANGES

Fund balance actuals were less than estimated. Accordingly, appropriations were reduced to match the available financing sources.

Fund 35: Cal Hlth Indig Prog

Activity: Medical Services

CALIFORNIA HEALTHCARE INDIGENTS PROGRAM

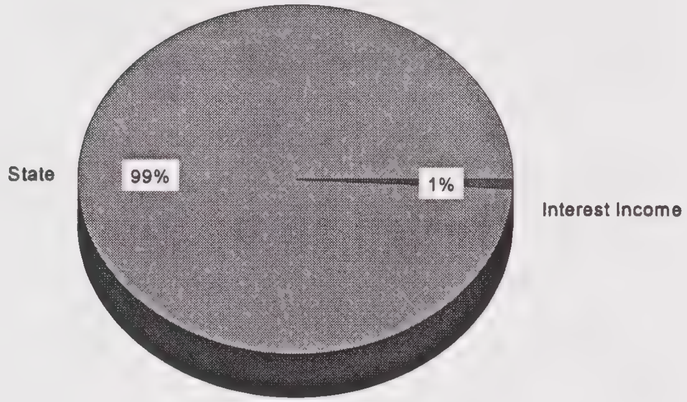
Budget Unit: 3288

ADOPTED BUDGET FY 1998-99	
Operating Cost	$1,220,053
Revenue/Intrafund Transfers	$1,220,053
General Fund Support	$0

California Healthcare for Indigents Program (CHIP) Payments

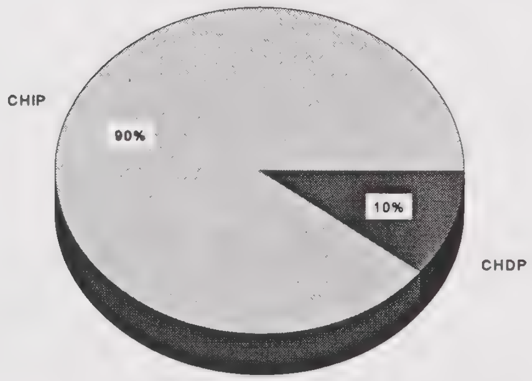
Childrens Health & Disability Prevention (CHDP) Referral and Follow-up Program

Source of Funds



No Staff In This Budget Unit

Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	1,035,115	1,570,707	1,220,053	1,220,053	1,220,053
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Gross Expenditures	$ 1,035,115	$ 1,570,707	$ 1,220,053	$ 1,220,053	$ 1,220,053
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	0	0	0	0	0
Total Financing Requirements	$ 1,035,115	$ 1,570,707	$ 1,220,053	$ 1,220,053	$ 1,220,053
Revenues	$ 1,331,840	$ 1,331,226	$ 1,220,053	$ 1,220,053	$ 1,220,053
Fund Balance Available	9,109	0	0	0	0
Cancelled Reserves	0	0	0	0	0
Total Financing Sources	$ 1,340,949	$ 1,331,226	$ 1,220,053	$ 1,220,053	$ 1,220,053

MISSION STATEMENT

The Health Systems Office is committed to the following: efficiently administering health care funds by effectively identifying eligible claims, efficiently reimbursing medical providers for services and promptly referring eligible children for follow-up care in accordance with legislated requirements.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. California Healthcare for Indigents Program (CHIP) Payments: Provides for partial reimbursement to physicians for costs incurred in providing emergency, obstetric and pediatric medical services to patients who are unable to pay and who do not qualify for other public medical assistance programs. The program also reimburses the county hospital and the four private hospitals in the county for services which qualify as charity care. (Discretionary)

2. Childrens Health & Disability Prevention (CHDP) Referral and Follow-Up Program: Administration and payment of follow-up care resulting from Child Health Disability Prevention (CHDP) screenings. (Mandated/Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	Appropriation	Appropriation	Revenue/Intrafund	Cost	Appropriation
California Healthcare for Indigents Program (CHIP)	$ 1,162,945	$ 1,093,816	$ 1,093,816	$ 0	$ (69,129)
Childrens Health & Disability Prevention (CHDP) Referral and Follow-Up Pgm	164,046	126,237	126,237	0	(37,809)
Department Totals	$ 1,326,991	$ 1,220,053	$ 1,220,053	$ 0	$ (106,938)

KEY PROGRAM OBJECTIVES

- Reimburse CHDP-RFU medical providers for services rendered to patients within 45 days from receipt of the bills.
- Respond to medical providers' and patients' written requests for appeal of payment denial or eligibility within 14 days.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Maximum number of days within which all claims will be paid	45
Maximum number of days within which response to written requests for appeal of eligibility or payment denial will be generated	14

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The California Healthcare for Indigents Program (CHIP) was established in 1989-90 with the passage of Proposition 99 and AB75. Funding for this program is used to reimburse physicians and hospitals for losses incurred in providing emergency, obstetric or pediatric services to patients who are unable to pay and who do not qualify for other public medical assistance programs. State laws dictate how much of the CHIP funds are allocated to physicians, hospitals and other health care providers.

Governor Wilson has proposed to reduce CHIP funding by $10.7 million statewide in 1998-99 to finance other public health programs, including a new Breast Cancer Early Detection Program (BCEDP). The recommended budget reflects an overall decrease in revenues and expenditures of about 8% in accordance with this proposal. Since a number of legislators have indicated an interest in reducing or eliminating these cuts (and funding the BCEDP program with state general fund dollars), it is possible that the actual funding will be higher than the recommended amount. If that happens, we will return to the Board mid-year with a budget adjustment for this program.

Approximately $700,000 of the CHIP funds are projected to be allocated as "county hospital" funds. If the County closes its acute care facility, it is expected that these funds will be made available to the private hospitals in the community.

CHIP funds are also used to make payments to medical and dental providers under the Child Health and Disability Prevention (CHDP) follow-up program as mandated by the state. Other expenses reflected in this budget are associated with administrative costs, including transfer payments to Budget Unit 3286 - CMSP to offset staff costs for administration of the CHIP program.

BOARD ADOPTED CHANGES

None.

Fund: General Fund
Activity: General Relief

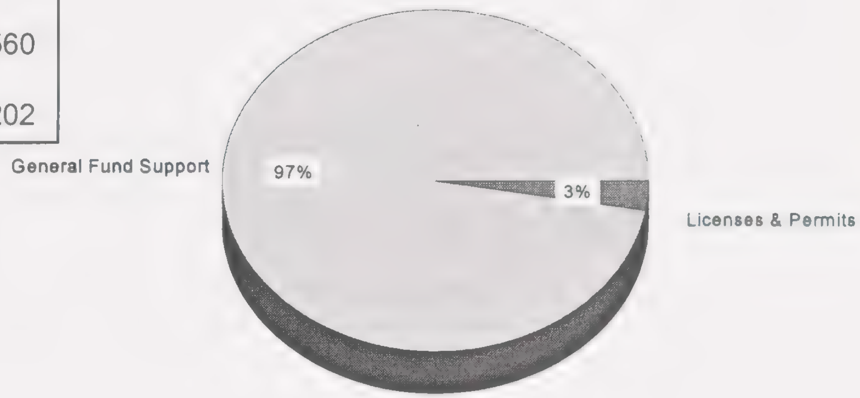
GENERAL RELIEF

Budget Unit: 3290

ADOPTED BUDGET FY 1998-99	
Operating Cost	$312,762
Revenue/Intrafund Transfers	$8,560
General Fund Support	$304,202

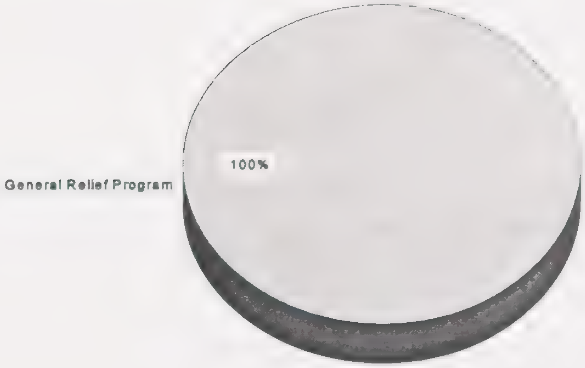
General Relief Program

Source of Funds



No Staff In This Budget Unit

Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	157,570	242,441	0	0	0
Other Charges	252,427	331,998	312,762	312,762	415,363
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 409,997	$ 574,439	$ 312,762	$ 312,762	$ 415,363
Less Intrafund Transfers	0	0	0	0	0
Revenues	169,827	242,442	8,560	8,560	111,161
General Fund Support (G.F.S.)	$ 240,170	$ 331,997	$ 304,202	$ 304,202	$ 304,202

MISSION STATEMENT

The mission of the San Luis Obispo County Department of Social Services is to improve the well-being of people in our community through services that promote partnerships, protect children and adults, and focus on personal responsibility, employment and self-reliance.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. General Relief Program: To provide necessary financial assistance to all eligible persons and families who make application for benefits. (Mandated)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
General Relief Program	$ 336,627	$ 415,363	$ 111,161	$ 304,202	$ (32,425)
Homeless Assistance Programs	0	0	0	0	0
Department Totals	$ 336,627	$ 415,363	$ 111,161	$ 304,202	$ (32,425)

KEY PROGRAM OBJECTIVES

- Develop a work program to provide work alternatives to general relief recipients.
- Efficiently process general relief applications.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Employ 20 General Relief recipients in a work program during fiscal year.	20
Process 90% of General Relief applications within 30 days.	90%
Secure Supplemental Security Income reimbursements for 55% of applications submitted.	55%

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the General Relief Program is 47% lower at the expenditure level. The decease is primarily attributable to the fact that the homeless shelter and homeless services related contracts have been removed from this budget. Contract administration and funding for these activities will now be carried out solely by Planning and Building Department staff, within the Community Development budget (Budget Unit 2085). The Social Services Department will continue, however, to serve as the County liaison for homeless issues and activities. Service levels for homeless services will not be impacted by this change. Another contributing factor to the declining expenditures in this budget relates to falling general relief caseloads. Expenses for general relief grants are projected to decline by 9% during 1998-99. This trend of declining caseloads can also be seen in the CalWORKs budget.

It is important to emphasize that counties continue to be concerned about how CalWORKs will impact general relief budgets, as counties are the “provider of last resort” under State law. In other words, when CalWORKs recipients begin to “fall off the rolls” due to reaching lifetime limits for assistance, they may likely show up general relief rolls where counties have 100% funding responsibility. Counties continue to seek legislative assistance to limit our exposure in this area.

Revenues are down significantly for 1998-99, reflecting the removal of the homeless services contract funding. The General Fund support for this budget is declining due to falling general relief caseloads.

BOARD ADOPTED CHANGES

During Budget Hearings, the Board provided $102,601 in additional emergency funding to four non-profit groups: (1) Women's Shelter of San Luis Obispo ($16,632); (2) North County Women's Shelter ($15,400); (3) Prado Road Day Center ($17,802); and (4) Homeless Shelter ($52,767). Realignment dollars were used to fund the $102,601 emergency allocation.

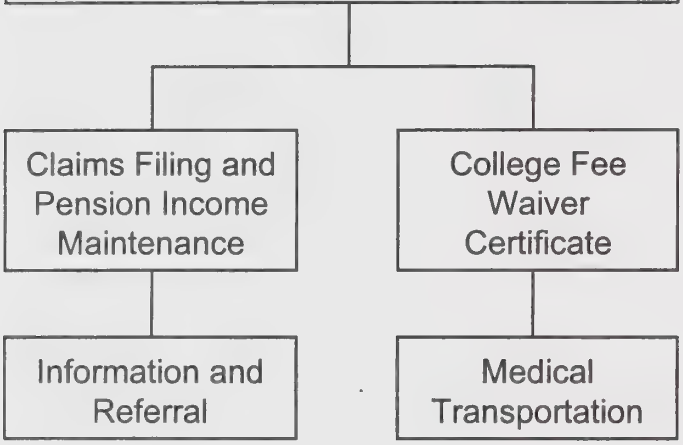
Fund: General Fund

Activity: Veterans Services

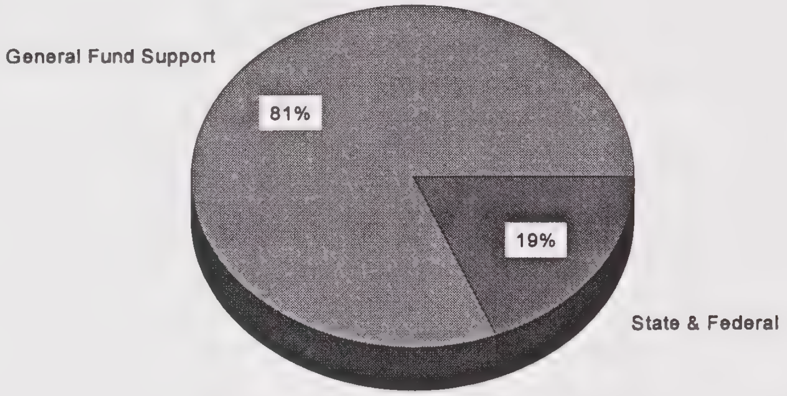
VETERANS SERVICES

Budget Unit: 3330

ADOPTED BUDGET FY 1998-99	
Operating Cost	$185,807
Revenue/Intrafund Transfers	$35,000
General Fund Support	$150,807

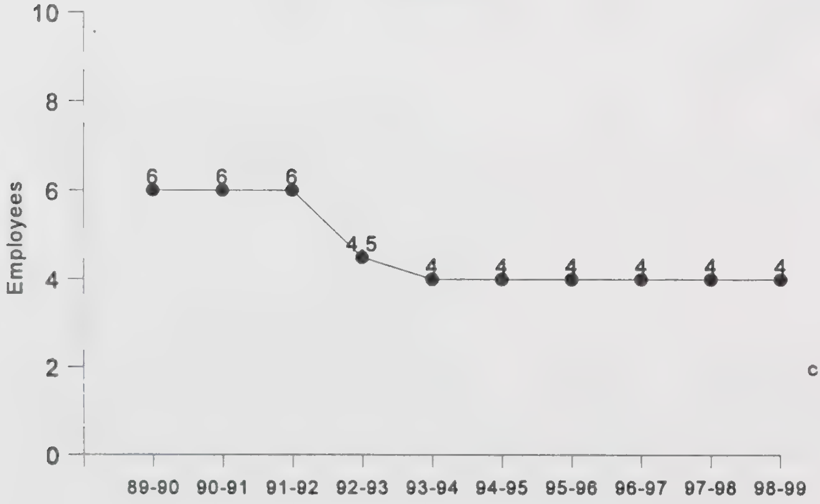

Claims Filing and Pension Income Maintenance
College Fee Waiver Certificate
Information and Referral
Medical Transportation

Source of Funds

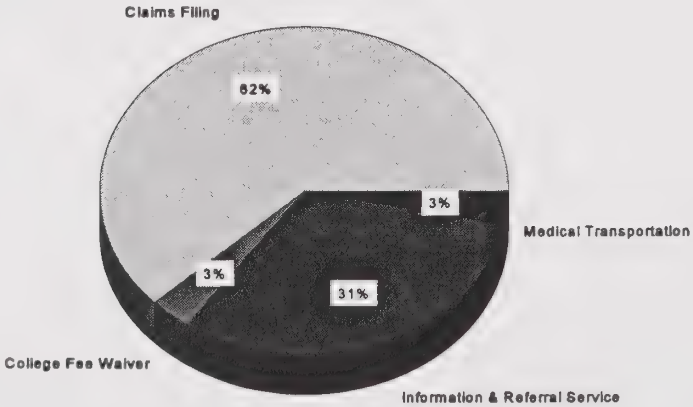


Number of Employees

(Full Time Equivalent)



Use of Funds



Public Assistance Budget Unit: 3330

Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 143,246	$ 161,936	$ 181,939	$ 166,939	$ 166,939
Services and Supplies	11,131	14,888	18,868	18,868	18,868
Other Charges	0	0	0	0	0
Fixed Assets	0	3,726	0	0	0
**Gross Expenditures	$ 154,377	$ 180,550	$ 200,807	$ 185,807	$ 185,807
Less Intrafund Transfers	0	0	0	0	0
Revenues	40,663	54,639	35,000	35,000	35,000
General Fund Support (G.F.S.)	$ 113,714	$ 125,911	$ 165,807	$ 150,807	$ 150,807

MISSION STATEMENT

The San Luis Obispo County of Veterans Services is committed to providing the highest level of services to veterans, their dependents and survivors to ensure that they receive all the monetary and medical benefits they are entitled to.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Claims Filing and Pension Income Maintenance: Provides for screening for potential benefits; assist in completion of forms and collecting documentation for potential claim filing; assist pension recipients in maintenance of income; assist widows and children with entitlement claims. (Discretionary)

2. College Fee Waiver Certificate: Provides tuition fee waivers to children of disabled veterans so they may enroll in California Community Colleges, California State Universities or University of California facilities at no charge. (Discretionary)

3. Information and Referral: Provides information on changing rules and conditions at agencies such as Department of Social Services, Public Guardian and Social Security. (Discretionary)

4. Medical Transportation: Providing transportation to Veterans Administration hospitals, in cooperation with the Veterans Advisory Council, for veterans seeking treatment who are unable to provide their own transportation due to physical disabilities or economic reasons. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Claims Filing and Pension Income Maintenance	$ 88,388	$ 115,525	$ 22,750	$ 92,775	$ 4,387
College Fee Waiver Certificate	4,835	6,024	1,050	4,974	139
Information and Referral Service	44,738	58,234	10,150	48,084	3,346
Medical Transportation	4,835	6,024	1,050	4,974	139
Department Totals	$ 142,796	$ 185,807	$ 35,000	$ 150,807	$ 8,011

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Claims Filing and Pension Income Maintenance	2.80	2.80	0.00
College Fee Waiver Certificate	0.10	0.10	0.00
Information and Referral Service	1.00	1.00	0.00
Medical Transportation	0.10	0.10	0.00
Department Totals	4.00	4.00	0.00

KEY PROGRAM OBJECTIVES

- Manage daily business of Department including budget, staffing and responding to federal, state and local officials and agencies.
- Attend at least 3 professional association training meetings to review entitlements and legislation. Report and up date Department employees regarding training.
- Maintain contact with federal, state and local agencies regarding Department business, benefits and entitlements.
- Maintain contact with federal, state and local Veterans organizations.
- Interview clients assisting with claim development, reviewing awards or denials of claims, contacting clients and various agencies regarding the decisions.
- Maintain a case load of 50 to 75 active cases.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Process claims for cash and medical benefits within 5 working days.	90%
Secure $1.8 million in cash benefits for new claims.	$1,800,000

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the Veterans Services Office is comparable to the 1997-98 budget. Staffing levels will remain the same. Funding for the services and supplies accounts is higher for 1998-99, and includes monies to upgrade two computers and secure a software maintenance agreement. The Department recently obtained, free of charge, a software program to automate data collection and State reporting requirements. The maintenance agreement is needed in connection with this software program.

Recommended revenues are 9% higher for 1998/99. The State Department of Veterans Affairs allocates revenues to county Veterans Services departments based on workload (i.e., clients served) and veterans license plate sales.

BOARD ADOPTED CHANGES

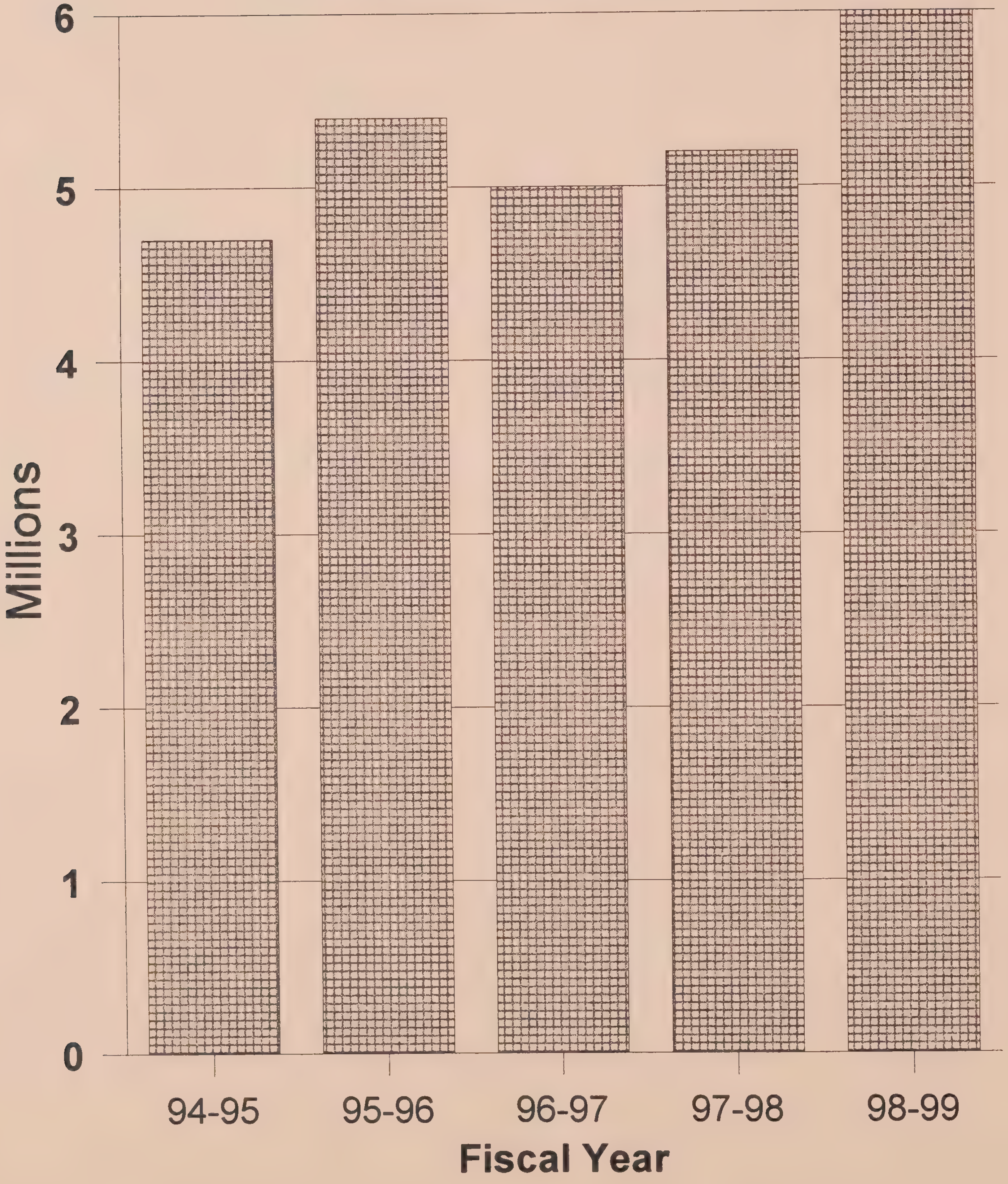
None.

Education

Library
Farm Advisor
Drinking Driver Programs

Education

5 Year Budget History



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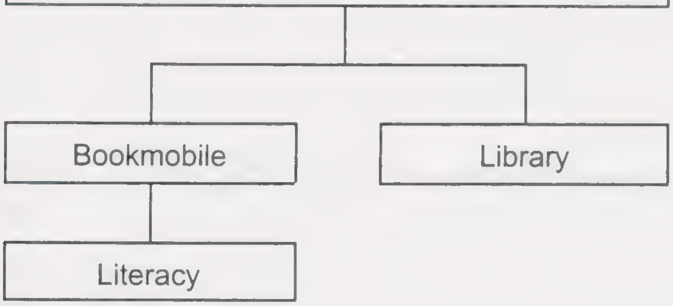
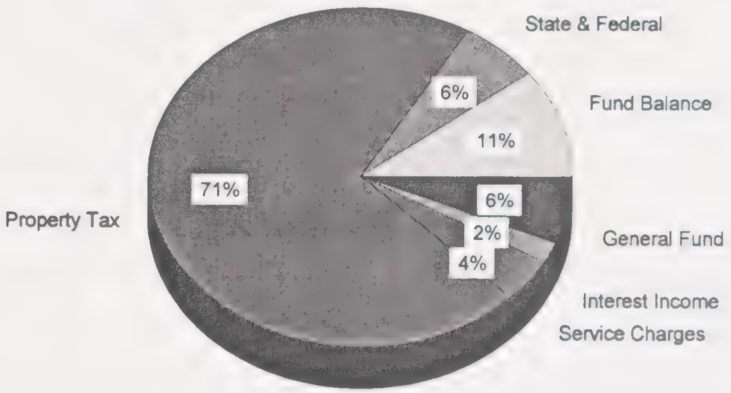
Fund 26: Library
Activity: Library Services

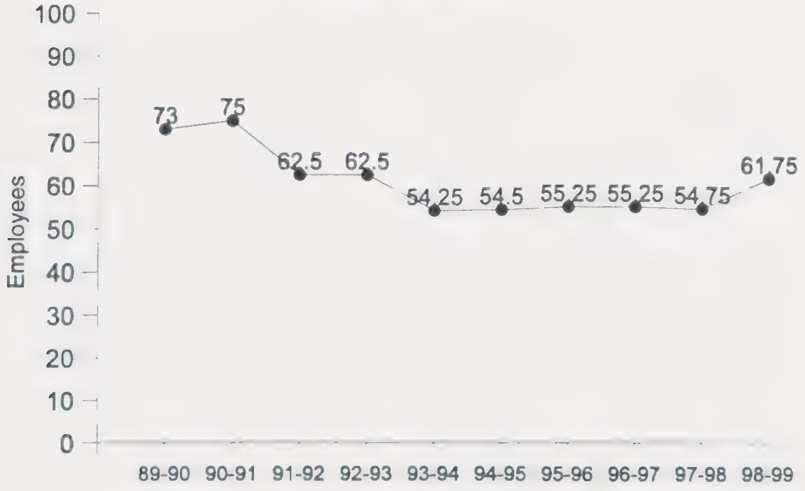
LIBRARY

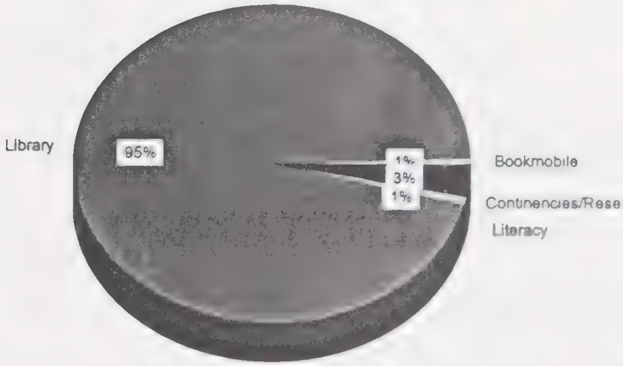
Budget Unit: 4000

ADOPTED BUDGET FY 1998-99	
Operating Cost/Reserves	$4,591,406
Revenue/Intrafund Transfers	$4,303,408
General Fund Support	$287,998




Source of Funds


Number of Employees
(Full Time Equivalent)


Use of Funds

Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 2,228,647	$ 2,380,768	$ 2,436,733	$ 2,628,133	$ 2,628,133
Services and Supplies	1,550,699	1,628,106	1,762,952	1,858,213	1,815,683
Other Charges	60,418	567	2,600	2,600	2,600
Fixed Assets	38,787	12,615	0	0	0
Gross Expenditures	$ 3,878,551	$ 4,022,056	$ 4,202,285	$ 4,488,946	$ 4,446,416
Contingencies	$ 0	$ 0	$ 200,000	$ 110,700	$ 108,390
New Reserves	253,467	235,631	4,290	34,290	36,600
Total Financing Requirements	$ 4,132,018	$ 4,257,687	$ 4,406,575	$ 4,633,936	$ 4,591,406
Revenues	$ 3,968,697	$ 4,097,790	$ 3,886,871	$ 4,136,677	$ 4,136,677
Fund Balance Available	750,084	644,421	161,794	497,259	454,729
Cancelled Reserves	45,000	88,079	357,910	0	0
Total Financing Sources	$ 4,763,781	$ 4,830,290	$ 4,406,575	$ 4,633,936	$ 4,591,406

MISSION STATEMENT

The mission of the San Luis Obispo City-County Library is to provide materials and services to people seeking knowledge, lifelong learning, and recreation, as well as to ensure that all patrons of the Library may use those materials and services to the maximum extent possible.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Bookmobile: Covers all the costs of staff, materials and operating expenses for one bookmobile. (Discretionary)

2. Library: Covers the cost of administration, support staff, materials and operating expenses for fifteen branch libraries. (Discretionary)

3. Literacy: Covers all County cash contributions to the Literacy Program which provides both E.S.L. and basic literacy services to citizens with reading disabilities. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	Appropriation	Appropriation	Revenue/Intrafund	Cost	Appropriation
Bookmobile	$ 41,350	$ 46,509	$ 46,509	$ 0	$ 5,159
Contingencies/Reserves/FBA	450,631	144,990	144,990	0	(305,641)
Library	3,909,746	4,362,966	4,362,996	0	453,250
Literacy	36,911	36,911	36,911	0	0
Department Totals	$ 4,438,638	$ 4,591,406	$ 4,591,406	$ 0	$ 152,768

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Bookmobile	1.00	1.00	0.00
Contingencies/Reserves/FBA	0.00	0.00	0.00
Library	53.75	60.75	7.00
Literacy	0.00	0.00	0.00
Department Totals	54.75	61.75	7.00

KEY PROGRAM OBJECTIVES

- Increase community partnerships to expand library hours of operation throughout the County.
- Sell the Polin property in Atascadero to provide additional funds to expand the Atascadero Library.
- Increase the books and materials budget through fundraising or other means.
- Create a draft Collection Development Program.
- Partner with other groups to offer programs to current or potential Latino customers.
- Provide Cultural Sensitivity training to Library staff.
- Provide Internet access at seven branch libraries.
- Implement an enhanced Community Health Information Center.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Library open hours per week	395
Volunteer hours per year	21,300
Outside contributions for books and materials per year	$40,200
Number of books and materials circulated per year	1,604,000
Total circulation of books and materials in Spanish language per year	12,300

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The operational budget for the Library is 12% higher for 1998-99 and represents “great news” to Library patrons. The budget contains funding for **seven new Library Technician** positions. These new positions will be used to add 44 hours per week to the operational schedules of the County’s most used branch libraries: Atascadero, Cambria, Morro Bay, South Bay, and South County. A contribution of nearly $200,000 from the General Fund has made this possible. In the past, the General Fund has only funded the Library Director’s salary (this is a legal obligation). By providing the additional General Fund support, the Library will be in the position to begin strengthening the County’s core branch libraries. A copy of the revised hours of operation for these libraries will be distributed to the Board prior to the budget hearings.

Funding for the services and supplies accounts is 15% higher for 1998-99. The recommendation contains nearly $90,000 to address the Library's ongoing maintenance needs, over $480,000 for books and materials (this represents a $160,000 increase), over $26,400 to provide Internet access at seven libraries, and nearly $30,000 for replacement computers and supplies. Additionally, the 1998-99 budget continues to provide almost $37,000 to the Literacy Program.

The recommendation includes a $110,700 contingency. Additionally, $34,290 has been set aside for designations during 1998-99. As recommended, the Library will:

- add $10,000 to a designation for funding projects needed to comply with the Americans with Disabilities Act (ADA) bringing its total to $40,000,
- add $10,000 to the Bookmobile Replacement Designation bringing its total to $95,000,
- add $10,000 to the Computer Equipment Replacement Designation bringing its total to $40,198, and
- create a new reserve of $4,290 to set aside the rental dollars received from Library owned property in Atascadero (as directed by the Board). These dollars will eventually be used to help finance the future expansion of the Atascadero Library .

Additionally, the Library’s:

- General Reserve contains just under a million dollars.
- Facilities Planning Designation contains $462,000.
- Public Facility Fees receipts are projected to generate $130,000 by the end of this year for future Library capital projects.

Recommended revenues are significantly higher for 1998-99. Increased General Fund support, property tax receipts, charges for services, and Public Library Fund revenues have all contributed to this increase.

BOARD ADOPTED CHANGES

Fund balance actuals were less than estimated. Accordingly, appropriations were reduced to match the available financing sources.

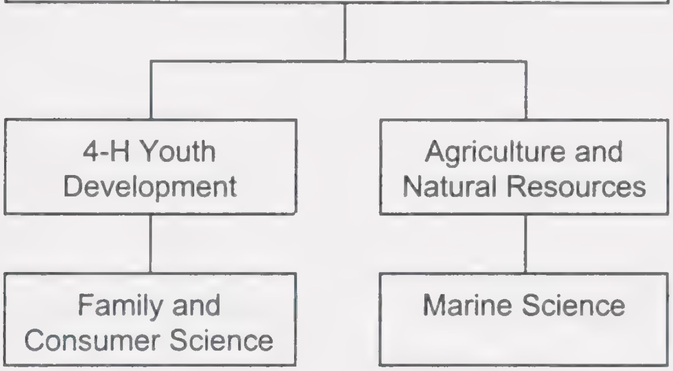
Fund: General Fund

Activity: Agricultural Education

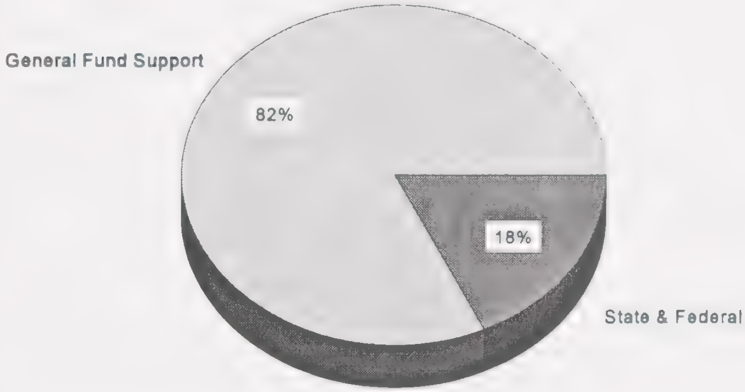
FARM ADVISOR

Budget Unit: 4030

ADOPTED BUDGET FY 1998-99	
Operating Cost	$293,580
Revenue/Intrafund Transfers	$52,738
General Fund Support	$240,842

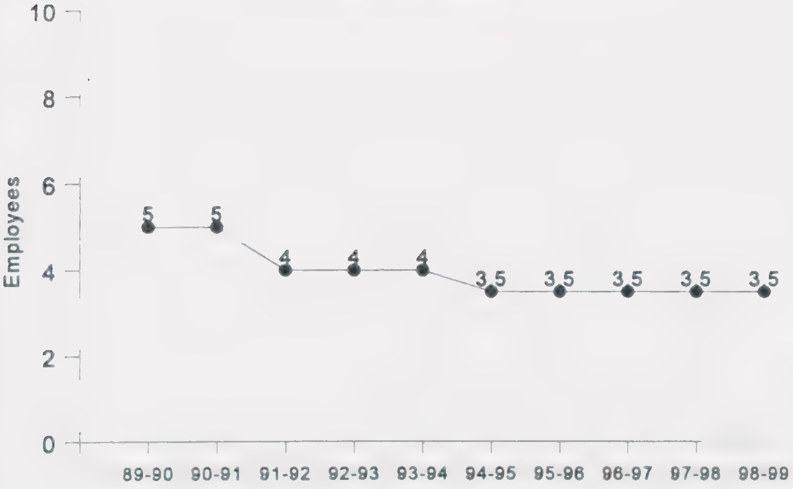

4-H Youth Development
Agriculture and Natural Resources
Family and Consumer Science
Marine Science

Source of Funds

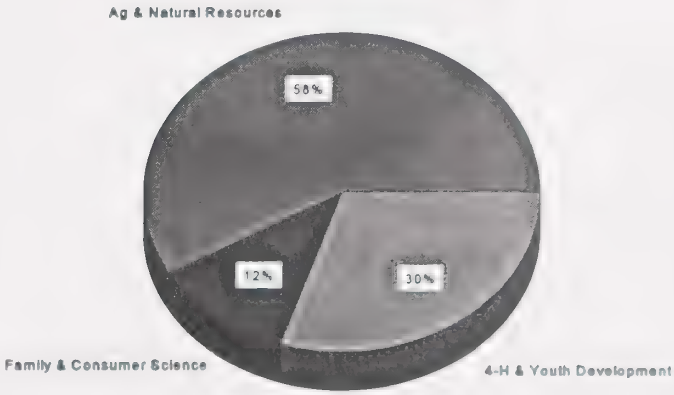


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 168,169	$ 162,501	$ 198,531	$ 198,531	$ 198,531
Services and Supplies	72,727	62,236	83,849	83,049	83,049
Other Charges	0	0	0	0	0
Fixed Assets	2,421	2,637	26,000	12,000	12,000
**Gross Expenditures	$ 243,317	$ 227,374	$ 308,380	$ 293,580	$ 293,580
Less Intrafund Transfers	0	0	0	0	0
Revenues	35,276	27,194	52,738	52,738	52,738
General Fund Support (G.F.S.)	$ 208,041	$ 200,180	$ 255,642	$ 240,842	$ 240,842

MISSION STATEMENT

The mission of the University of California Cooperative Extension in San Luis Obispo County is to serve the County through the creation, development, and application of knowledge in agricultural, natural, and human resources.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. 4-H and Youth Development: An educational program for urban and rural youth from the ages of 5 to 19, focusing on science, conservation of natural resources, environmental awareness, community service, leadership development, public speaking, citizenship and agricultural and animal sciences. (Discretionary)

2. Agriculture and Natural Resources: Assist farmers and livestock producers in growing and marketing their crops and animals as economically, efficiently and safely as possible. Also, assists landowners in assessing and understanding the current status and importance of their watershed area and oak woodlands and to help them develop multiple-use management programs based on sound ecological principles. (Discretionary)

3. Family and Consumer Science: Development of programs which stress practical concerns relating to human nutrition, money management, and food buying, preparation, and preservation. Local programs focus on the needs of special risk groups such as pregnant women, children and lower income families. (Discretionary)

4. Marine Science: A program of education and productive scientific research oriented to solving problems in marine resource development, management and conservation. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
4-H and Youth Development	$ 49,873	$ 88,032	$ 27,702	$ 60,330	$ 10,457
Agriculture and Natural Resources	124,575	171,447	25,036	146,411	21,836
Family & Consumer Science	33,550	34,101	0	34,101	551
Marine Science	0	0	0	0	0
Department Totals	$ 207,998	$ 293,580	$ 52,738	$ 240,842	$ 32,844

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
4-H and Youth Development	1.00	1.00	0.00
Agriculture and Natural Resources	2.00	2.00	0.00
Family & Consumer Science	0.50	0.50	0.00
Marine Science	0.00	0.00	0.00
Department Totals	3.50	3.50	0.00

KEY PROGRAM OBJECTIVES

- Agriculture and Natural Resources Program
  Provide objective, research-based information and programming on sustainable plant and animal production systems, soil conservation, and range and watershed management.
- 4-H Youth Development Program
  Provide skills and knowledge to enhance individual development and well-being, and to instill an understanding of, and responsible participation in, community affairs.
- Nutrition, Family and Consumer Science Program
  Educate a diversity of families and individuals in the adoption of safe and healthy food selection and handling practices, and educating low income families in the utilization of food assistance programs to improve the nutritional health of their families.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Provide research information to 1,000 producers on livestock, range, and field crop production and natural resources through meetings, field days, short courses, farm visits and publications.	1,000
Educate over 500 grape, citrus, avocado, and walnut growers in production practices, soils management, and crop improvement through educational meetings, field days and newsletters.	500
Reach 20% of the County's population with information on sustainable practices for backyard gardeners.	20%
Reach 1,500 youth through on-going 4-H Programs involving adults and volunteers.	1,500
Educate 50 low income families in food safety and nutrition through seminars and newsletters.	50
Update 150 health professionals and educators with research information on diet and disease issues through newsletters and seminars.	150

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
R	Copier	1	$ 12,000	$ 12,000
	Department Totals			$ 12,000

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the Farm Advisor is comparable to 1997-98. Staffing levels will remain the same. It is important to note, however, the salaries and benefits accounts have increased 12% due to a one-time increase in Workers Compensation insurance charges. Funding for the services and supplies accounts is slightly higher for 1998-99 and includes monies to replace a personal computer for the 4-H Program. Fixed assets include a replacement copier. Given the number of copies that the Farm Advisor makes, it is no longer cost-effective to continue renting a copier.

Recommended revenues have increased slightly for 1998-99, reflecting the receipt of higher levels of Morro Bay Watershed grant dollars.

It is important to note that the Farm Advisor's Office is supported from federal, state/university funds as well as County funds. During the 1996-97 year the university funds used to support the San Luis Obispo County Extension office were $1,039,769 and the federal funds amounted to $255,054. In addition to the 3.5 County employees, there are 6.0 full-time University employees, as well as part-time University employees.

No funding has been allocated to the Marine Science Service Program during 1998-99 as the Department does not anticipate receiving any grant funding to carry out marine science projects.

BOARD ADOPTED CHANGES

None.

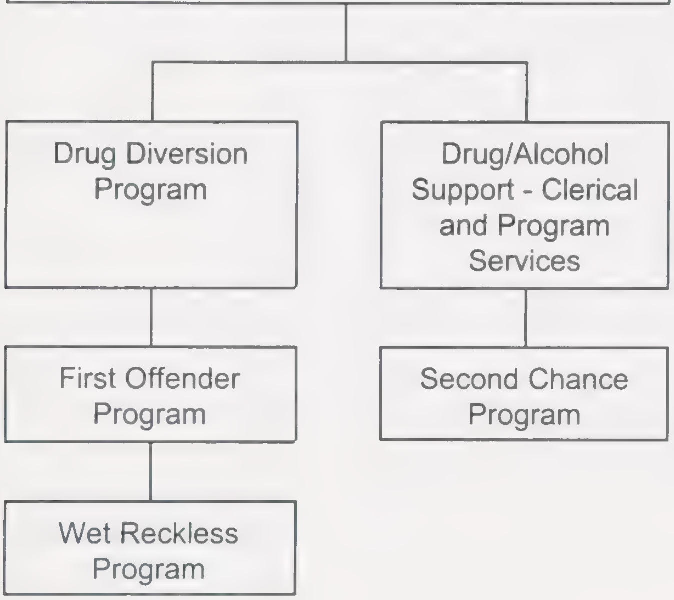
Fund 17: Drinking Driver Prog

Activity: Other Education

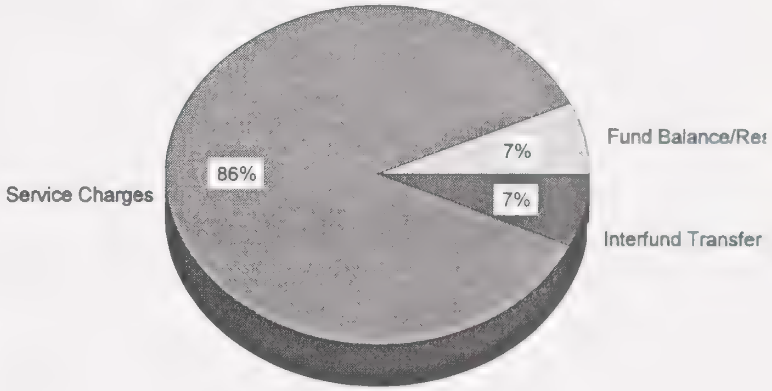
DRINKING DRIVER PROGRAMS

Budget Unit: 4040

ADOPTED BUDGET FY 1998-99	
Operating Cost	$1,217,070
Revenue/Intrafund Transfers/FBA	$1,217,070
General Fund Support	$0

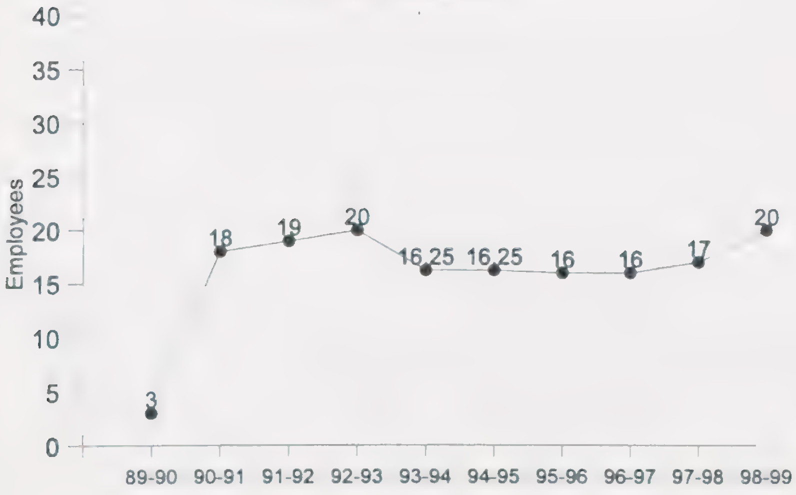

Drug Diversion Program
Drug/Alcohol Support - Clerical and Program Services
First Offender Program
Second Chance Program
Wet Reckless Program

Source of Funds

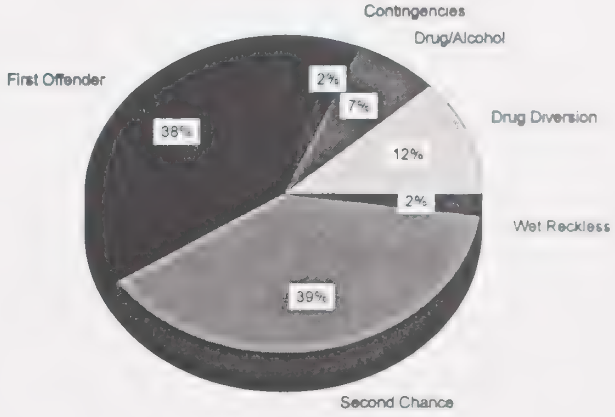


Number of Employees

(Full Time Equivalent)



Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 654,494	$ 733,181	$ 815,135	$ 815,135	$ 815,135
Services and Supplies	279,550	284,004	296,263	296,263	296,263
Other Charges	26,719	27,980	27,980	27,980	27,980
Fixed Assets	0	47,227	55,270	34,798	34,798
Gross Expenditures	$ 960,763	$ 1,092,392	$ 1,194,648	$ 1,174,176	$ 1,174,176
Contingencies	$ 0	$ 0	$ 16,303	$ 21,000	$ 21,000
New Reserves	0	82,771	0	0	21,894
Total Financing Requirements	$ 960,763	$ 1,175,163	$ 1,210,951	$ 1,195,176	$ 1,217,070
Revenues	$ 1,006,819	$ 1,142,142	$ 1,089,135	$ 1,109,607	$ 1,109,607
Fund Balance Available	59,436	102,189	29,418	50,662	72,556
Cancelled Reserves	0	0	92,398	34,907	34,907
Total Financing Sources	$ 1,066,255	$ 1,244,331	$ 1,210,951	$ 1,195,176	$ 1,217,070

MISSION STATEMENT

The mission of the San Luis Obispo County Drug and Alcohol Services Department is to promote prevention activities, provide assessment, recovery resources and treatment of all drug and alcohol related programs for individuals, families and communities of San Luis Obispo County.

By promoting education, advocacy and a cooperative community spirit, San Luis Obispo County Drug and Alcohol Services will assume a leading role in the prevention of alcohol and other drug related problems and in the improvement of our community's quality of life.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Drug Diversion PC 1000: Provides education and group counseling for adults who have been referred by the Court for drug diversion. Six classes of two hours each are required for completion. (Mandated/Discretionary)

2. Drug/Alcohol Support - Clerical and Program Services: Staff time providing services for the jail and general outpatient services. (Mandated/Discretionary)

3. First Offender Program: Provides a four-month, 30-hour program consisting of weekly education classes, group counseling, individual counseling and an exit interview. Funds are derived from client revenue. (Mandated/Discretionary)

4. Second Chance Program: This is an 18-month treatment program for multiple offender drinking drivers. This program consists of group and individual counseling and education. Funds are derived from client revenue. (Mandated/Discretionary)

5. Wet Reckless Program: This is an eight hour, court-ordered education program for those arrested for driving under the influence of alcohol at .08 Blood Alcohol Content or less. Individuals arrested with a Blood Alcohol Content above .08 are serviced through the First Offender or Second Chance Programs as previously noted.

COSTS BY PROGRAM

	1997-98 Adopted Appropriation	1998-99 Board Adopted Appropriation	1998-99 Board Adopted Revenue/Intrafund	1998-99 Board Adopted Cost	Changes in Appropriation
Contingencies/New Reserves/ Fund Balance	$ 102,189	$ 42,849	$ 107,463	$ (64,569)	$ (59,340)
Drug Diversion PC 1000	77,427	148,870	136,000	12,870	71,443
Drug/Alcohol Support-- Clerical & Program Services	114,944	79,925	79,925	0	(35,019)
First Offender Program	367,335	457,488	439,000	18,488	90,153
Second Chance Program	405,185	461,758	430,472	31,286	56,573
Wet Reckless DUI Program	27,000	26,135	24,210	1,925	(865)
Department Totals	$ 1,094,080	$ 1,217,070	$ 1,217,070	$ 0	$ 122,945

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Contingencies/New Reserves/ Fund Balance	0.00	0.00	0.00
Drug Diversion PC 1000	1.75	3.50	1.75
Drug/Alcohol Support-- Clerical & Program Services	2.50	2.00	-0.50
First Offender Program	6.00	7.50	1.50
Second Chance Program	6.25	6.50	0.25
Wet Reckless DUI Program	0.50	0.50	0.00
Department Totals	17.00	20.00	3.00

KEY PROGRAM OBJECTIVES

- Maintain a re-offense rate of 20% or less in the First Offender Drinking Driver Program.
- Provide education, and counseling of community referrals to parole program clients to achieve a 95% success rate.
- Work with the Courts, Probation Department and others on an implementation plan for Drug Court.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
No more than of first offenders will be convicted of a second offense of drunk driving within one year of program completion	20%
Maximum percentage of parole program participants who will successfully complete the program	75%
Minimum percentage of PC1000 program participants will successfully complete the program	80%

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
A	Advanced Network PC	7	$ 3,098	$ 21,686
A	Advanced Network PC #2	1	3,898	3,898
A	Advanced Network PC #5	1	3,248	3,248
A	Advanced Network PC #7	1	2,933	2,933
A	Advanced Network PC #8	1	3,033	3,033
	Department Totals			$ 34,798

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the Drinking Driver Programs is about 9% higher than the 1997-98 budget. This program is entirely dependent on client fees for its financing. Although enrollments in the first offender and second chance programs are projected to remain at the existing level, revenues are projected to increase due to new laws which require convicted drunk drivers to present program completion notices prior to having their drivers licenses reinstated.

The recommendation for the salary and benefits accounts will provide funding for one additional permanent accounting technician and two counselor/educator positions. The accounting technician position represents an increased level of staffing which is expected to reduce reliance on accounting staff in Budget Unit 3075 - Drug and Alcohol Services. This, in turn, will allow Drug and Alcohol Services staff to focus needed attention on their own budgetary concerns. In terms of outcome indicators, the department will measure the effectiveness of this additional position via reduced accounting errors and enhanced revenue collections.

The other new permanent positions reflect the conversion of temporary help positions to permanent staffing. The department identified these positions as carrying a workload that is now of a continuous nature. If program revenues decline below projected levels, the department will eliminate positions as needed to keep expenses in line with available financing.

Funding for the Services and Supplies accounts is about 24% higher than the adopted 1997-98 budget. The two most significant areas of increase are computer software expenses and facility costs. The department will complete a major automation project in 1998-99 which is expected to improve overall efficiencies via monitoring client outcomes and staff performance as well as improving collections. The increase facility costs are related to the department's expansion into the Paso Robles' Walnut Plaza health facility as well as remodeling costs at the existing Atascadero facility.

Funding in the Other Charges account represents the continuation of the Drinking Driver Program's share of debt service payments for the department's facility in Atascadero.

The recommendation for the fixed assets account will allow the department to purchase the 11 workstations needed to complete their planned automation enhancements. Approximately $35,000 of the department's $151,000 reserve will be cancelled to pay for this equipment.

Recommended revenues are based on the department's projection of client enrollments. Court-ordered drug diversion services, which are also paid for by client fees, have increased significantly in recent years. And, as previously mentioned, collections have improved in recent years as a result of legislation which requires course completion notices before drivers licenses are reinstated. Since fluctuations in client enrollments have a corresponding effect on revenue receipts, staff continually monitors revenue levels to ensure that expenditures are in line with available financing.

BOARD ADOPTED CHANGES

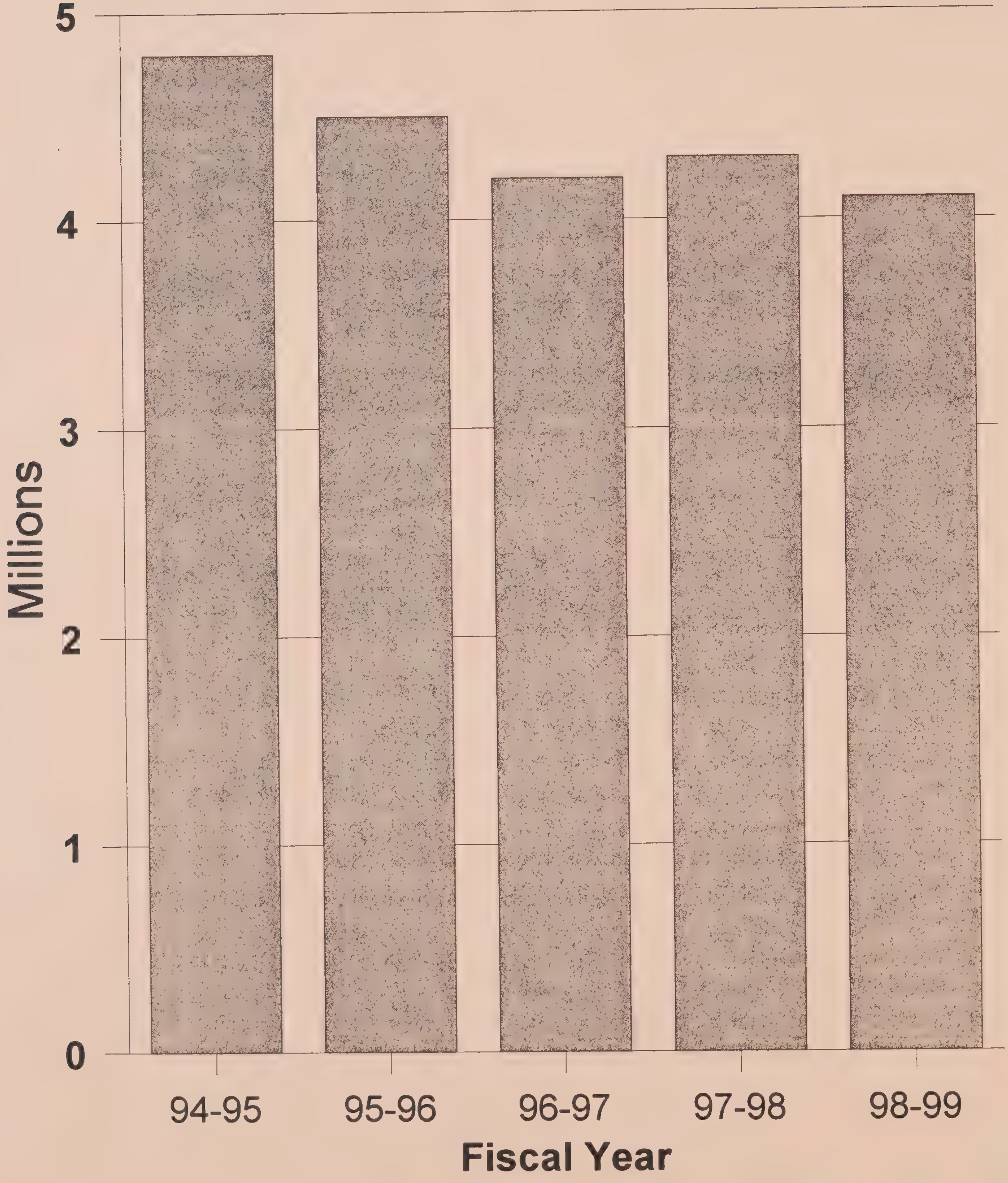
Fund balance actuals were higher than estimated. Accordingly, reserves were increased to match the available financing sources.

Recreation & Cultural Services

Parks

Parks

5 Year Budget History



per1000

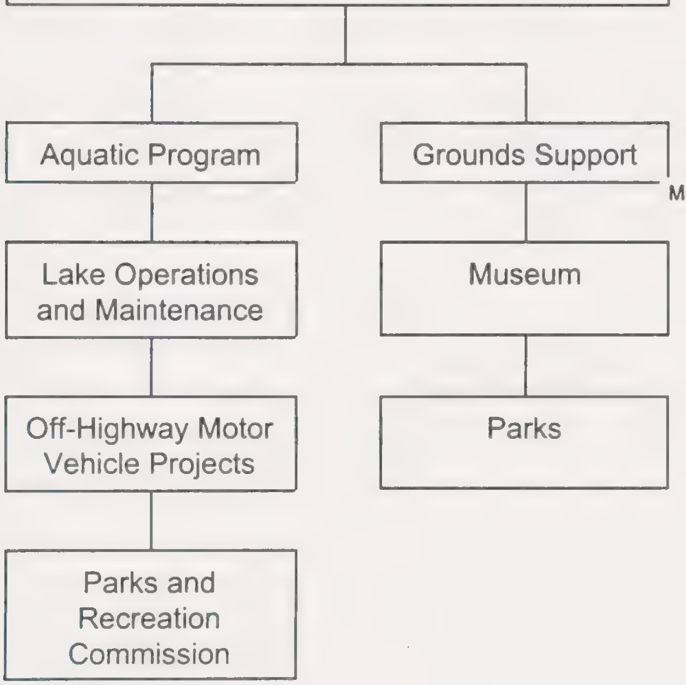
Fund 5: Parks

PARKS

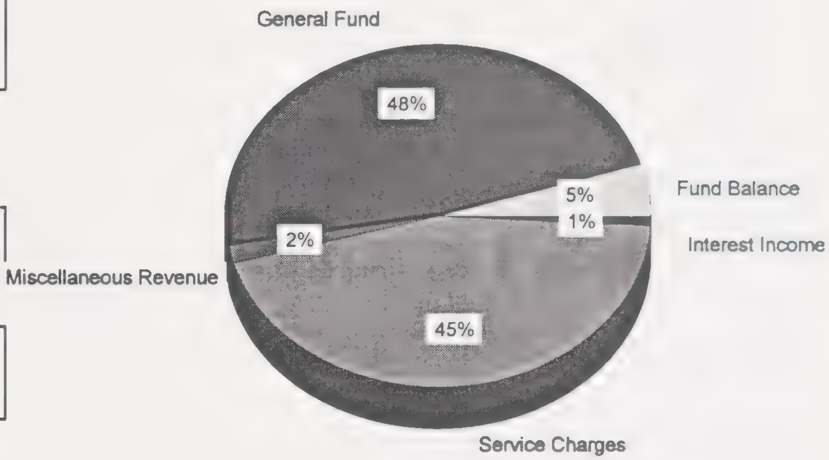
Budget Unit: 4125

Activity: Recreation Facilities

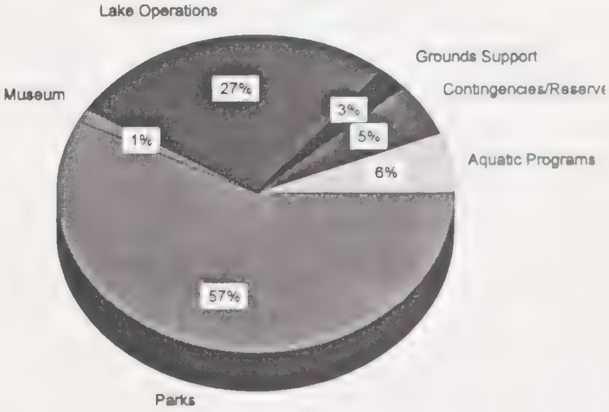
ADOPTED BUDGET FY 1998-99	
Operating Cost	$4,511,140
Revenue/Intrafund Transfers/FBA .	$2,489,617
General Fund Support	$2,021,523


Aquatic Program
Grounds Support
Lake Operations and Maintenance
Museum
Off-Highway Motor Vehicle Projects
Parks
Parks and Recreation Commission

Source of Funds

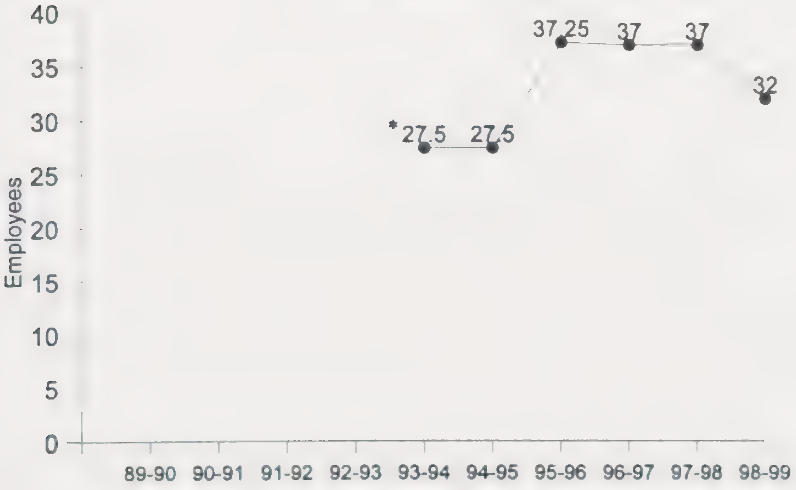


Use of Funds



Number of Employees

(Full Time Equivalent)



*** In 1993-94 Parks became a separate Fund**

Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 2,047,284	$ 2,106,049	$ 1,967,299	$ 1,967,299	$ 1,967,299
Services and Supplies	1,570,106	1,659,724	1,733,825	1,733,476	1,733,476
Other Charges	238,167	265,137	329,600	335,000	335,000
Fixed Assets	26,423	8,836	20,400	20,400	20,400
Gross Expenditures	$ 3,881,980	$ 4,039,746	$ 4,051,124	$ 4,056,175	$ 4,056,175
Contingencies	$ 0	$ 0	$ 57,679	$ 225,268	$ 225,268
New Reserves	92,473	0	0	0	229,697
Total Financing Requirements	$ 3,974,453	$ 4,039,746	$ 4,108,803	$ 4,281,443	$ 4,511,140
Revenues	$ 4,016,326	$ 4,299,370	$ 4,011,104	$ 4,052,874	$ 4,052,874
Fund Balance Available	140,837	84,228	97,699	228,569	458,266
Cancelled Reserves	25,000	0	0	0	0
Total Financing Sources	$ 4,182,163	$ 4,383,598	$ 4,108,803	$ 4,281,443	$ 4,511,140

MISSION STATEMENT

San Luis Obispo County Parks ensures diversified opportunities for recreation and the personal enrichment of the County's residents and visitors while protecting its natural, cultural and historical resources.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Aquatic Program: Provides lifeguard services at Cayucos Beach, various county operated swimming pools, and lifeguard relief at Lopez Lake Recreation Area. (Discretionary)

2. Grounds Support: Provides administrative support for grounds maintenance to county buildings and facilities. (Discretionary)

3. Lake Operations and Maintenance: Provides capital improvements, equipment acquisition, and maintenance and operation of Lopez Lake Recreation Area. (Discretionary)

4. Museum: Provides for an annual payment to the County Historical Society for the complete operation of the Museum under the terms of a negotiated agreement with the County. (Discretionary)

5. Off-Highway Motor Vehicle Projects: Selected off-highway projects. (Discretionary)

6. Parks: Funds recreation services for county operated parks and recreation facilities. The department also manages central reservations for County Parks, and San Luis Obispo Veterans Building. (Discretionary)

7. Parks and Recreation Commission: Provides support services to the County Parks and Recreation Commission. The five member commission advises the Board of Supervisors on planning and development of the County's park system. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	Appropriation	Appropriation	Revenue/Intrafund	Cost	Appropriation
Aquatic Program	$ 172,339	$ 275,942	$ 275,942	$ 0	$ 103,603
Contingencies/Reserves/FBA	212,064	454,965	458,266	(3,301)	242,901
Grounds Support	406,043	108,320	108,320	0	(297,723)
Lake Operations & Maint.	1,192,796	1,159,720	1,159,720	0	(33,076)
Museum	48,672	47,718	45,867	1,851	(954)
Off-Highway Motor Vehicle Projects	5,000	5,000	5,000	0	0
Parks	2,504,176	2,458,025	2,458,025	0	(46,151)
Parks/Rec Comm	1,950	1,450	0	1,450	(500)
Department Totals	$ 4,543,040	$ 4,511,140	$ 4,511,140	$ 0	$ (31,900)

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Aquatic Program	0.00	0.00	0.00
Contingencies/Reserves/FBA	0.00	0.00	0.00
Grounds Support	5.00	0.00	-5.00
Lake Operations & Maint.	9.00	9.00	0.00
Museum	0.00	0.00	0.00
Off-Highway Motor Vehicle Projects	0.00	0.00	0.00
Parks	23.00	23.00	0.00
Parks/Rec Comm	0.00	0.00	0.00
Department Totals	37.00	32.00	-5.00

KEY PROGRAM OBJECTIVES

- Provide an equitable distribution of park and recreation services throughout San Luis Obispo County, with special emphasis on the County's unincorporated communities. Funding priorities should be established through use of the Park's Capital Improvement Program.

- Continue to evaluate park and recreation needs in relationship to costs and public satisfaction.
- Ensure that all new park and recreation opportunities are thoroughly evaluated for their impacts on routine operation and maintenance costs.
- Provide revenue generating park and recreation opportunities designed to meet local needs and enhance tourism.
- Pursue supplemental opportunities to meet the park and recreation needs of San Luis Obispo County by maximizing the use of grants, donations, cooperative ventures and other creative means.
- Maintain active and regular communication and coordination with other park and recreation service providers in San Luis Obispo County.
- Complete a site master plan for all San Luis Obispo County parks, focusing first on those undeveloped and/or partially developed sites.
- Continue to explore various funding programs that provide for greater self-sufficiency and provide a stable financial source for the development, operation and maintenance of County parks and recreation facilities.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Increase prior year total of annual visitors to County Parks' facilities by 5 percent, from 2,981,000 to 3,130,050	3,130,050
Establish a base year survey for citizens to rate County Parks' facilities	1

APPROVED FIXED ASSETS

Code	Description	1998-99 Board Approved Qty	Per Unit	Cost
A	Aerifier	1	$ 2,500	$ 2,500
A	Aluminum Flat Bottom Boat/w Motor	1	6,400	6,400
A	Flail Mower	1	4,800	4,800
A	Pickup, Compact, Used	1	2,500	2,500
A	Tractor Blade	1	4,200	4,200
	Department Totals			$ 20,400

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Parks Division functions under the Department of General Services as a separate fund. The recommended budget is lower than the current year due to the transfer of five Park Rangers to Budget Unit 2180 - General Services. The amount of General Fund support is recommended to remain at $2,021,523 for 1998-99. The General Fund subsidy amount has remained constant since 1993-94. The Department has asked that a discussion be initiated during the year to review if the subsidy should be increased to account for such items as inflation, coast-of-living adjustments, federal and state mandates, and increased maintenance costs of public facility fee funded projects.

No additional permanent positions are recommended in the Parks Budget for 1998-99. As mentioned above, five Park Ranger positions are recommended to be transferred to Budget Unit 2180 - General Services. Since the Park Rangers maintain the building grounds, logically they should reside in the budget unit that also maintains County facilities. The transfer will also add efficiencies in billing for grounds maintenance services to departments and reduce countywide overhead charges to Parks . The eventual goal is to replace these positions with grounds keepers. Extra help lifeguard salaries and Lopez Lake staffing are projected to increase in 1998-99 based on increased usage of the facility. Lopez expenditures are revenue offset from billing to County Engineering. Funds are also recommended in contingencies for cost-of-living adjustments which may be granted during the year for Parks employees.

Overall, services and supplies are recommended to increase. The majority of the increase is due to increases in countywide overhead, which is a result of increased capital project activities funded through public facility fees. Several fixed assets are recommended for the Parks budget for 1998-99. A flat bottom boat and motor, an aerifier, a used pickup truck, a flail mower and tractor blade are recommended.

Revenues are projected to decline based mainly on the transfer of the five Park Ranger positions and associated billing to General Services. Capital project billings to Lopez Lake have decreased based on a reduction in capital projects. Charges to users have remained stable.

BOARD ADOPTED CHANGES

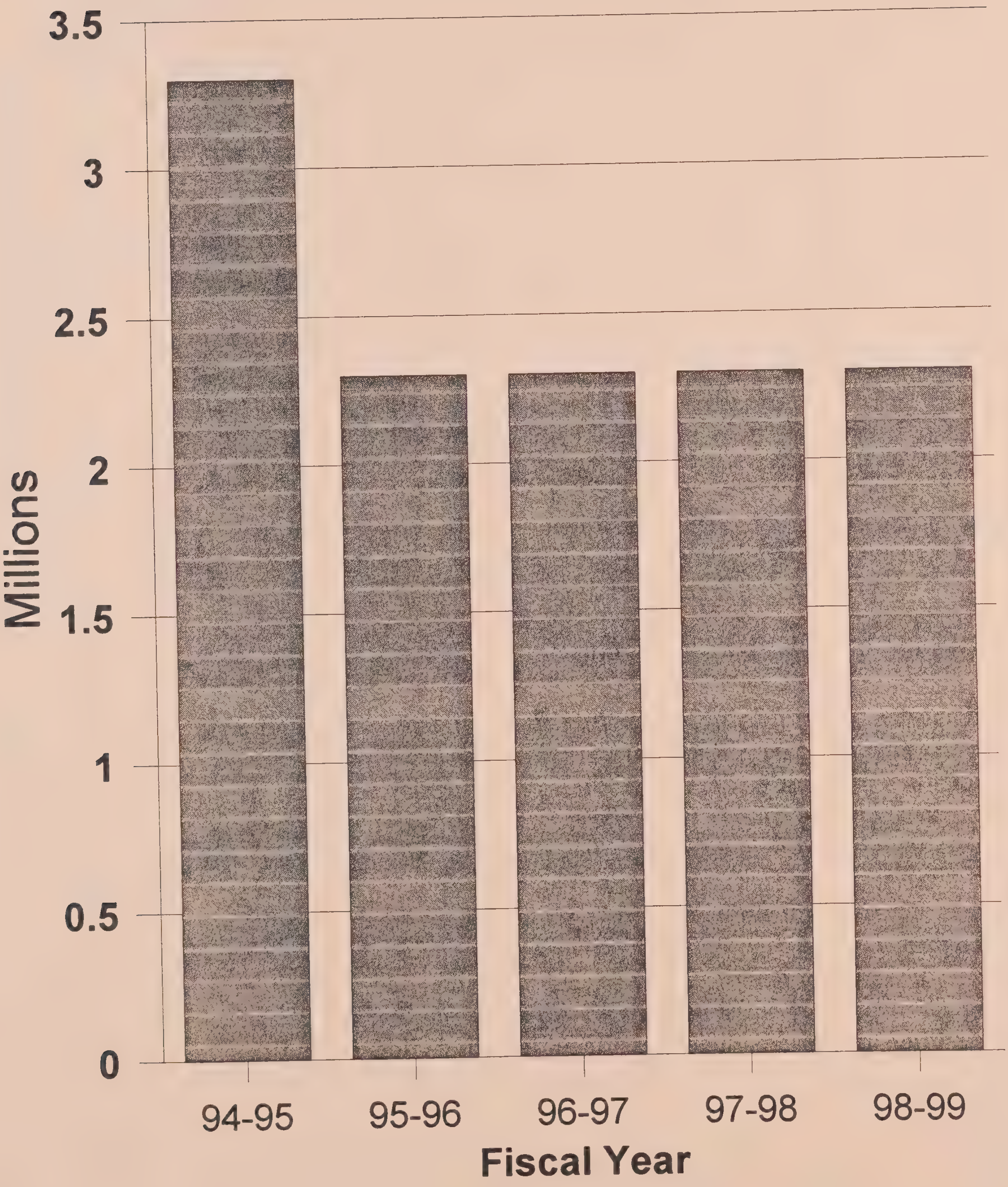
Fund balance actuals were higher than estimated. Accordingly, reserves were increased to match the available financing sources.

Debt Service

Short - Term Financing
Debt Service

Long Term Debt Service

5 Year Budget History



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Fund: General Fund

SHORT-TERM FINANCING

Budget Unit: 2005

Activity: Retirement Of Short-Term Debt

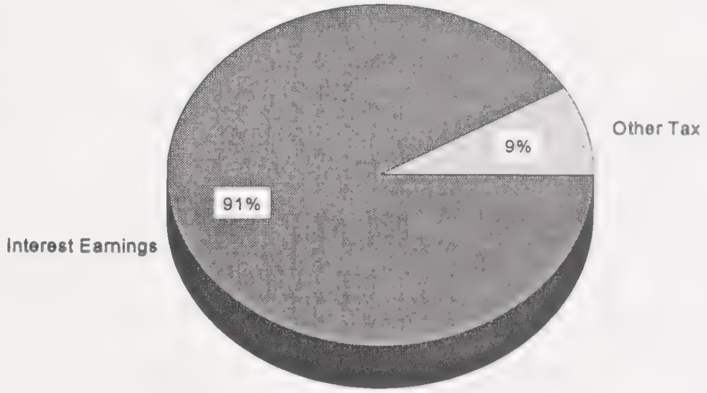
ADOPTED BUDGET FY 1998-99

Operating Cost	$1,036,000
Revenue/Intrafund Transfers	$1,036,000

Debt Issuance and Servicing

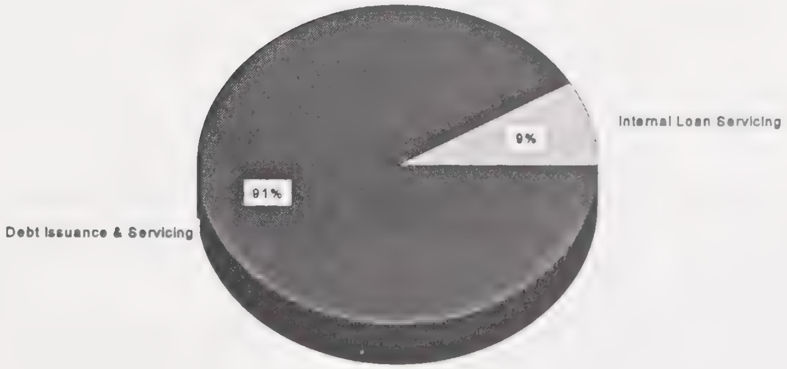
Internal Loan Servicing

Source of Funds



No Staff In This Budget Unit

Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	55,000	60,000	60,000	60,000	60,000
Other Charges	969,384	821,776	976,000	976,000	976,000
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 1,024,384	$ 881,776	$ 1,036,000	$ 1,036,000	$ 1,036,000
Less Intrafund Transfers	0	0	0	0	0
Revenues	1,342,758	1,110,848	1,036,000	1,036,000	1,036,000
General Fund Support (G.F.S.)	$ (318,374)	$ (229,072)	$ 0	$ 0	$ 0

PURPOSE

To alleviate temporary operating cash deficits occurring during the first six months of the fiscal year.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Debt Issuance and Servicing: Includes cost of preparing a Tax Revenue Anticipation Note issue and provides a separate accounting for funds received from the proceeds of the note. Debt servicing facilitates the payback of the note, including the accumulation of interest earnings and processing interest payments. (Discretionary)

2. Internal Loan Servicing: Includes the interest and cost on internal Teeter loan and provides proceeds from Tax Loss Reserve Fund to pay interest. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Debt Issuance and Servicing	$ 0	$ 946,000	$ 946,000	$ 0	$ 0
Internal Loan Servicing	0	90,000	90,000	0	0
Department Totals	$ 0	$ 1,036,000	$ 1,036,000	$ 0	$ 0

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

In order to meet the ongoing cash flow requirements for the County, it is recommended that Tax and Revenue Anticipation Notes (TRANs) be issued for 1998-99. TRANs are a short term loan intended to alleviate temporary operating cash deficits occurring during the first six months of the fiscal year. Interest earnings on the proceeds, in excess of all issue costs, are allowed if legal requirements are met. The recommended budget is based upon a TRANs issue amount of $20,000,000. Although the Auditor's Office will use existing staff to set up and issue the TRANs and provide ongoing monitoring, there are other costs involved in the program, such as preparation of official statements, cash flow projections, compiling demographic and statistical information and staff reports. The Auditor-Controller has included TRANs support costs into his department's budget for 1998-99.

Recommended revenues reflect the projected increase in interest earnings and are sufficient to cover all issuance costs.

BOARD ADOPTED CHANGES

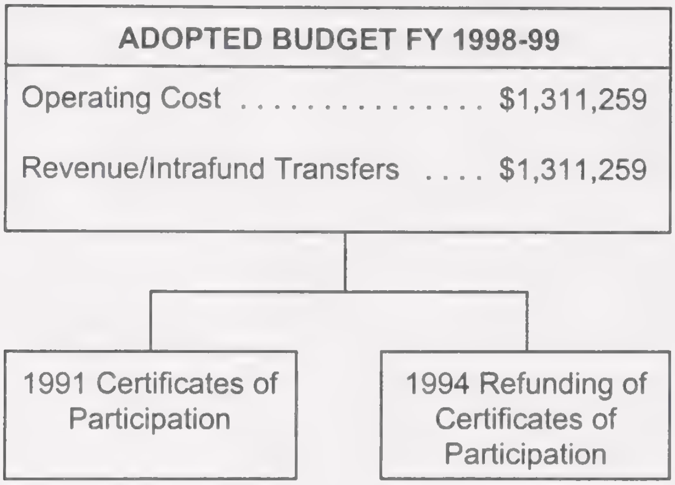
None.

Fund: 1901 Debt Service Fund

DEBT SERVICE

Budget Unit: 4901

Activity: Retirement Of Long-Term Debt



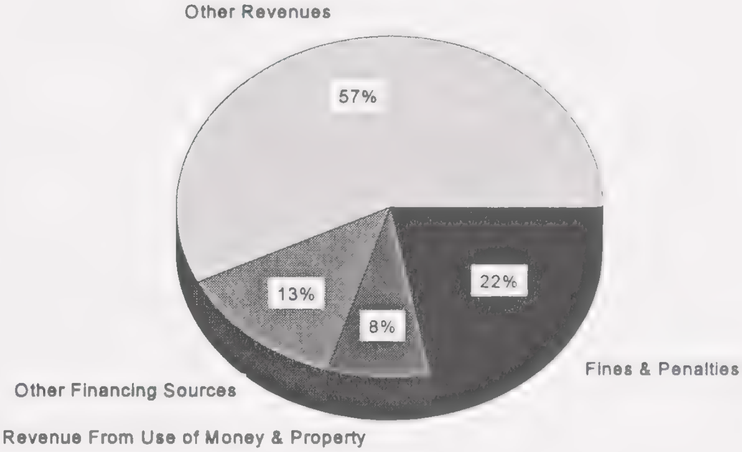
ADOPTED BUDGET FY 1998-99

Operating Cost	$1,311,259
Revenue/Intrafund Transfers	$1,311,259

1991 Certificates of Participation

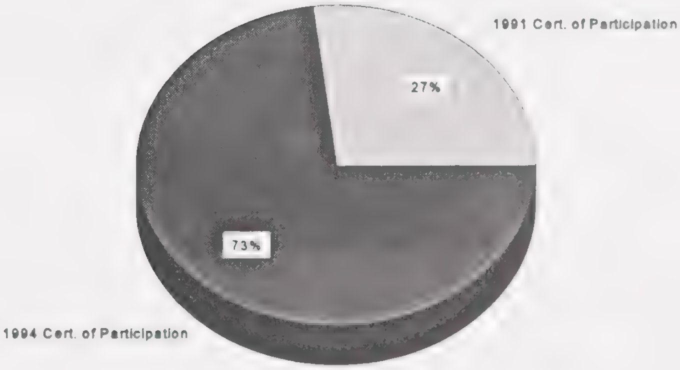
1994 Refunding of Certificates of Participation

Source of Funds



No Staff In This Budget Unit

Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	0	0	0	0
Other Charges	1,309,421	1,310,847	1,310,792	1,310,792	1,310,792
Fixed Assets	0	0	0	0	0
Gross Expenditures	$ 1,309,421	$ 1,310,847	$ 1,310,792	$ 1,310,792	$ 1,310,792
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	177,591	202,001	0	0	467
Total Financing Requirements	$ 1,487,012	$ 1,512,848	$ 1,310,792	$ 1,310,792	$ 1,311,259
Revenues	$ 1,349,981	$ 1,325,957	$ 1,310,792	$ 1,310,792	$ 1,310,792
Fund Balance Available	1,747	3,608	0	0	467
Cancelled Reserves	156,132	162,903	0	0	0
Total Financing Sources	$ 1,507,860	$ 1,492,468	$ 1,310,792	$ 1,310,792	$ 1,311,259

PURPOSE

To provide for the payment of interest and principal associated with the County's long term debt based upon Board of Supervisor budget policies. Recommendations for debt financing of major projects will include a cost benefit analysis of available options and funding alternatives. Every attempt will be made to provide for debt service through dedicated revenues that can be maintained over the life of any debt, before the General Fund is accessed for such a purpose.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. 1991 Certificates of Participation (COPs): Funding of interest, insurance and principal payments on the County's CSAC loan initiated in October 1991, for jail expansion. (Mandatory)

2. 1994 Refunding of Certificates of Participation: Funding of interest and principal payments regarding refunding (refinancing) of the County's series 1988 and 1989 COPs. The 1988 COPs funded new criminal justice facilities, and improvements to the Morro Bay Golf Course irrigation system. The 1989 COPs funded a new Social Service facility (Mandatory).

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	Appropriation	Appropriation	Revenue/Intrafund	Cost	Appropriation
1991 Cert. of Participation	$ 355,862	$ 356,583	$ 356,583	$ 0	$ 721
1994 Cert. of Participation	956,309	954,209	954,209	0	(2,100)
Reserves\Fund Balance	3,608	0	467	(467)	(3,608)
Department Totals	$ 1,315,779	$ 1,310,792	$ 1,311,259	$ (467)	$ (4,987)

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This budget unit summarizes the long-term debt service obligations of the County, excluding Board governed Special Districts, for fiscal year 1998-99. These obligations represent the County's annual installment payments for previous capital improvement projects funded through debt financing. The following is a description of each obligation existing at July 1, 1998:

1991 Series A, Certificates of Participation

- Purpose: Jail Expansion
- Maturity Date: October 1, 2021
- Original Principal Amount: $4,565,000; July 1, 1998 Principal Outstanding: $4,185,000
- Debt Service payment: $356,583
- Interest Rate: 4.90% to 6.80%
- Funding Source: Health Agency, Rental Income, General Fund

1994 Series A, Refunding Certificates of Participation

- Purpose: To refinance 1988 and 1989 CSAC Certificates of Participation. The prior COPs funded a new Social Services building, criminal justice facilities and improvements to the Morro Bay Golf Course irrigation system.
- Maturity Date: November 1, 2010
- Original Principal Amount: $9,970,000; July 1, 1997 Principal Outstanding: $8,650,000
- Debt Service payment: $954,209
- Interest Rate: 4.00% to 6.00%
- Funding Source: Social Services, Criminal Justice Construction Fund, Golf Course Enterprise Fund.

Additionally, a $10.2 million Certificate of Participation to build the Dairy Creek Golf Course was approved by your Board in 1995. The information concerning the debt service is included in the Golf Course Enterprise Fund.

The long term debt described above has received the highest ratings from both Standard and Poor's Rating Service and Moody's Investors Service. These services rate the creditworthiness of debt obligations.

Debt financing for Capital Improvement Projects is recommended based upon adherence to Board budget policies and review by the County's Debt Advisory Committee. In 1991-92, the Board of Supervisors established a formal Debt Advisory Committee to review debt matters and make recommendations to the Board. The three member Debt Advisory Committee is made up of the Auditor-Controller, Treasurer-Tax Collector and the County Administrator.

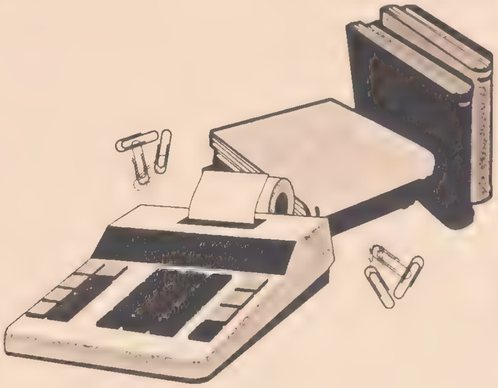
Revenues to pay the debt service comes from a variety of sources as the money borrowed was used to build the new jail, a social service building, and the purchase of a building in Paso Robles to house health related services. Consequently, the majority of revenue is from Criminal Justice Construction Fund, Social Services and Health Agency budget units.

No new long term debt is contemplated for 1998-99.

BOARD ADOPTED CHANGES

None.

Financing Uses



Other Financing Uses
Tax Reduction Reserves
Countywide Automation Replacement
General Government Building Replacement

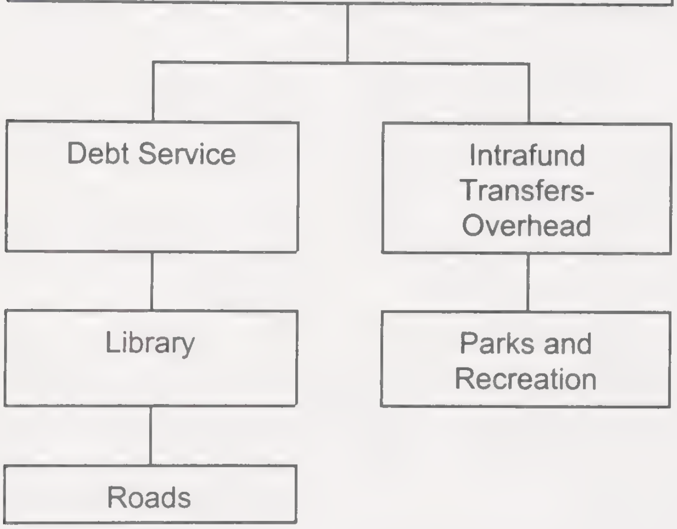
Fund: General Fund

Activity: Transfers Out

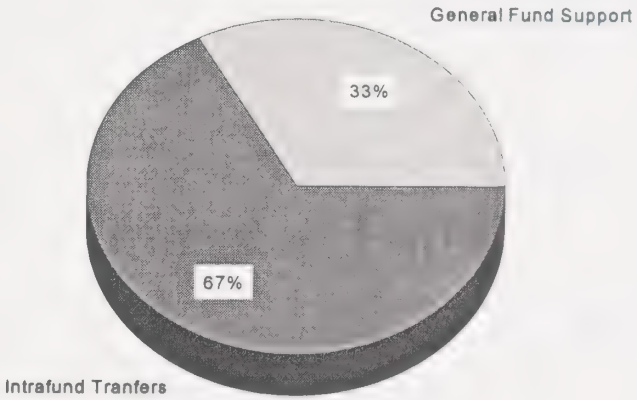
NON-DEPARTMENTAL-OTHER FINANCING USE

Budget Unit: 2002

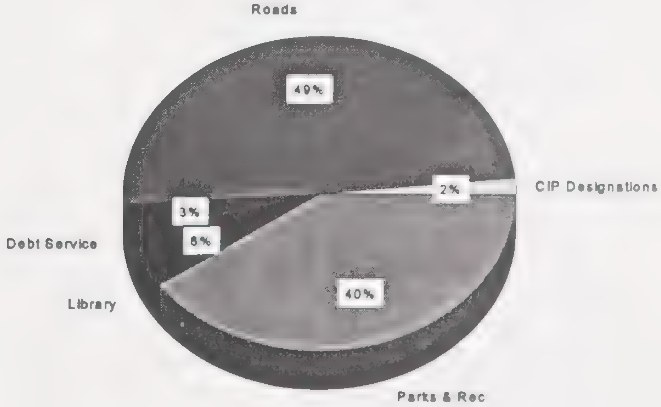
ADOPTED BUDGET FY 1998-99	
Operating Cost	$5,077,938
Revenue/Intrafund Transfers	$3,400,073
General Fund Support	$1,677,865


Debt Service
Intrafund Transfers-Overhead
Library
Parks and Recreation
Roads

Source of Funds



Use of Funds



No Staff In This Budget Unit

Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	0	0	0	0
Other Charges	8,637,109	5,704,426	10,192,612	9,303,027	5,077,938
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 8,637,109	$ 5,704,426	$ 10,192,612	$ 9,303,027	$ 5,077,938
Less Intrafund Transfers	2,130,309	3,216,632	3,400,073	3,400,073	3,400,073
Revenues	505,328	934,662	0	0	0
General Fund Support (G.F.S.)	$ 6,001,472	$ 1,553,132	$ 6,792,539	$ 5,902,954	$ 1,677,865

PURPOSE

To provide General Fund support to "Other Funds" to help finance their operations. This budget unit is also the receiving budget for overhead charged to General Fund budgets that are primarily revenue offset by state or federal revenue.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. County Medical Services Program: Budget Unit 3286 (Fund 0149) is the recipient of realignment revenue that must first be booked as General Fund revenue, then transferred to BU 3286. This is a required accounting function that results in no net county cost to the General Fund. (Mandated/Discretionary)

2. Debt Service: Budget Unit 4901 (Fund 1901) receives a contribution to help offset the debt service associated with the County's participation in the pool loan programs of the California State Association of Counties (CSAC). (Mandated)

3. Intrafund Transfers-Overhead: This service program receives funds from various General Fund departments for countywide overhead charges. These departments are primarily state funded, such as Social Services and Health. (Discretionary)

4. Library: Budget Unit 4000 (Fund 26), receives a General Fund contribution to pay for the Library Director's salary, as required by law, and any other General Fund contributions adopted by the Board of Supervisors. (Mandated\Discretionary)

5. Parks and Recreation: Budget Unit 4125 (Fund 5) receives a General Fund contribution to help maintain the parks and recreation facilities within the County's unincorporated areas. (Discretionary)

6. Replacement Reserves: Budget Units 2083, Countywide Automation Replacement and 2084, General Government Building Replacement receive a General Fund contribution to support the long term strategic planning for replacing aging equipment and buildings. (Discretionary)

7. Roads: Budget Unit 2920 (Fund 2), receives a General Fund contribution to help maintain the countywide roads program. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
(Less Transfer-Overhead)	$ (3,216,632)	$ 0	$ 3,400,073	$ (3,400,073)	$ (183,441)
CIP Designations	200,000	96,634	0	96,634	(103,366)
County Medical Services Prog.	1,960,896	0	0	0	(1,960,896)
Debt Service	168,594	171,783	0	171,783	3,189
Library	91,013	287,998	0	287,998	196,985
Parks and Recreation	2,021,523	2,021,523	0	2,021,523	0
Replacement Reserves	0	0	0	0	0
Roads	761,428	2,500,000	0	2,500,000	1,738,572
Department Totals	$ 1,986,822	$ 5,077,938	$ 3,400,073	$ 1,677,865	$ (308,957)

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This budget unit contains all General Fund contributions to "Other Funds", with the exception of the Hospital and Courts. The General Fund contribution to the Hospital is contained in Budget Unit 3280. The General Fund contribution to the Courts is contained in Budget Unit 2006.

Overall, the recommendation increases the General Fund contribution to other funds by approximately $3.9 million over the current year.

It is recommended that the General Fund contribute to the following six "Other Funds": Roads (Fund 2), Library (Fund 26), Debt Service (Fund 1901), Parks (Fund 5) and two replacement reserve funds (Fund 23 and 24). A brief explanation regarding the General Fund contribution to these other funds is provided below. More detailed information can be found in the individual budget units.

The recommended contribution to each fund is as follows:

- Roads - $2.5 million, approximately $1.7 million above the current year level to provide funds for the recapping of county roads.

- Replacement Reserves - $2.3 million. This is a new service program that provides funds for the replacement of aging automation equipment and building replacement.

- County Medical Services Program (CMSP) - $2 million. Due to accounting requirements, all realignment revenue received by the County Medical Services Program (Fund 0149) must first be booked as General Fund revenue (Fund 0001) and then transferred to Fund 0149. This is simply an accounting procedure and it has no net effect on the General Fund. In the past, a mid-year adjustment has been done to reflect this accounting requirement. Adding it to the annual budget negates the need for any future mid-year adjustments.

- Parks - $2 million, the same level as the current year.

- Library - $287,998, approximately $197,000 above the current year. By law, the General Fund is responsible for paying for the Library Director's salary and benefits. In addition, the recommendation includes funds to restore Library hours that were cut in previous years.

- Debt Service - $171,783. Offsets a portion of the county's debt payments associated with the purchase of additional office space. The recommended contribution is slightly higher than the current year's.

Overall, intrafund transfers are recommended to increase. These transfers represent overhead charges to General Fund departments that are primarily cost offset by state and federal revenues, including Social Services, Health, Mental Health, Drug and Alcohol and Family Support.

BOARD ADOPTED CHANGES

This budget was lowered by $4.3 million by directly budgeting revenue into three special funds and eliminating the need to transfer money through the General Fund first. This is an accounting change and does not affect programs. $2 million of CMSP revenue will not be transferred from the General Fund but will be directly budgeted in the CMSP fund. The $3.2 million transfer to the replacement funds has also been eliminated and the funds directly budgeted into the replacement funds.

Fund: 22 Tax Reduction Reserve Fund

Activity: Finance

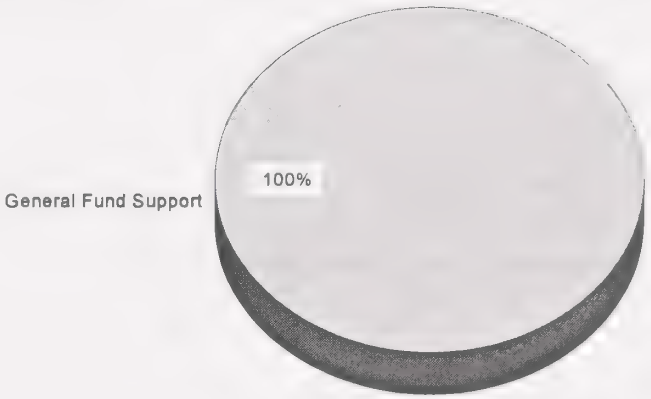
TAX REDUCTION RESERVES

Budget Unit: 2082

ADOPTED BUDGET FY 1998-99	
Operating Cost/New Reserves	$2,000,000
Revenue/Intrafund Transfers	$0
General Fund Support	$2,000,000

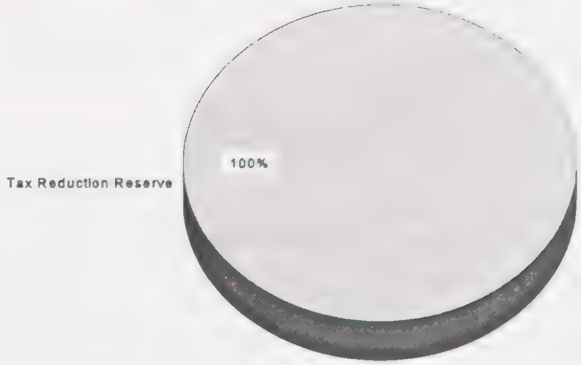
Tax Reduction Reserve

Source of Funds



No Staff In This Budget Unit

Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	0	0	0	0
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Gross Expenditures	$ 0	$ 0	$ 0	$ 0	$ 0
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	0	2,000,000	2,000,000	2,000,000	2,000,000
Total Financing Requirements	$ 0	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 2,000,000
Revenues	$ 0	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 2,000,000
Fund Balance Available	0	0	0	0	0
Cancelled Reserves	0	0	0	0	0
Total Financing Sources	$ 0	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 2,000,000

PURPOSE

To establish a fund to offset future reductions of property tax revenues.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Tax Reduction Reserve: Provides funds to be used for the purpose of offsetting future reductions of property tax reserves.

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	Appropriation	Appropriation	Revenue/Intrafund	Cost	Appropriation
Tax Reduction Reserve	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 0	$ 0
Department Totals	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 0	$ 0

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

There has been discussion and concern expressed by the Board of Supervisors about the need for a long range plan to address possible, significant reductions in discretionary revenues. There are several changes on the horizon that could significantly impact how unitary property tax is valued and allocated for San Luis Obispo County. Those changes include the method utilized by the State Board of Equalization to value unitary property, the change in value of the Diablo Canyon Nuclear Power Plant after the plant is fully depreciated, and whether Diablo Canyon remains operational in the near future.

On April 14, 1998, the Auditor-Controller recommended, and the Board of Supervisors approved, the establishment of a new Tax Reduction Reserve Fund to be used for the purpose of offsetting future reductions of property tax revenues. Funds for the new reserve are to come from proceeds of the Teeter Plan, an alternative method of allocating property tax receipts. This plan allows the General Fund to collect all eventual payments of delinquent taxes, as well as interest and penalties paid. The requirements of the Teeter Plan have now been met and the County has begun to benefit significantly from the Teeter Plan. It is recommended that $2 million be placed into this reserve for fiscal year 1998-99.

In addition approximately $2 million of Teeter Plan reserve is used to support on-going County operations.

BOARD ADOPTED CHANGES

None.

Fund: 23 Co-wide Auto Replacement

Activity: Other General

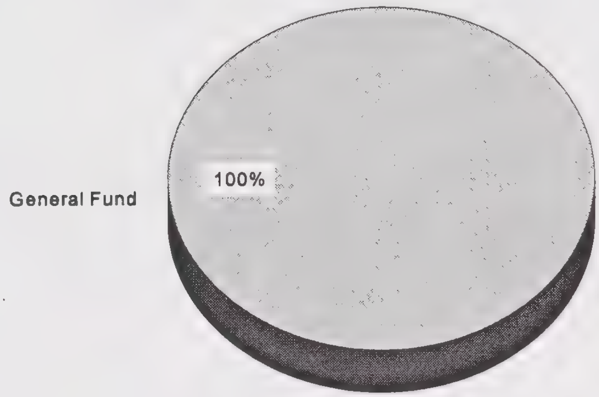
COUNTYWIDE AUTOMATION REPLACEMENT

Budget Unit: 2083

ADOPTED BUDGET FY 1998-99	
Operating Cost/New Reserves	$1,497,000
Revenue/Intrafund Transfers	$0
General Fund Support	$1,497,000

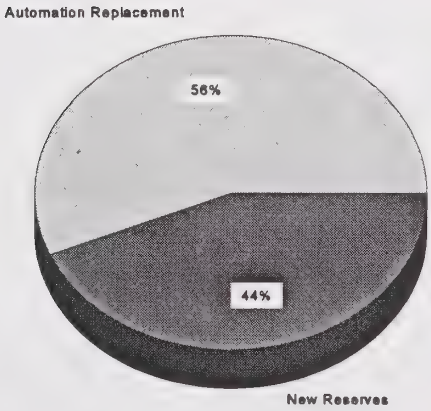
Automation Replacement

Source of Funds



No Staff In This Budget Unit

Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	0	0	0	0
Other Charges	0	0	0	0	0
Fixed Assets	0	0	914,300	844,300	844,300
Gross Expenditures	$ 0	$ 0	$ 914,300	$ 844,300	$ 844,300
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	0	1,781,015	582,700	652,700	652,700
Total Financing Requirements	$ 0	$ 1,781,015	$ 1,497,000	$ 1,497,000	$ 1,497,000
Revenues	$ 0	$ 0	$ 1,497,000	$ 1,497,000	$ 1,497,000
Fund Balance Available	0	0	0	0	0
Cancelled Reserves	0	0	0	0	0
Total Financing Sources	$ 0	$ 0	$ 1,497,000	$ 1,497,000	$ 1,497,000

PURPOSE

To provide replacement funding for large scale automation and information needs of all County departments to enhance the performance and productivity of public services.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Countywide Automation Replacement: Provides for the replacement of necessary automation equipment which allows for the continuation of essential county services as identified and approved by the Board of Supervisors. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	Appropriation	Appropriation	Revenue/Intrafund	Cost	Appropriation
Automation Replacement	$ 0	$ 844,300	$ 844,300	$ 0	$ 844,300
New Reserves	0	652,700	652,700	0	652,700
Department Totals	$ 0	$ 1,497,000	$ 1,497,000	$ 0	$ 1,497,000

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
R	Application Servers	1	$ 90,000	$ 90,000
R	Communication Server Gateway	3	8,000	24,000
R	Database Gateway	1	8,000	8,000
A	Disk Storage	1	250,000	250,000
R	Forms Burster/Seperator	1	27,000	27,000
R	Host Communications Processor	1	48,800	48,800

R	Host Impact Printer	1	25,000	25,000
R	Host Router	1	195,000	195,000
R	Remote WINs Sites	4	9,000	36,000
R	Sheriff's Dispatch Automation System	1	130,000	130,000
R	Tape Subsystem	1	10,500	10,500
	Department Totals			$ 844,300

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Due to a healthy budget outlook for fiscal year 1998-99, it is recommended that the Board establish a number of reserves to address much needed infra-structure needs, such as replacement of aging automation\communications equipment and the replacement of general government office buildings. This particular budget unit addresses the replacement of large scale automation equipment as identified by the Information Services Division and recommends setting aside funds for future needs. This fund is not meant for the replacement of personal computers (PCS). Replacement of PCS are budgeted in individual department budgets.

Funds to support this budget unit are recommended to come from the General Fund. The amount of the recommendation is based on the Equipment Depreciation Schedule published in the annual Cost Allocation Plan.

It is recommended that a variety of mainframe and network computer fixed assets be purchased 1998-99. Disk Storage, wide area network routers and servers are recommended. In addition, approximately $652,000 is recommended to be placed in a designated reserve for future expenditures.

BOARD ADOPTED CHANGES

None.

Fund: 24 Co Gen Govt Building Replacement

Budget Unit: 2084

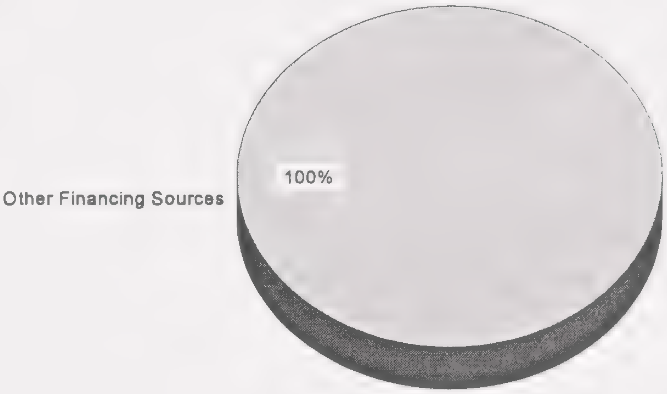
Activity: Other General

GENERAL GOVERNMENT BUILDING REPLACEMENT

ADOPTED BUDGET FY 1998-99	
Operating Cost	$0
Revenue/Intrafund Transfers	$805,000
General Fund Support	$0

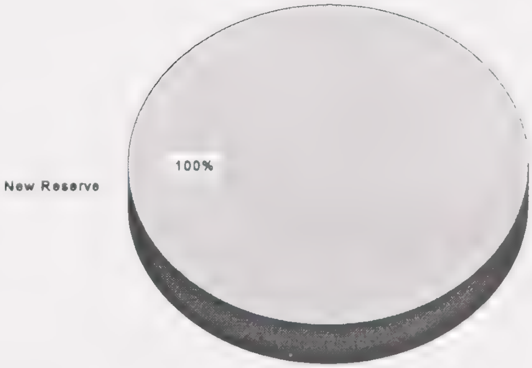
New Reserve

Source of Funds



No Staff In This Budget Unit

Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	0	0	0	0
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Gross Expenditures	$ 0	$ 0	$ 0	$ 0	$ 0
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	0	0	805,000	805,000	805,000
Total Financing Requirements	$ 0	$ 0	$ 805,000	$ 805,000	$ 805,000
Revenues	$ 0	$ 0	$ 805,000	$ 805,000	$ 805,000
Fund Balance Available	0	0	0	0	0
Cancelled Reserves	0	0	0	0	0
Total Financing Sources	$ 0	$ 0	$ 805,000	$ 805,000	$ 805,000

PURPOSE

To establish a fund for the replacement of the County's general government buildings. These funds will be expended based on the needs identified in the County's Facilities Masterplan. The amount of money placed into the fund annually is based upon building replacement costs identified in the County's Cost Allocation Plan.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Building Replacement: Funding of general government building as identified in the Countywide Facilities Masterplan. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	Appropriation	Appropriation	Revenue/Intrafund	Cost	Appropriation
New Reserve	$ 0	$ 805,000	$ 805,000	$ 0	$ 805,000
Department Totals	$ 0	$ 805,000	$ 805,000	$ 0	$ 805,000

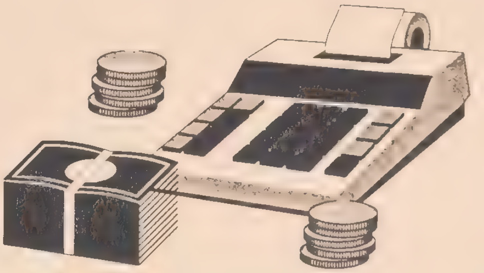
COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

It is recommended that a new fund be established this year that supports the Board's commitment to strategic long term planning. The Board has approved the establishment of a Countywide Facilities Masterplan. With the masterplanning now underway and a plan to be presented within the next fiscal year, we have an opportunity to support our long term space needs by setting funds aside on an annual basis. The amount of funds to set aside in the reserve will be based upon the annual depreciation of county building as identified by the Cost Allocation Plan. We expect that the amount will be in the range of $800,000 to $1 million per year. This amount, in all likelihood, will not be adequate to support the cost of future building projects, but is a start in setting aside funds for that purpose.

BOARD ADOPTED CHANGES

None.

Financing



Non-Departmental Revenues

Fund: General Fund
Activity: Finance

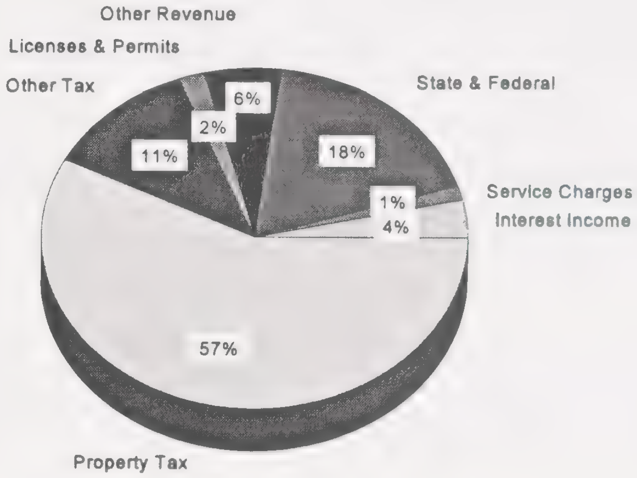
NON-DEPARTMENTAL REVENUES

Budget Unit: 2001

ADOPTED BUDGET FY 1998-99	
Operating Cost	$0
Revenue/Intrafund Transfers	$74,384,632
General Fund Support	$0

Non-Departmental Revenues

Source of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	0	0	0	0
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 0	$ 0	$ 0	$ 0	$ 0
Less Intrafund Transfers	0	0	0	0	0
Revenues	77,371,358	78,569,129	78,706,355	78,706,355	74,384,632
General Fund Support (G.F.S.)	$(77,371,358)	$(78,569,129)	$(78,706,355)	$(78,706,355)	$(74,384,632)

PURPOSE

This budget unit acts as the receiving budget for all revenues received by the county which are not generated as a result of departmental activities.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Non-Departmental Revenues: Provides for the receipt of revenues received by the county which are not directly attributable to departmental activities.

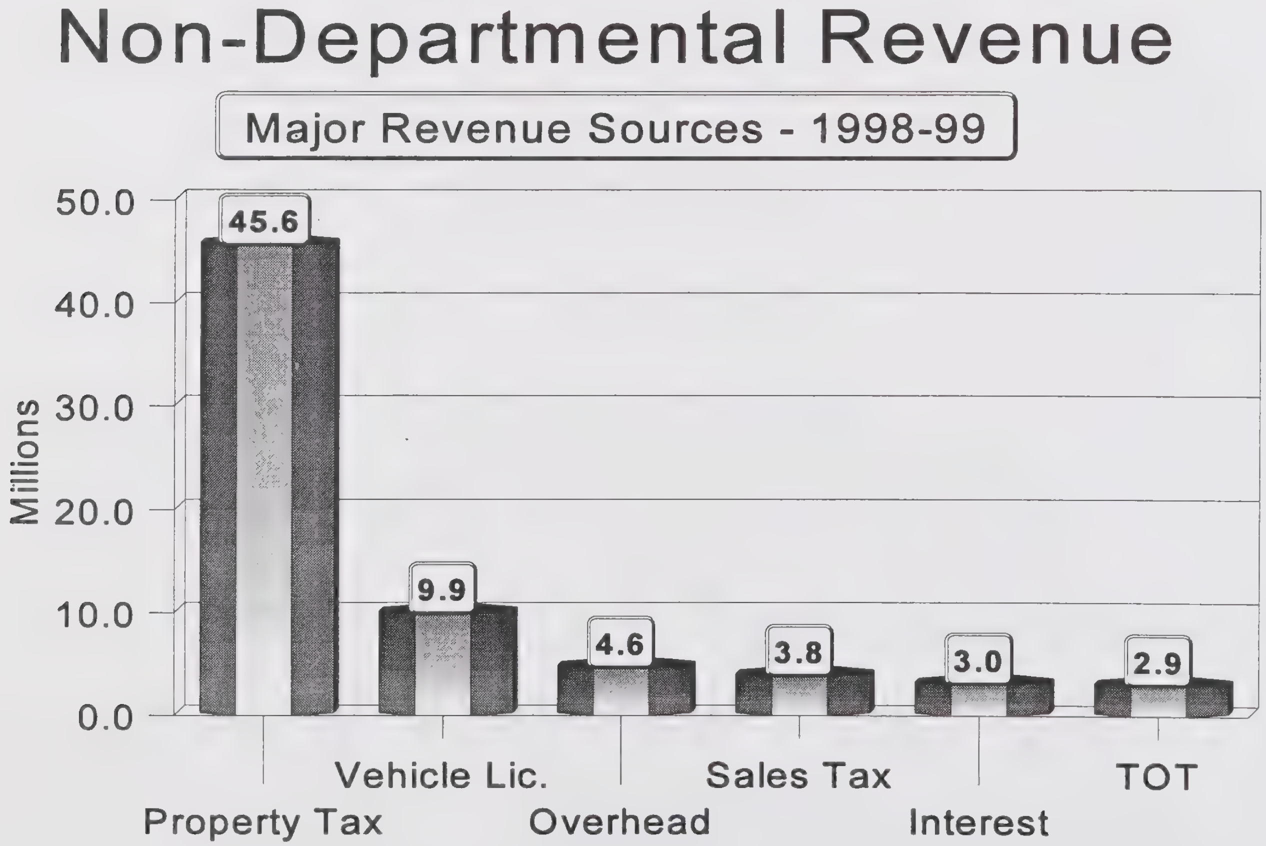
COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This budget unit receives all General Fund revenues which are not directly attributable to any single department's operations. For the most part, these revenues are defined as "discretionary revenue". The largest revenue sources include property tax, motor vehicle in lieu, county wide overhead, sales tax, transient occupancy tax and interest earnings.

Overall, non-departmental revenue is estimated to increase by over $2.7 million or 3% compared to 1997-98. This does not include a one-time accounting change which moves approximately $1.2 million of court revenue from this budget unit to Sheriff's Department for providing court bailiffs services.

The largest revenue source in this budget unit is property tax. Property tax revenue is expected to increase about 3% for 1998-99 and represents $45.6 million of revenue. This includes the local roll, the utility roll and unsecured property taxes. This relatively small increase in property tax revenue is a result of an estimated 4% growth in the local property tax and a 3% decline in the utility roll. The utility roll is approximately 21% of the entire property tax roll and will continue to decline over the years mainly due to the accelerated depreciation of the Diablo Canyon Nuclear Power Plant. For this reason, property tax revenue growth will remain relatively low for the foreseeable future.

The second largest source of discretionary revenue is motor vehicle license fees recommended at $9.9 million, which is a 4% increase, or $400,000 over the 1998-99 budgeted amount. Other significant revenue sources that are increasing include, county wide overhead charged to other funds of approximately $4.6 million, interest earnings of $3 million and sales tax of $3.8 million, transient occupancy tax (TOT) of $2.9 million.



BOARD ADOPTED CHANGES

The Auditor-Controller, with approval from the Board, simplified the budget by eliminating three interfund transfers by budgeting revenues directly into special funds rather than first depositing them into the General Fund and making transfers into the special funds. This change reduces some of the "doubling up" which occurs when interfund transfers are made, causing the budget to appear larger than it is.

$2.3 million in county wide overhead revenue has been reduced from the Non-Departmental revenue and budgeted directly into Fund 23, Countywide Automation Replacement ($1,497,000) and Fund 24, General Government Building Replacement ($805,000). The revenue remains discretionary and at any time can be budgeted back into non-department revenue should the need arise.

Additionally, $2,019,723 of state revenue associated with Fund 149, the County Medical Services Program was also reduced from Non-Departmental revenue and budgeted directly into Fund 149. This is not discretionary revenue.

Capital & Maintenance Projects

Capital Projects
Maintenance Projects

Fund 3: Capital Projects
Activity: Plant Acquisition

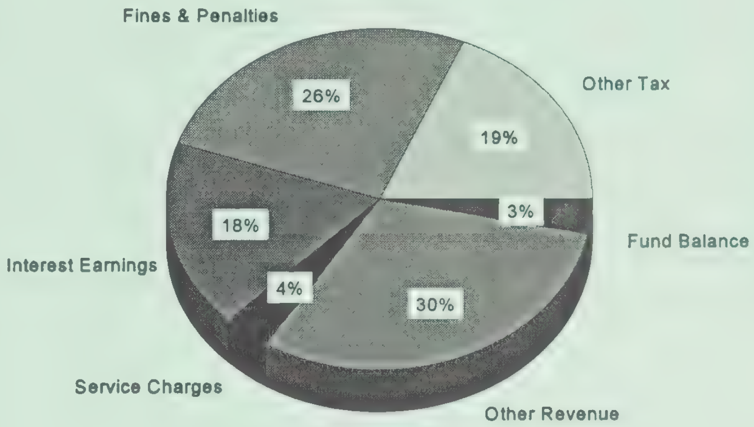
CAPITAL PROJECTS FUND

Budget Unit: 2207

ADOPTED BUDGET FY 1998-99	
Operating Cost	$2,778,834
Revenue/Intrafund Transfers	$2,778,834
General Fund Support	$0

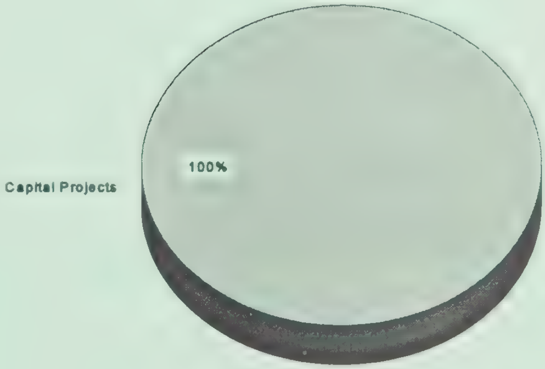
Capital Projects

Source of Funds



No Staff In This Budget Unit

Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	41,052	28,708	537	0	0
Other Charges	0	0	0	0	0
Fixed Assets	5,802,285	3,923,016	18,305,630	2,682,200	2,778,834
Gross Expenditures	$ 5,843,337	$ 3,951,724	$ 18,306,167	$ 2,682,200	$ 2,778,834
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	1,428,820	854,785	0	0	0
Total Financing Requirements	$ 7,272,157	$ 4,806,509	$ 18,306,167	$ 2,682,200	$ 2,778,834
Revenues	$ 7,691,515	$ 4,816,425	$ 14,888,700	$ 2,588,150	$ 2,684,784
Fund Balance Available	868,830	475,885	94,050	94,050	54,181
Cancelled Reserves	399,850	1,665,682	0	0	39,869
Total Financing Sources	$ 8,960,195	$ 6,957,992	$ 14,982,750	$ 2,682,200	$ 2,778,834

PURPOSE

The Capital Projects budget provides funds for acquiring and constructing buildings, structures and improvements to facilities, which cost more than $25,000. Projects under $25,000 are generally classified as maintenance projects and are found in Budget Unit 2208, Maintenance Projects. Policies governing the development and selection of Capital Improvement Projects are set forth in the Budget Policies and Goals approved by the Board each year.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Capital Projects: Funding of Board adopted capital projects in conformance with established policies. (Mandated/Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	Appropriation	Appropriation	Revenue/Intrafund	Cost	Appropriation
Capital Projects	$ 2,414,085	$ 2,778,834	$ 2,778,834	$ 0	$ 364,749
Department Totals	$ 2,414,085	$ 2,778,834	$ 2,778,834	$ 0	$ 364,749

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The capital project recommendations are based upon the guidance contained in the Board budget policies. Board policy directs staff to prioritize projects based upon a certain set of criteria, for example, projects that are legally mandated or needed to improve health or safety issues conditions receive the highest priority. Due to budget constraints, only those projects with the highest priority are recommended for funding each year. Projects which are 100% offset or have their own funding source, such as Parks and Airports, are evaluated separately.

Recommended projects for 1998-99 are listed and described on the following pages. They include such things as safety improvements to the Juvenile Services Center, expanding the court holding cells in the Government Center, replacing an aging fuel tank, a remodel of the Atascadero Health facility, Animal Services kennel improvements and various other projects including Park's and Airport projects.

The majority of these projects are offset by restricted revenue which comes from revenue such as Courthouse Construction Funds, Garage funds, Public Facility Fees and Park funds. Other revenue, such as $500,000 of interest revenue generated from capital project reserves and $500,000 from Teeter revenue is budgeted to offset the cost of projects not offset by restricted revenue.

BOARD ADOPTED CHANGES

One project was added as part of the Supplemental Document. The Board approved phase one of the heating and air conditioning project for the Old Courthouse. This phase is to develop design, engineering, construction phasing and cost estimates for the entire project. The Board approved using $96,643 of equipment replacement reserves for this phase.

CAPITAL PROJECTS RECOMMENDED FOR FUNDING

REF NO.	PROJ NO.	PROJECT DESCRIPTION	ESTIMATED TOTAL COST	BALANCE TO COMPLETE	NEW FUNDING TO BE APPROPRIATED	PREV YR BAL TO BE ENCUMBERED	REVENUE OFFSET	REVENUE SOURCE/GRANT
		FACILITIES - FUND 003 (B.U. 2207)						
1	5282	Atascadero - Remodel Health Facility	326,200	326,200	326,200	0		
2	5254	County Fire - Remodel Fire Station Barracks	37,600	44,338		44,338		Public Facilities Fees - Fire
3	5284	County Operational Center - Construct Animal Services Sally Port Cover	32,200	32,200	32,200	0		
4	5285	County Operational Center - Improve Animal Services Kennels	20,000	20,000	20,000	0		
5	5255	County Operational Center - Expand Animal Services Cattery	41,300	43,977		43,977		
6	5286	County Operational Center - Expand Sheriff Microwave Building	34,800	34,800	34,800	0		
7	5389	County Operational Center - Expand Sheriff Industrial Bldg	51,320	41,248		41,248		
8	5257	County Operational Center - Install JSC Safety/Security Improvements	94,100	74,035	31,900	42,135		Criminal Justice Construction
9	5287	County Operational Center - Install Sheriff Evidence Freezer	49,000	49,000	49,000	0		
10	5288	County Operational Center - Install Sheriff WINS Cabling	187,300	187,300	187,300	0		
11	5289	County Operational Center - Remodel JSC Entrance, Phase I	42,800	42,800	42,800	0		
12	5290	County Operational Center - Replace Sewer Main	108,300	108,300	108,300	0		
13	5335	Countywide ADA Compliance Survey and Implementation Plan	604,350	262,004		262,004		
14	5352	Countywide Departmental Relocations	MULTI/YEAR	213,388	100,000	113,388		
15	5258	Countywide Facilities Master Plan	260,000	226,363		226,363		Facilities Planning Designation
16	5291	Countywide Fuel Facilities - Replace Automated Fuel System	36,100	36,100	36,100	0	36,100	B.U. 2300 - County Garage
17	5259	Countywide Fuel Facilities - Upgrade to 1998 Regulations	MULTI/YEAR	110,374	88,400	21,974	88,400	B.U. 2300 - County Garage
18	5391	Countywide Social Services - Space Assessment	43,000	29,744		29,744		B.U. 3200 - Social Services
19	5292	Countywide Social Services - WINS Cabling	52,500	52,500	52,500	0	52,500	B.U. 3200 - Social Services
20	5279	Government Center - Consolidate Offices	897,000	710,867		710,867		
21	5261	Government Center - Construct Planning Document Storage	29,600	28,563		28,563		B.U. 2800 - Planning & Building
22	5293	Government Center - Expand Sheriff Holding Cells	736,600	736,600	736,600	0	736,600	Courthouse Construction Fund
23	5686	Government Center - Install Court Safety/Security	MULTI/YEAR	23,244		23,244		Courthouse Construction Fund
24	5304	Government Center - Install Heating/Air Conditioning System, Ph 1	146,639	96,634	96,634	0		
25	5390	Government Center - Courts Facilities Improvements	97,900	75,159		75,159		Courthouse Construction Fund
26	5350	Government Center - Renovate Muni/Superior Jury Seating	68,500	62,684		62,684		Courthouse Construction Fund
27	5238	Government Center - Replace Energy Management System	75,000	60,281		60,281		
28	5263	Government Center - Upgrade Courthouse Electrical	183,100	182,685		182,685		
29	5239	Government Center - Upgrade Fire Alarm Systems	101,300	68,387		68,387		
30	5386	Government Center - URM/Fire Safety Compliance	4,200,000	260,321		260,321		
31	5344	Los Osos - Mitigate Landfill Closure	300,000	268,406		268,406		Tipping Fee Trust
31 A	5325	Paso Robles - Construct CDF Station		1,735		1,735		
32	5294	San Luis Obispo - Design Edna Valley Firestation Expansion	50,000	50,000	50,000	0	50,000	Public Facilities Fees - Fire
33	5295	San Luis Obispo - Upgrade Health Lab HVAC & Exhaust	114,000	114,000	114,000	0		
34	5152	San Luis Obispo Airport - AIP 10	210,000	0		0		FAA Grant
35	5153	San Luis Obispo Airport - AIP 10 PFC Share	303,380	10,993		10,993		Passenger Facility Charges

CAPITAL PROJECTS RECOMMENDED FOR FUNDING

REF NO.	PROJ NO.	PROJECT DESCRIPTION	ESTIMATED TOTAL COST	BALANCE TO COMPLETE	NEW FUNDING TO BE APPROPRIATED	PREV YR BAL TO BE ENCUMBERED	REVENUE OFFSET	REVENUE SOURCE/GRANT
36	5346	San Luis Obispo Airport - Design Terminal Expansion	934,533	279,686		279,686		Passenger Facility Charges
37	5277	San Luis Obispo Airport - Runway Overlay FAA-013	1,548,150	30,492		30,492	30,492	FAA Grant
		Total Facilities	**12,016,572**	**4,995,408**	**2,106,734**	**2,888,674**	**994,092**	
		GENERAL HOSPITAL - FUND 003 (B.U.2207)						
38	5265	General Hospital - Repair Roof	115,000	92,952	78,000	14,952		
39	5381	General Hospital - Fire Safety, Phase II	53,400	0		0		
		Total General Hospital	**168,400**	**92,952**	**78,000**	**14,952**	**0**	
		PARKS - FUND 003 (B.U. 2207)						
39 A	5323	Avila Valley - Construct Bike Pathway		4,034		4,034		State Grant
40	5298	Cayucos - Install Paul Andrews Park Playground Equipment	60,300	60,300	60,300	0	60,300	Public Facilities Fees - Parks
41	5266	Countywide Parks ADA Compliance	48,700	48,700		48,700		Quimby Fees
42	5296	Dairy Creek - Construct Facility Improvements	106,000	106,000	106,000	0	106,000	Golf Course Loan Proceeds
43	5340	El Chorro Park - Dairy Creek Golf Course Development	11,168,000	86,655		86,655		Golf Course Surcharge
44	5267	El Chorro Park - Develop Group Picnic Areas	159,400	150,057		150,057		Public Facilities Fees - Parks
44 A	5246	Nipomo Park - Consruct Tennis Courts		17,584		17,584		Public Facilities Fees - Parks
45	5247	Nipomo Park - Develop Master Plan for Play Areas	59,400	37,373		37,373		Public Facilities Fees - Parks
46	5248	Nipomo Park - Install Play Structure	57,600	54,091		54,091		Public Facilities Fees - Parks
47	5480	Nipomo Park - Repair Fire Damaged Restroom	74,700	71,254		71,254		Insurance Proceeds
48	5297	Oceano - Replace Park Restroom	131,900	131,900	131,900	0	131,900	Quimby Fees
49	5250	Santa Margarita Lake - Construct North County Maintenance Facility	400,100	337,108	220,000	117,108	220,000	Pub.Fac.Fees ($55,000) / B.U.4125
50	5299	Shandon - Replace Park Restroom	136,200	136,200	136,200	0	136,200	Quimby Fees
		Total Parks	12,342,000	1,176,922	594,100	582,822	594,100	
		Grand Totals Fund 0003	**24,526,972**	**6,265,282**	**2,778,834**	**3,486,448**	**1,588,192**	

CAPITAL PROJECTS RECOMMENDED FOR FUNDING

REF NO.	PROJ NO.	PROJECT DESCRIPTION	ESTIMATED TOTAL COST	BALANCE TO COMPLETE	NEW FUNDING TO BE APPROPRIATED	PREV YR BAL TO BE ENCUMBERED	REVENUE OFFSET	REVENUE SOURCE/GRANT
		SAN LUIS OBISPO AIRPORT - FUND 004 (B.U. 2950)						
51	5157	Oceano Airport -AIP 03 (Local Share)	41,555	31,564		31,564		B.U. 2950 - Airports
52	5158	Oceano Airport -Reroof Residence & Garage	14,200	14,200	14,200	0		B.U. 2950 - Airports
53	5143	San Luis Obispo Airport - Develop Master Plan	250,000	342,113		342,113		B.U. 2950 - Airports
54	5135	San Luis Obispo Airport - Expand Terminal (Local Share)	36,580	27,780		27,780		B.U. 2950 - Airports
54 A	5148	San Luis Obispo Airport - Improve Parking Lot		1,000		1,000		B.U. 2950 - Airports
55	5159	San Luis Obispo Airport - Install Oil Separator	36,000	36,000	36,000	0		B.U. 2950 - Airports
56	5154	San Luis Obispo Airport - Replace Pavement at Tee Hangers	189,000	177,329	149,000	28,329		B.U. 2950 - Airports
		Total Fund 0004	**567,335**	**629,986**	**199,200**	**430,786**	**0**	
		LOPEZ LAKE - FUND 0655 (B.U. 4125)						
57	5169	Lopez Lake - Construct Handicapped Fishing Dock	60,400	0		0		B.U. 0655 - Lopez Rec Area
58	5163	Lopez Lake - Design Lobo Campground Upgrade	43,622	0		0		B.U. 0655 - Lopez Rec Area
59	5164	Lopez Lake - Design Mustang Campground Conversion to Day Use	21,900	0		0		B.U. 0655 - Lopez Rec Area
60	5167	Lopez Lake - Remodel Campground Reservation Office	97,350	95,121	42,350	52,771		B.U. 0655 - Lopez Rec Area
61	5166	Lopez Lake - Renovate Restrooms	257,435	16,930		16,930		B.U. 0655 - Lopez Rec Area
62	5168	Lopez Lake - Repair Floating Docks	48,000	0		0		B.U. 0655 - Lopez Rec Area
		Total Fund 0655	**528,707**	**112,051**	**42,350**	**69,701**	**0**	

1998-99 Capital Improvement Projects

This listing represents new capital projects recommended for funding. The reference number refers to the full projects listing (both on-going and new) on the previous pages.

Ref. No.	Description
1	Health - Remodel Atascadero Health Facility - $326,200 Remodel space at the Atascadero Health Facility to better accommodate patient access, including replacement of the fire annunciator and plumbing.
3	Animal Services - Sally Port Cover - $32,200 Construct a weather proof cover approximately 30' by 30' to the existing parking area utilized for unloading of animals.
4	Animal Services - Kennel Improvements - $20,000 Improve heating and ventilation inside kennel areas.
6	Information Services - Operational Center - Expand Microwave Building - $34,800 Enlarge the main terminal building for the County Microwave Interconnect system at the Sheriff's Office.
8	Probation - Juvenile Services Center-Safety Improvements - $31,900 Extend existing indoor railings to a minimum of eight feet on the second floor mezzanine at Juvenile Hall.
9	Sheriff-Coroner - Install Evidence Freezer - $49,000 Construction of a walk-in refrigerator/freezer for preservation of evidence at the Sheriff's Office Property Room.
10	Information Services - Wide Area Network Cabling - $187,300 Re-cable the Sheriff's Main Station, Detectives and EOC facilities with the County cabling standard.
11	Probation - Juvenile Services Center-Remodel Reception to Custody - Phase I - $42,800 Programming and design phases to: 1) enclose center patio into dining room/convert current dining room into multipurpose room, 2) relocate existing washer and dryer from behind control desk, and 3) convert atrium to waiting/visiting area.
12	Engineering - Replace Sewer Main - $108,300 Replace deteriorated portions of the sewer main at the County Operation Center. The system was originally installed by the Army concurrent with the development of Camp San Luis Obispo in the 1940's.
14	Countywide Departmental Relocations - $100,000 Remodel space to accommodate midyear changes to departmental operations and facilities.
16	General Services/Garage - Countywide Fuel - Tech 21 Card System - $36,100 Replace the seven year old system with technology that will monitor fuel usage and integrate with new accounting system.

Capital Projects Descriptions - continued

17 General Services/Garage - Replace Underground Fuel Tank - $88,400
Replace the present single wall underground fuel tank at the down town fuel facility with a fully-monitored double wall tank as required by State and Federal law by the end of 1998.

19 Information Services - Wide Area Network Cabling - $52,500
Installation of iSd adopted communication cabling standard at the outlying Social Services offices to support computer network.

22 Courts - Expand Holding Cells at Government Center - $736,600
Expansion of Court Services inmate holding area to provide adequate space for temporary housing of persons being held pending court proceedings. Note: this is a "soft" number as jail construction costs are difficult to estimate and facility needs have not been fully established.

24 County Operational Center - Install Heating/Air Conditioning System, Phase I - $96,643
Develop the design, engineering, construction phasing and cost estimates for an HVAC system for the old courthouse.

32 County Fire - Airport Fire Station\Gender Compliance Addition Design - $50,000
Construct an addition to the County Airport Fire Station to meet current and future operational needs and gender compliance requirements.

33 Health - Health Lab HVAC & Exhaust Hood - $114,000
Replace heating and air conditioning units, and exhaust hood, at the Health Lab to provide adequate ventilation and meet existing health code requirements.

38 Hospital - Roof Repair and Replacement Phase II - $78,000
Continuation of replacement of deteriorated roofing at General Hospital.

40 Parks Division - Cayucos - Install Andrews Park Playground Equipment - $60,300
Provides new accessible play structure and safety surface at Paul Andrews Park.

42 Parks Division - Dairy Creek Golf Course - Construct Facilities Improvements - $106,000
Construct pumphouse over main irrigation equipment; design and engineer solution to lake edge failures and complete prior related County obligations.

48 Parks Division - Oceano - Replace Park Restroom - $131,900
Replaces substandard and deteriorated restroom.

49 Parks Division - Santa Margarita Lake - Construct No County Maintenance Facility - $220,000
Construct a maintenance facility at Santa Margarita Lake.

50 Parks Division - Shandon - Replace C.W. Clark Park Restroom - $136,200
Replaces substandard and deteriorated restroom and septic system.

52 Airports - Reroof Residence And Garage at Oceano Airport - $14,200
Replace roof at Airport residence and garage and mitigate termite damages.

55 Airports - Install Oil Separator - $36,000
Install an oil separator at the aircraft wash rack to comply with Federal water discharge requirements.

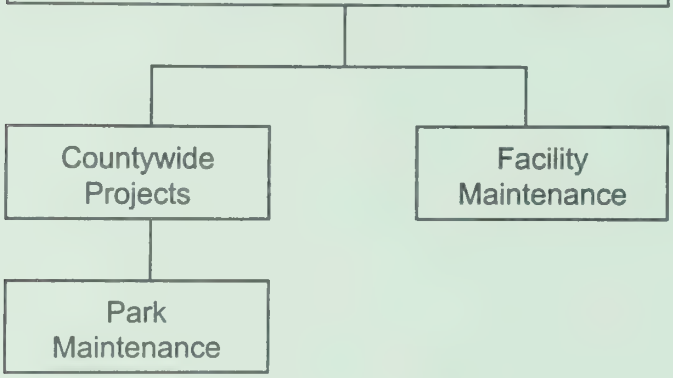
56 Airports - Reconstruct Pavement at Portable Hangers at SLO County Airport - $149,000
Reconstruct failing pavement section on taxi lane constructed with original airport in 1940's

Fund: General Fund
Activity: Property Management

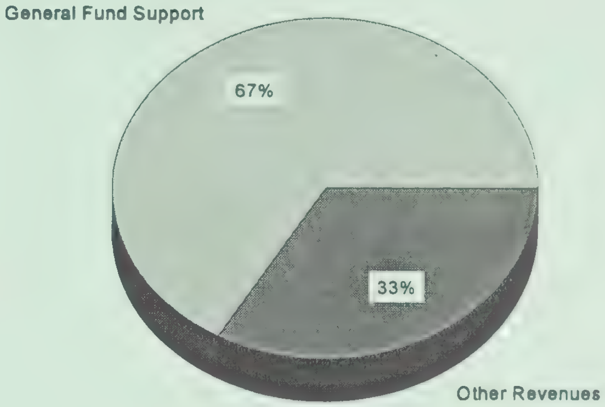
MAINTENANCE PROJECTS

Budget Unit: 2208

ADOPTED BUDGET FY 1998-99	
Operating Cost	$1,030,750
Revenue/Intrafund Transfers	$344,350
General Fund Support	$686,400

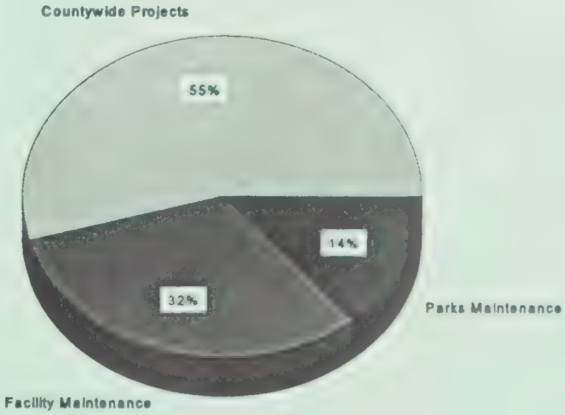

Countywide Projects
Facility Maintenance
Park Maintenance

Source of Funds



No Staff In This Budget Unit

Use of Funds



Financial Summary	1996-97 Actual	1997-98 Actual	1998-99 Requested	1998-99 Recommended	1998-99 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	801,154	1,117,208	2,084,102	1,010,750	1,030,750
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 801,154	$ 1,117,208	$ 2,084,102	$ 1,010,750	$ 1,030,750
Less Intrafund Transfers	1,869	19,614	0	0	0
Revenues	149,869	584,290	995,800	334,150	344,350
General Fund Support (G.F.S.)	$ 649,416	$ 513,304	$ 1,088,302	$ 676,600	$ 686,400

PURPOSE

To provide funds for countywide repair, renovation and maintenance of existing county facilities.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Countywide Projects: Provides funding for the following types of countywide maintenance projects: roof repair, heating, ventilation and air conditioning equipment maintenance; painting; restroom renovation; flooring, sidewalk and paving maintenance; coaxial cable installation; signage of facilities; coastal accessway maintenance; tennis court, and tree trimming projects. (Discretionary)

2. Facility Maintenance: Provides funding for specific maintenance projects necessary to maintain the County's facilities, excluding parks. (Discretionary)

3. Park Maintenance: Provides funding for specific maintenance projects necessary to maintain the County's parks. Beginning in fiscal year 1993-94, the Parks' budget has funded all new projects. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	G.F. Support	Appropriation	Revenue/Intrafund	G.F. Support	G.F. Support
Countywide Maintenance Project	$ 515,700	$ 572,400	$ 41,300	$ 531,100	$ 15,400
Facility Maintenance	53,000	318,800	163,500	155,300	102,300
Parks Maintenance	0	139,550	139,550	0	0
Department Totals	$ 568,700	$ 1,030,750	$ 344,350	$ 686,400	$ 117,700

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Recommended expenditures for maintenance projects follows Board Supervisors budget policies in providing adequate funds to maintain county facilities. The majority of recommended maintenance projects are associated with ongoing countywide programs such as painting, mechanical, roofing, flooring, and signage. It is recommended that $552,400 be appropriated for general maintenance of county facilities. Also, maintenance projects for other funds such as the Libraries and Parks are included.

In addition to on-going maintenance projects, this budget unit contains one-time projects generally costing less than $25,000. For the most part, projects costing over $25,000 are budgeted in Budget Unit 2207 - Capital Projects. Maintenance projects recommended for funding are shown on the following page. A description of each new project is also included.

The recommended revenue comes from a variety of sources, including Parks, Library and courthouse and criminal justice construction funds.

BOARD ADOPTED CHANGES

As part of the Supplemental Budget, the Board approved the addition of a project to upgrade the intercom system at Juvenile Hall. The project cost is $20,000, $10,200 from donations and $9,800 of General Fund support.

MAINTENANCE PROJECTS RECOMMENDED FOR FUNDING

REF NO.	PROJ NO.	PROJECT DESCRIPTION	ESTIMATED TOTAL COST	BALANCE TO COMPLETE	NEW FUNDING TO BE APPROPRIATED	PREV YR BAL TO BE ENCUMBERED	REVENUE OFFSET	REVENUE SOURCE / GRANT
		COUNTYWIDE PROJECTS						
1	5481	Countywide Buildings BBQ Replacement	MULTI/YEAR	10,000	10,000	0		
2	5415	Countywide Buildings Tree Trimming	MULTI/YEAR	11,075	5,000	6,075		
3	5448	Countywide Data/Communication Cabling	MULTI/YEAR	41,222	20,000	21,222		
4	5417	Countywide Electrical Systems	MULTI/YEAR	97,709	35,000	62,709		
5	5402	Countywide Energy Management	MULTI/YEAR	89,836	35,000	54,836		
6	5601	Countywide Flooring Replacement	MULTI/YEAR	96,463	85,000	11,463		
7	5401	Countywide Hazardous Materials Abatement	MULTI/YEAR	33,179	12,000	21,179		
8	5602	Countywide Mechanical	MULTI/YEAR	106,326	72,000	34,326		
9	5603	Countywide Painting	MULTI/YEAR	77,645	55,000	22,645		
10	5680	Countywide Rekeying/Security	MULTI/YEAR	45,419	31,000	14,419		
11	5280	Countywide Restroom Renovation	MULTI/YEAR	148,354	50,000	98,354		
12	5605	Countywide Roofing	MULTI/YEAR	197,768	75,000	122,768		
13	5778	Countywide Sidewalk and Paving	MULTI/YEAR	173,455	55,000	118,455	18,900	B.U. 2300 County Garage
14	5606	Countywide Signage Program	MULTI/YEAR	9,900	7,400	2,500	2,400	Courthouse Construction Fund
15	5447	Countywide Window Covering & Upholstery	MULTI/YEAR	27,433	5,000	22,433		
		Total Countywide Projects	**0**	**1,165,784**	**552,400**	**613,384**	**21,300**	
		FACILITIES						
16	5427	County Libraries - Renovate Facilities	MULTI/YEAR	97,983	89,300	8,683	89,300	B.U. 4000 - County Libraries
17	5482	County Operational Center - Improve JSC Security Lighting	6,500	6,500	6,500	0		
18	5483	County Operational Center - Improve Sheriff Medical Cells	25,000	25,000	25,000	0		
19	5484	County Operational Center - Iinstall JSC Plumbing Valves	9,500	9,500	9,500	0		
20	5466	County Operational Center - Install Main Jail Emergency Switch	11,800	0		0		Criminal Justice Fund
21	5467	County Operational Center - Install Wash Rack Sump	31,300	0		0		B.U. 2300/2900 - Garages 30%/70 % Split
22	5485	County Operational Center - Install Water Sampling Stations	5,000	5,000	5,000	0		
23	5454	County Operational Center - Relocate Water Line Creek Crossing	19,900	18,771		18,771		
24	5468	County Operational Center - Reroof Jail Facility	258,000	224,089	108,000	116,089	84,000	Criminal Justice Fund
24 A	5303	County Operational Center - Upgrade JSC Intercom System	20,000	20,000	20,000	0	10,200	Probation Donations
25	5487	Government Center - Abate Vinyl Asbestos Tile in Room 105	9,000	9,000	9,000	0		
26	5456	Government Center - Improve Board Chambers AV System	83,558	49,085		49,085		
27	5469	Government Center - Merge Phone Drops	28,800	25,312	10,800	14,512		
28	5486	Government Center - Replace 1039 Monterey Sewer	4,400	4,400	4,400	0		

MAINTENANCE PROJECTS RECOMMENDED FOR FUNDING

REF NO.	PROJ NO.	PROJECT DESCRIPTION	ESTIMATED TOTAL COST	BALANCE TO COMPLETE	NEW FUNDING TO BE APPROPRIATED	PREV YR BAL TO BE ENCUMBERED	REVENUE OFFSET	REVENUE SOURCE / GRANT
29	5445	Government Center - Upgrade Municipal Court Audio System	23,000	13,621		13,621		Courthouse Construction Fund
30	5488	Health Facilities - Improve Exterior Lighting	16,900	16,900	16,900	0		
31	5478	San Luis Obispo - Install Probation Herman Miller	54,400	34,400	34,400	0		
32	5449	San Luis Obispo - Repair Library Facility	142,000	18,556		18,556		B.U. 4000 - County Libraries
		Total Facilities	**749,058**	**578,117**	**338,800**	**239,317**	**183,500**	
		PARKS						
33	5461	Atascadero - Study Chalk Mt. Clubhouse Expansion	10,000	5,744		5,744		B.U. 4161 - Golf Courses
34	5462	Countywide Parks BBQ and Drinking Fountains	MULTI/YEAR	25,500		25,500		B.U. 4125 - Parks
35	5610	Countywide Coastal Accessway and Pier Maintenance	MULTI/YEAR	28,975		28,975		FEMA Reimbursement
36	5811	Countywide Parks Paving	MULTI/YEAR	41,300	41,300	0	41,300	B.U. 4125 - Parks
37	5426	Countywide Parks Pool Renovation	MULTI/YEAR	65,417	41,750	23,667	41,750	B.U. 4125 - Parks
38	5444	Countywide Parks Restroom Renovation	MULTI/YEAR	3,651		3,651		B.U. 4125 - Parks
39	5812	Countywide Parks Tennis Court Repairs	MULTI/YEAR	19,097		19,097		Quimby Fees
40	5608	Countywide Parks Tree Trimming	MULTI/YEAR	32,996	20,000	12,996	20,000	B.U. 4125 - Parks
41	5490	Lampton Park - Improve Drainage	21,500	21,500	21,500	0	21,500	B.U. 4125 - Parks
41 A	5480	Nipomo Park - Repair Restroom		71,254		71,254		Insurance Proceeds
42	5473	Oceano Park - Improve Restrooms	27,000	27,000		27,000		Quimby Fees
43	5474	Templeton - Improve Park Irrigation System	15,000	15,000	15,000	0	15,000	B.U. 4125 - Parks
		Total Parks	**73,500**	**357,434**	**139,550**	**217,884**	**139,550**	
		Grand Totals All Projects	**822,558**	**2,101,335**	**1,030,750**	**1,070,585**	**344,350**	

1998-99 Maintenance Projects

This listing represents new facilities and parks projects, and continuing countywide maintenance projects, recommended for funding. The reference number refers to the full projects listing (both on-going and new) on the previous pages.

Ref. No.	Description
1-15	General Services - Countywide Maintenance - $552,400 Program includes maintenance of building, tree trimming, data cabling, minor building electrical systems upgrades, energy management systems, flooring, hazardous materials testing, mechanical (plumbing, heating, ventilation and air conditioning) replacement, painting, re-keying, building security, facility restroom renovation, reroofing, sidewalk, parking lot repaving, seal coating and restriping, Government Center signage, BBQ replacements, window covering, stage drapery and upholstery replacements.
16	Library - Renovate Library Facilities - $89,300 South County Library - reroof Cambria Library - replace interior lighting Atascadero Library - install solar shading South County Library - replace display case lighting South County Library - replace parking lot lighting
17	Probation - Juvenile Services Center-Security Improvements - $6,500 Install exterior security lighting at perimeter of facility.
18	Sheriff-Coroner - Install Air Filters in the Jail - $25,000 Modify air handling system to isolate one holding cell and one infirmary cell to prevent spread of airborne pathogens.
19	Probation - Juvenile Services Center-Plumbing Isolation Valves - $9,500 Provide domestic water system zones to allow partial system shutdowns for maintenance.
22	County Operational Center - Install Water Sampling Stations - $5,000 Installation of three water sample stations, one at each sampling point in the system located at the County Operational Center.
24	County Operational Center - Reroof Old Jail Facility - Phase II - $108,000 Continue to replace the worn and leaking roof at the old Jail facility.
25	Government Center - Abate Vinyl Asbestos Flooring Tile - Room 105 - $9,000 Abate original asbestos flooring and adhesive materials.
27	Information Services - Merge Telephone Drops at Government Center - $10,800 Consolidate telephone wiring connecting points in the Government Center to improve service, maintenance, and reliability.
28	Government Center - Replace 1039 Monterey Street Sewer - $4,400 Replace deteriorated sewer lateral at San Luis Obispo fuel facility, motor pool and parking structure.
24	County Operational Center - Upgrade the Juvenile Services Center Intercom System - $20,000 Add an intercom system on the second floor of the Juvenile Services Center.

Maintenance Projects Descriptions - continued

30 Health - Improve Exterior Night Lighting - $16,900
Install perimeter security lighting at Health Department Clinics.

31 Probation - Install 8 Herman Miller Cubicles at the Casa Loma facility - $34,400
Install modular workstations in an area that needs divided space and ergonomic desks.

36 Parks - Countywide Parks Paving - $41,300
Annual parks paving maintenance and repair program.

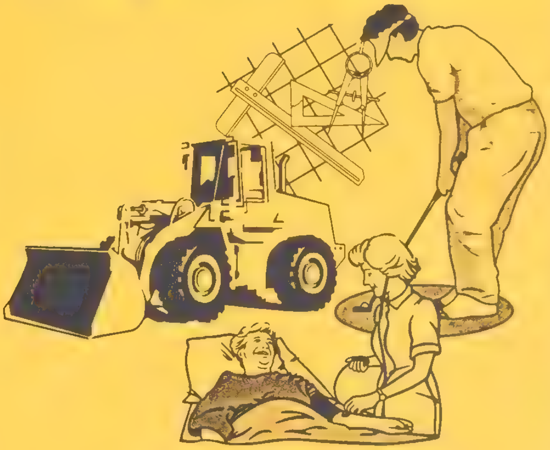
37 Parks - Countywide Swimming Pools - $41,750
Annual swimming pool major maintenance program.

40 Parks - Countywide Tree Pruning - $20,000
Annual tree maintenance program at Parks Facilities.

41 Parks - Improve Lampton Park Drainage (Cambria) - $21,500
Replace undersized drainage structures and drainage swale.

43 Parks - Templeton Park Irrigation - $15,000
Improve Templeton Park irrigation.

Internal Service Fund And Enterprise Fund Budgets



Self Insurance
Reprographics
Garage
Engineering
Airports
Golf Courses
Medical Services

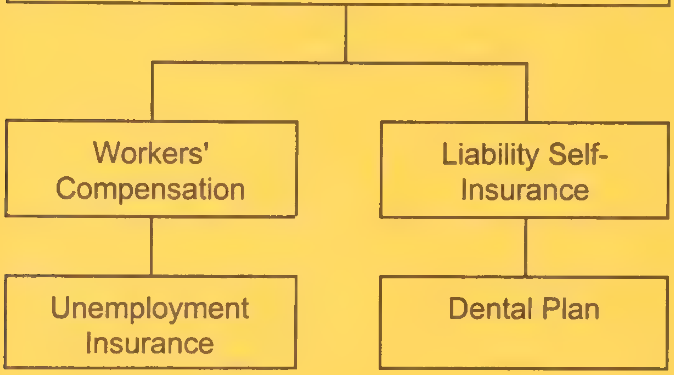
Internal Service Fund

Service: Other General

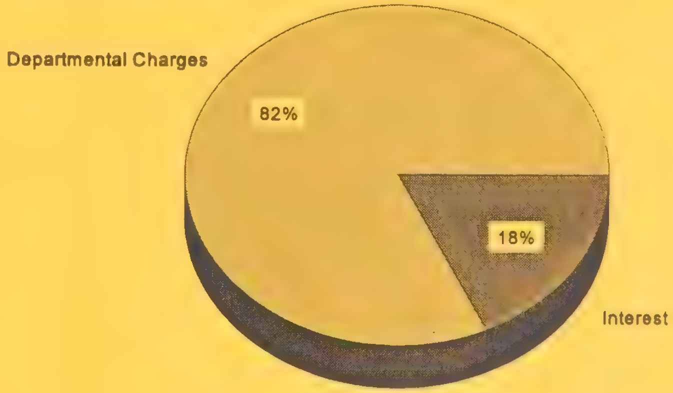
SELF INSURANCE

Budget Unit: 2150

ADOPTED BUDGET FY 1998-99	
Operating Cost	$8,041,256
Revenue/Intrafund Transfers	$6,369,505
General Fund Support	$0

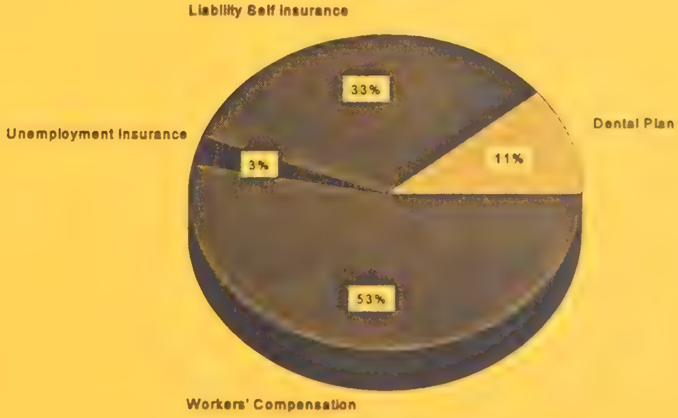

Workers' Compensation
Liability Self-Insurance
Unemployment Insurance
Dental Plan

Source of Funds



No Staff In This Budget Unit (Staff Part of Risk Management - Budget Unit 2340)

Use of Funds



SCHEDULE 10

OPERATING DETAIL (1)	ACTUAL 1996-97 (2)	ACTUAL 1997-98 (3)	RECOMMENDED ESTIMATES 1998-99 (4)	ADOPTED ESTIMATES 1998-99 (5)
REVENUES:				
OPERATING REVENUES				
Changes to Department	4,646,542	4,822,449	5,236,145	5,236,145
TOTAL OPERATING REVENUES	4,646,542	4,822,449	5,236,145	5,236,145
NONOPERATING REVENUES				
Interest	1,148,240	1,134,624	1,133,360	1,133,360
Other Income	35,737	10,182	0	0
TOTAL NONOPERATING REVENUES	1,183,977	1,144,806	1,133,360	1,133,360
TOTAL REVENUES	5,830,519	5,967,255	6,369,505	6,369,505
EXPENSES:				
OPERATING EXPENSES				
Services and Supplies	884,538	949,563	861,872	861,872
Overhead	71,665	111,205	53,154	53,154
Insurance	635,193	823,150	1,252,000	1,252,000
Claims	3,500,790	4,767,226	5,164,230	5,164,230
Outside Legal	709,237	634,993	710,000	710,000
TOTAL OPERATING EXPENSES	5,801,423	7,286,137	8,041,256	8,041,256
NONOPERATING EXPENSES				
Other Income	0	0	0	0
Net Income	0	0	0	0
TOTAL NONOPERATING EXPENSES	0	0	0	0
TOTAL EXPENSES	5,801,423	7,286,137	8,041,256	8,041,256
NET INCOME (LOSS)	29,096	(1,318,882)	(1,671,751)	(1,671,751)

MISSION STATEMENT

Minimizing the loss of County assets while committing to ensure a safe accessible environment, and providing quality services to County employees.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Workers' Compensation: Provides for claim processing, investigation, defense and litigation settlement of claims; provides for employee injury claims filed with the county. (Mandated)

2. Liability Self-Insurance: Provides for adjudication of tort and Medical Malpractice claims against the county through claims processing, investigation, defense and settlement of claims. (Mandated)

3. Unemployment Insurance: Receive, research and administer all unemployment insurance benefits. (Mandated)

4. Dental Plan: Includes all income, benefit costs, expenses and reserves related to the county Self-Funded Dental Plan for county employees. (Mandated)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	Appropriation	Appropriation	Revenue/Intrafund	Cost	Appropriation
Dental Plan	$ 717,935	$ 910,558	$ 933,536	$ (22,978)	$ 192,623
Liability Self-Insurance	2,513,728	2,641,948	1,232,017	1,409,931	128,220
Unemployed Insurance	228,069	228,121	246,458	(18,337)	52
Workers' Compensation	3,720,111	4,260,629	3,957,494	303,135	540,518
Department Totals	$ 7,179,843	$ 8,041,256	$ 6,369,505	$ 1,671,751	$ 861,413

KEY PROGRAM OBJECTIVES

- Work with third party administrators to assure benefits are provided timely and as required by law.
- Supervise liability program to assure claims are handled in a fair, but equitable manner as mandated by state and federal laws.
- Work to provide good Dental benefits and service to County employees.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Workers' Compensation Program: Strive to attain an 85% confidence level	85%
Liability Program: Maintain 90% confidence level	90%
Unemployment Insurance: Defend claims that are not entitled to benefits	100%
Dental Plan: Provide benefits while maintaining competitive coverages within reserve levels of 25% of cost	25%

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Self-Insurance Internal Service Fund (ISF) consists of four Internal Service Funds: Workers' Compensation, Self-Insured Liability, Unemployment Insurance and Dental Plan. Staff are reflected in Risk Management, BU 2340.

Generally, both expense and revenue are recommended to increase over the current year. Increases are due to the increasing costs of claims. As the claims increase, particularly in the worker's compensation area, billing to departments increase to pay for the escalating costs.

Workers' Compensation Fund: Beginning in 1997-98, charges to departments have been based 70% on losses and 30% based on a constant for loss exposure. Based on the increased costs of claims a 10% rate increase has been built into the revenue estimates. This increase has been included in the department budgets for 1998-99. Risk Management staff are working to reduce the cost of claims by dedicating more staff time to deal with the ever increasing workload.

As part of the 1997-98 budget, staff has issued a Request for Proposal regarding the County's third party administrator. This is being done to determine if the costs charged by our current administrator are competitive.

Self-Insured Liability Fund: Charges to departments for liability are anticipated to remain constant in 1998-99. The Liability Fund is healthy, maintaining a 90% confidence rate, which is well within industry standards.

Unemployment Insurance Fund: Charges to departments are anticipated to remain constant in 1998-99. Effective January 1, 1997, the contribution rate was lowered from .5% to .2% of payroll. This ISF will continue to charge .2% of county payroll for 1998-99. No unemployment benefit increase by the State of California is anticipated in the coming year.

Dental Plan Fund: In October 1994, the Board of Supervisors elected to join the CSAC Excess Insurance Authority (EIA) Dental Program. The affiliation with CSAC-EIA has saved the County approximately $20,000 annually in administrative fees previously paid to Delta Dental. The reserve level for the Dental Plan is now at 38%, which has been determined to be in excess of what is required. To remedy this situation, monthly rates were reduced last year, and will remain at the same level for 1998-99.

BOARD ADOPTED CHANGES

None.

Service: Other General

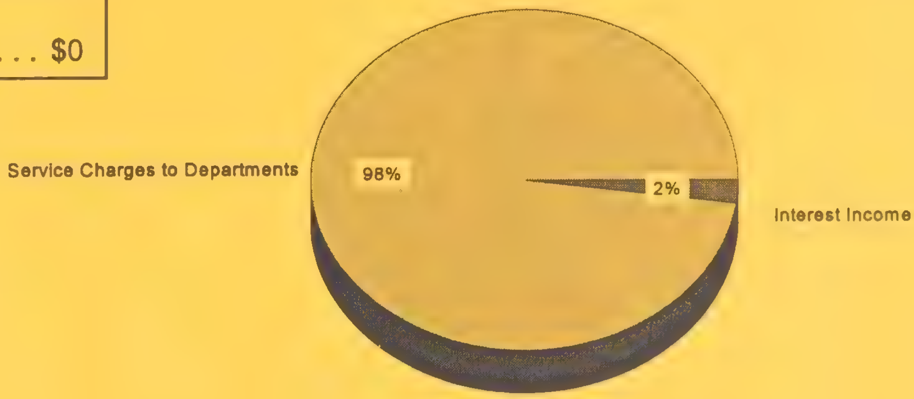
REPROGRAPHICS

Budget Unit: 2270

ADOPTED BUDGET FY 1998-99	
Operating Cost	$527,219
Revenue/Intrafund Transfers	$527,219
General Fund Support	$0

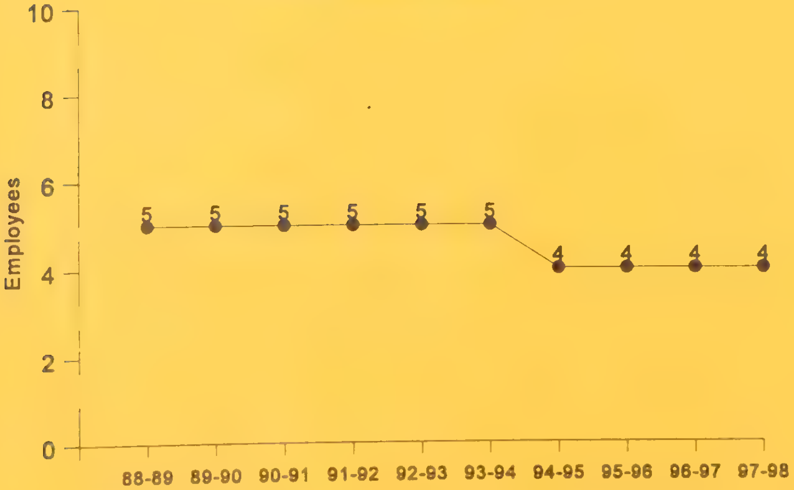
Duplicating Operations

Source of Funds

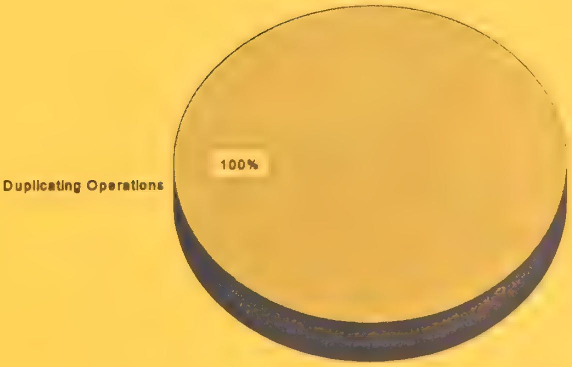


Number of Employees

(Full Time Equivalent)



Use of Funds



SCHEDULE 10

OPERATING DETAIL (1)	ACTUAL 1996-97 (2)	ACTUAL 1997-98 (3)	RECOMMENDED ESTIMATES 1998-99 (4)	ADOPTED ESTIMATES 1998-99 (5)
REVENUES:				
OPERATING REVENUES				
Copying and Printing	583,507	501,443	517,268	517,268
Other	0	0	0	0
TOTAL OPERATING REVENUES	583,507	501,443	517,268	517,268
NONOPERATING REVENUES				
Interest	10,902	9,842	9,951	9,951
TOTAL NONOPERATING REVENUES	10,902	9,842	9,951	9,951
OPERATING REVENUES				
Sale of Fixed Assets	(998)	(495)	0	0
TOTAL OPERATING REVENUES	(998)	(495)	0	0
TOTAL REVENUES	593,411	510,790	527,219	527,219
EXPENSES:				
OPERATING EXPENSES				
Salaries and Benefits	161,767	160,740	174,441	174,441
Services and Supplies	369,432	285,582	307,274	307,274
Depreciation	24,461	7,069	6,558	6,558
Countywide Overhead Allocation	42,577	52,832	38,946	38,946
TOTAL OPERATING EXPENSES	598,237	506,223	527,219	527,219
TOTAL EXPENSES	598,237	506,223	527,219	527,219
NET INCOME (LOSS)	(4,826)	4,567	0	0
FIXED ASSET EXPENDITURES				
Equipment	23,748	0	0	0
TOTAL FIXED ASSET EXPENDITURES	23,748	0	0	0

MISSION STATEMENT

As an internal service fund, the Reprographics Division of the Department of General Services operates for the purpose of providing centralized reprographic services to various county departments and other governmental agencies, including offset printing, copying, and blueprinting.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Duplicating Operations: Provides centralized document duplication services to county departments. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted Appropriation	1998-99 Board Adopted Appropriation	Revenue/Intrafund	Cost	Changes in Appropriation
Duplicating Operations	$ 620,973	$ 527,219	$ 527,219	$ 0	$ (93,754)
Department Totals	$ 620,973	$ 527,219	$ 527,219	$ 0	$ (93,754)

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Duplicating Operations	4.00	4.00	0.00
Department Totals	4.00	4.00	0.00

KEY PROGRAM OBJECTIVES

- Investigate options and costs for the replacement of the current quick copy system.
- Reduce amount of floor space needed for operations to lower Countywide Overhead charges.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Complete 90% of all quick copy and printing requisitions by the customer's required delivery date and time	90%

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Department of General Services administers the Reprographics budget. Activity in this fund is based upon user demand. As an internal service fund, this budget reflects amounts appropriated in other budget units for reprographic services.

Overall, the Reprographics budget is recommended at a slightly lower level than in the current year. The decrease is based on actual and projected usages which is tied to corresponding decreases in revenues based on projected demand. The increased use of laser printers and digital copiers by departments has reduced demand for quick copy services and the printing of forms.

Staffing levels for 1998-99 remain constant except that temporary help hours have been eliminated due to a declining workload. The services and supplies accounts are recommended to decrease due primarily to the outsourcing of microfilming, a decrease in countywide overhead, and a reduction in blueprinting. Replacement of a high speed copier and printing press will be deferred until volume increases. No fixed asset purchases are recommended for 1998-99. Revenues are projected to decrease because of reduced printing demand and the outsourcing of microfilm services.

General Services and the Administrative Office will continue to monitor the reprographics operation for revenue performance and to ensure proper staffing levels.

BOARD ADOPTED CHANGES

None.

Service: Other General

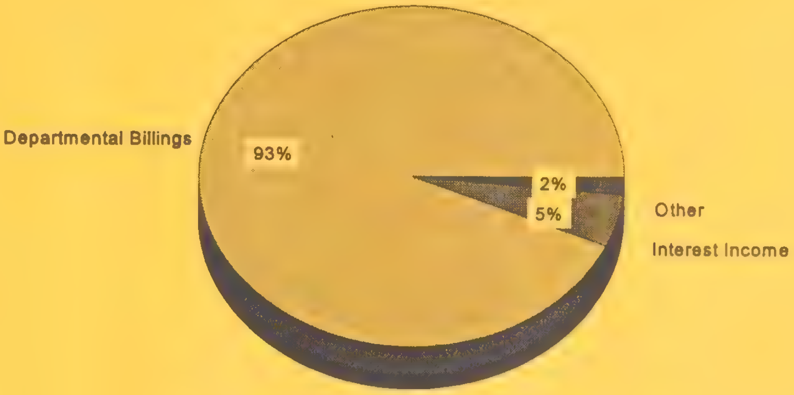
GARAGE

Budget Unit: 2300

ADOPTED BUDGET FY 1998-99	
Operating Cost	$2,179,897
Revenue/Intrafund Transfers	$2,282,688
General Fund Support	$0

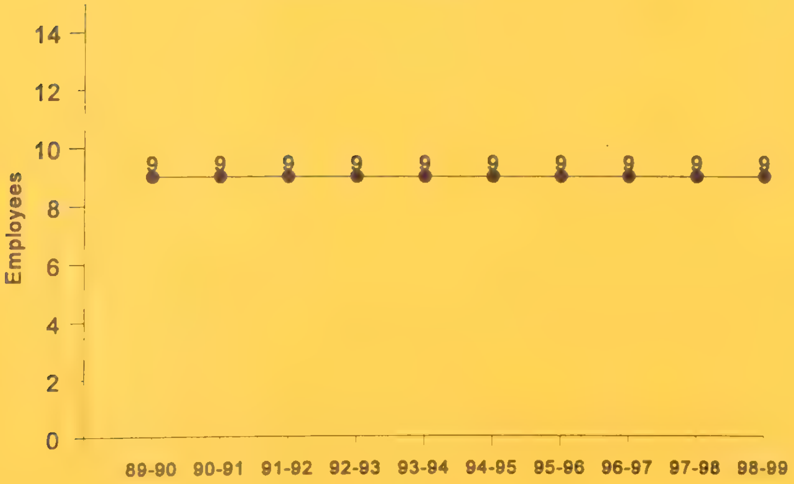
Garage Operations

Source of Funds

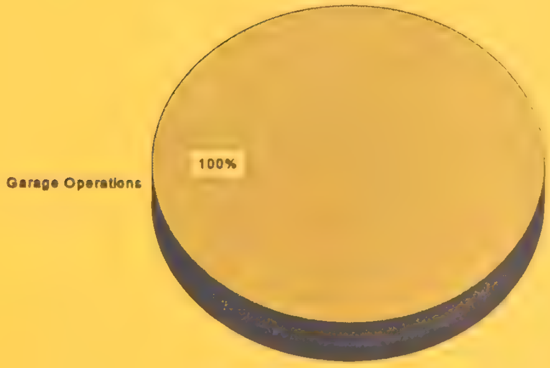


Number of Employees

(Full Time Equivalent)



Use of Funds



Schedule 10

OPERATING DETAIL (1)	ACTUAL 1996-97 (2)	ACTUAL 1997-98 (3)	RECOMMENDED ESTIMATES 1998-99 (4)	ADOPTED ESTIMATES 1998-99 (5)
REVENUES:				
OPERATING REVENUES				
Departmental Billings	1,833,148	1,721,727	1,783,982	1,783,982
Fuel Charges (Co. Eng.)	168,707	154,890	155,431	155,431
Fuel Charges (Transit)	114,154	80,354	99,495	99,495
Fuel Charges (SCAT)	0	11,741	0	0
Pool Car Charges	94,281	102,162	94,280	94,280
TOTAL OPERATING REVENUES	2,210,290	2,070,874	2,133,188	2,133,188
NONOPERATING REVENUES				
Interest	114,561	119,965	115,000	115,000
Accident Restitution	9,997	2,821	9,500	9,500
Gain on Sale of Assets	23,955	10,230	25,000	25,000
Other	0	0	0	0
TOTAL NONOPERATING REVENUES	148,513	133,016	149,500	149,500
TOTAL REVENUES	2,358,803	2,203,890	2,282,688	2,282,688
EXPENSES:				
OPERATING EXPENSES				
Salaries and Benefits	367,786	345,543	407,316	407,316
Services and Supplies	923,358	1,000,929	933,114	933,114
Depreciation	775,993	756,204	766,991	766,991
Countywide Overhead Allocation	64,551	79,307	72,476	72,476
TOTAL OPERATING EXPENSES	2,131,688	2,181,983	2,179,897	2,179,897
TOTAL EXPENSES	2,131,688	2,181,983	2,179,897	2,179,897
NET INCOME (LOSS)	227,115	21,907	102,791	102,791
FIXED ASSET EXPENDITURES				
Equipment	858,056	1,277,026	842,000	842,000
Other	0	0	143,300	143,300
TOTAL FIXED ASSET EXPENDITURES	858,056	1,277,026	985,300	985,300

MISSION STATEMENT

As an internal service fund, this division of the Department of General Services provides a fleet of cars, trucks, and police vehicles for use by various county departments at the lowest possible maintenance and operating costs.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Garage Operations: Includes all costs associated with the operation of the County Garage and the centralized motor pool. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	Appropriation	Appropriation	Revenue/Intrafund	Cost	Appropriation
Garage Operations	$ 2,173,615	$ 3,165,197	$ 2,282,688	$ 882,509	$ 991,582
Department Totals	$ 2,173,615	$ 3,165,197	$ 2,282,688	$ 882,509	$ 991,582

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Garage Operations	9.00	9.00	0.00
Department Totals	9.00	9.00	0.00

KEY PROGRAM OBJECTIVES

- Review vendor proposals for a new fleet management system to be shared with County Engineering Department.
- Purchase and install a replacement fuel management system for use by the County Garage, County Engineering, and SLO Regional Transit.
- Implement a trial program of "quick service" vehicle maintenance.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Increase the number of vehicle Preventative Maintenance services performed by 10% from 1400 to 1540	10%

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
R	Patrol Sedan, Black & White	12	$ 25,500	$ 306,000
R	Pickup, Compact	2	14,500	29,000
R	Pickup, Full Sized, 1/2 Ton	2	17,500	35,000
R	Sedan, Compact, Used	11	13,500	148,500
R	Sedan, Intermediate, Used	8	15,500	124,000
R	Trailer	1	3,500	3,500
R	Truck, Full Sized, 1/2 Ton w Animal Body	3	25,000	75,000
R	Van, Mini Passenger, Used	5	20,000	100,000
R	Van, Passenger, Full Sized	1	21,000	21,000
	Department Totals			$ 842,000

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Department of General Services administers the Garage Budget. Activity in this fund is based upon user demand. Funds required to operate the Garage are appropriated in user departments' budgets. No appropriation is required for this internal service fund.

The 1998-99 Garage budget is recommended to decrease slightly based on holding an Automotive Mechanic position vacant for at least six months. The position will only be filled pending a further workload analysis. The recommended salaries and benefit accounts include a 1998-99 cost-of-living adjustment. Services and supplies are recommended to increase slightly in 1998-99 based on increased fuel usage. An adjustment has been made, however, because of lower fuel prices at the pump. Countywide overhead charges are recommended to decrease slightly for 1998-99. Charges for depreciation are recommended to remain constant for 1998-99 because of the retention of older fully depreciated equipment.

Forty-four vehicles, including 12 patrol cars, 19 compact and intermediate sedans, 7 trucks (including 3 with animal service bodies), 6 vans, and a trailer are scheduled for replacement in 1998-99. In addition, an upgrade of selected county fuel sites is scheduled during the year.

Revenues are estimated at a slightly lower level for 1998-99 based on reduced fuel charges to departments and the vacant mechanic position. The projected net income will be utilized for an inflationary supplement for replacement vehicles.

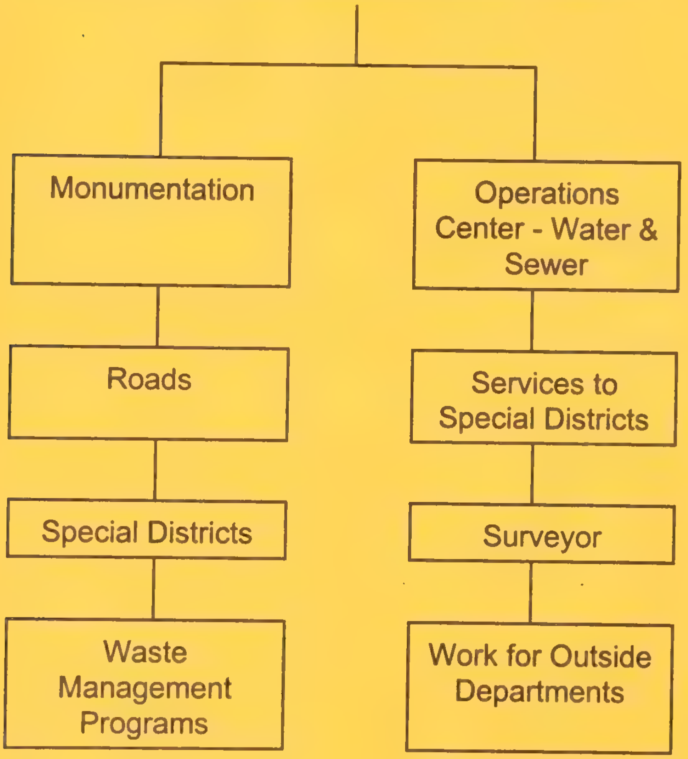
BOARD ADOPTED CHANGES

None.

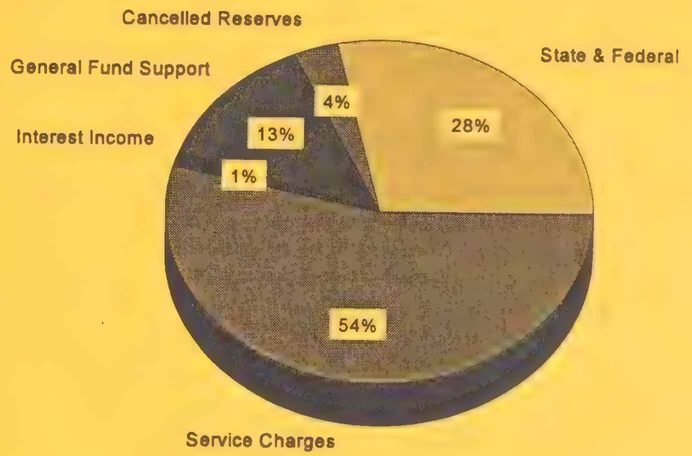
ENGINEERING

ADOPTED BUDGET FY 1998-99	
Operating Cost	$31,831,691
Revenue/Intrafund Transfers . . .	$32,281,691
General Fund Support	$4,065,900*

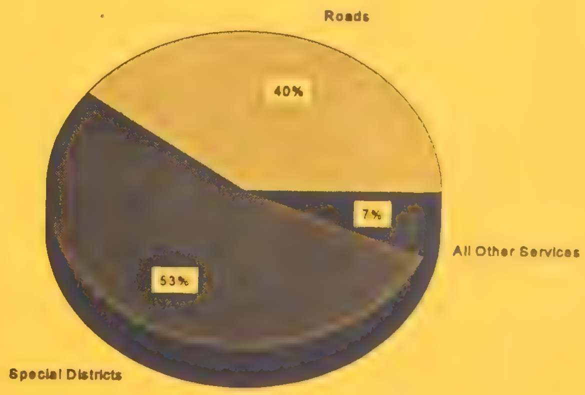
* General Fund Support shows as Revenue to Engineering


Monumentation
Roads
Special Districts
Waste Management Programs
Operations Center - Water & Sewer
Services to Special Districts
Surveyor
Work for Outside Departments

Source of Funds

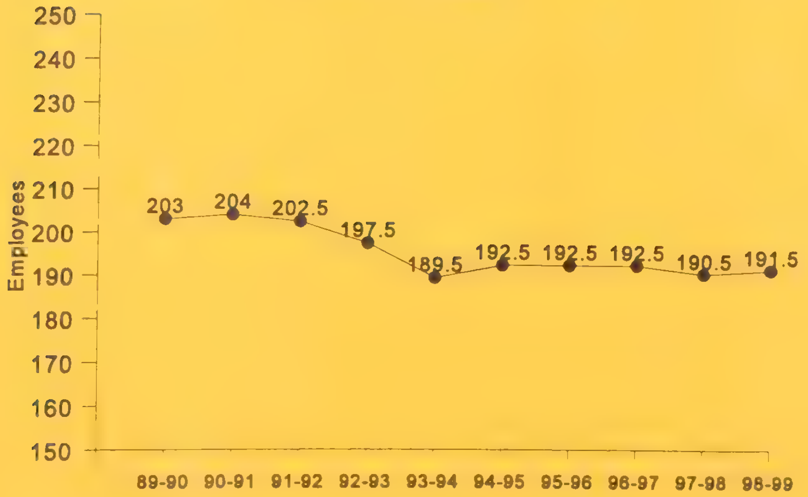


Use of Funds



Number of Employees

(Full Time Equivalent)



Schedule 10

OPERATING DETAIL (1)	ACTUAL 1996-97 (2)	ACTUAL 1997-98 (3)	RECOMMENDED ESTIMATES 1998-99 (4)	ADOPTED ESTIMATES 1998-99 (5)
REVENUES:				
OPERATING REVENUES				
Charges for Current Services	0	0	0	0
Special District	16,873,753	13,751,086	17,008,125	17,008,125
Roads	10,054,590	10,622,438	10,208,011	10,208,011
General Fund Contribution	0	0	4,065,900	4,065,900
Other	3,983,887	2,175,788	549,656	549,656
Other Operating Revenue	0	0	0	0
TOTAL OPERATING REVENUES	30,912,230	26,549,312	31,831,692	31,831,692
NONOPERATING REVENUES				
Interest	476,667	527,358	450,000	450,000
Gain on Sale of Asset	0	21,748	0	0
Other	0	0	0	0
TOTAL NONOPERATING REVENUES	476,667	549,106	450,000	450,000
TOTAL REVENUES	31,388,897	27,098,418	32,281,692	32,281,692
EXPENSES:				
OPERATING EXPENSES				
Salaries and Benefits	9,383,162	9,802,074	10,344,804	10,344,804
Services and Supplies	18,807,909	14,861,141	16,709,785	16,709,785
Insurance Benefit Payment	255,898	190,213	187,792	187,792
Depreciation	592,018	544,570	563,244	563,244
Countywide Overhead Allocation	577,016	920,428	1,042,374	1,042,374
Fixed Assets of Special Districts	809,866	643,096	2,983,693	2,983,693
TOTAL OPERATING EXPENSES	30,425,869	26,961,522	31,831,692	31,831,692
NONOPERATING EXPENSES				
Loss on Sale of Assets	9,146	0	0	0
Other	0	0	0	0
TOTAL NONOPERATING EXPENSES	9,146	0	0	0
TOTAL EXPENSES	30,435,015	26,961,522	31,831,692	31,831,692
NET INCOME (LOSS)	953,882	136,896	450,000	450,000
OTHER FINANCING SOURCES (USES):				
Contributions in (Out)	0	0	0	0
	0	0	0	0
FIXED ASSET EXPENDITURES				
Equipment	629,106	322,197	1,039,200	1,039,200
TOTAL FIXED ASSET EXPENDITURES	629,106	322,197	1,039,200	1,039,200

MISSION STATEMENT

The employees of the San Luis Obispo County Engineering Department are committed to **"Pride in Service"** as we maintain the transportation, water and sewer systems and closed county landfills; process new developments; assist County residents in resolving cable television and waste hauling concerns; and provide flood control, recycling, fire protection and local transit services.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Monumentation: Complying with state and county requirements regarding the documentation of section and subdivision corners. (Mandated/Discretionary)

2. Operations Center - Water and Sewer: To provide water and sewer service to various county departments and other governmental agencies in and around the Kansas Avenue area. (Discretionary)

3. Roads: To administer roads programs in compliance with the Streets and Highways Code, the Motor Vehicle Code and County Ordinances, and to keep in good and safe repair the county's roads, culverts, bridges and traffic signs. Also, to increase traffic safety and control right-of-way encroachments. (Mandatory/Discretionary)

4. Services to Special Districts: To provide fiscal, legal and engineering support to districts in the formation process; to perform general utility district planning, assessment apportionments, special studies and projects as directed by the Board of Supervisors; to acquire supplemental road-purpose equipment which is not fundable through Internal Service Fund financing methods; to provide administration of the County's cooperative road improvement program; to provide cable TV regulation and access activities; and to provide gas and electric franchise administration. (Discretionary)

5. Special Districts: Operations, maintenance, capital projects and debt service of all public works related Board-governed special districts in the county. (Discretionary)

6. Surveyor: To provide surveyor services to the public and to other county offices as mandated by state law, and as required for the orderly development of capital improvements within the county. (Mandated/Discretionary)

7. Waste Management Programs: To perform the administration and implementation of certain unincorporated area solid waste management activities, including compliance with state mandates such as the Integrated Waste Management Plan, post-closure compliance orders regarding the Los Osos landfill, and Board of Supervisors policies regarding County solid waste issues. (Mandated/Discretionary)

8. Work for Outside Departments: To provide water and sewer system maintenance at the San Luis Obispo County Airport for the Department of General Services; and provide various other engineering services to other county departments and governmental agencies. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	Appropriation	Appropriation	Revenue/Intrafund	Cost	Appropriation
Monumentation	$ 73,600	$ 65,908	$ 65,908	$ 0	$ (7,692)
Operations Center	577,701	589,057	34,950	554,107	11,356
Roads	10,292,308	12,708,011	10,208,011	2,500,000	2,415,703

Services to Special Districts	327,334	456,678	145,312	311,366	129,344
Special Districts	17,717,891	17,008,125	17,008,125	0	(709,766)
Surveyor	438,450	511,754	207,730	304,024	73,304
Waste Management	402,250	396,403	0	396,403	(5,847)
Work for Outside Depts.	117,335	95,755	95,755	0	(21,580)
Department Totals	$ 29,946,869	$ 31,831,691	$ 27,765,791	$ 4,065,900	$ 1,884,822

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Monumentation	0.90	0.49	-0.41
Operations Center	0.45	0.37	-0.08
Roads	84.47	84.00	-0.47
Services to Special Districts	2.88	2.92	0.04
Special Districts	92.85	93.40	0.55
Surveyor	5.27	6.39	1.12
Waste Management	3.65	3.41	-0.24
Work for Outside Depts.	0.03	0.52	0.49
Department Totals	190.50	191.50	1.00

KEY PROGRAM OBJECTIVES AND KEY PERFORMANCE INDICATORS

The Engineering Internal Service Fund reflects services provided to other departments and special districts. Key Program Objectives and Performance Indicators to be implemented during the 1998-99 fiscal year may be found in the following Budget Units: Monumentation (Budget Unit 2241), Operations Center (Budget Unit 2179), Roads (Budget Unit 2920), Services to Special Districts (Budget Unit 2290), Surveyor (Budget Unit 2240), and Waste Management (Budget Unit 2945).

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
R	Advanced PC, CAD	2	$ 4,300	$ 8,600
R	Analytical Balance	1	4,125	4,125
R	Backhoe	2	60,000	120,000
A	Copier	1	6,500	6,500
A	Data Collector (Meter Reading)	1	4,500	4,500
R	Dissolved Oxygen Meter	1	2,500	2,500
R	Dump Truck, Five Yard	2	50,000	100,000

R	Dump Truck, Ten Yard	1	90,000	90,000
R	Flatbed Truck, 2 1/2 Ton	1	50,000	50,000
A	Forklift Attachment	1	2,500	2,500
A	Jackhammer	1	4,000	4,000
A	Jetter, High Pressure	1	5,000	5,000
A	Notebook PC	3	3,000	9,000
R	Pickup Truck	8	23,750	190,000
R	Plotter	1	5,475	5,475
R	Sedan	4	19,000	76,000
A	Side Spreader (dump truck attachment)	1	15,000	15,000
R	Sweeper	1	133,000	133,000
A	Track Loader, Used	1	2,300	2,300
A	Traffic Recorder System	1	3,700	3,700
A	Trash Pump	1	4,000	4,000
R	Truck, One Ton	5	30,000	150,000
R	Van, One Ton	1	30,000	30,000
R	Van, Passenger	1	19,000	19,000
R	Water Purification System (Wtr Qlty Lab)	1	4,000	4,000
	Department Totals			$ 1,039,200

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

As an internal services fund (ISF), this budget reflects appropriation amounts included in other budget units for Engineering services. Charges for services, as well as General Fund contributions, represent sources of income for the ISF.

Recommended appropriations for those budgets which purchase services from the ISF are indicated in the Service Program Summary. With the exception of the Special Districts and Work for Outside Departments Service Programs, summaries of the Engineer's programs are included in the general county budgets section of this document.

Two changes to the position allocation list are recommended: a Fire Captain for County Service Area 9B and a Senior Engineering Aide for the Surveyor; both of these positions are revenue offset with no increased cost to the County General Fund. The Fire Captain is needed for fire investigations, fire prevention and to help ensure compliance with State Fire Codes. These responsibilities were formerly discharged by the Assistant Fire Chief who retired in 1996. The Senior Engineering Aide is needed to help process the increased volume of development applications associated with the improved local economy.

Recommended equipment expenditures are higher than the 1997-98 adopted budget by approximately $650,000. This is consistent with the replacement schedule of depreciated equipment. Recommended equipment will allow for the continuation of needed maintenance and safety services as well as tools for increased staff productivity.

The General Fund contribution to this budget is $4,065,900. This represents an increase of $1,544,323 over the General Fund contribution adopted in fiscal year 1997-98. Revenues shown in this budget unit do not match those in the Roads budget (BU 2920) because in the Roads budget the General Fund contribution is included as revenue.

BOARD ADOPTED CHANGES

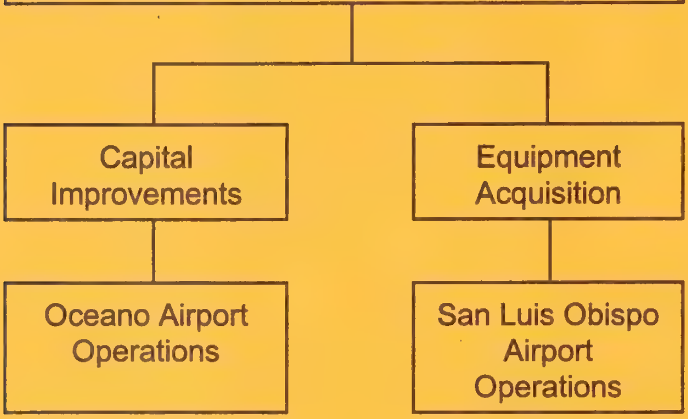
None.

Service: Airports

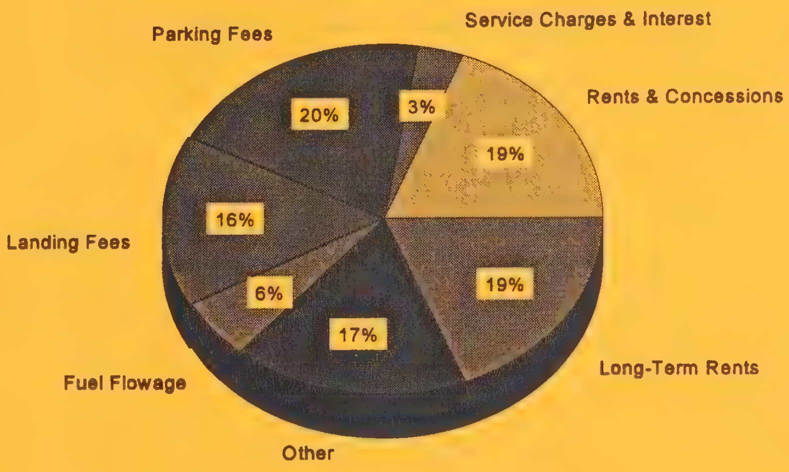
AIRPORTS

Budget Unit: 2950

ADOPTED BUDGET FY 1998-99	
Operating Cost	$1,463,375
Revenue/Intrafund Transfers	$1,562,152
General Fund Support	$0

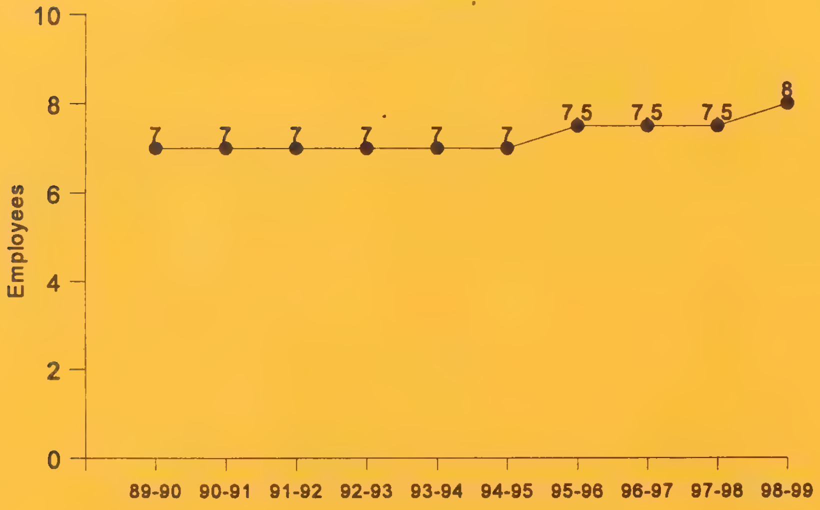

Capital Improvements
Equipment Acquisition
Oceano Airport Operations
San Luis Obispo Airport Operations

Source of Funds

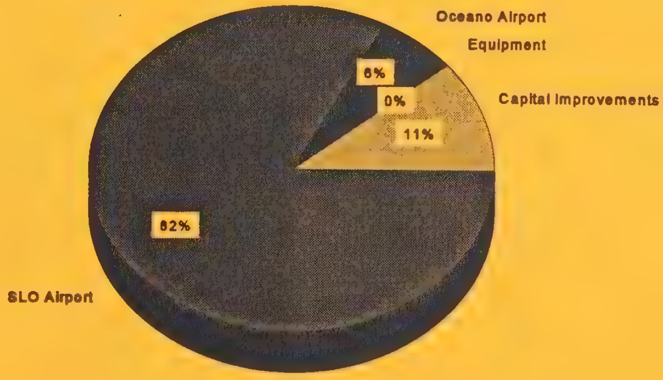


Number of Employees

(Full Time Equivalent)



Use of Funds



Schedule 11

OPERATING DETAIL (1)	ACTUAL 1996-97 (2)	ACTUAL 1997-98 (3)	RECOMMENDED ESTIMATES 1998-99 (4)	ADOPTED ESTIMATES 1998-99 (5)
REVENUES:				
OPERATING REVENUES				
Rents and Concessions	285,888	455,530	303,105	303,105
Rents - Long Term	280,294	301,666	294,045	294,045
Parking Fees	302,377	342,855	309,400	309,400
Landing Fees	209,310	211,401	243,819	243,819
Fuel Flowage	91,989	90,957	89,880	89,880
Other Revenues	139,840	12,437	270,591	270,591
TOTAL OPERATING REVENUES	1,309,698	1,414,846	1,510,840	1,510,840
NONOPERATING REVENUES				
Charges to Other Agencies	0	(265)	11,312	11,312
Transfer from Special Aviation	10,000	10,344	10,000	10,000
Interest	35,126	49,898	30,000	30,000
TOTAL NONOPERATING REVENUES	45,126	59,977	51,312	51,312
TOTAL REVENUES	1,354,824	1,474,823	1,562,152	1,562,152
EXPENSES:				
OPERATING EXPENSES				
Salaries and Benefits	396,951	397,919	466,238	466,238
Services and Supplies	456,704	541,043	667,618	667,618
Countywide Overhead	246,534	155,719	50,714	50,714
Taxes & Assessments	0	0	500	500
Depreciation	142,005	176,520	185,605	185,605
TOTAL OPERATING EXPENSES	1,242,194	1,271,201	1,370,675	1,370,675
NONOPERATING EXPENSES				
Loan Principal Payment	0	180,005	92,700	92,700
TOTAL NONOPERATING EXPENSES	0	180,005	92,700	92,700
TOTAL EXPENSES	1,242,194	1,451,206	1,463,375	1,463,375
NET INCOME (LOSS)	112,630	23,617	98,777	98,777
FIXED ASSET EXPENDITURES				
Capital Projects	0	0	185,000	185,000
Fixed Assets	6,886	0	4,000	4,000
TOTAL FIXED ASSET EXPENDITURES	6,886	0	189,000	189,000

MISSION STATEMENT

As an enterprise fund, this division of the Department of General Services provides for the management, administration, security, maintenance, and operation of San Luis Obispo and Oceano County Airports.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Capital Improvements: This program includes renovations and long term capital improvements at county airports. The Airports' budget provides a local share match for Federal Aviation Administration and state funded projects. (Discretionary)

2. Equipment Acquisition: This program provides for the acquisition of equipment necessary to adequately maintain and operate the Airports. (Discretionary)

3. Oceano Airport Operations: The management, administration, security, operation, and maintenance of the Oceano County Airport. (Discretionary)

4. San Luis Obispo Airport Operations: The management, administration, security, operation, and maintenance of the San Luis Obispo County Airport. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	Appropriation	Appropriation	Revenue/Intrafund	Cost	Appropriation
Capital Improvements	$ 202,000	$ 185,000	$ 0	$ 185,000	$ (17,000)
Equipment Acquisition	13,074	4,000	0	4,000	(9,074)
Oceano Airport Operations	90,429	102,462	46,297	56,165	12,033
San Luis Airport Operations	1,251,969	1,360,913	1,515,855	(154,942)	108,944
Department Totals	$ 1,557,472	$ 1,652,375	$ 1,562,152	$ 90,223	$ 94,903

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Capital Improvements	0.00	0.00	0.00
Equipment Acquisition	0.00	0.00	0.00
Oceano Airport Operations	0.00	0.00	0.00
San Luis Airport Operations	7.50	8.00	0.50
Department Totals	7.50	8.00	0.50

KEY PROGRAM OBJECTIVES

- Complete EA/EIR review of San Luis Obispo County Airport Master Plan and begin implementation of recommendations.
- Develop revisions to current fee structure to provide funding for County Fire ARFF services.
- Review expansion options for Airport Fire Station with County Fire for gender compliance and possible construction financing options.
- Complete staff review of design phase for San Luis Obispo County Airport Terminal Expansion

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Establish a base year survey to determine and measure customer satisfaction	1
Resolve five lease issues pertaining to rental adjustments, extensions, assignations, or terminations with the fiscal year	5

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
R	Copier, Used	1	$ 4,000	$ 4,000
	Department Totals			$ 4,000

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Airports budget is administered by the Department of General Services. The Airports enterprise fund is responsible for budgeting its own capital projects, fixed assets, insurance and countywide overhead. The recommended 1998-99 budget for Airports requires no General Fund contribution.

A new Airport Technician position is recommended for the Airports for 1998-99. The added position is needed to offset the increased workload associated with airport leases, concessions, use permit development, and to meet audit requirements of the Auditor-Controller's Office. The Airport Intern temporary help position has been deleted to offset funding for the position. Also to be added is an extra help Custodial position. Both are fully funded from airport revenues and require no General Fund contribution.

The recommended increase in the services and supplies accounts is mainly the result of General Fund recovery of fire support for the Airport Fire Station. The cost recovery will be phased in over a three year period with $90,000 being funded in 1998-99. There is also an increase in the professional services accounts to fund the Airport Master Plan. General Services maintenance and property management support is also recommended to increase for 1998-99. However, there will be a substantial decrease in countywide overhead charges. Fixed asset recommendations include the purchase of a used copier from General Services. Also recommended are two capital projects, the installation of an oil/gas separator for the aircraft washing facility and reconstruction of pavement in front of the portable hangar units.

Overall revenue estimates for 1998-99 are conservative. Airport revenues are based primarily on airline and concession agreements and are estimated based on the current year's experience. Several leases will expire in 1998 that currently occupy land that is scheduled for terminal expansion. These leases may be renewed with short-term agreements. Landing fee increases will take effect on July 1, 1998. Larger aircraft have been the primary source of increased revenues that are based on gross landing weight. Increased parking space and record levels of passengers will contribute to the increased parking fee revenues. Passenger Facility Charges paid by air carriers also continue to increase. As a point of information, this budget does not include revenues from Passenger Facility Charges paid by air carriers. By law, these revenues must be deposited in a separate trust account, until used for specific projects, so as not to co-mingle with other airport revenues.

BOARD ADOPTED CHANGES

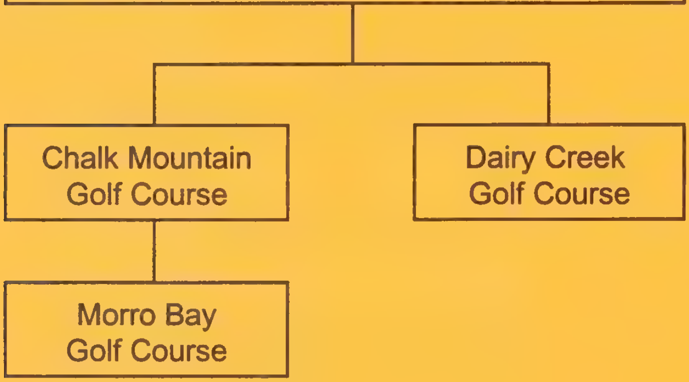
None.

Service: Recreation

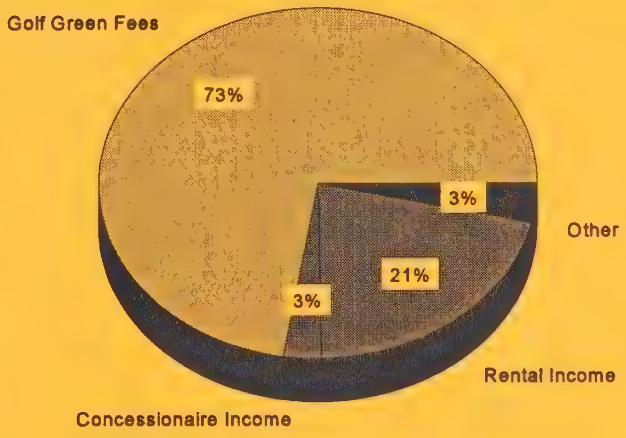
GOLF COURSES

Budget Unit: 4161

ADOPTED BUDGET FY 1998-99	
Operating Cost	$3,321,472
Revenue/Intrafund Transfers	$3,025,555
General Fund Support	$0

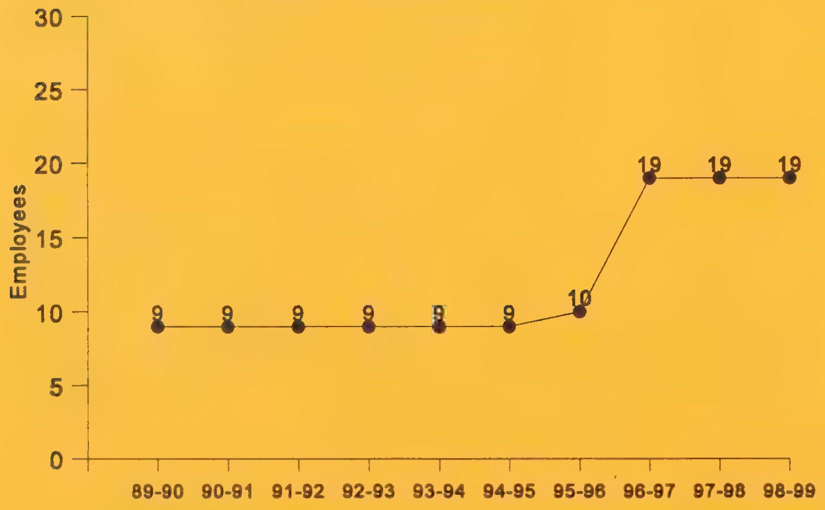

Chalk Mountain Golf Course
Dairy Creek Golf Course
Morro Bay Golf Course

Source of Funds



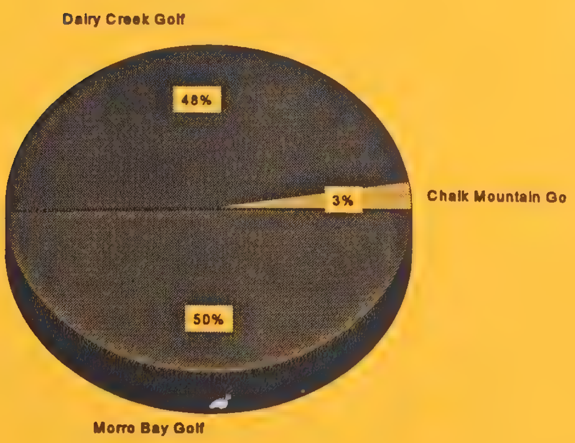
Number of Employees

(Full Time Equivalent)



*** In 1997-98 Dairy Creek Golf Course was opened to the Public**

Use of Funds



Schedule 11

OPERATING DETAIL (1)	ACTUAL 1996-97 (2)	ACTUAL 1997-98 (3)	RECOMMENDED ESTIMATES 1998-99 (4)	ADOPTED ESTIMATES 1998-99 (5)
REVENUES:				
OPERATING REVENUES				
Golf Green Fees	1,376,383	2,257,267	2,196,798	2,196,798
Concessionaire Income	71,130	84,170	89,173	89,173
Green Fee Surcharge	0	760,836	0	0
Water Sales	0	0	9,280	9,280
TOTAL OPERATING REVENUES	1,447,513	3,102,273	2,295,251	2,295,251
NONOPERATING REVENUES				
State Aid - Nuclear	0	0	210	210
Interest	407,174	96,609	25,000	25,000
Rental Income-Bldg.	43,990	9,418	634,194	634,194
Sale of Fixed Assets	0	0	0	0
Other	4,238	0	60,400	60,400
Transfer in fm GF for Equip	0	0	10,500	10,500
Residual Equity Trans In	0	0	0	0
TOTAL NONOPERATING REVENUES	455,402	106,027	730,304	730,304
TOTAL REVENUES	1,902,915	3,208,300	3,025,555	3,025,555
EXPENSES:				
OPERATING EXPENSES				
Salaries and Benefits	808,671	965,369	1,045,573	1,045,573
Services and Supplies	848,322	1,771,572	1,705,379	1,705,379
Depreciation	222,661	542,053	461,734	461,734
TOTAL OPERATING EXPENSES	1,879,654	3,278,994	3,212,686	3,212,686
NONOPERATING EXPENSES				
Interest on Long-Term Debt	8,461	554,996	0	0
Transfer to Debt Service	0	0	108,786	108,786
TOTAL NONOPERATING EXPENSES	8,461	554,996	108,786	108,786
TOTAL EXPENSES	1,888,115	3,833,990	3,321,472	3,321,472
NET INCOME (LOSS)	14,800	(625,690)	(295,917)	(295,917)
FIXED ASSET EXPENDITURES				
Equipment	0	2,726	6,440	6,440
Construction in Progress - Dairy Creek	2,506,472	0	0	0
TOTAL FIXED ASSET EXPENDITURES	2,506,472	2,726	6,440	6,440

Schedule 11

OPERATING DETAIL (1)	ACTUAL 1996-97 (2)	ACTUAL 1997-98 (3)	RECOMMENDED ESTIMATES 1998-99 (4)	ADOPTED ESTIMATES 1998-99 (5)
REVENUES:				
OPERATING REVENUES				
Concessionaire Income	92,675	87,740	100,500	100,500
Green Fee Surcharge	479,176	524,642	563,556	563,556
TOTAL OPERATING REVENUES	571,851	612,382	664,056	664,056
NONOPERATING REVENUES				
Interest	28,346	23,454	30,000	30,000
Transfer In-MBGC	0	125,000	108,786	108,786
TOTAL NONOPERATING REVENUES	28,346	148,454	138,786	138,786
TOTAL REVENUES	600,197	760,836	802,842	802,842
EXPENSES:				
NONOPERATING EXPENSES				
Debt Service-Interest	567,596	554,996	525,996	525,996
Debt Service-Principal	0	275,000	450,000	450,000
TOTAL NONOPERATING EXPENSES	567,596	829,996	975,996	975,996
TOTAL EXPENSES	567,596	829,996	975,996	975,996
NET INCOME (LOSS)	32,601	(69,160)	(173,154)	(173,154)

MISSION STATEMENT

As a self-supporting enterprise fund, the Parks Division, golf course budget of the Department of General Services maintains and operates two 18-hole championship golf courses at Morro Bay and Dairy Creek and supporting facilities. It also provides management oversight of the county owned facilities at Chalk Mountain Golf Course, which is operated by a concessionaire.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Chalk Mountain Golf Course: Provides management review of concessionaire provided maintenance and administration of golf course. (Discretionary)
2. Dairy Creek Golf Course: This program includes maintenance of greens, fairways, and tees associated with the golf course. Provides administrative support for the golf course management contracts. (Discretionary)
3. Morro Bay Golf Course: This program includes maintenance of greens, fairways, and tees associated with the golf course. Provides administrative support for the golf course concessionaire contracts. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted	1998-99 Board Adopted			Changes in
	Appropriation	Appropriation	Revenue/Intrafund	Cost	Appropriation
Chalk Mtn Golf	$ 104,366	$ 94,413	$ 0	$ 94,413	$ (9,953)
Dairy Creek Golf	1,498,872	1,581,833	1,302,522	279,311	82,961
Morro Bay Golf	1,253,122	1,651,666	1,723,033	(71,367)	398,544
Department Totals	$ 2,856,360	$ 3,327,912	$ 3,025,555	$ 302,357	$ 471,552

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Chalk Mtn Golf	0.00	0.00	0.00
Dairy Creek Golf	9.00	9.00	0.00
Morro Bay Golf	10.00	10.00	0.00
Department Totals	19.00	19.00	0.00

KEY PROGRAM OBJECTIVES

- Complete negotiations with State of California for extension of Morro Bay Golf Course lease.
- Implement new concessionaire performance evaluation process.

- Negotiate new golf management contract for Dairy Creek Golf Course.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Percentage increase over prior year total of golf rounds played at County managed golf courses by 5%	5%
Establish a base year satisfaction survey for citizens to rate the County's golf facilities	100%

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
R	Fairway Aerator	1	$ 3,440	$ 3,440
A	Rotary Mower Deck	1	3,000	3,000
	Department Totals			$ 6,440

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Golf Course budget is administered by the Department of General Services. In 1995-96, the Morro Bay Golf Course budget (Budget Unit 4160) was combined with the Chalk Mountain and the Dairy Creek Golf Courses, in a new self-supporting enterprise budget, Budget Unit 4161.

The budget for 1998-99 is recommended to increase significantly over the current year due to the first full year of operation of the new Dairy Creek Golf Course.

No new positions are recommended at this time until revenue projections at Dairy Creek are achieved. Salaries and benefits, and services and supplies, will increase for 1998-99 reflecting the costs of the courses including step increases for the new staff at Dairy Creek and other operation and maintenance costs, including depreciation, for the new course. Recommended fixed assets include a fairway aerator and rotary mower deck.

Revenue projections are recommended to increase substantially based upon the first full year of operation at Dairy Creek and new fee increases to pay for State Water related costs at the Morro Bay Golf Course and to help offset staffing at Dairy Creek. Projected rounds, particularly at Dairy Creek are conservative. The debt usage payments for the Dairy Creek Golf Course are maintained in a separate budget init (BU 4912) that includes golf course surcharges, interest earnings, and a contribution from the Golf Courses Budget.

BOARD ADOPTED CHANGES

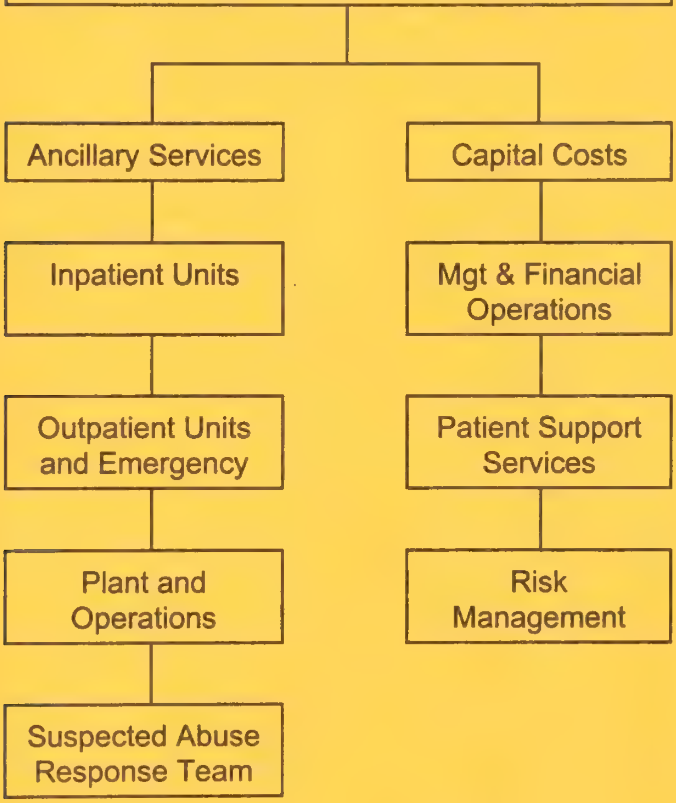
None.

Service: Health

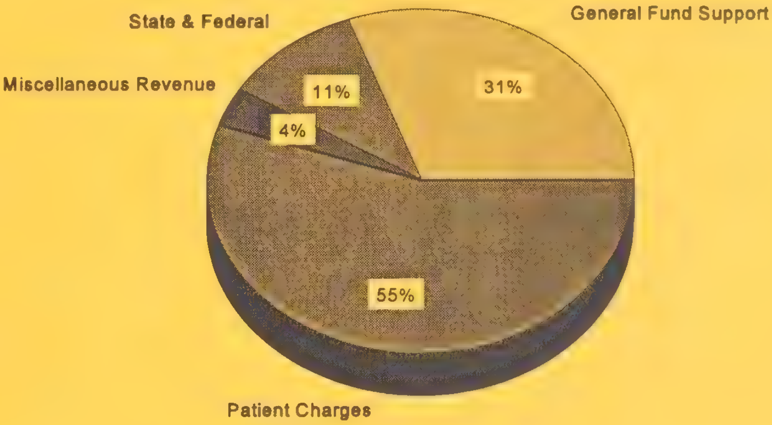
MEDICAL SERVICES

Budget Unit: 6000

ADOPTED BUDGET FY 1998-99	
Operating Cost	$20,120,986
Revenue/Intrafund Transfers	$13,569,770
General Fund Support	$6,000,000

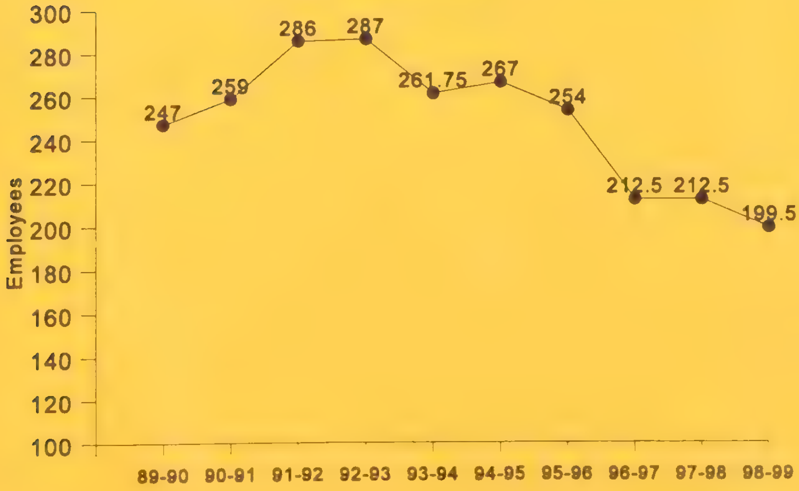

Ancillary Services
Inpatient Units
Outpatient Units and Emergency
Plant and Operations
Suspected Abuse Response Team
Capital Costs
Mgt & Financial Operations
Patient Support Services
Risk Management

Source of Funds

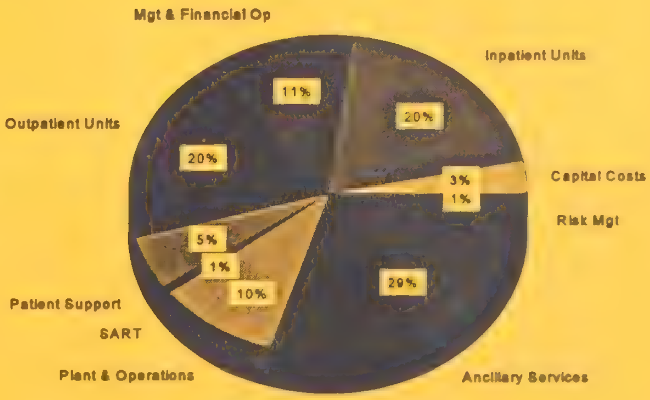


Number of Employees

(Full Time Equivalent)



Use of Funds



Schedule 11

OPERATING DETAIL (1)	ACTUAL 1996-97 (2)	ACTUAL 1997-98 (3)	RECOMMENDED ESTIMATES 1998-99 (4)	ADOPTED ESTIMATES 1998-99 (5)
REVENUES:				
OPERATING REVENUES				
Charges for Current Services				
Patient Charges	31,459,229	26,075,717	26,565,866	26,565,866
Deductions	(17,529,051)	(15,707,953)	(15,779,360)	(15,779,360)
Miscellaneous	793,534	868,478	703,555	703,555
TOTAL OPERATING REVENUES	14,723,712	11,236,242	11,490,061	11,490,061
NONOPERATING REVENUES				
Interest	62,029	61,320	34,541	34,541
Gain on Sale of Assets	(15,438)	(5,692)	0	0
Donations	34	10,000	0	0
CHIP/Proposition 99	914,970	1,054,576	701,301	701,301
Other Governmental Programs	1,101,337	1,943,982	1,343,867	1,343,867
TOTAL NONOPERATING REVENUES	2,062,932	3,064,186	2,079,709	2,079,709
TOTAL REVENUES	16,786,644	14,300,428	13,569,770	13,569,770
EXPENSES:				
OPERATING EXPENSES				
Salaries and Benefits	14,094,950	13,226,847	12,234,461	12,234,461
Services and Supplies	10,460,372	8,818,803	6,671,868	6,671,868
Depreciation	591,699	557,593	551,216	551,216
Countywide Overhead Allocation	566,511	479,313	480,979	480,979
Other Charges	97,079	77,359	182,462	182,462
TOTAL OPERATING EXPENSES	25,810,611	23,159,915	20,120,986	20,120,986
NONOPERATING EXPENSES				
Interest Expense	13,424	13,758	0	0
TOTAL NONOPERATING EXPENSES	13,424	13,758	0	0
TOTAL EXPENSES	25,824,035	23,173,673	20,120,986	20,120,986
NET INCOME (LOSS)	(9,037,391)	(8,873,245)	(6,551,216)	(6,551,216)
OTHER FINANCING SOURCES (USES):				
Contributions In-General Fund	7,602,342	6,916,415	6,000,000	6,000,000
	7,602,342	6,916,415	6,000,000	6,000,000
NET INCOME (LOSS)	(1,435,049)	(1,956,830)	(551,216)	(551,216)
FIXED ASSET EXPENDITURES				
Equipment	20,866	247,351	104,128	104,128
TOTAL FIXED ASSET EXPENDITURES	20,866	247,351	104,128	104,128

MISSION STATEMENT

The Medical Services Department's mission is to improve the overall health status of the community and address the health problems of all residents of the community regardless of their ability to pay for these services, while seeking to contain the growth of health care costs. The Department, through the action of its Governing Board, is committed to continuing its century plus tradition of providing the highest level of quality health care services to the community of San Luis Obispo.

Medical Services' mission is accomplished by utilizing the departments resources, through projects that are designed to improve the health status of the people that we serve, and by mobilizing and partnering with other organizations in carrying out an integrated health care agenda for the community.

SERVICE PROGRAM DESCRIPTION (DISCRETIONARY/MANDATORY)

1. Ancillary Services: Pharmacy, Laboratory, Respiratory Therapy, Physical Therapy, Radiology, and Central Supply services are provided as required for both inpatients and outpatients. (Discretionary)

2. Capital Costs: Capital outlay for new equipment and building improvements, depreciation expense on existing fixed assets, and interest expense. (Discretionary)

3. Dialysis Unit: Dialysis services were discontinued in January 1998. (Discretionary)

4. Inpatient Units: A 30-bed Medical/Surgical Unit provides acute 24-hour care supported by operating rooms and a 4-bed ICU/CCU intensive care capability. A 14-bed Obstetrical Unit with Nursery is staffed and equipped to care for expectant and new mothers and newborn infants on a 24-hour basis. (Discretionary)

5. Management and Financial Operations: Services provided include billing and collecting patient accounts, personnel, data processing, general accounting, general administration, countywide overhead, and various costs not otherwise classified such as shared services provided to other county departments. (Discretionary)

6. Outpatient Units and Emergency: Physicians and staff are available on a 24-hour basis in the Emergency Room. An Urgent Care Clinic is open Monday through Saturday during the day for patients in need of non-emergency care with no appointment required. The Family Care Center offers continuing physician services in Family Practice, Internal Medicine, Gynecology, and other specialties by appointment only. The Atascadero Clinic provides urgent care and continuing care to patients in North County. An outpatient surgery center provides complete day surgery services. A pediatrics clinic offers pediatric services in support of the Obstetrical Unit/Nursery and for continuing child care. (Discretionary)

7. Patient Support Services: Services provided include admitting, social services (discharge planning), quality assurance and utilization review, medical records, and volunteer support. (Discretionary)

8. Plant and Operations: Services provided include dietary, housekeeping, laundry and linen, communications, warehouse, parking, plant and grounds maintenance, and utilities. (Discretionary)

9. Risk Management: Costs for professional liability insurance, other liability coverage, fire insurance, and deductible portions of paid claims. (Discretionary)

10. Suspected Abuse Response Team (SART): Services related to medical care provided to and evidence gathered from suspects and suspected victims of sexual or physical abuse. (Discretionary)

COSTS BY PROGRAM

	1997-98 Adopted Appropriation	1998-99 Board Adopted Appropriation	1998-99 Board Adopted Revenue/Intrafund	1998-99 Board Adopted Cost	Changes in Appropriation
Ancillary Services	$ 6,883,735	$ 5,755,642	$ 0	$ 5,755,642	$ (1,128,093)
Capital Costs	755,331	700,494	0	700,494	(54,837)
Dialysis Unit	1,857,326	0	0	0	(1,857,326)
Inpatient Units	4,280,286	3,986,649	0	3,986,649	(293,637)
Management & Financial Operations	2,460,872	2,300,147	0	2,300,147	(160,725)
Outpatient Units & Emergency	4,465,833	4,000,270	0	4,000,270	(465,563)
Patient Support Services	1,108,461	1,053,325	0	1,053,325	(55,136)
Plant and Operations	2,152,536	1,970,925	0	1,970,925	(181,611)
Risk Management	312,756	200,007	0	200,007	(112,749)
Suspected Abuse Response Team (SART)	169,378	153,527	0	153,527	(15,851)
Department Totals	$ 24,446,514	$ 20,120,986	$ 0	$ 20,120,986	$ (4,325,528)

STAFFING BY PROGRAM

	1997-98 Adopted	1998-99 Adopted	Changes
Ancillary Services	38.25	37.00	-1.25
Capital Costs	0.00	0.00	0.00
Dialysis Unit	14.00	0.00	-14.00
Inpatient Units	41.50	40.00	-1.50
Management & Financial Operations	31.00	28.25	-2.75
Outpatient Units & Emergency	32.00	37.25	5.25
Patient Support Services	24.75	26.00	1.25
Plant and Operations	29.00	29.00	0.00
Risk Management	0.00	0.00	0.00
Suspected Abuse Response Team (SART)	2.00	2.00	0.00
Department Totals	212.50	199.50	-13.00

KEY PROGRAM OBJECTIVES

- Reduce productive labor hours per outpatient visit to the level of appropriate "industry standards".
- Improve utilization of preventative services at the Family Care Centers.
- Maintain and improve the triage policy in the Emergency Department.
- Work with the County Administrator and Board of Supervisors to resolve the question of the future of the Medical Services Department's inpatient unit.
- Select and establish a new medical information system (MIS) for the Family Care Centers.

KEY PERFORMANCE INDICATORS

Measurement	1998-99 Goal
Minimum number of patient visits at the Family Care Centers	53,500
Percentage of patient satisfaction surveys which will indicate overall patient satisfaction	85%
Minimum number of adult patient days of hospital care	4,859
Maximum post c-section infection rate	15%
Percentage of women who plan to breast-feed who will initiate breast-feeding within one hour of delivery or return to room (after c-section)	100%
Percentage of patients in acute unit who will have appropriate documentation of patient/family care (flow sheet) in the Medical Record	100%

APPROVED FIXED ASSETS

		1998-99 Board Approved		
Code	Description	Qty	Per Unit	Cost
A	Computer-Clerical	1	$ 2,087	$ 2,087
R	Embosser	1	10,000	10,000
A	Lab Computer Module	1	12,000	12,000
A	Medical Equipment	1	80,041	80,041
	Department Totals			$ 104,128

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

As the proposed budget document goes to print, recommendations as to the future of the County-operated inpatient facility and/or expansion of primary care clinics have not yet been reviewed by the Board. As such, this recommended budget provides funding for the continued operation of General Hospital and the Family Care Centers in Atascadero and San Luis Obispo pending final Board action on this matter.

What is different about the budget recommendation is that it assumes a significant reduction - almost $2 million - in the Medical Services Department (MSD) net operating loss. In February 1998, your Board authorized the retention of McBee and Associates to assist the Health Agency and the Administrative Office in reviewing the MSD budget and providing recommendations for increasing operating efficiencies. In April 1998, McBee presented its report to County staff. The report outlines a number of issues which contribute to unnecessarily high operational losses, including an inadequate computer system, low patient volume, lack of accountability, inadequate internal controls, low productivity, compensation issues and lack of a “strategic plan” to guide the daily operations of the department.

Five different budget scenarios were outlined in the McBee report. The first was a restating of the budget request submitted by the Medical Services Department. That “status quo” budget reflected a continuation of the current year budgeted net operating loss ($7.9 million). The following is a brief summary of the other four budget scenarios:

1) The "McBee" budget assumed patient volume and reimbursements in line with the figures contained in the MSD budget. However, the MSD budget did not adjust expenditures to reflect the projected decline in patient volume (in particular, in the obstetrics program). McBee did reduce expenditures to reflect declining patient volume. This budget scenario projected a net operating loss of about $6.2 million.

2) The "county average" budget also assumed the same volume as projected by the MSD. However, using expense information reported to the Office of Statewide Health Planning and Development (OSHPD) by 34 city or county operated hospitals in California, McBee projected what our budget might look like if our expenses and productivity were similar to the average figures reflected in the OSHPD data. It is important to note that the majority of these hospitals have a higher patient volume than we do and, as such, most of them can achieve certain economies of scale that we cannot given our average daily inpatient census of about 13. In any case, the OSHPD data and the related "county average" budget does provide insight into the operations of other public hospitals. The "county average" budget projected a net operating loss of about $700,000 if our operating costs and patient volume were in line with other city or county hospitals.

3) The "attainability" budget represents a significant restructuring of services and staff at the Medical Services Department and results in a net operating loss of just over $1 million. In addition to being contingent on the reduction of 59 full-time equivalent positions and implementation of a new management information system, this scenario appears to require some changes that would be very challenging to implement. For example, the consultants suggest that we look at "rescaling" staff salaries and increase staffing flexibility via an increased number of temporary or per diem staff. At best, we considered this to be a two year plan, not one which could be implemented in the coming fiscal year.

4) The "goal" budget was McBee's response to our request for a plan that represented implementation of a number of efficiency measures that could actually be achieved next year. This budget scenario projected the net operating loss at about $3.6 million. It also projected a reduction of about 30 full-time equivalent permanent, contract and temporary help employees.

Since the McBee report was received about one week prior to going to print with the proposed budget document, we are not yet comfortable recommending a $4 million reduction in the General Fund contribution to the Medical Services Department. Administrative Office staff have just begun to meet with MSD staff to discuss McBee's findings and recommendations. We believe it is important to allow line managers an opportunity to digest this information and perhaps come up with alternative or additional plans to reduce our losses and/or change staffing patterns.

The $6 million General Fund contribution to the Medical Services Enterprise fund which is reflected in the recommended budget is a figure which Health Agency staff have agreed is an achievable target for 1998-99. A specific plan for reducing the net operating losses, including staffing modifications, will be presented to your Board when you consider this budget in June. The staffing changes that **are** reflected in the recommended budget reflect modifications which are considered to be "neutral" in terms of costs because they either represent a conversion of existing contract/temporary help to permanent or the deletion of positions which are currently vacant. In addition, the position allocation list also reflects the transfer of a licensed vocational nurse which the Health Agency has been utilizing at the County jail to Budget Unit 3285 - Law Enforcement Medical Care.

The recommendation for the fixed assets account will allow for the replacement or addition of $104,000 of medical equipment in various areas of the department.

Although not reflected in this budget unit, two capital projects are also recommended for funding. The first is a remodel of the facility which houses the Atascadero Family Care Center as well as certain public health and mental health services. The remodel is based on the Health Agency's plan to improve the physical layout of the facility in such a way as to increase the productivity of medical providers. The estimated cost of this project is $326,000. The second project represents the second and final phase of the re-roofing project at the hospital, estimated to cost $78,000. Both projects are referenced in the Capital Projects section of this budget.

BOARD ADOPTED CHANGES

None.

GLOSSARY

Terms Commonly Used In This Budget Document

Account:	A detailed classification of an expenditure or revenue. For example, "Postage" is an expenditure account; "Property Taxes Secured" is a revenue account.
Activity:	A specific line of work performed to accomplish a function for which a governmental unit is responsible. This designation is required by the State Controller. Example: "Protective Inspection" is an activity performed in discharging the "Public Protection" function.
Appropriation:	An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation usually is time-limited and must be expended before the deadline.
Assessed Valuation:	A valuation set upon real estate or other property by government as a basis for levying taxes.
Available Financing:	All the means of financing a budget including fund balance, revenues and cancelled revenues.
Budget:	A plan of financial operation consisting of an estimate of proposed income and expenditures for a given period and purpose, usually one year.
Budget Unit:	The lowest entity in the budget hierarchy including all accounts for which a legal appropriation is approved by the Board of Supervisors. A department or agency may have one or more budget units assigned to it. Each budget unit is a collection of account numbers necessary to fund a certain division, department or set of functions.
Capital Project Program:	A program itemizing the county's acquisitions, additions and improvements to buildings and land purchases.
Contingency:	An amount, not to exceed fifteen percent of the fund in which it is allocated, appropriated for unforeseen expenditure requirements.
Contracted Services:	Expense for services rendered under contract by personnel or businesses who are not on the payroll of the jurisdiction, including all related expenses covered by the contract.
Cost Accounting:	That method of accounting which provides for assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work or a specific job.
Countrywide Programs:	Programs that benefit all areas of the county, both within city limits and outside city limits.
Debt Service Fund:	A fund established to finance and account for the payment of interest and principal on all general obligation debt, other than that payable exclusively from special assessments and revenue debt issued for and serviced by a governmental enterprise.

GLOSSARY

Terms Commonly Used In This Budget Document (Continued)

Department:	An organizational structure device used to group programs of like nature.
Encumbrance:	An obligation in the form of a purchase order, contract, or other commitment which is chargeable to an appropriation and for which a part of the appropriation is reserved.
Enterprise Fund:	Established to finance and account for the operation and maintenance of facilities and services which are self-supporting by user charges. Example: Airports Enterprise Fund.
Educational Revenue Augmentation Fund (ERAF):	In 1992-93 and 1993-94, in response to serious budgetary shortfalls, the state redirected over $3 billion of property taxes from counties, cities and special districts to schools and community college districts. The term "ERAF" is an acronym for the fund into which redirected property taxes are deposited.
Expenditure:	Designates the cost of goods delivered or services rendered.
Fiscal Year:	Twelve-month period for which a budget is prepared and is in force. The county's fiscal year is July 1 to June 30.
Fixed Asset:	An asset of a long-term character such as land, buildings, furniture and other equipment.
Full-Time Equivalent:	The ratio of time expended in a part-time position to that of a full-time position. The ratio is derived by dividing the amount of employed time required in the part-time position by the amount of employed time required in a corresponding full-time position.
Function:	A group of related activities aimed at accomplishing a major service for which a governmental unit is responsible. These designations are specified by the State Controller. Example: "Public Protection" is a function.
Fund:	A sum of money or other resources set aside for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. A fund is a distinct financial or fiscal entity.
Fund Balance Available:	That portion of the fund balance that is not reserved or designated and therefore is available for financing the budgetary requirements.
General Fund:	The main operating fund of the county accounting for expenditures and revenues for countrywide activities.
General Fund Support:	The amount of General Fund support to a given budget unit after revenues and other funding are subtracted from expenditures.

GLOSSARY

Terms Commonly Used In This Budget Document (Continued)

Interfund Transfer:	A transfer of assets between funds which cannot be classified as a revenue or expenditure.
Intergovernmental Expenditures:	Payments to other governments as fiscal aids and shared taxes or as reimbursements for the performance of services.
Intergovernmental Revenue:	Revenue received from other governments, such as fiscal aids, shared taxes and reimbursements for services.
Internal Service Fund (ISF):	Consists of organizations created to perform specified services for other county departments. The services performed are charged to the using department. Example: Reprographics.
Intrafund Transfers:	Reimbursements a provider budget unit for services/supplies received by another budget unit; transactions of this nature are limited to budgets within the same fund.
Mission Statement	A description of the basic purpose and responsibility of the Budget Unit.
Other Charges:	Accounts which establish expenditures for expenses other than salary or operations, such as support and care of persons or debt service.
Per Capita:	Amount per individual.
Performance Indicator	An approach to provide more useful statistical information by expanding workload information to include efficiency and outcome measures, based upon measurable objectives.
Proposed Budget:	The working document for the immediate next fiscal year (under discussion). Approval of this document does not allow expenditures for new programs or fixed assets.
Program Objectives	Achievements expected by service programs over the course of the fiscal year.
Proposition 13:	A tax limitation initiative approved by the voters in 1978. Proposition 13 provided for (1) a 1 percent tax limit of fair market value exclusive of tax rates to repay existing voter-approved bonded indebtedness, (2) assessment restrictions establishing 1975 level values for all property, with allowable increases of 2 percent annually and reappraisal to current value upon change in ownership and new construction, (3) a two-thirds vote requirement to increase state taxes, and (4) a two-thirds vote of the electorate for local agencies to impose "special taxes".

GLOSSARY

Terms Commonly Used In This Budget Document (Continued)

Proposition 172:	A tax measure proposed by the Legislature and approved by the voters in 1993 to provide counties and cities with a share of a half-cent sales tax for public safety purposes. This measure mitigated some of the 1993-94 property tax shift from counties and cities to schools and community colleges.
Reimbursement:	Payment received for services/supplies expended for another institution, agency or person.
Reserve:	An account that records a portion of funds which must be segregated for some future use and which is, therefore, not available for further appropriation or expenditure.
Revenue:	Money received to finance ongoing county governmental services. Example: Property taxes, sales taxes.
Realignment:	Refers to the 1991-92 restructuring of state and local government financing of health and welfare programs. Counties assumed a greater overall financing responsibility for these programs in exchange for a portion of sales tax and vehicle license fees.
Secured Roll:	Assessed value of real property such as land, building, secured personal property, or anything permanently attached to land as determined by the County Assessor.
Secured Taxes:	Taxes levied on real properties in the county which are "secured" by a lien on the properties.
Services and Supplies:	The "object class" or general classification of Expenditure accounts that describe and report all operating expenses, other than employee related costs, of departments and programs.
Special District:	Independent unit of local government generally organized to perform a single function. Examples: Street lighting, waterworks, parks, fire departments.
Spending Limits:	Refers to the Gann Initiative (Proposition 4 on the November 1979 ballot), which imposed limits on the allowable annual appropriations of the state, schools, and most local agencies; limit is generally prior year appropriations factored by CPI and population changes.
Supplemental Tax Roll:	The Supplemental Property Tax Roll is a result of legislation enacted in 1983, and requires an assessment of property when a change to the status of the property occurs, rather than once a year as was previously the case.
Taxes:	Compulsory charges levied by a governmental unit for the purpose of financing services performed for the common benefit.

GLOSSARY

Terms Commonly Used In This Budget Document (Continued)

Tax Levy:	Amount of tax dollars raised by the imposition of the tax rate on the assessed valuation.
Tax Rate:	The rate per one hundred dollars of the assessed valuation base necessary to produce the tax levy.
Tax Relief Subventions:	Funds ordinarily paid to compensate for taxes lost because of tax relief measures, such as homeowner's exemption.
Teeter Plan:	An alternative method of allocating property tax receipts wherein the various taxing agencies (schools, cities, special districts) receive 100% of their tax levy each year with a deduction for delinquencies. The County General Fund finances the delinquencies and in return the General Fund collects and retains all of the eventual payments of delinquent taxes, including interest and penalties.
Unincorporated Area:	The areas of the county outside city boundaries.
Unsecured Roll:	A tax on properties such as office furniture, equipment and boats owned by the assessee.
Use Tax:	A tax on goods purchased outside the state to prevent revenue loss from avoidance of sales taxes by means of out-of- state purchases. A use tax is also levied in order to remove inequities between purchases made within and outside the state.

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